



WARRNAMBOOL
CITY COUNCIL

A cosmopolitan city by the sea

Budget

2018 - 2019



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Mayor's Introduction

Guiding the 2018-2019 budget is the Council Plan 2017-2021 (revised 2018) and the preliminary findings of the consultation carried out for the development of the city's 20-year community plan, Warrnambool 2040.

The vision for the four-year life of the Council Plan is for Warrnambool to be a *Cosmopolitan City by the Sea*. To support the vision Council developed the following five key objectives:

- Sustain and enhance the natural environment
- Foster a healthy city that is socially and culturally rich
- Maintain and improve the physical fabric of the city
- Develop a modern economy with diverse and sustainable employment
- Practice good governance through openness and accountability

The Council Plan 2017-2021 is the strategic guide to delivering Council's vision over the term of the Council. Each year the Council Plan is reviewed and changes made where required. This year revisions included the addition of four key long-term visions for Warrnambool which were developed during consultation for the Warrnambool 2040 community plan.

The four visions are:

People: in 2040 Warrnambool will be a city where all people thrive.

Environment: in 2040 Warrnambool will be most sustainable regional city in Australia.

Place: in 2040 Warrnambool will be Australia's most liveable regional city.

Economy: in 2040 Warrnambool will be Australia's most resilient and thriving regional economy.

The budget details the resources required over the next financial year to fund the large range of services we provide to the community. These services range from those which are about directly caring for people through facilities and programs including kindergartens, childcare centres, the library and home support services, to services which maintain or enhance our environment and surroundings including waste collection and our roads and footpath management schedules.

The budget also includes details of capital expenditure including allocations to improve and renew our City's physical infrastructure, buildings and operational assets as well as funding proposals for a range of operating projects.

Council understands that the services it delivers to the community are valued. We also recognise that the community wants us to deliver services in a financially responsible manner and for Council to use its resources efficiently. Council will continue to focus on identifying sustainable cost savings while still delivering the services the community expects and is reliant upon.

As Councillors, it is part of our job to understand the community's priorities.

Over 2018-2019, the Council will continue with a push to have our city become more environmentally sustainable. We will be evaluating the trial of a Food Organics, Garden Organics collection service with a view to rolling out this service across the whole municipality.

Council continues to maintain its Small Infrastructure Fund. This dedicated fund has assisted with the delivery of projects including the upgrade of the Grieve Street Playspace, the all-abilities carousel at the Cramer Street Playspace, paths in Hood Street and McKiernan Road and projects at the Warrnambool Community Garden and the Warrnambool Miura Friendship Garden.

The budget contains a rate increase of 2.25 per cent. This is in line with the Victorian Government's Fair Go Rates System (FGRS), which applies a limit on the rate increase that can be raised by Victorian Councils.

This budget acknowledges significant and unexpected costs and revenue impacts which require Council funding. These include;

- The state-wide recycling crisis which has seen the cost of processing recyclable material rise significantly; and,

- A projected increase in electricity costs in the order of 25 per cent, which will mean an impact on Council of about \$250,000

While Council continues to advocate for support from the Victorian Government to assist with a comprehensive solution to waste management and the processing of recyclable materials, Council must take measures to ensure that waste materials are not stockpiled, nor dumped into landfill if other options are available. This has meant Council has had to increase the waste management levy from \$287 to \$356.

Council has maintained a substantial capital works program and in this budget we have allocated funding of \$18.8 million for asset renewals, upgrades and expansions. Highlights of the capital program include:

- City Centre Renewal Project \$4.2 million
- Road renewals \$3.9 million
- Building renewals \$1.7 million
- AquaZone water treatment plant \$540,000
- Public toilet upgrades (Swan Reserve, Botanic Gardens) \$370,000

The community strongly supports the maintenance of existing service levels and for these to be funded through a mix of rates revenue and user charges. Council will continue to focus on the identification of sustainable cost reductions to protect existing service levels.

This budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. This document should be read in conjunction with the revised Council Plan 2017-2021.

Cr Robert Anderson
Mayor

Executive Summary

Council has prepared a Budget for 2018/19 which is aligned to the vision in the Council Plan 2017-2021. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects an underlying surplus of \$0.2 million for 2018/19 after adjusting for capital grants and contributions.

1. Key things we are funding

- 1) Ongoing delivery of the wide range of services provided to the Warrnambool community funded by a budget of \$70.4 million. These services are summarised in Section 2.
- 2) Continued investment in Infrastructure assets (\$18.8 million) primarily for renewal works. This includes roads (\$5.9 million); footpaths and cycleways (\$2.4 million); buildings (\$1.9 million); drainage (\$1.6 million); plant and equipment (\$1.6 million). The Statement of Capital Works can be found in Section 3.5 and further details on the capital works budget can be found in Sections 4.5.2.

Strategic Objective 1: Sustain and enhance the natural environment

- 3) Protect and enhance our waterways, coast and land.
- 4) Commit to being a carbon neutral city by 2040.
- 5) Invest in climate change preparedness.
- 6) Encourage environmentally sustainable business.
- 7) Review options for managing waste.
- 8) Educate the community on Council's sustainability initiatives.
- 9) Partner with the community on local sustainability projects.

Strategic Objective 2: Foster a healthy city that is socially and culturally rich

- 10) Promote healthy lifestyles.
- 11) Seek equity, access, safety and inclusion for everyone.
- 12) Increase social connection.
- 13) Encourage and support participation in sport, recreation and physical activity.
- 14) Encourage and support more lifelong learning.
- 15) Engage a broader range of people in cultural activities.
- 16) Actively acknowledge local Aboriginal culture.
- 17) Increase participation opportunities for disadvantaged members of the community.

Strategic Objective 3: Maintain and improve the physical fabric of the city

- 18) Build better connections for cyclists and pedestrians.
- 19) Create a more vibrant city through activating high quality public places.
- 20) Build infrastructure that best meets current and future community needs.
- 21) Enhance movement in and around the city.
- 22) Maintain and enhance existing Council infrastructure.

Strategic Objective 4: Develop a modern economy with diverse and sustainable employment

- 23) Grow the city's population through local economic growth.
- 24) Encourage more sustainable local business.
- 25) Enhance the visitor experience.
- 26) Advocate for and improve infrastructure including transport, services and digital infrastructure
- 27) Create stronger links between education providers, business and industry.

Strategic Objective 5: Practice good governance through openness and accountability

- 28) Strategic resource plan.
- 29) Annual budget.
- 30) Council plan.
- 31) Community plan.
- 32) Reporting to the community.
- 33) Provision of opportunities for the community to actively participate in Council's decision-making through effective promotion, communication and engagement.
- 34) Develop policies, strategic plans and processes to address local and regional issues, guide service provision and ensure operational effectiveness.
- 35) Ensure financial sustainability through effective use of Council's resources and assets and prudent management of risk.
- 36) Deliver customer-focused, responsive services.
- 37) Foster an encouraging and positive staff culture.

2) The Rate Rise

- a. The average rate will rise by 2.25% in line with the order by the Minister for Local Government on 19 December 2017 under the Fair Go Rates System.
- b. Key drivers
 - i. To fund ongoing service delivery – business as usual
 - ii. To fund renewal of infrastructure and community assets
 - iii. To cope with growth in the population of Warrnambool residents (0.8% in the last year)
 - iv. To cope with cost shifting from the State Government
- c. The waste management charge will increase by 24.1%.
- d. Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.50, the other \$96.50 goes to the State and Federal Governments.
- e. Refer Section 4.1.1 for further Rates and Charges details.

3) Key statistics

- Total Revenue: \$77.4 million (2017/18 forecast = \$82.8 million)
- Total Expenditure: \$70.4 million (2017/18 forecast = \$70.7 million)
- Accounting Surplus/(Deficit): \$7.1 million Surplus (2017/18 forecast = \$12.1 million Surplus)
(Refer Income Statement in Section 3.1)
(Note: Based on total income which includes capital grants and contributions)
- Underlying operating result: Surplus of \$0.2 million (2017/18 = Deficit of \$0.9 million)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses)
- Cash result: \$0.2 million Surplus (2017/18 = \$0.3 million Surplus)
(Refer Statement of Cash Flows in Section 3.4)
This is the net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers.
- Total Capital Works Program of \$18.8 million (2017/18 forecast = \$24.6 million)
 - \$11.3 million from Council operations and reserves
 - \$3.6 million from borrowings
 - \$4.0 million from external grants
(Refer Statement of Statement of Capital Works in Section 3.5)

4) Budget Influences

External influences

The preparation of the budget is influenced by the following external factors:

- The Victorian State Government has introduced a cap on rate increases from 2016/17. The cap for 2018/19 has been set at 2.25% (2017/18: 2.0%).
- State-wide CPI is forecast to be 2.50% for the 2018/19 year;
- The Victorian Wage Price Index is projected to be 3.0% in 2018/19;
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels;

- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

5) Cost Shifting

Cost shifting occurs when Commonwealth and State programs transfer responsibilities to local government with insufficient funding or grants which don't keep pace with delivery costs.

Type 1: Cost Shifting for Specific Services

Examples:

1. Home and Community Care (HACC)
2. Library Services
3. Maternal and Child Health

Type 2: Statutory fee that prohibits full cost recovery

Examples:

4. After freezing planning fees since 2009 the State Government in October 2016 increased the allowable fee that Council may charge for these services. While this belated action is welcomed the new fees still do not cover the full cost of providing the service hence rate payers are still forced to subsidise the activities of developers across the city.

Type 3: Levies

Examples:

5. State Government landfill levy. The levy has increased from \$9 per tonne in 2008/09 to \$71.18 per tonne in 2018/19. The increase from 2017/18 to 2018/19 is 5%.

6) Population Growth

Council's population is forecast to grow from 34,245 in 2016 to 36,907 by 2020 and to 46,210 by 2036.

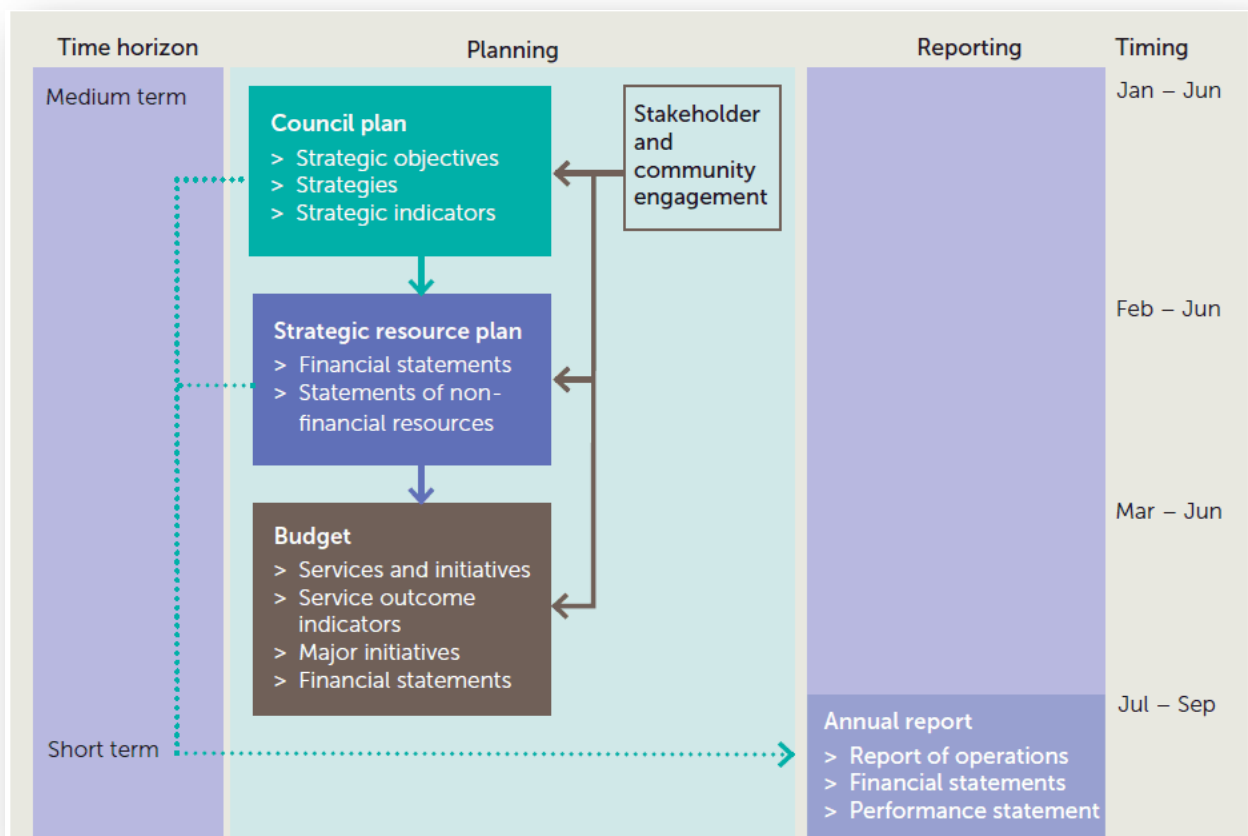
BRUCE A. ANSON
CHIEF EXECUTIVE

1. Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Strategic planning framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.2 Our purpose

Our Vision is for Warrnambool to be a Cosmopolitan City by the Sea

A city that is open, welcoming, inclusive and diverse.

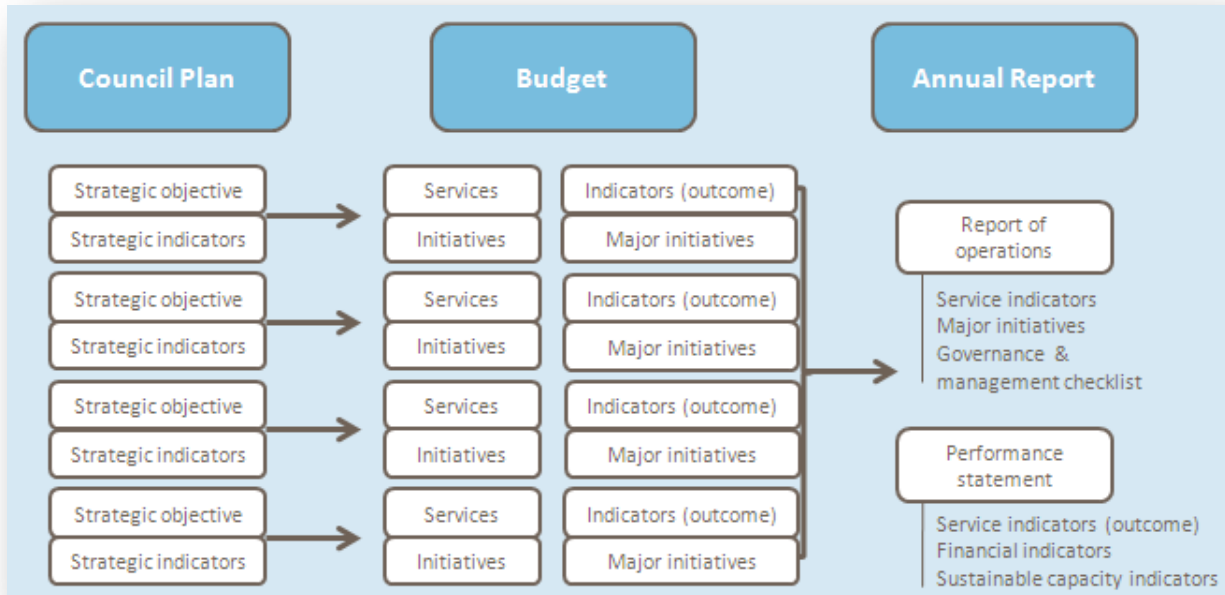
1.3 Strategic objectives

The Council delivers activities and initiatives under numerous major service categories. Each contributes to the achievement of one of the five Council Themes as set out in the Council Plan for 2017 to 2021. The following table lists these five as described in the Council Plan.

Strategic Objective	Description
1. Sustain and enhance the natural environment	Council will work to protect our coast and waterways, preparing for climate change, minimising waste and encouraging environmentally sustainable business
2. Foster a healthy city that is culturally and socially rich	Council will encourage people to be healthy and well, to engage in learning, to be involved in cultural activities, to be connected and participating in the community, to be resilient in emergencies and maintaining a city that is a healthy and safe place to live and study.
3. Maintain and improve the physical fabric of the city	Council will create more physical connections throughout the city, building more fit-for-purpose infrastructure, creating greater amenity and ease of movement and being proud of what we have within our municipality.
4. Develop a modern economy with diverse and sustainable employment	Council will foster population growth, a sustainable local economy, a more beneficial visitor economy and more modern infrastructure.
5. Practice good governance through openness and accountability	Council will advocate for the community and region; it will practice transparent decision-making while delivering services efficiently and effectively.

2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/19 year and how these will contribute to achieving the strategic objectives specified in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcomes indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report, is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: Sustain and enhance the natural environment

Warrnambool occupies a unique position as Victoria's largest coastal city outside Port Phillip Bay. Geographically the city is perched on gentle hills and flats by the stunning Lady Bay and between two important South West rivers, the Hopkins and the Merri.

Dunes along Lady Bay have been revegetated over the years by willing volunteers while similar efforts have been made to revegetate the banks of the Merri River to restore health to this waterway which is home to a growing number of platypus.

Each year thousands of people walk along a sealed promenade that meanders through the dunes the length of Lady Bay.

Warrnambool is renowned for using maramba dogs to protect a colony of Little Penguins which were nearly wiped out through predation by foxes. From a population of fewer than 10 penguins the number has recovered to more than 150.

Beyond Lady Bay and its famous Breakwater lies the Southern Ocean. A large section of water off the Breakwater lies within a marine park, which protects the marine flora and fauna.

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2016/17 Actuals \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Environmental Management	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance.	Exp	539	479	539
		Rev	(55)	(7)	(8)
		Net	484	472	531
Waste Management & Street Cleaning	This service provides kerbside rubbish collections of garbage, and recycling waste from all households and some commercial properties in Council. It also provides street cleaning (14/15 only), leaf collection and street litter bins throughout Council.	Exp	2,693	2,897	3,923
		Rev	(1)	0	0
		Net	2,693	2,897	3,923
Parks and Gardens	This service covers a range of areas such as tree pruning, planting, removal, planning and street tree strategies, management of conservation and parkland areas, creeks and other areas of environmental significance. Parks Management provides management and implementation of open space strategies and maintenance programs.	Exp	3,917	4,157	4,296
		Rev	(333)	(338)	(345)
		Net	3,584	3,819	3,951

Initiatives include:

- Rollout of the food organics and garden organics collection across the municipality.
- Continue to work with the community for Warrnambool to be a plastic bag-free city.
- Implement the actions within the new Warrnambool sustainability plan.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
City Sustainability	Target reached	Greenhouse gas emissions.	A reduction of 30 per cent from 2012 levels by 2020.
Waste Management	Financial sustainability	Waste minimisation.	Increase in domestic waste diverted from landfill
Visitor Economy	Increase on existing level	Visitation to the region's natural attractions.	Increased net visitation
Parks and Gardens	Increase on existing level	Native plantings and revegetation.	Net increase in plantings and revegetation areas.
City Sustainability	Program delivery	Vermin control program.	100 per cent of program delivered.

2.2 Strategic Objective 2: Foster a city that is socially and culturally rich

A stroll through Warrnambool's streets reveals some excellent street art, much of which has been added in the past decade. The street art reflects a growing arts and culture scene in Warrnambool. Along with well-established institutions such as the Council-owned Warrnambool Art Gallery and Lighthouse Theatre there are private art galleries and an influential artists' co-operative, the F Project.

Moyjil-Point Ritchie, at the mouth of the Hopkins River, contains evidence of human activity dating from at least 40,000 years ago and possibly much earlier. Acknowledgement of the area's rich indigenous history and increasing the opportunities to recognise Warrnambool's first people are important for Council. Warrnambool is a university city, providing opportunities for students to come to the city from outside the region to study – and for the region's young people to obtain a qualification closer to home.

While the health and wellbeing of Warrnambool's residents fares well on some measures (e.g. rates of physical activity, volunteering and access to open space), like every community, there are issues which require continued effort (e.g. educational attainment, family violence). Council's health and wellbeing plan details the priorities for action and sets the following objectives:

- Promote healthy lifestyles
- Seek equity, access, safety and inclusion for all
- Improve access to economic resources

Recreation is a significant part of the Warrnambool lifestyle and the city's residents embrace many sporting pursuits. A range of sports can be played competitively in the city and there are also opportunities for people to be physically active in a non-competitive environment.

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2016/17 Actuals \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Community Support Services	Government funded programs aimed at improving community participation, rural access programs and facilitation of migration to the South West and volunteer programs.	Exp	428	422	422
		Rev	(365)	(369)	(370)
		Net	63	53	52
Aged Services	This area provides a range of services including meals on wheels, personal care, respite, home maintenance, home care, adult day care and senior citizens programs.	Exp	3,428	3,592	3,738
		Rev	(3,307)	(3,280)	(3,228)
		Net	121	312	510
Family Services	This service provides family orientated support services including pre-schools, maternal & child health, child care, counselling & support, youth services, immunisation, family day care.	Exp	7,901	7,999	8,140
		Rev	(7,134)	(6,908)	(7,035)
		Net	767	1,091	1,105
Art and Culture	Provision of high-quality venues where people can see, present and explore the arts, ideas and events provided at the Warrnambool Art Gallery and Light House Theatre.	Exp	2,666	2,586	2,667
		Rev	(1,730)	(1,653)	(1,760)
		Net	936	933	907
Library Services	Provision of quality library and information services to the community.	Exp	936	967	960
		Rev	0	0	0
		Net	936	967	960
Recreation	Provision of sport, recreation and cultural facilities, service and programs in response to identified community need and to provide information and advice to clubs and organisations involved in these areas.	Exp	584	480	487
		Rev	(87)	(100)	(123)
		Net	497	380	364

Leisure Centres	The Arc and Aquazone provide premier indoor community leisure facilities in South West Victoria, providing equitable and affordable access to a wide range of aquatic and fitness activities.	Exp	3,758	3,851	3,968
		Rev	(3,303)	(3,371)	(3,478)
		Net	455	480	490
Health Services	Administrations of legislative requirements pertaining to public health, immunisation and food premises.	Exp	333	238	277
		Rev	(179)	(171)	(156)
		Net	154	67	121
Festivals and Events Group	Delivers a range of promotions, festivals and events including the nationally acclaimed Fun4Kids festival along with attracting events to the city to deliver economic benefits.	Exp	1,426	1,442	1,258
		Rev	(236)	(208)	(26)
		Net	1,190	1,234	1,232

Initiatives include:

- Foster community partnerships to deliver arts workshops at Lighthouse Theatre.
- Completion the Reid Oval Preliminary Business Case project and advocate for capital investment to implement the Development Plan priorities.
- Establish Archie Graham Community centre as a culturally safe environment.
- Hosting of the South West Regional Championships at the Warrnambool Gymnastics Centre in partnership with the Springers Gymnastics Club.
- Completion the Great South Coast Regional AFL, Netball and Cricket Strategy and work with stakeholders to commence implementation.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Community Development	Increase on existing levels	Health and wellbeing	Improvement on 2016 levels.
Volunteer Coordination	Increase on existing levels	Volunteerism	Increased rates of volunteering.
Community Development	Increase on existing levels	Education attainment	Indicators higher than 2017 levels.
Community Development	Increase on existing levels	Tertiary education	Participation rates higher than 2017 levels.
Community Development	Attendance targets	Health and wellbeing campaigns/initiatives	Participation that meets targets
Early Years Services	Accreditation	High quality accreditation across Early Years Services	Maintained at current levels or better
Early Years Services	Long-term outcomes	Australian Early Years outcomes	Improving over the next 10 years
Community Development	Access	Key health and wellbeing domains in Warrnambool	Reducing inequity
Health Services	Participation	Immunisation rates	At or above 2017 levels
Maternal and Child Health	Participation	Local Government Performance Reporting Framework - participation in the MCH service, and participation in MCH service by Aboriginal children	Outcomes at 2017 levels or better
Libraries	Participation	Local Government Performance Reporting Framework - active library members	Outcomes at 2017 levels or better
Aquatic Facilities	Utilisation	Local Government Performance Reporting Framework - utilisation of aquatic facilities	Outcomes at 2017 levels or better

2.3 Strategic Objective 3: Maintain and improve the physical fabric of the city

Warrnambool residents take great pride in the appearance of their city, both the built environment and the open spaces. As key infrastructure is renewed or replaced and as new residential areas become available Council considers the connectedness to facilities such as shops, parks and public transport services. In recent years Council has worked on ensuring better connections for pedestrians and cyclists.

Shared pathways have been constructed along Moore and Koroit streets, pedestrian bridges have been built over Russells Creek along Daltons Road over the Merri River at Wellington Street. Pedestrian bridges at Lake Pertobe have also been progressively replaced and a number of bicycle lanes have been added to streets in the city centre.

Population forecasts and improved geographic and social mapping allow us to plan more effectively for the future. Council is committed to maintaining its road network and to obtain the best possible value through shared contracts and new maintenance techniques. Considerable effort is now focused on the lifetime cost of maintaining an asset through its serviceable life.

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2016/17 Actuals \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Asset Maintenance	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include buildings, pavilions, roads, footpaths and tracks and drainage.	Exp	2,008	2,172	2,191
		Rev	(215)	(525)	(569)
		Net	1,793	1,647	1,622
Infrastructure Services	This service prepares and conducts capital works and maintenance planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include roads, laneways, car parks, foot/bike paths, drains and bridges.	Exp	6,227	6,687	6,564
		Rev	(3,486)	(2,935)	(3,300)
		Net	2,741	3,752	3,264
Regulatory Services	Local laws enforcement including parking fees and fines, public safety, animal management and traffic control.	Exp	1,905	1,997	2,232
		Rev	(2,610)	(2,386)	(2,740)
		Net	(705)	(389)	(508)

Initiatives include:

- Completion of second stage of the City Centre Renewal.
- Upgrade of two key public amenities buildings (Botanic Gardens, Swan Reserve)
- AquaZone water treatment plant
- Simpson Street tunnel

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Asset management	Audit	Asset renewal gap	Reduced gap from 2017-18
Infrastructure Services	Satisfaction levels	Community satisfaction survey in relation to appearance of public places	Maintain or improve on 2017-18 result
Local Laws	Victorian Government benchmarks	Local Government Performance Reporting Framework – Animal Management	Indicators at 2017-18 levels or better

2.4 Strategic Objective 4: Develop a modern economy with diverse and sustainable employment

Warrnambool functions as the commercial, health care and educational centre of the South West. The city, which regularly records low unemployment levels, is a key service centre for a prosperous agricultural region that produces a third of the Victoria's dairy product, a third of its beef, a third of its lamb and a quarter of its wool. The city has a population of 34,713 and this figure is forecast to approach 46,762 by 2036.

Warrnambool is a highly liveable coastal regional city with a strong track record of steady and sustained population and economic growth. Warrnambool's ongoing economic challenge is to create employment opportunities in the City to keep pace with population growth. Based on population growth forecasts there will be a need for our city to create more than 4,000 new jobs over the next 20 years.

Challenges remain around the frequency, speed and reliability of rail services between Warrnambool and Melbourne however recent commitments from the Victorian Government have seen the addition of a fourth daily return service and an allocation of \$10 million to upgrade 20 rail crossings, with the latter commitment expected to improve travel times and reliability of the service.

The Princes Highway West presents similar challenges. The single lane highway requires an upgrade to improve the quality of the road, safety and the speed at which traffic, including freight, can move. The rollout of NBN to Warrnambool was ahead of the original schedule, in part due to the installation of a new Telstra telecommunications exchange following a fire in 2012.

The higher speed digital connections through the NBN provide opportunities for local business. Over the past five years considerable effort has gone in to planning for this increase with large tracts of land rezoned to provide the city with a residential land supply of more than 25 years. Land near the eastern entrance to the city was also rezoned to create a supply of industrial land.

The city offers excellent vocational and tertiary education options. It is home to the main campus of the South West Institute of TAFE and Deakin University's Warrnambool campus, provides opportunities for a unique education experience with a university ranked in the top two per cent of the world's universities and in the top 50 worldwide of universities under 50 years old.

The educational and employment opportunities within Warrnambool present opportunities to retain and attract a diverse mix of people to the city to ensure it remains vibrant and cosmopolitan.

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2016/17	2017/18	2018/19
			Actuals	Forecast	Budget
			\$'000	\$'000	\$'000
Statutory Building Services	This service provides statutory building services to the Council community including processing of building permits.	Exp	393	311	353
		Rev	(261)	(136)	(145)
		Net	132	175	208
City Strategy & Development	This service prepares and processes amendments to the Council Planning Scheme. This service processes statutory planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme, prepares major policy documents and processes amendments to the Council Planning Scheme.	Exp	1,106	1,243	1,412
		Rev	(253)	(294)	(272)
		Net	853	949	1,140
Warrnambool Livestock Exchange	Provides a regional livestock marketing centre that meets the needs of the stock agents, buyers and producers.	Exp	907	929	919
		Rev	(1,244)	(1,162)	(1,036)
		Net	(337)	(233)	(117)
Holiday Parks	Provides affordable holiday accommodation that is modern, clean and well maintained in a family orientation atmosphere.	Exp	1,745	1,719	1,892
		Rev	(2,775)	(2,739)	(2,715)
		Net	(1,030)	(1,020)	(823)
Flagstaff Hill Maritime Village	A major regional tourist attraction that includes a recreated heritage village that displays the maritime history of the region and features the "Shipwrecked" Sound & Light laser show.	Exp	2,067	1,820	1,783
		Rev	(1,280)	(1,220)	(1,265)
		Net	787	600	518
Economic Development	Includes the industry and business support, research and statistical analysis and project development which underpin economic development.	Exp	916	794	940
		Rev	(22)	(24)	(23)
		Net	894	770	917
Warrnambool Airport	This service provides a regional Airport that meets the needs of users and operates as a viable commercial enterprise to the benefit of the region.	Exp	313	319	335
		Rev	(138)	(131)	(143)
		Net	175	188	192
Port of Warrnambool	Council manages the Cities port facility on behalf of the State Government.	Exp	82	88	94
		Rev	(202)	(96)	(100)
		Net	(120)	(8)	(6)

Initiatives include:

- Implement a Strategic Plan for the Holiday Parks.
- Commence implementation of directions within the Events Strategy.
- Build further on the relationship with Chinese Sister City Changchun.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Economic Development	Value	Gross Regional Product	Increase in the value of Gross Regional Product
Economic Development	Enrolments	Education – attraction of international students	Increase in the number of international students attending Deakin University Warrnambool campus.
Tourism Services	Visitor numbers	Visitation	Increase in overnight stays on existing level
Economic Development	Value	Investment from government and private sector	Value of investment maintained at current level or increased

2.5 Strategic Objective 5: Practice good governance through openness and accountability

Council will provide strong advocacy for the community and region. It will practice transparent decision-making while delivering services efficiently and effectively. In delivering good governance Council has an opportunity to share with the community the challenges for future service planning and provision through increased engagement with the broader community.

Greater communication with the community also helps build community understanding of Council's role and provides insights into how engagement has helped inform decision-making.

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2016/17 Actuals \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
Elected Council	Elected Council governs our City in partnership with and on behalf of our community, and encourages and facilitates participation of all people in civic life. Also includes contributions made to community groups and organisations.	Exp	721	575	568
		Rev	(35)	(36)	0
		Net	686	539	568
Governance & Risk	Responsible for supporting good governance within Council and implementing the Corporate Risk Management Framework, managing Council's insurance portfolio and providing internal support on insurance matters to council officers.	Exp	604	655	678
		Rev	(56)	(6)	(11)
		Net	548	649	667
Executive Services	Manages and facilitates the Council governance service, implementation of Council decisions and policies and compliance with the legislative requirements. Also includes media & marketing.	Exp	968	985	1,017
		Rev	(116)	(126)	(150)
		Net	852	859	867
Revenue & Customer Service	Provides a complete service in revenue collection, property management and a customer interface for various service units and a wide range of transactions. Includes contract valuation service.	Exp	1,824	1,858	1,752
		Rev	(1,007)	(910)	(861)
		Net	817	948	891
Information Services	Enables Council staff to have access to the information they require to efficiently perform their functions. Includes software support, licensing and lease commitments.	Exp	2,064	2,115	2,092
		Rev	(54)	(44)	(40)
		Net	2,010	2,071	2,052
Organisation Development	This service promotes and implements positive HR strategies to assist staff reach their full potential and, at the same time are highly productive in delivering Council's services to the community. Includes recruitment, staff inductions and training.	Exp	760	815	908
		Rev	(3)	(2)	0
		Net	757	813	908
Corporate & Financial Services	Provides corporate support to Council and all divisions/branches in meeting organisational goals and objectives and	Exp	2,689	2,205	2,294
		Rev	(5,199)	(2,036)	(3,858)
		Net	(2,510)	769	(1,564)

Service area	Description of services provided		2016/17 Actuals \$'000	2017/18 Forecast \$'000	2018/19 Budget \$'000
	includes banking and treasury functions, loan interest, audit, grants commission, insurances, overhead costs including utilities and unallocated grants commission funding.				
Depreciation	Depreciation is the allocation of expenditure write down on all of Council's assets over their useful lives.	Exp	10,936	11,500	12,000
		Rev	0		
		Net	10,936	11,500	12,000

Major Initiatives

- Pursue more digital technology efficiencies while refreshing the Information Technology Strategy
- Finalise the long-term community plan, Warrnambool 2040.
- Implement priority actions arising from the staff plan.
- Develop long-term financial plans to ensure the long-term financial sustainability of Council.
- Review of kerbside waste collection services to ensure a sustainable outcome.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Financial Services	Forecast accuracy	Budget and Strategic Resource Plan	Outcomes at budgeted levels.
Corporate Services	Satisfaction	Annual community satisfaction survey	Outcomes at 2018 levels or better
Governance		Local Government Performance Reporting Framework – measures including transparency, consultation and engagement, meeting attendance, service costs and community satisfaction.	Outcomes at 2017-18 levels or better

2.6 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$ '000	Expenditure \$ '000	Revenue \$ '000
Sustain and enhance the natural environment	8,405	8,758	(353)
Foster a city that is socially and culturally rich	5,741	21,917	(16,176)
Maintain and improve the physical fabric of the city	4,378	10,987	(6,609)
Develop a modern economy with diverse and sustainable employment	2,029	7,728	(5,699)
Practice good governance through openness and accountability	4,389	9,309	(4,920)
Total	24,942	58,699	(33,757)
Expenses added in:			
Depreciation	12,000		
Other expenditure	531		
Capitalised expenditure	250		
Operational projects	280		
Net loss on disposal of property, plant and equipment	899		
Deficit before funding sources	38,902		
Funding sources added in:			
Rates and charges revenue	(37,999)		
Grants – capital	(3,963)		
Contributions – non monetary assets	(4,000)		
Total funding sources	(45,962)		
Operating (surplus) for the year	(7,060)		
Less			
Capital grants	3,963		
Capital contributions	4,000		
Add			
Capitalised expenditure	(250)		
Net loss on disposal of property, plant and equipment	(899)		
Underlying (surplus) for the year	(246)		
Less			
Loan principal repayments	(1,711)		
Add			
Proceeds from borrowings	3,600		
(Surplus) funds for the year	(2,135)		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2018/19 has been supplemented with projections to 2021/22 extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report:

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

3.1 Comprehensive Income Statement

For the four years ending 30 June 2022

	NOTES	Forecast Actual	Budget	Strategic Resource Plan Projections		
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Income						
Rate and charges	4.1.1	35,793	37,999	39,709	41,496	43,363
Statutory fees and fines	4.1.2	1,224	1,517	1,702	1,727	1,753
User fees	4.1.3	15,114	14,757	15,288	15,517	15,750
Grants - operating	4.1.4	11,932	13,729	13,584	13,725	13,867
Grants - capital	4.1.4	10,145	3,963	6,075	5,420	345
Contributions - monetary	4.1.5	3,785	655	718	741	694
Contributions - non monetary assets	4.1.5	4,000	4,000	4,000	4,000	4,000
Interest	4.1.6	344	343	353	364	375
Other revenues	4.1.6	470	452	296	301	305
Total income		82,807	77,415	81,725	83,291	80,452
Expenses						
Employee costs	4.1.7	31,536	33,228	33,881	35,121	36,610
Materials and services	4.1.8	25,423	22,883	24,889	26,442	26,345
Bad and doubtful debts		79	112	114	117	120
Depreciation	4.1.9	11,500	12,000	12,300	12,600	13,000
Finance costs		388	387	401	422	379
Other expenses	4.1.10	817	846	867	889	911
Net loss on disposal of property, infrastructure, plant and equipment		946	899	942	885	978
Total expenses		70,689	70,335	73,394	76,476	78,343
Surplus (deficit) for the year		12,118	7,060	8,331	6,815	2,109
Other comprehensive income						
Net asset revaluation increment/(decrement)		10,000	10,000	10,000	10,000	10,000
Comprehensive result		22,118	17,060	18,331	16,815	12,109

3.2 Balance Sheet

For the four years ending 30 June 2022

	NOTES	Forecast Actual	Budget	Strategic Resource Plan Projections		
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Assets						
Current assets						
Cash and cash equivalents		1,877	2,041	2,217	2,640	2,876
Trade and other receivables		4,000	4,022	4,039	4,057	4,076
Financial assets		9,000	9,000	9,000	9,000	9,000
Inventories		110	110	110	110	110
Other current assets		700	710	720	730	740
Total current assets	4.2.1	15,757	15,883	16,086	16,537	16,802
Non-current assets						
Trade and other receivables		87	77	67	57	47
Investments in associates		550	565	580	595	610
Property, infrastructure, plant & equipment		690,652	709,779	729,128	744,342	755,186
Total non-current assets	4.2.1	691,289	710,421	729,775	744,994	756,843
Total Assets		707,046	726,304	745,861	761,531	773,645
Liabilities						
Current liabilities						
Trade and other payables		4,500	4,600	4,700	4,800	4,900
Trust funds		650	630	650	670	630
Provisions		6,300	6,489	6,684	6,884	7,091
Interest-bearing liabilities	4.2.3	1,711	1,530	1,508	1,306	1,312
Total current liabilities	4.2.2	13,161	13,249	13,542	13,660	13,933
Non-current liabilities						
Provisions		1,350	1,391	1,432	1,475	1,519
Interest-bearing liabilities	4.2.3	4,391	6,460	7,352	6,046	5,734
Total non-current liabilities	4.2.2	5,741	7,851	8,784	7,521	7,253
Total liabilities		18,902	21,100	22,326	21,181	21,186
Net Assets		688,144	705,204	723,535	740,350	752,459
Represented by:						
Accumulated surplus		225,048	232,108	240,439	247,254	249,363
Reserves		463,096	473,096	483,096	493,096	503,096
Total equity		688,144	705,204	723,535	740,350	752,459

3.3 Statement of Changes in Equity

For the four years ending 30 June 2022

	NOTES	Total \$'000	Accumulate d Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018 Forecast Actual					
Balance at beginning of the financial year		666,026	212,930	446,997	6,099
Surplus/(deficit) for the year		12,118	12,118	0	0
Net asset revaluation increment(decrement)		10,000	0	10,000	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		688,144	225,048	456,997	6,099
2019 Budget					
Balance at beginning of the financial year		688,144	225,048	456,997	6,099
Surplus/(deficit) for the year		7,060	7,060	0	0
Net asset revaluation increment(decrement)		10,000	0	10,000	0
Transfer to other reserves	4.3.1	0	0	0	0
Transfer from other reserves	4.3.1	0	0	0	0
Balance at end of the financial year	4.3.2	705,204	232,108	466,997	6,099
2020					
Balance at beginning of the financial year		705,204	232,108	466,997	6,099
Surplus/(deficit) for the year		8,331	8,331	0	0
Net asset revaluation increment(decrement)		10,000	0	10,000	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		723,535	240,439	476,997	6,099
2021					
Balance at beginning of the financial year		723,535	240,439	476,997	6,099
Surplus/(deficit) for the year		6,815	6,815	0	0
Net asset revaluation increment(decrement)		10,000	0	10,000	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		740,350	247,254	486,997	6,099
2022					
Balance at beginning of the financial year		740,350	247,254	486,997	6,099
Surplus/(deficit) for the year		2,109	2,109	0	0
Net asset revaluation increment(decrement)		10,000	0	10,000	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		752,459	249,363	496,997	6,099

3.4 Statement of Cash Flows

For the four years ending 30 June 2022

	NOTE S	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017/18	2018/19	2019/20	2020/21	2021/22
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows	Inflows	Inflows	Inflows	Inflows
		(Outflow	(Outflow	(Outflow	(Outflow	(Outflow
		s)	s)	s)	s)	s)
Cash flows from operating activities						
Rates and charges		35,793	37,619	39,312	41,081	42,929
Statutory fees and fines		1,224	1,517	1,702	1,727	1,753
User fees		16,625	16,232	16,817	17,069	17,325
Grants		22,078	17,692	19,659	19,145	14,212
Contributions		4,163	721	790	815	764
Interest		344	343	353	364	375
Trust funds and deposits taken		70	0	20	20	0
Other revenue		505	482	326	331	336
Net GST refund / payment		(949)	(841)	(870)	(654)	(772)
Employee costs		(30,123)	(32,998)	(33,645)	(34,878)	(36,359)
Materials, consumables & contracts		(28,029)	(22,783)	(24,789)	(26,342)	(26,245)
Finance costs		(388)	(387)	(401)	(422)	(379)
Trust funds and deposits repaid		0	(20)	0	0	(40)
Other payments		(899)	(931)	(954)	(978)	(1,002)
Net cash provided by operating activities	4.4.1	20,415	16,645	18,319	17,278	12,896
Cash flows from investing activities						
Proceeds from sales of property, plant & equipment		318	465	522	279	286
Payments for property, plant and equipment		(21,608)	(18,835)	(19,535)	(15,626)	(12,640)
Proceeds from sale of investments		9,000	13,000	13,000	13,000	12,000
Payments for investments		(6,000)	(13,000)	(13,000)	(13,000)	(12,000)
Net cash used in investing activities	4.4.2	(18,290)	(18,370)	(19,013)	(15,347)	(12,354)
Cash flows from financing activities						
Proceeds from borrowings		0	3,600	2,400	0	1,000
Repayment of borrowings		(1,812)	(1,711)	(1,530)	(1,508)	(1,306)
Net cash provided by (used in) financing activities	4.4.3	(1,812)	1,889	870	(1,508)	(306)
Net increase/(decrease) in cash held		313	164	176	423	236
Cash at the beginning of the financial year		1,564	1,877	2,041	2,217	2,640
Cash at the end of the financial year		1,877	2,041	2,217	2,640	2,876

3.5 Statement of Capital Works

For the four years ending 30 June 2022

	NOTES	Forecast Actual	Budget	Strategic Resource Plan Projections		
		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Property						
Land non-specialised		4	0	0	0	0
Total land		4	0	0	0	0
Building improvements		2,781	2,063	2,308	2,490	2,667
Total buildings		2,781	2,063	2,308	2,490	2,667
Total property		2,785	2,063	2,308	2,490	2,667
Plant and equipment						
Plant, machinery and equipment		1,171	1,324	1,357	1,391	1,426
Computers and telecommunications		821	311	318	324	331
Paintings and exhibits		85	15	35	35	35
Total plant and equipment		2,077	1,650	1,710	1,750	1,792
Infrastructure						
Roads		6,989	6,216	4,716	2,978	4,771
Bridges		302	203	208	213	219
Footpaths and cycleways		6,796	3,096	1,578	1,484	1,786
Drainage		647	3,925	2,115	625	25
Recreational, leisure and community facilities		2,617	865	5,190	5,190	630
Parks, open space and streetscapes		1,329	408	342	345	349
Aerodromes		36	30	30	30	30
Off street car parks		320	158	80	161	63
Other infrastructure		709	219	1,259	359	309
Total infrastructure		19,745	15,121	15,517	11,386	8,182
Total capital works expenditure	4.5.1	24,608	18,835	19,535	15,626	12,640
Expenditure types represented by:						
New asset expenditure		1,043	852	1,876	985	944
Asset renewal expenditure		22,544	14,984	13,392	11,941	11,497
Asset expansion expenditure		0	0	0	0	0
Asset upgrade expenditure		1,021	2,998	4,267	2,700	200
Total capital works expenditure	4.5.1	24,608	18,835	19,535	15,626	12,640
Funding sources represented by:						
Grants		10,004	3,963	4,995	4,340	345
Contributions		0	0	0	0	0
Council cash		14,604	11,272	12,140	11,286	11,295
Borrowings		0	3,600	2,400	0	1,000
Total capital works expenditure	4.5.1	24,608	18,835	19,535	15,626	12,640

3.6 Statement of Human Resources
For the four years ending 30 June 2022

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Staff expenditure					
Employee costs - operating	31,536	33,228	33,881	35,121	36,610
Total staff expenditure	31,536	33,228	33,881	35,121	36,610
Staff numbers	FTE	FTE	FTE	FTE	FTE
Employees	392	389	389	389	389
Total staff numbers	392	389	389	389	389

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
	2017/18 \$'000	Permanent Full Time \$'000	Permanent Part Time \$'000	Casual \$'000	Temporary \$'000
Corporate Strategies	5,981	4,390	1,521	71	0
City Infrastructure	8,571	7,429	914	228	0
Community Development	13,745	5,113	7,048	1,584	0
City Growth	4,930	3,534	1,181	215	0
Total staff expenditure	31,131	20,466	10,664	2,097	0

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
	2017/18 FTE	Permanent Full Time FTE	Permanent Part Time FTE	Casual FTE	Temporary FTE
Corporate Strategies	63.3	43.9	18.7	0.7	0.0
City Infrastructure	98.4	83.8	12.5	2.1	0.0
Community Development	172.4	61.6	92.4	18.4	0.0
City Growth	54.8	37.7	14.8	2.4	0.0
Total FTE	388.9	227.0	138.3	23.6	0.0

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018/19 the FGRS cap has been set at 2.25%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.25% in line with the rate cap.

This will raise total rates and charges for 2018/19 to \$37,998,869.

4.1.1 (a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2017/18 \$'000	Budget 2018/19 \$'000	Change	
			\$'000	%
General rates*	26,702	27,520	818	3.1%
Municipal charge*	4,349	4,452	103	2.4%
Waste management charge	4,742	5,897	1,155	24.4%
Supplementary rates and rate adjustments	0	130	130	100.0%
Total rates and charges	35,793	37,999	2,206	6.2%

* These items are subject to the rate cap established under the FGRS.

4.1.1 (b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type of Property	2017/18 cents/\$CIV	2018/19 cents/\$CIV	Change
General rate for rateable other land properties	.003787	.003777	(.000010)
General rate for rateable farm land properties	.002177	.002253	.000076
General rate for rateable commercial land properties	.006501	.006382	(.000119)
General rate for rateable industrial land properties	.006729	.006601	(.000128)
General rate for rateable vacant land properties	.005784	.005921	.000137
General rate for rateable industrial 2 land properties	.005790	.004868	(.000922)
Recreational land category 1 properties #	\$21,961.64	\$20,053.29	(\$1,908.35)
Recreational land category 2 properties	.003249	.003651	.000402

4.1.1 (c) The estimated total amount to be raised by general rates in relations to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type of Property	2017/18	2018/19	Change	
	\$ '000	\$ '000	\$ '000	%
Other land	19,212	19,663	451	2.3%
Farm land	408	410	2	0.5%
Commercial land	4,515	4,746	231	5.1%
Industrial land	1,510	1,561	51	3.4%
Vacant land	869	959	90	10.4%
Industrial 2 land	123	112	(11)	(8.9%)
Recreational land category 1	22	20	(2)	(9.1%)
Recreational land category 2	43	49	6	14.0%
Total rates to be raised	26,702	27,520	818	3.1%

4.1.1 (d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type of Property	2017/18	2018/19	Change	
	Number	Number	Number	%
Other land	14,803	15,011	208	1.4%
Farm land	165	166	1	0.6%
Commercial land	925	960	35	3.8%
Industrial land	415	480	65	15.7%
Vacant land	559	598	39	7.0%
Industrial 2 land	1	1	0	0.0%
Recreational land category 1	1	1	0	0.0%
Recreational land category 2	16	16	0	0.0%
Total number of assessments	16,885	17,161	276	1.6%

4.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type of Property	2017/18	2018/19	Change	
	\$ '000	\$ '000	\$ '000	%
Other land	4,971,027	5,206,084	235,057	4.7%
Farm land	187,889	182,022	(5,867)	(3.1%)
Commercial land	694,534	743,715	49,181	7.1%
Industrial land	224,452	236,506	12,054	5.4%
Vacant land	150,283	162,078	11,795	7.8%
Industrial 2 land	21,282	23,000	1,718	8.1%
Recreational land category 2	13,239	13,562	323	2.4%
Total value of land	6,262,706	6,553,405	290,699	4.6%

4.1.1 (g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2017/18	2018/19	\$	%
Municipal Charge	255.10	260.00	4.90	1.9%

4.1.1 (h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2017/18	2018/19	Change	
	\$ '000	\$ '000	\$ '000	%
Municipal Charge	4,349	4,452	103	2.4%

4.1.1 (i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	2017/18	2018/19	\$	%
	\$	\$		
Waste Management	287.12	356.45	69.35	24.1

4.1.1 (j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017/18	2018/19	Change	
	\$ '000	\$ '000	\$ '000	%
Waste Management	4,742	5,897	1,155	24.4%

4.1.1 (k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2017/18	2018/19	Change	
	\$ '000	\$ '000	\$ '000	%
Rates and charges	35,793	37,868	2,075	5.8%
Supplementary rates	0	130	130	100.0%
Total	35,793	37,999	2,206	6.2%

4.1.1 (l) Fair Go Rates System Compliance

Warrnambool City Council is fully compliant with the State Government's Fair Go Rates System.

4.1.1 (m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19: estimated \$130,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1 (n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.3777% (0.003777 cents in the dollar of CIV) for all rateable other land properties;
- A general rate of 0.2253% (0.002253 cents in the dollar of CIV) for all rateable farm land properties;
- A general rate of 0.6382% (0.006382 cents in the dollar of CIV) for all rateable commercial properties;
- A general rate of 0.6607% (0.006607 cents in the dollar of CIV) for all rateable industrial properties;
- A general rate of 0.5921% (0.005921 cents in the dollar of CIV) for all rateable vacant land properties; and
- A general rate of 0.4868% (0.004868 cents in the dollar of CIV) for all rateable industrial 2 properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Commercial land

Commercial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial under the Warrnambool City Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Economic development and planning services, having direct benefit to the use of Commercial Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described below.

1. Rateable property used for income generation from business and administrative purposes, including, but not limited to, properties used for:
 - The sale or hire of goods by retail or trade sales, e.g. shops, auction rooms, milk bars, newsagents;
 - The manufacture of goods where the goods are sold on the property;
 - The provision of entertainment, e.g. theatres, cinemas, amusement parlours;
 - Media establishments, e.g. radio stations, newspaper offices, television stations;
 - The provision of accommodation other than residential, e.g. motels, caravan parks, camping grounds, camps, accommodation houses, hostels, boarding houses;
 - The provision of hospitality, e.g. hotels, bottle shops, restaurants, cafes, takeaway food establishments, tearooms;
 - Tourist and leisure industry, e.g. flora and fauna parks, gymnasiums, boatsheds, indoor sports stadiums, gaming establishments;
 - The provision of education, e.g. schools, museums, art galleries;
 - Showrooms, e.g. display of goods;
 - Religious purposes; and
 - Public offices and halls.
2. Properties used for the provision of health services including, but not limited to, properties used for hospitals, nursing homes, rehabilitation, medical practices and dental practices.

3. Properties used as offices including, but not limited to, properties used for legal practices, real estate agents, veterinary surgeons, accounting firms and advertising agencies.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2017/18 financial year.

Farm land

Farm land is any land, which is:

- "farm land" as described in of Section 2 (1) of the Valuation of Land Act 1960.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement of sustainable and productive use and management of Farm Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of "farm land" as described in of Section 2 (1) of the Valuation of Land Act 1960.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2017/18 financial year.

Industrial land

Industrial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned Industrial under the Warrnambool City Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;

- Economic development and planning services, having direct benefit to the use of Industrial Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described but not limited to those below.

Rateable properties which are used in the process of income generation, including, but not limited to the following:

- The manufacture of goods, food and beverage which are generally not sold or consumed on site (but does preclude some warehouse sales);
- The storage of goods;
- The provision of services for the repair of goods;
- The storage of plant and machinery;
- The production of raw materials in the extractive and timber industries; and
- The treatment and storage of industrial waste materials.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2017/18 financial year.

Vacant land

Vacant land is any land, which is:

- Vacant unoccupied land within the Warrnambool City Council; or
- Land on which no building designed or adapted for human occupation is erected

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement for orderly planning through development of serviced urban properties;
- Provision of municipal administrative services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of vacant unoccupied land and on which no building designed or adapted for human occupation is erected within the Warrnambool City Council.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are no buildings are constructed.

Industrial 2 land

Industrial 2 land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, milk products such as powdered milk.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement for sustainable and economically beneficial milk production in the municipality; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described below.

- Rateable properties where each rateable property is used for the purpose of milk product production in the municipality;
- To fit within the classification the rateable property must be occupied and operating in the production of milk products; and
- For the purpose of this classification the rateable properties must be within an Industrial 1 Zoning under the Warrnambool Planning Scheme.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2017/18 financial year.

Other land

Other land is any land, which is:

- Occupied for the principal purpose of human habitation including dwellings, flats and units;
- "residential use land" as described in of Section 2 (1) of the Valuation of Land Act 1960; and
- "urban farm land" as described in of Section 2 (1) of the Valuation of Land Act 1960.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of a property which is used for human habitation including dwellings, flats and units, or is residential use land or urban farm land as described in of Section 2 (1) of the Valuation of Land Act 1960.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an

appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2017/18 financial year.

Cultural and Recreational land

Assessment Number	Property Address	Property Locality	Ratepayer	Amount \$
129359	331 Koroit St	Warrnambool	Showgrounds Reserve Committee Of Management	8,404.60
129759	48 Macdonald St	Warrnambool	Warrnambool Harness Racing Club	2,135.84
131150	1-35 Younger St	Warrnambool	Warrnambool Golf Club Inc.	5,213.63
131388	10 Queens Rd	Warrnambool	Warrnambool Swimming Club	1,383.73
132180	66 Henna St	Warrnambool	Christ Church Tennis Club	1,894.87
134926	60-62 Cramer St	Warrnambool	Warrnambool Croquet Club Inc.	536.70
138135	44 Viaduct Rd	Warrnambool	Warrnambool Yacht Club Inc.	635.27
135344	2-64 Grafton Rd	Warrnambool	Warrnambool Racing Club Inc.	16,867.62
138747	26 Simpson St	Warrnambool	Warrnambool Ski Club Inc.	887.19
139872	33-45 Pertobe Rd	Warrnambool	Warrnambool Lawn Tennis Club	1,975.19
140336	81-85 Timor St	Warrnambool	Warrnambool Bowls Club	4,742.65
140883	162 Buckleys Rd	Allansford	Warrnambool Kart Club	511.14
141525	36 Princes Hwy	Dennington	Dennington Bowling Club Inc.	2,617.77
141935	40 Bromfield St	Warrnambool	St Joseph Primary School Supergrass Tennis	1,281.50
134927	50-56 Cramer St	Warrnambool	Warrnambool City Memorial Bowling Club	20,053.29
17654	48 Viaduct Rd	Warrnambool	Warrnambool Offshore Light Game Fishing Club	54.77
159399	51 Pertobe Rd	Warrnambool	Warrnambool BMX Club	372.40

4.1.2 Statutory fees and fines

	Forecast			
	Actual 2017/18 \$ '000	Budget 2018/19 \$ '000	Change	
			\$ '000	%
Parking fines	280	420	140	50.0%
Animal control	270	445	175	65.1%
Town planning and building	373	343	(30)	(8.0%)
Health and local laws	150	157	7	4.6%
Permits and certificates	151	151	0	0%
Total statutory fees and fines	1,224	1,517	293	23.9%

Most statutory fees and fines are levied in accordance with legislation and relate to income collected through parking fines, health registrations, animal registrations, planning permits and building permits.

Statutory fees and fines revenues for 2018/19 are expected to increase marginally due mainly to the following:

- Parking fines revenue reverting to historical levels after the lower result in 2017/18 during which motorists were provided with a grace period to become accustomed to the new parking system.
- Animal control fees are to increase in 2018/19 from an increase in the fee to register an animal plus growth in the number of animals registered.

4.1.3 User fees

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000		
Property management	699	767	68	9.7%
Indoor aquatic centre	2,242	2,319	77	3.5%
Children's services	1,896	1,510	(386)	(20.4%)
Multi-purpose sports stadium	1,119	1,149	30	2.7%
Cultural centres	1,352	1,462	110	8.1%
Regulatory control	1,558	1,545	(13)	(0.8%)
Tourism and promotions	1,352	1,231	(122)	(9.0%)
Foreshore holiday parks	2,728	2,688	(40)	(1.5%)
Livestock exchange	1,132	1,008	(123)	(10.9%)
Aged services fees	758	737	(21)	(2.8%)
Other fees and charges	280	342	62	22.1%
Total statutory fees and fines	15,114	14,757	(360)	(2.4%)

User fees relate to the wide range of services Council provides across its extensive service delivery programs and includes holiday park fees, leisure centre and performing arts centre user charges, fees for the provision of child care, family day care and home help, entrance fees at flagstaff hill, car parking fees and livestock exchange selling fees.

Council sets fees based on market conditions and the cost associated with running a service, while giving consideration to those who may be suffering financial hardship.

User fees and charges are expecting to decrease by 2.4% to \$14.8 million in 2018/19 due to the following:

- A reduction in fees for Children's services, which has been offset by an increase in government grants subsidiary.
- A reduction in tourism and promotions revenue due to the cessation of the Fun 4 Kids festival.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000	\$ '000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	8,902	7,618	(1,284)	(14.4%)
State funded grants	13,176	10,074	(3,102)	(23.5%)
Total grants received	22,078	17,692	(4,386)	(19.9%)
(a) Operating Grants				
Recurrent – Commonwealth Government				
Victorian grants commission	1,783	3,682	1,899	106.5%
Aged services	2,129	2,098	(31)	(1.4%)
National respite services	219	223	4	1.8%
Recurrent – State Government				
Port operations	91	92	1	0.5%
Employment initiatives	2	0	(0)	(100.0%)
Economic development	89	15	(74)	(83.1%)
Family and children	5,123	5,473	349	6.8%
Aged services	532	524	(8)	(1.4%)
National respite services	55	56	1	1.8%
Recreation	100	0	(100)	(100.0%)
Cultural services	271	278	7	2.5%
Rural services	283	284	1	0.4%
Environmental initiatives	57	60	3	5.1%
School crossing supervision	164	164	0	0.0%
Pension rebate	639	600	(39)	(6.1%)
Emergency management	170	60	(110)	(64.7%)
Other recurrent grants	226	121	(105)	(46.4%)
Total recurrent operating grants	11,932	13,729	1,797	15.1%
Total operating grants	11,932	13,729	1,797	15.1%
(b) Capital Grants				
Recurrent – Commonwealth Government				
Roads to recovery	646	0	(646)	(100.0%)
Total recurrent capital grants	646	0	(646)	(100.0%)
Non-recurrent – Commonwealth Government				
Economic development	4,125	1,615	(2,510)	(60.8%)
Non-recurrent – State Government				
Economic development	4,575	1,615	(2,960)	(64.7%)
Infrastructure services	341	733	392	115.2%
Recreation and culture	348	0	(348)	(100.0%)
Emergency management	110	0	(110)	(100.0%)
Total non-recurrent capital grants	9,499	3,963	(5,536)	(58.0%)
Total capital grants	10,145	3,963	(6,182)	(60.9%)
Total Grants	22,078	17,692	(4,386)	(19.9%)

Grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and funding the capital works program.

Overall, the level of grants will decrease by \$4.4 million compared to 2017/18 forecasts, which is mainly driven by the timing of grants received in accordance to the milestone completion timeframes of the City Centre Renewal project.

4.1.5 Contributions

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000		
Monetary	3,785	655	(3,130)	(82.7%)
Non-monetary	4,000	4,000	0	0%
Total contributions	7,785	4,655	(3,130)	(40.2%)

Monetary contributions include monies paid to Council for works, including roads and drainage, required to be completed by developers in accordance with planning permits issued for property development. Also included are philanthropic donations and contributions by any organisations to specific projects.

This income can swing considerably between years as it is largely dependent on development activity driven by the housing market and developers. The 2017/18 forecast assumes contributions for the new Industrial Estate.

Non-monetary contributions occur when upon completion of new developments by external parties the Council takes ownership of the assets and recognises the value of the assets as non-cash contributions in its income statement. Council is expecting a similar level of subdivisions to be finalised in 2018/19.

4.1.6 Other income

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000		
Interest	344	343	(1)	(0.3%)
Infrastructure services	33	33	0	0.2%
Recreation and cultural programs	18	2	(16)	(87.0%)
Family and community	4	1	(2)	(61.9%)
Reimbursements	167	173	5	3.1%
Other income	247	242	(5)	(2.0%)
Total other income	814	795	(19)	(2.4%)

Other revenue relates to a range of items such as investment interest, private works, cost recoups and other miscellaneous income items. No significant variation is expected in 2018/19.

4.1.7 Employee costs

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000		
Wages and Salaries	26,773	27,783	1,010	3.8%
Workcover	670	675	5	0.8%
Casual staff	1,176	1,675	499	42.4%
Superannuation	2,625	2,788	163	6.2%
Fringe Benefit Tax	293	306	13	4.5%
Total employee costs	31,536	33,228	1,691	5.4%

Employee benefits include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, and employer superannuation.

Employee costs are budgeted to increase by \$1.7 million compared to the 2017/18 forecast. The major driver of labour cost movements is Council's Enterprise Agreement (EA).

Various funded programs impact on the level of staff and staff costs from year to year.

4.1.8 Materials and services

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000	\$ '000	%
Infrastructure services	6,080	5,495	(585)	(9.6%)
Waste management	2,667	3,497	830	31.1%
Recreation and cultural services	4,470	3,744	(727)	(16.3%)
Children's services	1,178	949	(229)	(19.4%)
Family day care	391	239	(152)	(38.9%)
Corporate services	4,598	3,936	(661)	(14.4%)
Tourism and promotions	2,230	1,511	(718)	(32.2%)
Aged services	992	974	(18)	(1.8%)
Foreshore caravan parks	656	712	56	8.5%
Livestock exchange	423	374	(49)	(11.6%)
Health and local laws	963	1,150	187	19.4%
Other	775	302	(473)	(61.1%)
Total materials and services	25,423	22,883	(2,540)	(10.0%)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and overhead costs including insurances and utilities.

Council's expenditure on materials and services is budgeted to decrease in 2018/19 due to the following:

- A reduction in tourism and promotions expenditure due to the cessation of the Fun 4 Kids festival.
- A reduction in a number of project based expenditure

Council is managing to tightly control expenditure in the face of rising costs through the continual revision of service delivery and ongoing pursuit of efficiencies in operations.

4.1.9 Depreciation and amortisation

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000	\$ '000	%
Property	2,063	2,154	91	4.4%
Infrastructure	1,442	1,489	48	3.3%
Plant and equipment	7,995	8,357	362	4.5%
Total depreciation and amortisation	11,500	12,000	500	4.3%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.5 million for 2018/19 will be due to the capitalisation of new infrastructure completed in 2017/18.

4.1.10 Other expenses

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000	\$ '000	%
Councillor allowances	270	270	0	0.0%
Operating lease rentals	437	459	22	5.0%
Other expenses	110	118	8	7.3%
Total other expenses	817	846	29	3.6%

Other expenditure relates to a range of unclassified items including audit fees, Councillor allowances, lease costs and miscellaneous items. No significant variation is expected in 2018/19.

4.2 Balance Sheet

4.2.1 Assets

Cash assets include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of less than 90 days. Investments exceeding 90 days are classified as financial assets. These balances are projected to remain stable during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to marginally increase in 2018/19.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, drainage, plant and equipment, which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program, depreciation of assets, gifted assets and the sale and revaluation of assets.

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase slightly in 2018/19.

Provisions include accrued long service leave, annual leave owing to employees and rehabilitation costs for a cessed landfill site. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2017/18	2018/19
	\$ '000	\$ '000
Amount borrowed as at 30 June of the prior year	7,914	6,102
Amount proposed to be borrowed	0	3,600
Amount projected to be redeemed	(1,812)	(1,711)
Amount of borrowings as at 30 June	6,102	7,991

Interest-bearing loans and borrowings are liabilities of Council. The Council is budgeting to repay loan principal of \$1.7 million in 2018/19 and drawdown new loan funds of \$3.6 million.

4.3 Statement of changes in Equity

4.3.1 Reserves

Reserves contain both specific cash backed reserves and asset revaluation amounts. Cash backed reserves include statutory reserves, Councils drainage, car park and small infrastructure funds. No significant variation is expected in 2018/19.

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. Assets valuations are required to be considered annually and formally revalued if there is a material change.

4.3.2 Equity

Accumulated surplus is the value of all net assets less specific reserve allocations and revaluations that have built up over financial years.

4.4 Statement of Cash Flows

Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

4.4.1 Net cash flows provided by/(used in) operating activities

The decrease in net cash from operating activities is mainly due to the decrease in capital grant income and contributions which are helping to fund Councils capital expenditure in 2017/18, offset by the decrease in materials expenditure for the reduction in project based expenditure.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

4.4.2 Net cash flows provided by/(used in) investing activities

The forecast for 2017/18 details include high levels of capital expenditure with major works including City Centre Renewal, recreational facility upgrades, and road rehabilitation. Council's 2018/19 capital expenditure budget includes the continued work on City Centre Renewal, and Simpson St tunnel upgrade.

4.4.3 Net cash flows provided by/(used in) financing activities

Net borrowings (Loan funds less repayments) are expected to increase in 2018/19 with \$3.6 million expected to be borrowed to fund the Simpson Street tunnel upgrade.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

Council has over 240 major buildings with a replacement cost of over \$160 million and includes buildings and improvements for community facilities, sports facilities and pavilions and municipal buildings. These assets require renewal investment in addition to the new scheduled building projects. The majority of Councils building capital works program is focused on asset renewal rather than building new assets.

Plant and equipment includes plant, machinery and equipment, computers and telecommunications and art works. The majority of the spend in this category for 2017/18 relates to renewing Councils plant, machinery and equipment.

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

In 2018/19, \$5.9 million will be spent on renewing the roads, \$2.9 million on recreational facilities, \$2.4 million on footpaths and cycleways, and while \$3.3 million is forecast for the Simpson Street tunnel upgrade.

	Forecast			
	Actual	Budget	Change	
	2017/18	2018/19	\$ '000	%
	\$ '000	\$ '000	\$ '000	%
Property	2,785	2,063	(723)	(25.9%)
Plant and equipment	2,077	1,650	(427)	(20.5%)
Infrastructure	19,745	15,121	(4,624)	(23.4%)
Total	24,608	18,835	(5,773)	(23.5%)

Project	Cost \$ '000	Asset expenditure types				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Property	2,063	0	1,933	130	0	0	2,063	0	
Plant and equipment	1,650	15	1,635	0	0	0	1,650	0	
Infrastructure	15,121	837	11,416	2,868	0	3,963	0	3,600	
Total	18,835	852	14,984	2,998	0	3,963	0	11,272	3,600

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Land									
Land acquisition	0	0						0	
Total for Land	0	0	0	0	0	0	0	0	0
Building Improvements									
Building renewal general funding	852		852					852	
Public toilet renewal	421		421					421	
Minor building improvements	640		510	130				640	
Holiday park facility improvements	150		150					150	
Total for Buildings	2,063	0	1,933	130	0	0	0	2,063	0
TOTAL PROPERTY	2,063	0	1,933	130	0	0	0	2,063	0
Plant, Machinery and Equipment									
Heavy plant	759		759					759	
Light plant	565		565					565	
Total for Plant, Machinery and Equipment	1,324	0	1,324	0	0	0	0	1,324	0
Computers and Telecommunications									
ICT strategy implementation	256		256					256	
IT hardware	55		55					55	
Total for Computers and Telecommunications	311	0	311	0	0	0	0	311	0
Paintings & Exhibits									
Art Work Acquisitions	15	15						15	
Total for Paintings & Exhibits	15	15	0	0	0	0	0	15	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
TOTAL PLANT AND EQUIPMENT	1,650	15	1,635	0	0	0	0	1,650	0
Roads									
Local roads rehabilitation and resheets	1,955		1,955			0		1,955	
Road reseal program	743		743					743	
City centre renewal	2,265		2,265			1,615		650	
Street lighting improvements	30		30					30	
Pedestrian serious casualty area program	1,073		805	268		733		340	
Road safety audit implementation	150		150					150	
Total for Roads	6,216	0	5,948	268	0	2,348	0	3,868	0
Bridges									
Bridge renewal	203		203					203	
Total for Bridges	203	0	203	0	0	0	0	203	0
Footpaths and Cycleways									
City centre renewal	2,135		2,135			1,615		520	
Small infrastructure fund projects	345	345						345	
Footpath and bicycle path renewal	304		304					304	
Footpath construction	313	313						313	
Total for Footpaths and Cycleways	3,096	657	2,439	0	0	1,615	0	1,481	0
Drainage									
Simpson St upgrade	3,300		1,575	1,725					3,300
Priority backworks	625		625					325	300
Total for Drainage	3,925	0	2,200	1,725	0	0	0	325	3,600

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Recreational, Leisure and Community Facilities									
Recreational facilities upgrade	190		190					190	
Aquazone water treatment	540			540				540	
Yacht club ramp upgrade	135			135				135	
Total for Recreational, Leisure and Community Facilities	865	0	190	675	0	0	0	865	0
Parks, Open Space and Streetscapes									
Playground renewal	208	70	138					208	
Public open space improvements	200			200				200	
Total for Parks, Open Space and Streetscapes	408	70	138	200	0	0	0	408	0
Aerodromes									
Minor works	30		30					30	
Total for Aerodromes	30	0	30	0	0	0	0	30	0
Off Street Car Parks									
Carpark line marking	58		58					58	
Off street car park	100	100						100	
Total for Off Street Car Parks	158	100	58	0	0	0	0	158	0
Other Infrastructure									
Livestock exchange improvements	60		60					60	
Entrance signage	60	60						60	
Other infrastructure	99	50	49					99	
Total for Other Infrastructure	219	110	109	0	0	0	0	219	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
TOTAL INFRASTRUCTURE	15,121	837	11,416	2,868	0	3,936	0	7,558	3,600
Total Capital Works Statement	18,835	852	14,984	2,998	0	3,963	0	11,272	3,600

5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Indicator	Note	Forecast 2017/18	Budget 2018/19	Strategic Resource Plan			Trend +/-
					2019/20	2020/21	2021/22	
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(1.3%)	0.4%	0.8%	0.9%	0.6%	o
Liquidity								
Working capital	Current assets / Current liabilities	2	119.7%	119.9%	118.8%	121.1%	120.6%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	108.1%	108.9%	107.9%	110.0%	110.0%	o
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	17.0%	21.0%	22.3%	17.7%	16.2%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		6.1%	5.5%	4.9%	4.7%	3.9%	+
Indebtedness	Non-current liabilities / own source revenue		10.1%	14.1%	15.1%	12.5%	11.7%	+
Asset renewal	Asset renewal expenditure / asset depreciation	5	196.0%	124.9%	108.9%	94.8%	88.4%	-
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	6	55.2%	55.2%	56.0%	56.7%	57.5%	o

Indicator	Indicator	Note	Forecast	Budget	Strategic Resource Plan			Trend
			2017/18	2018/19	2019/20	2020/21	2021/22	+ / o / -
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.6%	0.6%	0.6%	0.6%	0.7%	o
Efficiency								
Expenditure level	Total expenditure / no. of property assessments		\$4,276	\$4,211	\$4,341	\$4,471	\$4,527	+
Revenue Level	Residential rate revenue / no. of residential property assessments		\$1,751	\$1,814	\$1,882	\$1,952	\$2,026	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of staff for the financial year		10.5%	10.0%	10.0%	10.0%	10.0%	-

Key to Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The underlying result is expected to improve from 2017/18 to 2018/19 and remain consistent in future years.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is shown to remain stable in a positive position hovering around 120% over the Strategic Resource Plan.

3 Unrestricted Cash – is cash not associated to a particular use within Council or a legislative requirement. Council maintains a healthy ratio over the Strategic Resource Plan.

4 Debt compared to rates – Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt. Councils debt is planned to peak in 2019/20 before tapering off as existing loans are paid out.

5 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than

they are being renewed and future capital expenditure will be required to renew assets. Council's asset renewal ratio is declining over time indicator a reduced ability to meet is assets renewal requirements.

6 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Councils reliance on rate revenue is to slightly increase over time.

User Fees & Charges Schedule

Property Management

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Applications to use Crown & Council Land	\$22.00	\$25.00	\$25.50	\$0.50	2.00%
Licences preparation fee	\$104.00	\$110.00	\$112.50	\$2.50	2.27%
Lease preparation fee	\$146.00	\$160.00	\$163.60	\$3.60	2.25%
Survey plan fee	\$1,595.00	\$1,600.00	\$1,636.00	\$36.00	2.25%
Title search fee	\$30.00	\$42.00	\$43.00	\$1.00	2.38%
Outdoor Café /Laneway Bar Fees					
Licence Fee	N/A	\$580.00	N/A	N/A	N/A
Licence Fee (per week)	N/A	N/A	\$200.00	N/A	N/A
Table Fee (per table)	N/A	\$40.00	\$41.00	\$1.00	2.50%
Rate Search Fees					
Rate history search fee (1 st 3 hours)	\$340.00	\$380.00	\$388.50	\$8.50	2.24%
Rate history search fee (after 3 hours)	\$100.00	\$120.00	\$122.50	\$2.50	2.08%
Rate history search fee (0 - 10 years)	\$16.00	\$22.00	\$22.50	\$0.50	2.27%
Copy of previous years Rate Instalments Notices (ea)	\$15.00	\$16.00	\$16.40	\$0.40	2.50%
Search, retrieval and photocopying fees					
Search, inspection, retrieval or access fee	N/A	\$23.80	\$24.30	\$0.50	2.10%
Search, inspection, retrieval or access fee from off site	N/A	\$37.80	\$38.65	\$0.85	2.25%
Photocopying/printing any document (per A4/A3 page)	N/A	\$0.60	\$0.62	\$0.02	3.33%
Photocopying/printing any document (per A1,2,0 page)	N/A	\$5.00	\$5.10	\$0.10	2.00%

Interest on Unpaid Monies

Interest on Unpaid Monies other than rates and charges

In accordance with Section 227(a) of the Local Government Act 1989 Council sets the rate of interest to apply to unpaid monies, other than rates and charges, presently at 10.00% but subject to change when the rate is set at 30th June 2018.

Revenue Management

New fees to apply from 1 July 2018

Description	2016/17	2017/18	2018/19	Variance	Variance %
Monetary Complaints: Notices on a Debt					
Filing Fee					
Less than \$500	\$138.70	\$142.50	\$145.00	\$2.50	1.75%
\$500 - \$999	\$138.70	\$142.50	\$145.00	\$2.50	1.75%
\$1,000 - \$4,999	\$289.70	\$296.90	\$302.90	\$6.00	2.02%
\$5,000 - \$7,499	\$289.70	\$296.90	\$302.90	\$6.00	2.02%
\$7,500 - \$9,999	\$289.70	\$296.90	\$302.90	\$6.00	2.02%
\$10,000 - \$20,000	\$440.60	\$451.70	\$460.70	\$9.00	1.99%
Necessary Certificate x2					
Less than \$500	\$94.00	\$96.00	\$96.00	\$0.00	0.00%
\$500 - \$999	\$166.00	\$168.00	\$172.00	\$4.00	2.38%
\$1,000 - \$4,999	\$166.00	\$168.00	\$172.00	\$4.00	2.38%
\$5,000 - \$7,499	\$196.00	\$198.00	\$202.00	\$4.00	2.02%
\$7,500 - \$9,999	\$232.00	\$236.00	\$242.00	\$6.00	2.54%
\$10,000 - \$20,000	\$232.00	\$236.00	\$242.00	\$6.00	2.54%
Professional (Item 1 Complaints)					
Less than \$500	\$209.00	\$212.00	\$217.00	\$5.00	2.36%
\$500 - \$999	\$438.00	\$444.00	\$454.00	\$10.00	2.25%
\$1,000 - \$4,999	\$438.00	\$444.00	\$454.00	\$10.00	2.25%
\$5,000 - \$7,499	\$538.00	\$545.00	\$557.00	\$12.00	2.20%
\$7,500 - \$9,999	\$647.00	\$655.00	\$669.00	\$14.00	2.14%
\$10,000 - \$20,000	\$647.00	\$655.00	\$669.00	\$14.00	2.14%
Service Fee					
Service Fee	\$68.00	\$69.00	\$71.00	\$2.00	2.90%
Other Professional Costs					
Warrant					
Less than \$500	\$54.00	\$55.00	\$56.00	\$1.00	1.82%
\$500 - \$999	\$111.00	\$112.00	\$114.00	\$2.00	1.79%
\$1,000 - \$4,999	\$111.00	\$112.00	\$114.00	\$2.00	1.79%
\$5,000 - \$7,499	\$131.00	\$133.00	\$136.00	\$3.00	2.26%
\$7,500 - \$9,999	\$165.00	\$167.00	\$171.00	\$4.00	2.40%
\$10,000 - \$20,000	\$165.00	\$167.00	\$171.00	\$4.00	2.40%

Revenue Management (Cont.)

Description	2016/17	2017/18	2018/19	Variance	Variance %
Summons for Oral Examination					
Less than \$500	\$56.00	\$57.00	\$58.00	\$1.00	1.75%
\$500 - \$999	\$133.00	\$135.00	\$138.00	\$3.00	2.22%
\$1,000 - \$4,999	\$133.00	\$135.00	\$138.00	\$3.00	2.22%
\$5,000 - \$7,499	\$161.00	\$163.00	\$167.00	\$4.00	2.45%
\$7,500 - \$9,999	\$177.00	\$179.00	\$183.00	\$4.00	2.23%
\$10,000 - \$20,000	\$177.00	\$179.00	\$183.00	\$4.00	2.23%
Necessary Affidavit					
Less than \$500	\$95.00	\$96.00	\$98.00	\$2.00	2.08%
\$500 - \$999	\$195.00	\$198.00	\$202.00	\$4.00	2.02%
\$1,000 - \$4,999	\$195.00	\$198.00	\$202.00	\$4.00	2.02%
\$5,000 - \$7,499	\$237.00	\$240.00	\$245.00	\$5.00	2.08%
\$7,500 - \$9,999	\$283.00	\$287.00	\$293.00	\$6.00	2.09%
\$10,000 - \$20,000	\$283.00	\$287.00	\$293.00	\$6.00	2.09%
Application for Order					
Less than \$500	\$43.00	\$44.00	\$45.00	\$1.00	2.27%
\$500 - \$999	\$43.00	\$44.00	\$45.00	\$1.00	2.27%
\$1,000 - \$4,999	\$43.00	\$44.00	\$45.00	\$1.00	2.27%
\$5,000 - \$7,499	\$43.00	\$44.00	\$45.00	\$1.00	2.27%
\$7,500 - \$9,999	\$43.00	\$44.00	\$45.00	\$1.00	2.27%
\$10,000 - \$20,000	\$43.00	\$44.00	\$45.00	\$1.00	2.27%
Instructions to Defend					
Less than \$500	\$97.00	\$98.00	\$100.00	\$2.00	2.04%
\$500 - \$999	\$207.00	\$210.00	\$215.00	\$5.00	2.38%
\$1,000 - \$4,999	\$207.00	\$210.00	\$215.00	\$5.00	2.38%
\$5,000 - \$7,499	\$257.00	\$260.00	\$266.00	\$6.00	2.31%
\$7,500 - \$9,999	\$307.00	\$311.00	\$318.00	\$7.00	2.25%
\$10,000 - \$20,000	\$307.00	\$311.00	\$318.00	\$7.00	2.25%
Order for Substituted Service					
Less than \$500	\$141.00	\$143.00	\$146.00	\$3.00	2.10%
\$500 - \$999	\$255.00	\$258.00	\$264.00	\$6.00	2.33%
\$1,000 - \$4,999	\$255.00	\$258.00	\$264.00	\$6.00	2.33%
\$5,000 - \$7,499	\$303.00	\$307.00	\$314.00	\$7.00	2.28%
\$7,500 - \$9,999	\$357.00	\$362.00	\$370.00	\$8.00	2.21%
\$10,000 - \$20,000	\$357.00	\$362.00	\$370.00	\$8.00	2.21%

Revenue Management (Cont.)

Description	2016/17	2017/18	2018/19	Variance	Variance %
Necessary Notice/Certificate					
Less than \$500	\$47.00	\$48.00	\$48.00	\$0.00	0.00%
\$500 - \$999	\$83.00	\$84.00	\$86.00	\$2.00	2.38%
\$1,000 - \$4,999	\$83.00	\$84.00	\$86.00	\$2.00	2.38%
\$5,000 - \$7,499	\$98.00	\$99.00	\$101.00	\$2.00	2.02%
\$7,500 - \$9,999	\$116.00	\$118.00	\$121.00	\$3.00	2.54%
\$10,000 - \$20,000	\$116.00	\$118.00	\$121.00	\$3.00	2.54%
Issue Fees					
Claim or Counterclaim					
Fee	\$138.70	\$142.20	\$145.00	\$2.80	1.97%
Application for Order					
Fee	\$40.80	\$41.80	\$42.70	\$0.90	2.15%
With Preparation	\$66.60	\$68.30	\$69.70	\$1.40	2.05%
46A Summons/46B Rehearing Application					
Fee	\$144.20	\$147.80	\$150.70	\$2.90	1.96%
With Preparation	\$170.00	\$174.30	\$177.70	\$3.40	1.95%
Summons for Oral Examination inc hearing					
Fee	\$95.20	\$97.60	\$99.50	\$1.90	1.95%
Certificate for Supreme Court					
Fee	\$19.00	\$19.50	\$19.90	\$0.40	2.05%
With Preparation	\$44.80	\$46.00	\$46.90	\$0.90	1.96%
Application for Attachment of Earnings					
Fee	\$136.00	\$139.40	\$142.20	\$2.80	2.01%
Attachment of Earnings/Debt Order					
Fee	\$19.00	\$19.50	\$19.90	\$0.40	2.05%
With Preparation	\$44.80	\$46.00	\$46.90	\$0.90	1.96%
Warrant Fees					
Fee	\$16.30	\$16.30	\$17.10	\$0.80	4.91%
Sheriff's Warrant Fee	N/A	N/A	\$195.00	NA	NA
Application under the Judgement Debt Recovery Act					
Summons for Examination	N/A	\$147.80	\$150.70	\$2.90	1.96%
Instalment Application/Agreement (Creditor)	N/A	\$78.10	\$79.60	\$1.50	1.92%
Application to Vary/Cancel (Creditor)	N/A	\$78.10	\$79.60	\$1.50	1.92%
Service Cost					
Attempted Service (Item 78)	N/A	\$48.00	\$49.00	\$1.00	2.08%
Service by Post (Item 77)	N/A	\$13.00	\$13.00	\$0.00	0.00%
Allowance per km (Item 79)	N/A	\$0.69	\$0.70	\$0.01	1.45%

Coast & Rivers

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Mooring Fees					
Boat less than 10m pa	\$250.00	\$255.00	\$260.00	\$5.00	1.96%
Boat 10.1m to 15m pa	\$315.00	\$325.00	\$330.00	\$5.00	1.54%
Boat 15.1 – 20m pa	\$365.00	\$375.00	\$380.00	\$5.00	1.33%
Boat 20.1 – 25m pa	\$445.00	\$460.00	\$470.00	\$10.00	2.17%
Jetty Fees – pa: Permit for breakwater and Hopkins River	\$200.00	\$210.00	\$215.00	\$5.00	2.38%
Mooring inspection fee	N/A	N/A	\$170.00	N/A	N/A
Mooring infrastructure hire	\$80.00	\$85.00	\$87.00	\$2.00	2.35%
Annual Parking Permit Fees					
Breakwater (per vehicle)	\$62.00	\$65.00	\$67.00	\$2.00	3.08%
Boat Launching Fees (Coastal and Inland waterways)					
Annual	N/A	N/A	N/A	N/A	N/A
3 Day Pass	N/A	N/A	N/A	N/A	N/A
Casual Day Pass	N/A	N/A	N/A	N/A	N/A

Infrastructure Services

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Minor Works less than \$10,000	\$130.20	\$135.00	\$140.00	\$5.00	3.70%
Minor Works great than \$10,000	\$603.40	\$610.00	\$630.00	\$20.00	3.28%
Large Projects	By Negotiation	By Negotiation	By Negotiation	N/A	N/A
Asset Inspection Checklist	\$130.00	\$135.00	\$140.00	\$5.00	3.70%
Driveway Design and Vertical Clearance Check	\$220.00	\$230.00	N/A	N/A	N/A
Stormwater Legal Point of Discharge Application:					
Single dwelling development - note 1	\$65.00	\$67.00	\$65.40	(\$1.60)	(2.39%)
Multi – dwelling development	\$65.00	\$67.00	N/A	N/A	N/A
Commercial premises	\$65.00	\$67.00	N/A	N/A	N/A
Industrial premises	\$65.00	\$67.00	N/A	N/A	N/A
Information only	\$58.00	\$60.00	\$60.00	\$0.00	0.00%
Short notice fee	\$113.00	\$115.00	\$115.00	\$0.00	0.00%
Street tree – supply and install including maintenance period of 24 months	\$330.00	\$335.00	\$345.00	\$10.00	2.99%
Build Over Stormwater Easement Application	\$100.00	\$110.00	\$115.00	\$5.00	4.55%
Rain Garden (small up to 4.5m ²) – supply and install vegetated landscaping including maintenance period of 24 months	\$2,900.00	\$3,000.00	\$3,100.00	\$100.00	3.33%
Rain Garden (medium up to 9.0m ²) – supply and install vegetated landscaping including maintenance period of 24 months	\$3,050.00	\$3,010.00	\$3,500.00	\$490.00	16.28%
Stormwater drainage line inspection (high resolution camera) – 4 hours	\$630.00	\$635.00	\$650.00	\$15.00	2.36%
Stormwater drainage line inspection (high resolution camera) – 8.5 hours	\$1,290.00	\$1,290.00	\$1,350.00	\$60.00	4.65%
Plan checking and supervision fee	N/A	0.75% for plan checking and 2.5% for supervision (Based on the value of works)	0.75% for plan checking and 2.5% for supervision (Based on the value of works)	N/A	N/A

Notes

1 Fees are in accordance with the Planning and Environment (Fees) Regulation 2016 and the Subdivision (Fees) Regulation 2016, and are subject to change in accordance with changes to the government legislation and regulations.

Open Space Hire's

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Botanic Gardens - Weddings and Events					
Use of Band Rotunda and or Vehicle Access	N/A	N/A	\$150.00	N/A	N/A
Small Marquee (6m x 6m, or up to 36 square metres) weddings and events *	N/A	N/A	\$500.00	N/A	N/A
Medium Marquee (8m x 8m, or up to 64 square metres) weddings and events *	N/A	N/A	\$1,000.00	N/A	N/A
Large Marquee *	N/A	N/A	Price on application of event	N/A	N/A
* Marquee fees include vehicle access and use of Band Rotunda if required					
Lake Pertobe - Events					
Community Events (not for profit)	N/A	N/A	\$0.00	N/A	N/A
Small Events (under 200 attendees)	N/A	N/A	\$250.00	N/A	N/A
Medium Events (between 200 to 500 attendees)	N/A	N/A	\$500.00	N/A	N/A
Large Events (over 500 attendees)	N/A	N/A	\$1,000.00	N/A	N/A

Lighthouse Theatre

New fees to apply from 1 July 2018

User Fees & Charges		2016/17	2017/18	2018/19	Variance	Variance %
Staff per hour used, all venues and user types						
Supervising Technician		\$47.50	\$52.50	\$54.50	\$2.00	3.81%
Technician		\$42.50	\$47.50	\$49.50	\$2.00	4.21%
Front of House Coordinator		\$47.50	\$52.50	\$54.50	\$2.00	3.81%
Merchandise seller		\$42.50	\$47.50	\$49.50	\$2.00	4.21%
Community & Local Non for Profit						
THEATRE: Ticketed Performance Hire	Hire rate plus 5% of net ticket sales	\$875.00	\$500.00	\$520.00	\$20.00	4.00%
	Second Performance same day	N/A	\$300.00	\$330.00	\$30.00	10.00%
THEATRE Rehearsals Hire per hour	Work lights only	\$45.00	\$45.00	\$47.50	\$2.50	5.56%
	Stage lights and all technical facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
STUDIO: Ticketed Performance Hire		\$485.00	\$330.00	\$340.00	\$10.00	3.03%
	Second Performance Same Day	N/A	\$220.00	\$220.00	\$0.00	0.00%
STUDIO Rehearsals Hire per hour	Work lights only	\$45.00	\$45.00	\$47.50	\$2.50	5.56%
	Stage lights and all technical facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
Local Artists and Non-local Non for Profit						
THEATRE: Ticketed Performance Hire	Hire rate plus 5% of net ticket sales	\$1,075.00	\$720.00	\$750.00	\$30.00	4.17%
	Second Performance Same Day	N/A	\$330.00	\$330.00	\$0.00	0.00%
THEATRE Rehearsals Hire per hour	Work lights only	\$45.00	\$45.00	\$47.50	\$2.50	5.56%
	Stage lights and all technical facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
STUDIO: Ticketed Performance Hire		\$485.00	\$440.00	\$460.00	\$20.00	4.55%
	Second Performance Same Day	N/A	\$220.00	\$220.00	\$0.00	0.00%
STUDIO Rehearsals Hire per hour	Work lights only	\$45.00	\$45.00	\$47.50	\$2.50	5.56%
	Stage lights and all technical facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
Other Fees - Community, Non for Profits and Local Artists						
Equipment & Consumable Items	Steinway Grand piano	\$80.00	\$120.00	\$120.00	\$0.00	0.00%
	Radio Mics	N/A	(Plus tuning if required)	(Plus tuning if required)	N/A	N/A
		\$40.00	\$40.00	\$45.00	\$5.00	12.50%
Ticketing Fees	Tix under \$11.00	\$1.25	\$1.35	\$1.40	\$0.05	3.70%
	Tix \$11.00 - \$40.00	\$2.40	\$2.50	\$2.75	\$0.25	10.00%
	Tix \$40.00 plus	\$3.40	\$3.50	\$3.75	\$0.25	7.14%
	Credit Card Fees	Up to 3.0%	Up to 3%	Up to 3%	N/A	N/A
	Event Creation and Set of Tickets (Per Season)	N/A	N/A	\$50.00	N/A	N/A
Ticketed Event: Subsidised Professional Companies						
THEATRE: Ticketed Performance Hire	Hire rate plus 5% of net ticket sales	\$1,625.00	\$1,100.00	\$1,150.00	\$50.00	4.55%
	Second Performance Same Day	N/A	\$550.00	\$550.00	\$0.00	0.00%
THEATRE Rehearsals Hire per hour	Stage lights and all technical facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
STUDIO: Ticketed Performance Hire		\$775.00	\$550.00	\$575.00	\$25.00	4.55%
	Second Performance Same Day	N/A	\$330.00	\$330.00	\$0.00	0.00%
STUDIO Rehearsals Hire per hour	Stage lights and all technical facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
Ticketed Event: Standard Hirer Rates						
THEATRE: Ticketed Performance Hire	Hire rate plus 5% of net ticket sales	\$1,950.00	\$1,485.00	\$1,550.00	\$65.00	4.38%
	Second Performance Same Day	N/A	\$550.00	\$550.00	\$0.00	0.00%
THEATRE Rehearsals Hire per hour	Stage lights and all technical facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
STUDIO: Ticketed Performance Hire		\$875.00	\$500.00	\$575.00	\$75.00	15.00%
	Second Performance Same Day	N/A	\$330.00	\$330.00	\$0.00	0.00%
STUDIO Rehearsals Hire per hour	Stage Lights & Technical Facilities	\$55.00	\$55.00	\$57.50	\$2.50	4.55%

Lighthouse Theatre (Cont.)

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Other Fees - Subsidised theatre and Standard hires					
Equipment & Consumables Items					
Steinway Grand Piano	\$165.00	\$220.00	\$220.00	\$0.00	0.00%
	N/A	(Plus tuning if required)	(Plus tuning if required)	N/A	N/A
Radio Mics	\$80.00	\$80.00	\$90.00	\$10.00	12.50%
Ticketing Fees					
Tix under \$11.00	\$2.85	\$2.85	\$3.00	\$0.15	5.26%
Tix \$11.00 - \$40.00	\$3.70	\$3.90	\$4.00	\$0.10	2.56%
Tix \$40.00 \$60.00	\$4.50	\$4.60	\$5.00	\$0.40	8.70%
Tix \$60 plus	\$5.20	\$5.50	\$6.00	\$0.50	9.09%
Credit Card Fees	Up to 3.0%	Up to 3%	Up to 3%	N/A	N/A
Event Creation and Set of Tickets (Per Season)	N/A	N/A	\$100.00	N/A	N/A
Urgent (<72hr) Event Creation and Set of Tickets (Per Season)	N/A	N/A	\$200.00	N/A	N/A
Merchandise including Foyers, Theatre, Studio, Atrium and Meeting Room	11% on Gross Sales	11% on Gross Sales	12% on Gross Sales	N/A	N/A
Non-Ticketed Event: Non for Profit Organisations					
THEATRE:					
Event Hire (up to 9 hrs)	\$1,090.00	\$1,100.00	\$1,150.00	\$50.00	4.55%
(Additional Hours, per hour)	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
STUDIO:					
Event Hire (up to 9 hrs)	\$515.00	\$605.00	\$630.00	\$25.00	4.13%
(Additional Hours, per hour)	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
MEETING ROOM: Event hire					
Monday – Friday between 9am & 5pm	\$200.00	\$250.00	\$250.00	\$0.00	0.00%
	N/A	N/A	\$55.00	N/A	N/A
Weekdays outside business hours weekends	By negotiation	By negotiation	By negotiation	N/A	N/A
STUDIO: Used in conjunction with Theatre: Event Hire					
Hire per event, per day	\$365.00	\$365.00	\$380.00	\$15.00	4.11%
MEETING ROOM: Used in conjunction with Theatre or Studio:					
Event Hire					
Hire per event, per day	\$120.00	\$140.00	\$150.00	\$10.00	7.14%
MAIN FOYER: Event Hire					
(between 9am & 5pm, Mon to Fri, up to 8hrs)	\$200.00	\$330.00	\$330.00	\$0.00	0.00%
(Weekdays outside business hours, Weekends)	By negotiation	By negotiation	By negotiation	N/A	N/A
Bar Service During Event (per event)	\$50.00	Staffing Costs Apply	Staffing Costs Apply	N/A	N/A
Standard Hire Rates – NON TICKETED EVENTS					
THEATRE:					
Event Hire (up to 9 hrs)	\$1,850.00	\$1,850.00	\$1,925.00	\$75.00	4.05%
(Additional Hours, per hour)	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
STUDIO:					
Event Hire (up to 9 hrs)	N/A	\$715.00	\$750.00	\$35.00	4.90%
(Additional Hours, per hour)	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
STUDIO: Used in conjunction with Theatre					
Hire per event	\$420.00	\$420.00	\$440.00	\$20.00	4.76%
MEETING ROOM: Event hire					
Monday – Friday between 9am & 5pm	\$240.00	\$250.00	\$250.00	\$0.00	0.00%
(Weekdays outside business hours, Weekends)	By negotiation	By negotiation	By negotiation	N/A	N/A
MAIN FOYER					
(between 9am & 5pm, Mon to Fri, up to 8hrs)	\$240.00	\$330.00	\$330.00	\$0.00	0.00%
(Weekdays outside business hours, Weekends)	By negotiation	By negotiation	By negotiation	N/A	N/A
MAIN FOYER: Used in conjunction with Event Hire					
Used in conjunction with Theatre: Event	No charge	No charge	No charge	N/A	N/A
Used in conjunction with Studio: Event (per hour)	\$75.00	\$75.00	\$115.00	\$40.00	53.33%
Room Change Surcharge (Change of Format from Standard)	N/A	N/A	\$55.00	N/A	N/A
Bar Service during Event (per event)	\$50.00	Staffing Costs Apply	Staffing Costs Apply	N/A	N/A
FUNCTIONS					
Catered Function (Dinners/Luncheons/Weddings)					
STUDIO					
Function Hire (up to 9 hrs access, includes Meeting Room)	\$775.00	\$1,100.00	\$1,100.00	\$0.00	0.00%
Additional Hire Hours or Setup Hours	\$55.00	\$55.00	\$57.50	\$2.50	4.55%
MAIN FOYER					
Used in conjunction with Catered Function	\$100.00	\$120.00	\$120.00	\$0.00	0.00%
Foyer Bar Service (per function)	\$50.00	N/A	Staffing Costs Apply	N/A	N/A
Other Fees					
Equipment & Consumables Items					
Steinway Grand Piano	\$165.00	\$220.00	\$220.00	\$0.00	0.00%
	N/A	(Plus tuning if required)	(Plus tuning if required)	N/A	N/A
Radio Mics	\$80.00	\$80.00	\$90.00	\$10.00	12.50%
Rubbish Removal (Charge per skip)	\$90.00	\$110.00	\$110.00	\$0.00	0.00%

AquaZone

New fees to apply from 1 July 2018

User Fees and Charges	2016/17	2017/18	2018/19	Variance	Variance %	
Day Admissions: Aquatics						
Adult swim	\$6.80	\$6.90	\$6.90	\$0.00	0.00%	
Child swim (3-15 years)	\$4.80	\$4.90	\$5.00	\$0.10	2.04%	
Concession swim	\$4.80	\$4.90	\$5.00	\$0.10	2.04%	
Family swim (unlimited family members/same residence)	\$20.50	\$20.60	\$20.60	\$0.00	0.00%	
Day Admissions: Health & Fitness						
Gymnasium	\$18.45	\$18.90	\$19.30	\$0.40	2.12%	
Fitness class	\$14.35	\$14.70	\$14.70	\$0.00	0.00%	
Older adult exercise class	\$10.20	\$10.30	\$10.40	\$0.10	0.97%	
Preventative Health Classes	\$5.60	\$5.60	\$6.00	\$0.40	7.14%	
School aerobics	\$7.45	\$7.70	\$7.90	\$0.20	2.60%	
Personal Training 1 hour	\$75.20	\$82.70	\$86.80	\$4.10	4.96%	
Personal Training 45 minutes	\$56.45	\$62.00	\$65.10	\$3.10	5.00%	
Personal Training ½ hour	\$41.95	\$46.20	\$47.10	\$0.90	1.95%	
Creche						
Per child per hour (Member)	\$6.15	\$6.80	\$7.00	\$0.20	2.94%	
Per child per hour (Non Member)	\$10.20	\$12.20	\$12.60	\$0.40	3.28%	
Learn to Swim (Pool Entry & Assessment)						
<i>Per class (2nd child and 3rd child discounts apply)</i>	\$14.70	\$14.30	\$14.30	\$0.00	0.00%	
Private lessons ½ hour lesson	\$53.10	\$50.80	\$51.80	\$1.00	1.97%	
1 hour lesson	\$95.00	\$96.80	\$100.70	\$3.90	4.03%	
School swim <i>no instruction</i>	\$4.60	\$4.70	\$4.80	\$0.10	2.13%	
School swim <i>with instruction</i>	\$7.00	\$7.00	\$7.00	\$0.00	0.00%	
School at pool	\$9.70	\$9.90	\$10.10	\$0.20	2.02%	
Group Entry						
Adult	Swim	\$6.00	\$6.10	\$6.10	\$0.00	0.00%
	Gym	\$16.42	\$16.80	\$17.10	\$0.30	1.79%
	Fitness class	\$12.85	\$13.20	\$13.50	\$0.30	2.27%
Other						
Locker hire		\$3.05	\$3.70	\$3.80	\$0.10	2.70%
Towel hire		\$3.05	\$3.70	\$3.80	\$0.10	2.70%
Multi Pass – Health & Fitness						
Fitness class	20 pass	\$268.50	\$295.40	\$307.20	\$11.80	3.99%
Multi Pass – Aquatics						
Adult	20 Pass	\$121.90	\$123.60	\$123.60	\$0.00	0.00%
	50 Pass	\$295.30	\$309.00	\$309.00	\$0.00	0.00%
Child	20 Pass	\$88.60	\$87.40	\$89.10	\$1.70	1.95%
	50 Pass	\$213.30	\$218.70	\$223.10	\$4.40	2.01%
Concession	20 Pass	\$98.33	\$87.40	\$89.10	\$1.70	1.95%
	50 Pass	\$237.76	\$218.70	\$223.10	\$4.40	2.01%
Multi Pass: Creche/Occasional Care						
1 child/1hr Creche	10 Pass	\$61.20	\$68.20	\$70.20	\$2.00	2.93%
1 child/1hr Occasional Care	10 Pass	\$102.00	\$117.30	\$120.80	\$3.50	2.98%

AquaZone (Cont.)

New fees to apply from 1 July 2018

User Fees and Charges		2016/17	2017/18	2018/19	Variance	Variance %
Facility Hire						
Pools	Up to four hours	\$439.75	\$483.70	\$507.90	\$24.20	5.00%
	Up to ten hours	\$772.24	\$787.70	\$795.60	\$7.90	1.00%
	Lane hourly commercial	\$35.70	\$39.30	\$41.30	\$2.00	5.09%
	Lane hourly community	\$3.77	\$4.20	\$4.60	\$0.40	9.52%
Pool closure advertising fee		\$114.70	\$140.50	\$154.60	\$14.10	10.04%
School booking cancellation fee (per lane) (<12 hrs notice)		\$34.88	\$38.50	\$40.00	\$1.50	3.90%
Crèche – per hour		\$40.80	\$53.00	\$58.30	\$5.30	10.00%
Multi-purpose room – per hour		\$40.80	\$53.00	\$58.30	\$5.30	10.00%
Birthday Party						
Aqua Fun Pack		\$69.40	\$71.40	\$72.10	\$0.70	0.98%
Memberships						
Gold	12 months	\$1,016.25	\$1,026.50	\$1,047.00	\$20.50	2.00%
	3 months	\$466.55	\$513.20	\$523.50	\$10.30	2.01%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$84.60	\$85.50	\$87.20	\$1.70	1.99%
Gym & Swim	12 months	\$889.25	\$915.90	\$934.20	\$18.30	2.00%
	3 months	\$400.25	\$440.20	\$449.00	\$8.80	2.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$74.10	\$76.30	\$77.80	\$1.50	1.97%
Fitness & Swim	12 months	\$889.25	\$915.90	\$925.10	\$9.20	1.00%
	3 months	\$400.25	\$440.20	\$444.60	\$4.40	1.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$74.10	\$76.30	\$77.10	\$0.80	1.05%
Swim Only	12 months	\$753.15	\$775.80	\$791.30	\$15.50	2.00%
	3 months	\$307.35	\$338.00	\$344.80	\$6.80	2.01%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$62.50	\$64.70	\$66.00	\$1.30	2.01%
Family Swim	12 months	\$1,612.85	\$1,693.40	\$1,744.20	\$50.80	3.00%
	3 months	\$540.50	\$594.55	\$612.40	\$17.85	3.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$134.40	\$141.12	\$145.40	\$4.28	3.03%
Corporate	10 – 20 people	- 12.5% term	12.5% discount	12.5% discount	N/A	N/A
	21 + people	- 15% term	15% discount	15% discount	N/A	N/A

Warrnambool Art Gallery

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Admission to special exhibition/event	Dependent on exhibition/ event	Dependent on exhibition/ event	Dependent on exhibition/ event	N/A	N/A
Research Inquiry – per hour	\$42.00	\$45.00	\$45.00	\$0.00	0.00%
Curatorial Advice – per hour	\$49.00	\$55.00	\$125.00	\$70.00	127.27%
Education workshop/activity	Dependent on activity	Dependent on activity	Dependent on activity	N/A	N/A
Public program event/activity	Dependent on activity	Dependent on activity	Dependent on activity	N/A	N/A
Front-of-house and out-of-hours staff– per hour	\$45.00	\$45.00	\$45.00	\$0.00	0.00%
Annual Subscription					
Family	\$50.00	\$55.00	\$70.00	\$15.00	27.27%
Family 3 Years	\$130.00	\$150.00	\$200.00	\$50.00	33.33%
Individual	\$35.00	\$40.00	\$40.00	\$0.00	0.00%
Individual 3 years	\$80.00	\$110.00	\$110.00	\$0.00	0.00%
Individual concession	\$25.00	\$27.50	\$25.00	(\$2.50)	(9.09%)
Individual concession 3 years	N/A	N/A	\$65.00	N/A	N/A
Life	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00%
Rental					
Exhibition in George Lance Gallery/Temporary Exhibition Gallery	Negotiation	Negotiation	Negotiation	N/A	N/A
Commission on art sales	40%	40%	40%	\$0.00	0.00%
Commission on shop sales	100%	100%	100%	\$0.00	0.00%
Meetings/functions etc – per hour	\$125.00	\$125.00	\$125.00	\$0.00	0.00%
Weddings (2 hours. Additional hours \$250ph)	\$500.00	\$500.00	\$120.00	(\$380.00)	(76.00%)
Weddings (full day)	\$5,000	\$5,000	N/A	N/A	N/A
Piano – per hour	\$99.00	\$110.00	N/A	N/A	N/A
Transparency/digital image (for reproduction)	\$180.00	\$180.00	Negotiation	N/A	N/A
Display easels (x2) – per hour each	\$10.00	\$10.00	\$10.00	\$0.00	0.00%
Back loading frames – per hour each	\$10.00	\$10.00	\$10.00	\$0.00	0.00%
Lectern – per hour	\$10.00	\$10.00	\$10.00	\$0.00	0.00%
Microphone and overhead PA – per hour	\$20.00	\$20.00	\$20.00	\$0.00	0.00%
Directional lighting (gallery spaces) – per event	\$90.00	\$90.00	\$90.00	\$0.00	0.00%
Advertising					
Advertising in Artpage (quarter/half/full pages)	\$200 / \$350 / \$650	\$200 / \$350 / \$650	N/A	N/A	N/A

Sports Grounds

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Sports ground casual hire (includes use of pavilion)					
Half day	\$68.00	\$71.00	\$89.00	\$18.00	25.35%
Full day	\$132.00	\$138.00	\$173.00	\$35.00	25.36%
Pre-season training session	\$68.00	\$71.00	\$89.00	\$18.00	25.35%
Football practice match (with line marking)	\$132.00	\$138.00	\$173.00	\$35.00	25.36%
Football/Netball League Finals (senior competition that may also include junior competition) (per day)	\$501.00	\$521.00	\$651.00	\$130.00	24.95%
Football/Netball League Finals (junior competition only) (per day)	\$250.00	\$260.00	\$325.00	\$65.00	25.00%
Commercial hire (per day)	\$668.00	\$695.00	\$869.00	\$174.00	25.04%
Commercial cleaning of facilities (when left in unsuitable condition)	At cost	At cost	At cost	N/A	N/A
Sports ground seasonal use fee					
Category 1 (Hampden League Grounds)	\$5,163.00	\$6,454.00	\$8,067.00	\$1,613.00	24.99%
Category 2 (District League Grounds)	\$2,581.00	\$3,226.00	\$4,034.00	\$808.00	25.05%
Category 3 (Other Users)	\$645.00	\$806.00	\$1,008.00	\$202.00	25.06%

Warrnambool Stadium

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Player Fees					
Adult	\$10.00	\$10.00	\$10.50	\$0.50	5.00%
Junior	\$7.80	\$8.00	\$8.50	\$0.50	6.25%
School	\$4.50	\$4.60	\$5.00	\$0.40	8.70%
Casual Shot	\$5.00	\$5.00	\$5.00	\$0.00	0.00%
Stadium Hire					
Hourly rate without lights: commercial	\$165.00	\$165.00	N/A	N/A	N/A
Hourly rate without lights: community/school	\$130.00	\$130.00	N/A	N/A	N/A
Hourly rate with lights: commercial	\$215.00	\$215.00	\$350.00	\$135.00	62.79%
Hourly rate with lights: community/school	\$170.00	\$170.00	\$230.00	\$60.00	35.29%
School use between 9am - 3pm	\$810.00	\$820.00	\$900.00	\$80.00	9.76%
Single court hourly: user group squads: without lights	\$25.00	\$25.00	N/A	N/A	N/A
Single court hourly: user group squads: with lights	\$30.00	\$30.00	\$30.00	\$0.00	0.00%
Highball court up to 12 hours	\$480.00	\$480.00	\$480.00	\$0.00	0.00%
Hourly rate without lights: commercial	\$60.00	\$60.00	N/A	N/A	N/A
Hourly rate without lights: community/school	\$45.00	\$45.00	N/A	N/A	N/A
Hourly rate with lights: commercial	\$70.00	\$70.00	\$80.00	\$10.00	14.29%
Hourly rate with lights: community/school	\$60.00	\$60.00	\$50.00	(\$10.00)	(16.67%)
School use between 9am - 3pm	\$290.00	\$290.00	\$290.00	\$0.00	0.00%
Show court up to 12 hours	\$630.00	\$630.00	\$630.00	\$0.00	0.00%
Hourly rate without lights: commercial	\$75.00	\$75.00	N/A	N/A	N/A
Hourly rate without lights: community/school	\$58.00	\$58.00	N/A	N/A	N/A
Hourly rate with lights: commercial	\$85.00	\$85.00	\$80.00	(\$5.00)	(5.88%)
Hourly rate with lights: community/school	\$70.00	\$70.00	\$50.00	(\$20.00)	(28.57%)
School use between 9am - 3pm	\$300.00	\$300.00	\$300.00	\$0.00	0.00%
Seahawks/Mermaids Home Games & Finals					
Both Teams	\$640.00	\$680.00	\$680.00	\$0.00	0.00%
Single Team	\$382.00	\$420.00	\$420.00	\$0.00	0.00%
Multi-Purpose Room					
Up to 12 hours (with other hires)	\$200.00	\$200.00	\$200.00	\$0.00	0.00%
Up to 12 hours (room only)	\$350.00	\$350.00	\$350.00	\$0.00	0.00%
Per hour	\$35.00	\$35.00	\$35.00	\$0.00	0.00%
User groups up to 12 hours	\$122.00	\$122.00	\$122.00	\$0.00	0.00%
User groups per hour	\$13.00	\$15.00	\$15.00	\$0.00	0.00%
Meeting room up to 12 hours	\$61.00	\$61.00	\$61.00	\$0.00	0.00%
Per hour	\$15.00	\$15.00	\$15.00	\$0.00	0.00%
Facility Hire					
Kitchen facilities	\$165.00	\$170.00	\$175.00	\$5.00	2.94%
User group sports hire up to 12 hours	\$1,060.00	\$1,060.00	\$1,150.00	\$90.00	8.49%
3crt stadium Commercial users up to 12 hours	\$1,690.00	\$1,690.00	\$1,750.00	\$60.00	3.55%
2crt NB stadium up to 12 hours	\$891.00	\$891.00	\$900.00	\$9.00	1.01%
Gymnastics					
1 hour recreational class fee (per hour)	\$11.40	\$11.60	\$11.80	\$0.20	1.72%
2 hour classes class fee (per hour)	\$11.40	\$11.60	\$11.80	\$0.20	1.72%
3 hour class fee (per hour)	\$8.50	\$8.80	\$9.10	\$0.30	3.41%
Above 3 hour class fee (per hour)	\$8.50	\$8.80	\$9.10	\$0.30	3.41%
School gymnastics with instruction (per student)	\$6.20	\$6.50	\$7.00	\$0.50	7.69%
Small school group class fee (1hr)	\$65.00	\$75.00	\$80.00	\$5.00	6.67%
Adult Group (per person)	\$10.00	\$10.00	\$12.00	\$2.00	20.00%
Gymnastics facility hire (per hr) for external gymnastics groups	\$75.00	\$75.00	\$80.00	\$5.00	6.67%
Ed gym 1 hr class	\$10.00	\$10.00	\$10.50	\$0.50	5.00%
School Holiday Program 2 hr class	\$20.00	\$20.00	\$20.00	\$0.00	0.00%
Birthday Party Program per child	\$12.50	\$13.00	\$13.50	\$0.50	3.85%
Outside School Hours Care					
Vacation care daily rate	\$65.00	\$70.00	\$75.00	\$5.00	7.14%
After school care casual rate per session	\$28.00	\$28.50	\$30.00	\$1.50	5.26%
After school care permanent rate per session	\$23.00	\$23.50	\$24.00	\$0.50	2.13%

Kindergartens

New fees to apply from 1 January 2018

User Fees & Charges	2017	2018	2019	Variance	Variance %
Fee's Per Term- 4 year old (15 hour per week)					
Term 1 & 2	\$303.85 per term	\$310.00 per term	\$322.00 per term	\$12.00	3.87%
Term 3 & 4	\$310.00 per term	\$322.00 per term	TBC per term	N/A	N/A
Fee's Per Term- 3 year old (3 hours per week)					
Term 1 & 2	\$200.00 per term for one 3 hr session \$400 per term for 2 x 3 hr sessions	\$210.00 per term for one 3 hr session	\$215.00 per term for one 3 hr session	\$5.00	2.38%
Term 3 & 4	\$210.00 per term	\$215.00 per term	TBC per term	N/A	N/A

Centre Based Care

New fees to apply from 1 July 2018

User Fees & Charges	2017	2018	2019	Variance	Variance %
Weekly fee	Nil Weekly Fee	Nil Weekly Fee	Nil Weekly Fee	N/A	N/A
Daily fee	\$103.30 Jan-June 2017	\$105.00 Jan-June 2018	\$105.00 Jan-June 2019	N/A	N/A
	\$105.00 July-Dec 2017	\$105.00 July-Dec 2018	TBC July-Dec 2019	N/A	N/A

*Actual cost to families will depend on each families' Childcare Benefit Status (as determined via Centrelink), and will also attract a rebate on out of pocket expenses determined by the Federal Government

Family Day Care

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
8am to 6pm – per hour					
After hours – per hour					
Public holidays – per hour					
Breakfast	To be advised as previously Independent fees & charges set by Educators under National guidelines	To be advised as previously Independent fees & charges set by Educators under National guidelines	To be advised as previously Independent fees & charges set by Educators under National guidelines	N/A	N/A
Lunch					
Dinner					
Snacks					
Trips					
Parent Admin Levy	\$9.00*	\$9.20*	\$9.20*	\$0.00	0.00%
Educator Levy	\$0.70 Per Hour	\$0.80 Per Hour	\$0.80 Per Hour	\$0.00	0.00%

*per child per week, capped at 2 children

Home Maintenance

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Lawn mowing and tip fees: low	\$18.00	\$18.00	\$18.00	\$0.00	0.00%
Lawn mowing and tip fees: medium & couples	\$32.00	\$32.00	\$36.00	\$4.00	12.50%
Lawn mowing and tip fees: Private (GST Inc.)	\$55.00	\$55.00	\$55.00	\$0.00	0.00%
Property modification (plus cost of materials): low	\$15.00	\$15.00	\$18.00	\$3.00	20.00%
Property modification (plus cost of materials): medium	\$30.00	\$30.00	\$36.00	\$6.00	20.00%
Property modification (plus cost of materials): Private (GST Inc.)	\$55.00	\$55.00	\$55.00	\$0.00	0.00%

Minimum 1 hour applies.

Home Care

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Home care – low	\$8.63	\$8.63	\$8.90	\$0.27	3.13%
Home care – medium	\$15.36	\$15.36	\$15.90	\$0.54	3.52%
Home care – high	\$37.20	\$37.20	\$37.90	\$0.70	1.88%
Personal care – low	\$7.36	\$7.36	\$7.60	\$0.24	3.26%
Personal care – medium	\$8.90	\$8.90	\$9.60	\$0.70	7.87%
Respite care	\$7.36	\$3.00	\$3.50	\$0.50	16.67%
CACPS (GST inc.)	\$55.00	\$55.00	\$55.00	\$0.00	0.00%
Post Acute Care (GST inc.)	\$55.00	\$55.00	\$55.00	\$0.00	0.00%
Plus travel costs per km – CHSP / HACC PYP	\$1.12	\$1.16	\$1.20	\$0.04	3.45%
Plus travel costs per km - Private Clients (GST Inc.)	N/A	\$1.25	\$1.32	\$0.07	5.60%

Minimum 1 hour applies to Home Care and Respite Care services.

Minimum ½ hour applies to Personal Care services.

Minimum 1 hour will apply to all services provided *outside* of regular hours, Monday to Friday 6 am to 6pm.

Time and ½ is charged to CACPS and PAC after 6pm for the first 2 hours and then double time after that, Saturday incurs time and ½ for the first 2 hours and then double time before midday.

After midday until Monday morning 6am charges are double time.

All CHSP & HACC PYP Programs are GST free

Planned Activity Group

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Daily session fee – low & medium	\$7.40	\$7.50	\$7.60	\$0.10	1.33%
Daily session fee – high (GST free)	\$31.00	\$33.00	\$34.00	\$1.00	3.03%
Meal	\$8.40	\$8.40	\$8.40	\$0.00	0.00%
Soup	\$1.50	\$1.50	\$1.50	\$0.00	0.00%
Sweet	\$1.50	\$1.50	\$1.50	\$0.00	0.00%

Food Services

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Full cost meals (GST free)	\$17.50	\$17.50	\$17.50	\$0.00	0.00%
Option 1 Main meal, juice OR fruit	\$8.90	\$8.90	\$8.90	\$0.00	0.00%
Option 2 Soup, main, dessert, juice OR fruit	\$11.40	\$11.40	\$11.40	\$0.00	0.00%

Archie Graham Community Centre

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Hydro pools casual admission	\$8.80	\$8.80	\$9.00	\$0.20	2.27%
Commercial pool use	\$87.00	\$87.00	\$90.00	\$3.00	3.45%
Community pool use	\$54.00	\$54.00	\$60.00	\$6.00	11.11%
Commercial rate per hour per room	\$52.00	\$52.00	\$55.00	\$3.00	5.77%
Casual community rate per hour per room	\$32.50	\$32.50	\$35.00	\$2.50	7.69%
Monthly and weekly regular community booking (with more than 10 bookings per year) under 20 people per hour per room	\$19.00	\$19.00	\$20.00	\$1.00	5.26%
Community Computer Centre per 1 hour session	\$5.00	\$5.00	\$5.00	\$0.00	0.00%
Health promotion programs: strength training	\$7.00	\$5.60	\$6.00	\$0.40	7.14%
Lite Moves	\$6.50	\$7.00	\$6.00	(\$1.00)	(14.29%)
Lite Pulse	\$6.20	\$6.50	\$5.60	(\$0.90)	(13.85%)
Bike Hire Group Program	\$3.00	\$3.00	\$4.00	\$1.00	33.33%
Annual Membership	N/A	N/A	\$300.00	N/A	N/A

Health

New fees to apply from 1 July 2018

User Fees & Charges		2016/17	2017/18	2018/19	Variance	Variance %
Food						
Class 1		\$420.00	\$430.00	\$450.00	\$20.00	4.65%
Class 2	Class 2 General (where not more than 5 full-time persons are employed)	\$395.00	\$405.00	\$415.00	\$10.00	2.47%
	Where more than five such full-time persons are employed, additional fee for each person in excess of five (total fee not to exceed \$1,500) (eg supermarkets)	\$26.00	\$27.00	\$30.00	\$3.00	11.11%
	Community Group (eg not-for-profit groups) - Note 2	\$130.00	No fee	No fee	N/A	N/A
	Canteens/sporting club kitchens - Note 3	N/A	\$135.00	\$140.00	\$5.00	3.70%
Class 3	Class 3 General	\$150.00	\$155.00	\$160.00	\$5.00	3.23%
	Community Group (eg not-for-profit groups) - Note 2	\$110.00	No fee	No fee	N/A	N/A
Class 4		No Fee	No fee	No fee	N/A	N/A
Health						
Hairdressers, beauty salons (one off fee)		\$180.00	\$185.00	\$200.00	\$15.00	8.11%
Beauty premises & skin penetration establishments		\$120.00	\$135.00	\$140.00	\$5.00	3.70%
New Registration Fees						
New premises pre-application fee and/or pre-registration inspection fee - Note 4		N/A	\$75.00	\$100.00	\$25.00	33.33%
New registrations		Annual Fee plus 50%	Annual Fee plus 50%	Annual Fee plus 50%	N/A	N/A
Transfer fees						
Inspection request fee prior to transfer – 5 business days		\$170.00	\$180.00	\$200.00	\$20.00	11.11%
Inspection request fee prior to transfer – 10 business days		\$130.00	\$135.00	\$150.00	\$15.00	11.11%
Transfer fee		50% of annual fee	50% of annual fee	50% of annual fee	N/A	N/A
Accommodation						
Accommodation premises		\$210.00	\$220.00	\$230.00	\$10.00	4.55%
Other fees						
Re-inspection fee and request for inspection fee		\$70.00	\$75.00	\$80.00	\$5.00	6.67%
Late payment fee		50% of the annual fee	50% of the annual fee	50% of the annual fee	N/A	N/A
Septic tanks						
Septic tank applications - Note 5		\$270.00	\$540.01	\$550.00	\$10.00	1.85%
Septic tank alterations (changes to disposal field only) - Note 5		N/A	\$270.01	\$275.00	\$5.00	1.85%
Caravan Parks						
Caravan Parks (per site)		Set by State Government	Set by State Government	Set by State Government	N/A	N/A
Pool sampling						
Optional fee for microbiological testing of potable water, swimming pools and spas		\$110.00	\$113.00	\$120.00	\$7.00	6.19%

Pro-rata fees apply for new registrations (quarterly)

¹Fee is charged based on risk. Charging a fee based on risk and type better represents the staff time and resources required to inspect a food premises.

²Historically fees have not been charged for community groups. This fee has been removed to more accurately show the fee's that Council charges community groups.

³Historically this fee is what Council has charged school canteens/sporting clubs. This fee has been added to accurately show the fee's that Council charges these organisations.

⁴Mandatory pre – application or inspection required prior to construction of food or health premises. Required for Council environmental health officers to make an assessment of the design and structural requirements to address health risks and provide best practice advice before construction.

⁵Septic tank applications involve a desktop assessment and usually three or more inspections.

This increase in septic tank application fee better represents the staff time and resources required to assess and inspect the installation of a septic tank. This new fee aligns more closely with other fee's in the region.

Immunisation

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Application for immunisation records (search fee)	N/A	\$20.00	\$20.00	\$0.00	0.00%
Influenza vaccine & administration (flu injection)	N/A	\$25.00	\$25.00	\$0.00	0.00%

Local Laws

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Derelict vehicle release	\$330.00	\$340.00	\$350.00	\$10.00	2.94%
Tables and chairs	\$170.00	\$175.00	\$180.00	\$5.00	2.86%
Goods on footpath	\$185.00	\$190.00	\$200.00	\$10.00	5.26%
A/Frames permit	\$130.00	\$135.00	\$140.00	\$5.00	3.70%
Impounded trolley release fee	\$95.00	\$95.00	\$105.00	\$10.00	10.53%
Permit to burn	\$80.00	\$85.00	\$90.00	\$5.00	5.88%
Horses on beach trainer permit	\$225.00	\$220.00	\$225.00	\$5.00	2.27%
Horses on beach daily access fee	N/A	\$4.50	\$6.00	\$1.50	33.33%
Horses on beach swim access fee	N/A	\$1.50	\$2.50	\$1.00	66.67%
Hire of cat cage	\$30.00	\$30.00	\$30.00	\$0.00	0.00%
Hire Citronella Collar per week	N/A	N/A	\$20.00	N/A	N/A
Hire Bark inhibitor per week	N/A	N/A	\$20.00	N/A	N/A
Hire Bark counter per week	N/A	N/A	\$20.00	N/A	N/A
Block slashing prior to declared fire season	\$100.00	At Cost	\$130.00	N/A	N/A

Parking Fees & Fines

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
On-Street (per hour)					
Area A (1P)	\$1.10	\$1.40	\$1.40	\$0.00	0.00%
Area B (2P)	\$1.00	\$1.40	\$1.40	\$0.00	0.00%
Area C (4P)	\$0.70	\$1.40	\$1.40	\$0.00	0.00%
Area D (All Day)	N/A	\$3.00	\$3.00	\$0.00	0.00%
Disabled Parking	N/A	N/A	\$0.00	N/A	N/A
Off-Street Carparks (per hour and day if applicable)					
Zone 1 (Coles-Younger, Ozone, Parkers & Target)	\$0.90/hr	\$1.40/hr	\$1.40/hr	\$0.00	0.00%
Zone 2 (Crammond & Dickson, Art Gallery, off Koroit Street and off Kepler Street) off Fairy Street.	\$0.90/hr	\$1.40/hr	\$1.40/hr	\$0.00	0.00%
	\$4.20/day	\$3.00/day	\$3.00/day	\$0.00	0.00%
	Crammond & Dickson & Kepler	Crammond & Dickson & Kepler	Crammond & Dickson & Kepler		
	\$2.00/day	\$3.00/day	\$3.00/day	\$0.00	0.00%
	AG & off Koroit St off Fairy Street, Grace Av	AG & off Koroit St off Fairy Street, Grace Av	AG & off Koroit St off Fairy Street, Grace Av		
Reserved bay permit in CBD per day	N/A	N/A	\$15.00	N/A	N/A
Credit Surcharge on Smart Meters					
Credit Surcharge on Smart Meters	N/A	\$0.24	\$0.24	\$0.00	0.00%
Parking Permits					
Disabled and Returned Service:					
Replacement	\$8.00	\$0.00	\$0.00	\$0.00	0.00%
New	\$13.00	\$14.00	\$0.00	(\$14.00)	(100.00%)
Resident Parking permit - each permit / per annum	N/A	N/A	\$15.00	N/A	N/A
Carparking Fines					
Carparking fines set by Council	\$68.00	\$70.00	\$70.00	\$0.00	0.00%

Animal Registrations

New fees to apply from 1 April 2019

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Unsterilised dog	\$160.00	\$166.00	\$210.00	\$44.00	26.51%
Sterilised dog	\$52.00	\$54.00	\$70.00	\$16.00	29.63%
Unsterilised dog (pensioner)	\$80.00	\$83.00	\$105.00	\$22.00	26.51%
Sterilised dog (pensioner)	\$26.00	\$27.00	\$35.00	\$8.00	29.63%
Dog over 10 years old	N/A	\$54.00	\$70.00	\$16.00	29.63%
Dog over 10 years old (pensioner)	N/A	\$27.00	\$35.00	\$8.00	29.63%
Dog kept for working with Livestock (rural)	N/A	\$54.00	\$70.00	\$16.00	29.63%
Dog kept for working with Livestock (rural) (pensioner)	N/A	\$27.00	\$35.00	\$8.00	29.63%
Dog registration at pound release	N/A	\$25.00	\$35.00	\$10.00	40.00%
Declared Dangerous or Restricted Breed	\$215.00	\$225.00	\$250.00	\$25.00	11.11%
Unsterilised cat	\$125.00	\$130.00	\$177.00	\$47.00	36.15%
Sterilised cat	\$41.00	\$43.00	\$59.00	\$16.00	37.21%
Cat registration at pound release	N/A	\$15.00	\$29.00	\$14.00	93.33%
Unsterilised cat (pensioner)	\$62.00	\$65.00	\$88.00	\$23.00	35.38%
Sterilised cat (pensioner)	\$20.00	\$21.00	\$29.00	\$8.00	38.10%
Permit to house a third dog / cat	NA	NA	\$25.00	N/A	N/A
Replacement registration tag	\$19.00	\$20.00	\$20.00	\$0.00	0.00%
Grazing permit	\$175.00	\$180.00	\$185.00	\$5.00	2.78%
Registered animal businesses	\$160.00	\$170.00	\$175.00	\$5.00	2.94%
Impounded animal release fee:					
Cat	\$98.00	\$100.00	\$105.00	\$5.00	5.00%
Dog	\$140.00	\$145.00	\$150.00	\$5.00	3.45%

Pro-rata fees – 50% of pet registration fees apply after 1 November.

Deceased animals – 50% refund of fees available/claimed up to 1 November of current registration period.

Warrnambool Livestock Exchange

New fees to apply from 1 July 2018

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Bobby Calves	\$4.10	\$4.20	\$4.30	\$0.10	2.38%
Calves	\$8.50	\$8.70	\$8.90	\$0.20	2.30%
Bulls	\$18.65	\$19.00	\$19.50	\$0.50	2.63%
Cattle	\$12.90	\$13.20	\$13.50	\$0.30	2.27%
Sheep	\$0.65	\$0.70	\$0.75	\$0.05	7.14%
Store - cattle	\$11.45	\$11.70	\$12.00	\$0.30	2.56%
Dairy - cattle	\$14.15	\$14.50	\$14.85	\$0.35	2.41%
Hire of dairy ring per head					
<100 head	\$11.85	\$12.10	\$12.40	\$0.30	2.48%
>100 head	\$1,185.00	\$1,210.00	\$1,210.00	\$0.00	0.00%
>200 head	\$1,550.00	\$1,580.00	\$1,620.00	\$40.00	2.53%
>300 head	\$1,895.00	\$1,935.00	\$1,985.00	\$50.00	2.58%
>400 head	\$2,250.00	\$2,300.00	\$2,360.00	\$60.00	2.61%
>500 head	\$2,630.00	\$2,680.00	\$2,750.00	\$70.00	2.61%
Agents fees	\$111,320.00	\$113,540.00	\$113,540.00	\$0.00	0.00%
Office rental (per office)	\$2,723.00	\$2,780.00	\$2,780.00	\$0.00	0.00%
Truck Wash					
Truck wash fees (per minute) between 2pm Tuesday and 2pm Wednesday	\$0.94	\$0.96	\$1.00	\$0.04	4.17%
Truck wash fees (per minute) all other times	\$1.41	\$1.45	\$1.49	\$0.04	2.76%
Weigh fees					
1 Head	\$2.55	\$2.60	\$2.70	\$0.10	3.85%
2 Head	\$2.20	\$2.25	\$2.30	\$0.05	2.22%
3 Head	\$1.85	\$1.90	\$1.95	\$0.05	2.63%
4 Head	\$1.55	\$1.60	\$1.65	\$0.05	3.12%
5 Head	\$1.20	\$1.25	\$1.30	\$0.05	4.00%
6 Head or more	\$0.90	\$0.95	\$1.00	\$0.05	5.26%
Scanner fee hire per day	\$105.00	\$110.00	\$115.00	\$5.00	4.55%
Scanner transfer fee per head	\$1.95	\$2.00	\$2.10	\$0.10	5.00%
Cattle not sold at store sale: scanning fee per head	\$2.45	\$2.50	\$2.55	\$0.05	2.00%
Private weighs	\$6.30	\$6.50	\$6.65	\$0.15	2.31%

Flagstaff Hill Maritime Village

New fees apply from 1 April 2018 – 31 March 2019 in accordance with Tourism Industry Standards

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Admission Fees					
Adults	\$16.00	\$18.00	\$18.00	\$0.00	0.00%
Concession	\$12.50	\$14.50	\$14.50	\$0.00	0.00%
Child	\$6.50	\$8.50	\$8.50	\$0.00	0.00%
Family	\$39.00	\$48.00	\$48.00	\$0.00	0.00%
Member School Education visits	\$3.00	\$4.00	\$4.00	\$0.00	0.00%
Additional Education Sessions	\$3.00	\$4.00	\$4.00	\$0.00	0.00%
“Shipwrecked” Sound & Light Show Admissions					
Adults	\$26.00	\$30.00	\$30.00	\$0.00	0.00%
Concession	\$23.00	\$27.00	\$27.00	\$0.00	0.00%
Child	\$13.95	\$15.95	\$15.95	\$0.00	0.00%
Family (2A + 2C)	\$67.00	\$77.00	\$77.00	\$0.00	0.00%
Additional Child	\$9.00	\$12.00	\$12.00	\$0.00	0.00%
Flagstaff Hill Memberships					
Individual	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
Grandparents (2A + 2C)	\$60.00	\$60.00	\$60.00	\$0.00	0.00%
Family (2A + 2C)	\$80.00	\$80.00	\$80.00	\$0.00	0.00%
Family Holiday Membership (2 Weeks)	\$60.00	\$60.00	\$48.00	(\$12.00)	(20.00%)
Grandparents Holiday Membership (2 Weeks)	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
School Memberships					
Enrolment of 25 students or less	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
Enrolment of 26-50 students	\$55.00	\$55.00	\$55.00	\$0.00	0.00%
Enrolment of 51-100 students	\$70.00	\$70.00	\$70.00	\$0.00	0.00%
Enrolment of 101-250 students	\$90.00	\$90.00	\$90.00	\$0.00	0.00%
Enrolment of 251-500 students	\$125.00	\$125.00	\$125.00	\$0.00	0.00%
Enrolment of 500 students or more	\$150.00	\$150.00	\$150.00	\$0.00	0.00%
Lighthouse Lodge					
Room Rate – Normal	\$155.00	\$155.00	\$165.00	\$10.00	6.45%
Room Rate – Peak	\$175.00	\$175.00	\$185.00	\$10.00	5.71%
Exclusive Use Rate – Normal	\$375.00	\$375.00	\$390.00	\$15.00	4.00%
Exclusive Use Rate - Peak	\$425.00	\$425.00	\$440.00	\$15.00	3.53%
Weddings, Functions & Miscellaneous					
Flagstaff – Ceremony Only	\$400.00	\$400.00	\$450.00	\$50.00	12.50%
Flagstaff – Marquee	\$1,750.00	\$1,750.00	\$2,500.00	\$750.00	42.86%
Mission to Seaman’s Church	\$500.00	\$500.00	\$400.00	(\$100.00)	(20.00%)
The Wharf in front of the Steam Packet Inn	\$400.00	\$400.00	\$400.00	\$0.00	0.00%
The Village Green	\$300.00	\$300.00	\$400.00	\$100.00	33.33%
The Sailmaker’s Loft	\$400.00	\$400.00	\$750.00	\$350.00	87.50%
Wharf Theatre	\$750.00	\$750.00	\$850.00	\$100.00	13.33%
Hire of the Steam Packet Inn (Hourly Rate)	\$75.00	\$75.00	\$100.00	\$25.00	33.33%
Wedding Photo’s in the Village (Hourly Rate)	\$75.00	\$75.00	\$100.00	\$25.00	33.33%

Visitor Services

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Access to Visitor Information Centre					
Displays in Visitor Centre	\$100 p/w	\$100 p/w	\$100 p/w	\$0.00	0.00%
Display of brochures and access to visitor	Fee for service relates to Great Ocean Road Tourism Marketing Prospectus	Fee for service relates to Great Ocean Road Tourism Marketing Prospectus	Fee for service relates to Great Ocean Road Tourism Marketing Prospectus	N/A	N/A

City Highlights 1 Hour Tour	\$50.00	\$85.00	\$50.00	(\$35.00)	(41.18%)
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Holiday Parks

New fees to apply from 1 July 2018

User Fees & Charges		2016/17	2017/18	2018/19	Variance	Variance %
Surfside Holiday Park						
Sites Powered : Peak Season	Daily powered	\$58.00	\$60.00	\$60.00	\$0.00	0.00%
	Night two person	\$58.00	\$60.00	\$60.00	\$0.00	0.00%
	Night single	\$58.00	\$50.00	\$50.00	\$0.00	0.00%
Sites Powered: High Season	Daily powered	\$48.00	\$50.00	\$50.00	\$0.00	0.00%
	Night two person	\$36.00	\$40.00	\$40.00	\$0.00	0.00%
	Night single	\$31.00	\$32.00	\$32.00	\$0.00	0.00%
Sites Powered: Low Season	Daily powered	\$46.00	\$45.00	\$45.00	\$0.00	0.00%
	Night two person	\$34.00	\$35.00	\$35.00	\$0.00	0.00%
	Night single	\$30.00	\$30.00	\$30.00	\$0.00	0.00%
Shipwreck Holiday Park						
Sites Unpowered : Peak Season	Daily family unpowered	\$50.00	\$50.00	\$50.00	\$0.00	0.00%
	Night two person	\$50.00	\$50.00	\$50.00	\$0.00	0.00%
	Night single	\$50.00	\$40.00	\$40.00	\$0.00	0.00%
Sites Unpowered: High Season	Daily family	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
	Night two person	\$34.00	\$34.00	\$34.00	\$0.00	0.00%
	Night single	\$29.00	\$29.00	\$29.00	\$0.00	0.00%
Sites Unpowered: Low Season	Night family	\$33.00	\$35.00	\$35.00	\$0.00	0.00%
	Night two person	\$31.00	\$31.00	\$31.00	\$0.00	0.00%
	Night single	\$26.00	\$25.00	\$25.00	\$0.00	0.00%
Surfside Cabins						
Beach Chalet: Peak Season	Daily	\$245.00	\$250.00	\$250.00	\$0.00	0.00%
	Weekly	\$1,715.00	\$1,750.00	\$1,750.00	\$0.00	0.00%
Beach Chalet: High Season	Daily	\$197.00	\$200.00	\$200.00	\$0.00	0.00%
	Weekly	\$1,379.00	\$1,400.00	\$1,400.00	\$0.00	0.00%
Beach Chalet: Low Season	Daily	\$170.00	\$175.00	\$175.00	\$0.00	0.00%
	Weekly	\$1,190.00	\$1,225.00	\$1,225.00	\$0.00	0.00%
Cedar Cabins: Peak Season	Daily	\$180.00	\$185.00	\$185.00	\$0.00	0.00%
	Weekly	\$1,260.00	\$1,295.00	\$1,295.00	\$0.00	0.00%
Cedar Cabins: High Season	Daily	\$150.00	\$150.00	\$150.00	\$0.00	0.00%
	Weekly	\$1,050.00	\$1,050.00	\$1,050.00	\$0.00	0.00%
Cedar Cabins: Low Season	Daily	\$140.00	\$130.00	\$130.00	\$0.00	0.00%
	Weekly	\$980.00	\$910.00	\$910.00	\$0.00	0.00%
Mariner cottages: Peak Season	Daily	\$175.00	\$175.00	\$175.00	\$0.00	0.00%
	Weekly	\$1,200.00	\$1,225.00	\$1,225.00	\$0.00	0.00%
Mariner cottages: High Season	Daily	\$140.00	\$140.00	\$140.00	\$0.00	0.00%
	Weekly	\$950.00	\$980.00	\$980.00	\$0.00	0.00%
Mariner cottages: Low Season	Daily	\$120.00	\$120.00	\$120.00	\$0.00	0.00%
	Weekly	\$820.00	\$840.00	\$840.00	\$0.00	0.00%

City Strategy & Development

New fees to apply from 1 July 2018

Fees are in accordance with the Planning and Environment (Fees) Regulation 2016 and the Subdivision (Fees) Regulation 2016, and are subject to change in accordance with changes to the government legislation and regulations.

Planning Permit Applications under Section 47 of the Planning & Environment Act 1987 (Regulation 9)

Class	Type of Permit Application	2016/17	2017/18	2018/19	Variance	Variance %
Use						
1	Use Only	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
Single Dwelling						
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application if the estimated cost of development is:						
2	\$10,000 or Less	N/A	\$188.20	\$191.95	\$3.75	1.99%
3	More than \$10,000 but not more than \$100,000	N/A	\$592.50	\$604.35	\$11.85	2.00%
4	More than \$100,000 but not more than \$500,000	N/A	\$1,212.80	\$1,237.15	\$24.35	2.01%
5	More than \$500,000 but not more than \$1,000,000	N/A	\$1,310.40	\$1,336.70	\$26.30	2.01%
6	More than \$1,000,000 but not more than \$2,000,000	N/A	\$1,407.90	\$1,436.20	\$28.30	2.01%
Vicsmart Applications						
Vicsmart Applications if the:						
7	Estimated cost of development is \$10,000 or less	N/A	\$188.20	\$191.95	\$3.75	1.99%
8	Estimated cost of development is more than \$10,000	N/A	\$404.30	\$412.40	\$8.10	2.00%
9	Application to subdivide or consolidate land	N/A	\$188.20	\$191.95	\$3.75	1.99%
Other Developments						
To develop land if the estimated cost of development is:						
10	\$100,000 of less	N/A	\$1,080.40	\$1,102.05	\$21.65	2.00%
11	More than \$100,000 and not more than \$1,000,000	N/A	\$1,456.70	\$1,486.00	\$29.30	2.01%
12	More than \$1,000,000 and not more than \$5,000,000	N/A	\$3,213.20	\$3,277.70	\$64.50	2.01%
13	More than \$5,000,000 and not more than \$15,000,000	N/A	\$8,189.80	\$8,354.25	\$164.45	2.01%
14	More than \$15,000,000 and not more than \$50,000,000	N/A	\$24,151.10	\$24,636.15	\$485.05	2.01%
15	More than \$50,000,000	N/A	\$54,282.40	\$55,372.70	\$1,090.30	2.01%
Subdivision						
16	To subdivide an existing building	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
17	To subdivide land into 2 lots	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
18	To effect a realignment of a common boundary between lots or consolidate 2 or more lots	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
19	Subdivide Land	N/A	\$1,240.70 (per application plus per 100 lots created)	\$1,265.60 (per application plus per 100 lots created)	\$24.90	2.01%
20	To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
Other						
21	A permit not otherwise provided for in the regulation	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%

City Strategy & Development (Cont.)

Applications to Amend Permits under Section 72 of the Planning & Environment Act 1987 (Regulation 11)

Class	Type of Permit Application	2016/17	2017/18	2018/19	Variance	Variance %
1	Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
2	Amendment to a permit to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit.	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
3	Amendment to a class 2 permit	N/A	\$188.20	\$191.95	\$3.75	1.99%
4	Amendment to a class 3 permit	N/A	\$592.50	\$604.35	\$11.85	2.00%
5	Amendment to a class 4 permit	N/A	\$1,212.80	\$1,237.15	\$24.35	2.01%
6	Amendment to a class 5 or class 6 permit	N/A	\$1,310.40	\$1,336.70	\$26.30	2.01%
7	Amendment to a class 7 permit	N/A	\$188.20	\$191.95	\$3.75	1.99%
8	Amendment to a class 8 permit	N/A	\$404.30	\$412.40	\$8.10	2.00%
9	Amendment to a class 9 permit	N/A	\$188.20	\$191.95	\$3.75	1.99%
10	Amendment to a class 10 permit	N/A	\$1,080.40	\$1,102.05	\$21.65	2.00%
11	Amendment to a class 11 permit	N/A	\$1,456.70	\$1,486.00	\$29.30	2.01%
12	Amendment to a class 12, 13, 14 or 15 permit	N/A	\$3,213.20	\$3,277.70	\$64.50	2.01%
13	Amendment to a class 16 permit	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
14	Amendment to a class 17 permit	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
15	Amendment to a class 18 permit	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
16	Amendment to a class 19 permit	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
17	Amendment to a class 20 permit	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%
18	Amendment to a class 21 permit	N/A	\$1,240.70	\$1,265.60	\$24.90	2.01%

Subdivision (Fees) Regulations 2016

Regulation	Purpose	2016/17	2017/18	2018/19	Variance	Variance %
6	For certification of a plan of subdivision	N/A	\$164.50	\$167.80	\$3.30	2.01%
7	Alteration to a plan under section 10(2) of the Act	N/A	\$104.60	\$106.65	\$2.05	1.96%
8	Amendment of certified plan under section 11(1) of the Act	N/A	\$132.40	\$135.10	\$2.70	2.04%
9	Checking of engineering plans	N/A	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	\$0.00	0.00%
10	Engineering plan prepared by council	N/A	3.50% of the cost of works proposed in the engineering plan (maximum fee)	3.50% of the cost of works proposed in the engineering plan (maximum fee)	\$0.00	0.00%
11	Supervision of works	N/A	2.50% of the estimated cost of construction of the works (maximum fee)	2.50% of the estimated cost of construction of the works (maximum fee)	\$0.00	0.00%

Fees to Amend Applications after Notice has been given (Regulation 12)

Type of Permit Application	Fee
Amend an application for a permit or an application to amend a permit	<p>a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9</p> <p>b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below</p> <p>c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit</p>

City Strategy & Development (Cont.)

Stage	Stage of Amendment	Paid to	2016/17	2017/18	2018/19	Variance	Variance %
1	For: a) Considering a request to amend a planning scheme; and b) Taking action required by division 1 of part 3 of the act; and c) Considering any submissions which do not seek a change to the amendment; and d) If applicable, abandoning the amendment	The Planning Authority	N/A	\$2,871.60	\$2,929.30	\$57.70	2.01%
2	For: a) Considering: (i) Up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and b) Providing assistance to a panel in accordance with section 158 of the Act; and c) Making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) Considering the panel's report in accordance with section 27 of the Act; and e) After considering submissions and the panel's report, abandoning the amendment.	The Planning Authority	N/A	\$14,232.70	\$14,518.60	\$285.90	2.01%
			N/A	\$28,437.60	\$29,008.80	\$571.20	2.01%
			N/A	\$38,014.40	\$38,777.95	\$763.55	2.01%
3	For: a) Adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) Submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) Giving the notice of the approval of the amendment required by section 36(2) of the Act.	The Planning Authority	N/A	\$453.10 <small>if the Minister is not the planning authority or nil fee if the Minister is the planning authority</small>	\$462.15 <small>if the Minister is not the planning authority or nil fee if the Minister is the planning authority</small>	\$9.05	2.00%
4	For: a) Consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) Giving notice of approval of the amendment in accordance with section 36(1) of the Act.	The Minister	N/A	\$453.10 <small>if the Minister is not the planning authority or nil fee if the Minister is the planning authority</small>	\$462.15 <small>if the Minister is not the planning authority or nil fee if the Minister is the planning authority</small>	\$9.05	2.00%

Other Matters Regulations 15, 16 & 18

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of the Responsible Authority	N/A	\$306.70	\$312.85	\$6.15	2.01%
Fee for application for agreement to a proposal to amend or end an agreement under section 173 of the Act	N/A	\$620.30	\$632.80	\$12.50	2.02%
Certificates of Compliance	N/A	\$306.70	\$312.85	\$6.15	2.01%

City Strategy & Development (Cont.)

New fees to apply from 1 July 2018

Planning Scheme Amendment Fees

Set in Accordance with Planning and Environment (Fees) Regulations 2000

Non-statutory Planning Fees

User Fees & Charges	2016/17	2017/18	2018/19	Variance	Variance %
Planning					
Request to amend permit or endorsed plans under the provisions of Secondary Consent within condition of permit	\$97.60	\$197.75	\$201.30	\$3.55	1.80%
Extension of time for Planning Permits:					
First extension	\$100.85	\$102.15	\$104.00	\$1.85	1.81%
Second extension	\$279.70	\$283.35	\$288.50	\$5.15	1.82%
Additional extensions	\$379.45	\$384.40	\$391.30	\$6.90	1.80%
Approval of Development Plans to the satisfaction of the Responsible Authority	\$659.15	\$667.70	\$679.70	\$12.00	1.80%
Approval of amendments to Development Plans to the satisfaction of the Responsible Authority	\$659.15	\$667.70	\$679.70	\$12.00	1.80%
Approval of 173 Agreements (plus cost of legal advice if required)	\$162.65	\$164.75	\$167.70	\$2.95	1.79%
Review of compliance of Section 173 Agreements (plus cost of legal advice if required)	\$162.65	\$164.75	\$167.70	\$2.95	1.79%
Liquor License requests	\$151.75	\$153.70	\$156.50	\$2.80	1.82%
Notification of Planning Applications or Planning Scheme Amendments:					
Up to 10 letters/notices	\$108.40	\$109.80	\$111.80	\$2.00	1.82%
Additional letters/notices	\$5.25	\$5.30	\$5.40	\$0.10	1.89%
Property Inquiry relating to planning history	\$75.90	\$76.90	\$78.30	\$1.40	1.82%

Mapping Products (Commercial Use)

Option of **a) aerial photography** or **b) customised colour map** using standard map layers (no photography). Scale to be determined by customer. Can be provided as hardcopy or PDF.

Size	2016/17	2017/18	2018/19	Variance	Variance %
A0	\$139.05	\$140.85	\$143.40	\$2.55	1.81%
A1	\$110.20	\$111.65	\$113.70	\$2.05	1.84%
A2	\$82.40	\$83.50	\$85.00	\$1.50	1.80%
A3	\$56.65	\$57.40	\$58.40	\$1.00	1.74%
A4	\$54.60	\$55.30	\$56.30	\$1.00	1.81%

Note: When provided as a PDF, the size represents the size the map will be in the PDF and still be printed at a reasonable resolution.

Mapping Products (Commercial Use)

Aerial photography with additional data overlay (contours, land parcels, house numbers etc.). Scale to be determined by customer. Can be provided as hardcopy or PDF. NB 4% increase onto unit cost from 2009/10.

Size	2016/17	2017/18	2018/19	Variance	Variance %
A0	\$216.80	\$219.60	\$223.60	\$4.00	1.82%
A1	\$167.90	\$170.10	\$173.20	\$3.10	1.82%
A2	\$126.70	\$128.35	\$130.70	\$2.35	1.83%
A3	\$82.40	\$83.50	\$85.00	\$1.50	1.80%
A4	\$41.20	\$41.75	\$42.50	\$0.75	1.80%

Note: Prices are for basic maps using existing data. If additional analysis or new datasets are required, these will incur additional fees.

Building Services

* charges are subject to GST. All application fees are subject to change

Class	Description	Value of Work	2016/17	2017/18	2018/19	Variance	Variance %
1B & 2-9	Residential and commercial works other than Class 1A	Value >\$23,500	4 (Value ÷2000 +√Value) Minimum Fee: \$730.00	4 (Value ÷2000 +√Value) Minimum Fee: \$739.00	TBC	N/A	N/A
1A	All dwellings – single detached houses or attached multi-units development.	Up to \$150,000 \$150,001-\$200,000 \$200,001-\$250,000 \$250,001-\$300,000 >\$300,000	\$1,463.00 \$2,042.00 \$2,621.00 \$3,200.00 Value÷94 Large projects negotiable	\$1,482.00 \$2,069.00 \$2,655.00 \$3,242.00 Value÷92 Large projects negotiable	TBC	N/A	N/A
1A	Dwellings – extensions/alterations (including demolitions)	Up to \$10,000 \$10,001-\$20,000 \$20,001-\$50,000 \$50,001-\$100,000 \$100,001-\$150,000 >\$150,000	\$536.00 \$685.00 \$910.00 \$1,305.00 \$1,700.00 Value÷88	\$543.00 \$694.00 \$922.00 \$1,322.00 \$1,722.00 Value÷87	TBC	N/A	N/A
1A	Dwellings – internal alterations/minor works	Up to \$10,000 \$10,001-\$20,000 \$20,001-\$50,000 \$50,001-\$100,000 >\$100,000	\$400.00 \$536.00 \$710.00 \$1,000.00 Value÷100	\$405.00 \$543.00 \$719.00 \$1,013.00 Value÷98	TBC	N/A	N/A
10A/10B	Minor works – garages, carports, pools, fences etc.	Up to \$10,000 \$10,001-\$20,000 \$20,001-\$50,000 \$50,001-\$100,000 >\$100,000	\$400.00 \$536.00 \$710.00 \$1,000.00 Value÷100	\$405.00 \$543.00 \$719.00 \$1,013.00 Value÷98	TBC	N/A	N/A
10B	Pool fence (without pool)	N/A	\$163.00	\$165.00	TBC	N/A	N/A
Sundry	Any additional inspection	Domestic Commercial	\$185.00 \$250.00	\$187.00 \$253.00	\$190.40 \$257.60	\$3.40 \$4.60	1.82% 1.82%

Please refer below for details of additional charges and conditions relevant to all Building Applications.

NOTE: THE FOLLOWING COSTS APPLY IN ADDITION TO THE BASIC FEE SCALE:

1. A State Government levy of \$1.28 per \$1,000.00 construction value must be paid before the permit can be issued. This applies to all building works exceeding a construction value of \$10,000 (GST exempt) - **SET BY STATE GOVERNMENT**
2. A lodgement fee of \$38.30 must be paid before the permit can be issued for all works with a project cost >\$5,000 (GST exempt). – **SET BY STATE GOVERNMENT**
3. The fee schedule is based on structural design certification being provided where applicable in accordance with BCC Practice Note 3.
4. Checking of specialist system designs (structural, mechanical, electrical and hydraulic) where necessary and/or where an appropriate design compliance certificate is not provided is charged on a cost recovery basis.
5. Statutory fees incurred relating to property requisitions, lodgement of permit documents, etc are charged on a cost recovery basis.

Building Services (Cont.)

Additional Fees

* Charges are subject to GST.

Description	2016/17	2017/18	2018/19	Variance	Variance %
Amendment and/or extension of building permits	\$184.30	\$186.70	\$190.10	\$3.40	1.82%
Amendment of approved plans					
Building Notice	\$650.50	\$658.95	\$670.80	\$11.85	1.80%
Building Order	\$433.65	\$439.30	\$447.20	\$7.90	1.80%
Temporary Structure Siting Approval	\$433.65	\$439.30	\$447.20	\$7.90	1.80%
Places of public entertainment occupancy permit	\$542.10	\$549.15	\$559.00	\$9.85	1.79%
Swimming Pool Safety Fence Inspections	\$162.65	\$164.75	\$167.70	\$2.95	1.79%
Initial Swimming Pool Safety Audit Inspection	\$51.50	\$52.15	\$53.10	\$0.95	1.82%
Provide copy of Building Permit or Occupancy Permit (with owners consent)	\$15.70	\$15.90	\$16.20	\$0.30	1.89%
Provide copy of Building Permit including plans – Domestic (with owners consent)	\$31.40	\$31.80	\$32.40	\$0.60	1.89%
Provide copy of Building Permit including plans – Commercial (with owners consent)	\$62.85	\$63.65	\$64.80	\$1.15	1.81%
Property inquiry relating to Building History	\$75.90	\$76.90	\$78.30	\$1.40	1.82%
Essential Safety Measure Assessment	\$596.25 (min)	\$604.00 (min)	\$614.90 (min)	\$10.90	1.80%

Statutory Fees

*Set in Accordance with Building Regulations 2006 and are subject to change.

Description	2016/17	2017/18	2018/19	Variance	Variance %
Regulation 327(1) or 327(2) or 327(3) or 327(4) advice (property information) (GST not applicable)	\$49.90 each	\$52.20 each	\$52.20 each	\$0.00	0.00%
Dispensation for siting of single dwellings	\$250.00 each	\$262.00 each	\$262.00 each	\$0.00	0.00%
Application for demolition consents (Section 29A) (GST not applicable)	\$62.60	\$65.40	\$65.40	\$0.00	0.00%
Subdivision statements for buildings - Regulation 503(2)	\$210.00	\$210.00	\$210.00	\$0.00	0.00%