



WARRNAMBOOL
CITY COUNCIL

Warrnambool City Council

Budget

2019-2020



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Introduction

Warrnambool City Council is pleased to present the 2019-2020 Budget.

The Local Government Act requires that Council prepare a Budget for each financial year and to undertake a formal process of preparing, advertising and calling for submissions before a finalised Budget is formally adopted by Council by June 30 each year

The draft Budget is aligned to the vision in the Council Plan 2017-2021 and to the objectives in the long-term community plan, Warrnambool 2040. The Budget seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community.

We recommend that the Budget is read in conjunction with the Council Plan and we encourage you to provide feedback to Council on the draft Budget.

The vision for the four-year life of the Council Plan is for Warrnambool to be a *Cosmopolitan City by the Sea*. To support the vision Council developed the following five key objectives:

1. Sustain, enhance and protect the natural environment
2. Foster a healthy, welcoming city that is socially and culturally rich
3. Maintain and improve the physical places and visual appeal of the city
4. Develop a smarter economy with diverse and sustainable employment
5. Practice good governance through openness and accountability while balancing aspirations with sound financial management

These objectives align with the four key long-term visions contained within the community plan, Warrnambool 2040.

The four visions are:

1. People: in 2040 Warrnambool will be a city where all people thrive.
2. Environment: in 2040 Warrnambool will be most sustainable regional city in Australia.
3. Place: in 2040 Warrnambool will be Australia's most liveable regional city.
4. Economy: in 2040 Warrnambool will be Australia's most resilient and thriving regional economy.

The draft budget details the resources required over the next financial year to fund the large range of services we provide to our community of 35,000 residents and which are also used by many people in surrounding municipalities. These services range from those which are about directly caring for people through facilities and programs including kindergartens, childcare centres, the library and home support services, to services which maintain or enhance our environment and surroundings including waste collection and our roads and footpath management schedules.

The budget also includes details of proposed capital expenditure including allocations to improve and renew our City's physical infrastructure, buildings and operational assets as well as funding proposals for a range of operating projects.

Council understands that the services it delivers to the community are valued. We also recognise that the community wants us to deliver services in a financially responsible manner and for Council to use its resources efficiently. Council will continue to focus on identifying sustainable cost savings while still delivering the services the community expects and is reliant upon.

Over 2019-2020, the Council will maintain the Small Infrastructure Fund. This dedicated fund has assisted with the delivery of a number of important projects over the years including the petanque piste at Lake Pertobe and the path linking Dennington's residential and retail precincts.

The budget includes a rate increase of 4.5 per cent following the Essential Services Commission's approval of Council's application to increase rates by 2 per cent above the rate cap which had been set at 2.5 per cent under the Victorian Government's Fair Go Rates System.

The additional 2 per cent of rates and charges revenue will be directed towards the renewal of existing assets.

Council will continue to advocate for support from other levels of government to improve the Princes Highway between Colac and the South Australian border and to assist with a comprehensive solution to waste management and the processing of recyclable materials. Council will examine ways in which we can better manage our waste streams, in particular plastics and glass.

Council has proposed a substantial capital works program with an emphasis on asset renewal. We have allocated funding of \$19.4 million for asset renewals, upgrades and expansions.

Capital works highlights:

Road renewals	\$4.1 million
Lake Pertobe Master Plan implementation (Stage I)	\$2.9 million
Saleyards roof	\$540,000
Reid Oval	\$10.0 million
Smart (low energy) street lighting	\$1.4 million
Small Infrastructure Fund	\$353,000
Art Gallery climate control	\$600,000
Beach access (Point Ritchie-Moyjil)	\$190,000

To address the challenges around waste processing, in particular recyclable materials, the waste management charge will increase by 9.41% to \$389.98 per property.

The budget has been informed by a number of community consultations undertaken by Council over the past year including the community engagement process, which informed Council's submission to the Essential Services Commission for a rate cap variation.

This budget sees the average residential rate bill increase to \$2,029 from \$1,926 in 2018-19.

The breakdown of the impact of the rate variation is described in the table below. For the average residential household the impact of the additional 2 per cent is \$31.

Average residential rates	2.5%	With additional 2%	Total
Rates	\$32	\$26	\$58
Municipal charge	\$6	\$5	\$11
Waste management	\$34	\$0	\$34
Total	\$72	\$31	\$103

This Budget projects an underlying surplus of \$1.2 million for 2019/20 after adjusting for capital grants and contributions.

Key figures

Total revenue: \$79.6 million (2018-19 forecast = \$83.3 million)
Total Expenditure: \$73.0 million (2018-19 forecast = \$76.0 million)
Accounting Surplus/(Deficit): \$6.6 million (2018-19 forecast = \$7.3 million)

(Refer Income Statement in Section 3.1)

(Note: Based on total income which includes capital grants and contributions)

Underlying operating result: Surplus of \$1.2 million (2018-19 forecast = Deficit of \$491,000)

The operating result is impacted by the additional income from the rate cap variation. The additional income will be used to address a shortfall in asset renewal funding.

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses)

This is the net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers.

Total Capital Works Program of \$19.4 million (2018-19 forecast = \$24.6 million)

\$12.1 million from Council operations and reserves

\$4.4 million from borrowings

\$2.4 million from external grants

\$0.5 million from contributions

(Refer Statement of Statement of Capital Works in Section 3.5)

Budget influences

The preparation of the budget is influenced by a range of external factors including ongoing cost-shifting.

This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases.

Council continues to balance the needs of the community versus financial sustainability. Pressure to maintain infrastructure and maintain service levels constantly challenges the organisation to find more efficient and innovative methods to deliver services.

A long-term example of cost shifting has occurred with the provision of library services.

Libraries remain an extremely important service provided to the community and are used by a broad range of age groups and by some of the most vulnerable in our community.

State funding for library operations 40 years ago was 20% Council contribution and 80% State Government contribution. The burden of contributions has been switched with Council now providing about 80% of funding for the library.

The effect of this sort of cost shift is amplified with the growth of services. The Victorian Government is contributing over \$16 million to a new joint library with TAFE to meet current and future community needs. The increased service cost is estimated to be in the order of an additional \$500,000 per annum which is not covered by the State.

In order to maintain the same breadth and level of services Council needs to develop a mix of strategies to respond to increasing cost pressures. These measures include the reduction of costs, the development of innovation to deliver existing services, the introduction of new technologies to streamline service provision and seeking new income streams.

Warrnambool Council was not provided with an opportunity around an expanded rate base at the time of Council amalgamations. Warrnambool remains a structural aberration amongst other regional cities which were all created in 1994 with both an urban area and substantial rural area. The economies of scale that this provided other regional cities has ensured a greater ability to share the rate burden and achieve a distribution of cost across a broad base of rate payers for regional services provision.

Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.

Cr Tony Herbert

Mayor

Peter Schneider

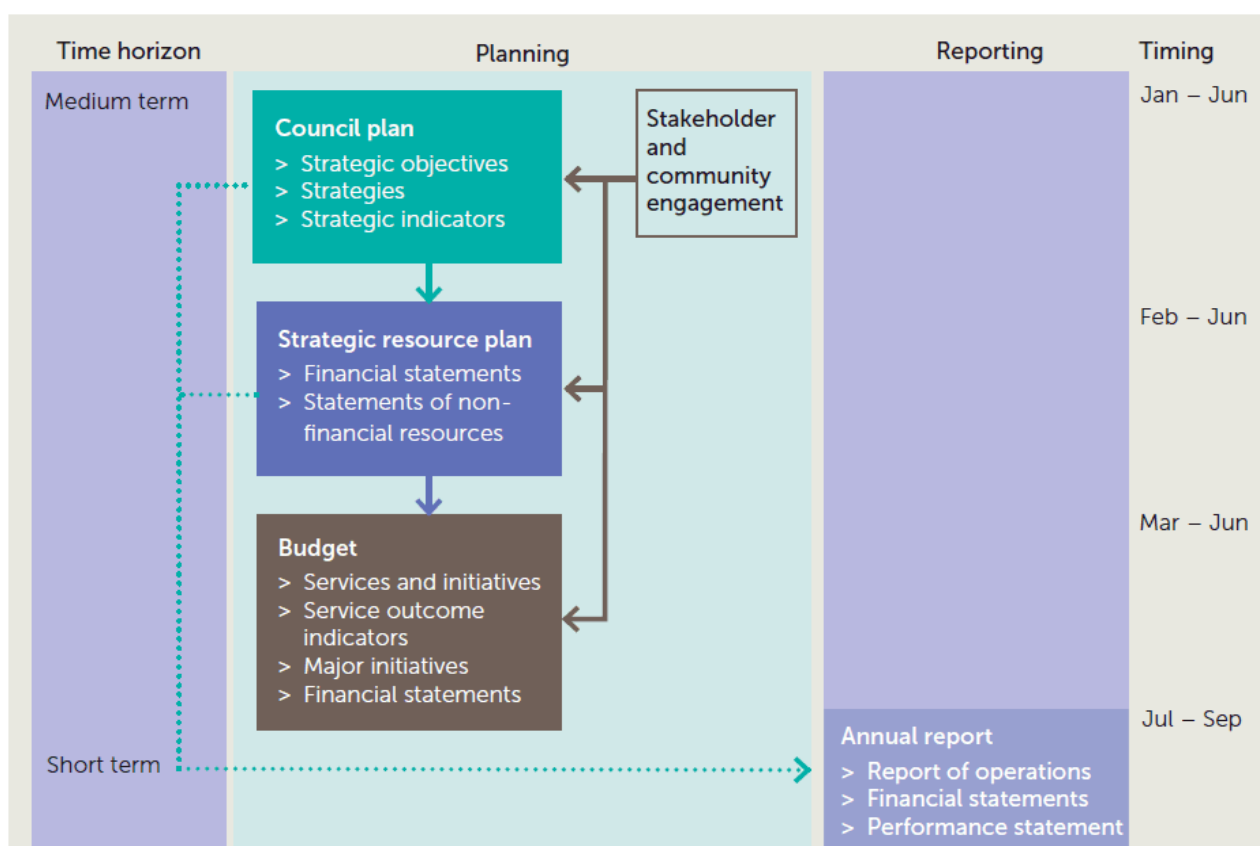
Chief Executive Officer

Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

Legislative Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The Council Plan is prepared with reference to the long-term community plan, Warrnambool 2040.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some

services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, council engages with the community to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Our purpose

Our Vision is for Warrnambool to be a Cosmopolitan City by the Sea

Organisational values

Accountability

We will be responsible and take ownership for our actions and decisions by being ethical, honest and transparent.

Collaborative

We will foster effective relationships through engagement, communication and cooperation; supporting decisions and outcomes for the benefit of all.

Respectful

We will treat everyone with dignity, fairness and empathy; providing them with the opportunity to share views and to be heard.

Progressive

We will evolve and grow by encouraging development, change and continuous improvement in everything that we do.

Wellbeing

We will commit to providing a safe and healthy workplace that promotes staff engagement, performance and achievement allowing all employees to flourish for the benefit of themselves and the organisation.

Strategic objectives

The Council Plan contains the five key objectives that will enable Council to meet legislative obligations, community expectations and to deliver on the vision of Council for Warrnambool to be a cosmopolitan city by the sea.

Strategic Objective 1

Sustain, enhance and protect the natural environment.

Council will work to protect our coast and waterways, preparing for climate change, minimising waste and encouraging environmentally sustainable business

Strategic objective 2

Foster a healthy, welcoming city that is culturally and socially rich.

Council will encourage people to be healthy and well, to engage in learning, to be involved in cultural activities, to be connected and participating in the community, to be resilient in emergencies and maintaining a city that is a healthy and safe place to live and study.

Strategic objective 3

Maintain and improve the physical places and visual appeal of the city.

Council will create more physical connections throughout the city, building more fit-for-purpose infrastructure, creating greater amenity and ease of movement and being proud of what we have within our municipality.

Strategic objective 4

Develop a smarter economy with diverse and sustainable employment

Council will foster population growth, a sustainable local economy, a more beneficial visitor economy and more modern infrastructure.

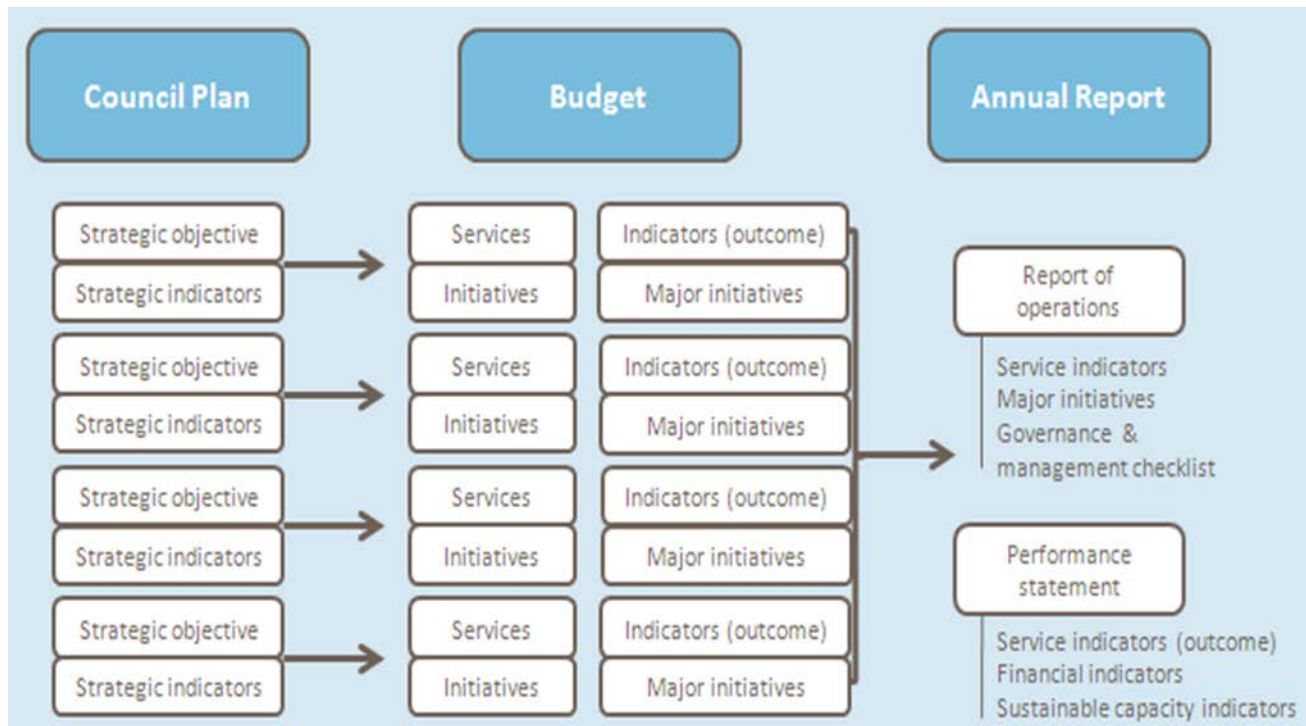
Strategic objective 5

Practice good governance through openness and accountability while balancing aspirations with sound financial management

Council will advocate for the community and region; it will practice transparent decision-making while delivering services efficiently and effectively.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019-20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below:



Strategic Objective 1: Sustain, enhance and protect the natural environment

Warrnambool occupies a unique position as Victoria's largest coastal city outside Port Phillip Bay. Geographically the city is perched on gentle hills and flats by the stunning Lady Bay and between two important South West rivers, the Hopkins and the Merri.

Dunes along Lady Bay have been revegetated over the years by willing volunteers while similar efforts have been made to revegetate the banks of the Merri River to restore health to this waterway which is home to a growing number of platypus.

Each year thousands of people walk along a sealed promenade that meanders through the dunes the length of Lady Bay.

Warrnambool is renowned for using maramba dogs to protect a colony of Little Penguins which were nearly wiped out through predation by foxes. From a population of fewer than 10 penguins the number has recovered to more than 150.

Beyond Lady Bay and its famous Breakwater lies the Southern Ocean. A large section of water off the Breakwater lies within a marine park, which protects the marine flora and fauna.

Strategies to deliver Strategic Objective 1 are:

- 1.1 Protect and enhance our waterways, coast and land
- 1.2 Commit to being a carbon neutral organisation by 2040
- 1.3 Assess our climate change preparedness
- 1.4 Review options for managing waste
- 1.5 Educate and partner with the community on Council's sustainability initiatives

Services

Service area	Description of services provided	2017/18	2018/19	2019/20		
		Actual \$'000	Forecast \$'000	Budget \$'000		
Environmental Management	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance.	<i>Exp</i>	397	536	642	
		<i>Rev</i>	4	11	8	
		<i>NET</i>	393	525	634	
Waste Management & Street Cleaning	This service provides kerbside collections and processing of garbage, recycling and Food Organics Green Organics (FOGO) from all households and some commercial properties in Council. It also provides street cleaning, leaf collection and street litter bins throughout Council.	<i>Exp</i>	2,938	4,526	4,448	
		<i>Rev</i>	36	336	-	4
		<i>NET</i>	2,902	4,190	4,452	

Parks and Gardens	This service covers a range of areas such as tree pruning, planting, removal, planning and street tree strategies, management of conservation and parkland areas, creeks and other areas of environmental significance. Parks Management provides management and implementation of open space strategies and maintenance programs.	<i>Exp</i>	4,106	4,296	4,375
		<i>Rev</i>	329	345	366
		<i>NET</i>	3,777	3,951	4,009

Major initiatives

- 1) Expansion of the smart (low energy) street lighting program
- 2) Review recycling practices in the city and develop short and long-term options for recycling processing.

Other initiatives

- 3) Implement Green Futures support program for households and businesses to facilitate improved energy efficiency, use of renewable energy and reduce costs.
- 4) Complete a Domestic Wastewater Management Plan

Service Performance Outcome Indicators*

Service	Indicator	2018	2019	2020
		Actual	Forecast (Similar councils ave.)	Forecast (Similar councils ave.)
Slashing and weed control	Performance	55	51	51
Environmental sustainability	Performance	63	64	64
Waste collection	Satisfaction	151.48	120.35	120.35
Waste collection	Service standard	3.87	5.54	5.54
Waste collection	Service cost	\$109.29	\$97.21	\$97.21
Waste collection	Service cost	\$29.25	\$36.06	\$36.06
Waste collection	Waste diversion	37.73%	47.71%	47.71%

* refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Objective 2: Foster a healthy, welcoming city that is socially and culturally rich

Warrnambool has an increasingly culturally diverse and growing population. Making decisions in the best interest of our resident's health and wellbeing is a high priority for Council.

The Warrnambool 2040 vision to be "a city where all people thrive" underpins this Council's strategies and actions.

While the health and wellbeing of Warrnambool's residents fares well on some measures (e.g. rates of physical activity, volunteering and access to open space), like every community, there are issues which require continued effort.

The municipal health and wellbeing plan, Warrnambool - A Healthy City, details the priorities for action and sets the following objectives:

- Promote healthy lifestyles
- increase participation, connection, equity, access and inclusion
- Improve access to education and economic resources

Acknowledgement of the area's rich indigenous history and increasing the opportunities to recognise Warrnambool's first people are important for Council. Council will seek opportunities to work in partnership with our indigenous community to better acknowledge local Aboriginal culture.

Warrnambool is an education city, providing opportunities for students to come to the city from outside the region to study – and for the region's young people to obtain a qualification closer to home.

The W2040 process found residents want the city to be welcoming and inclusive city that is healthy, safe, and connected.

Living an active life is a significant part of the regional lifestyle and the city's residents have access many sporting and recreational pursuits, and the natural environment.

The new Active Warrnambool Strategy (under development) aims to ensure residents have opportunities to participate in physical activity to stay healthy and socially connected into the next decade.

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual \$'000	Forecast \$'000	Budget \$'000
Community Support Services	Government funded programs aimed at improving community participation, rural access programs and facilitation of migration to the South West and volunteer programs.	<i>Exp</i>	425	434	286
		<i>Rev</i>	378	382	235
		<i>NET</i>	47	52	51
Aged Services	This area provides a range of services including meals on wheels, personal care, respite, home maintenance, home care, adult day care and senior citizens programs.	<i>Exp</i>	3,642	3,564	3,563
		<i>Rev</i>	3,316	3,247	3,237
		<i>NET</i>	326	317	326
Family	This service provides family	<i>Exp</i>	7,803	8,301	8,314

Services	orientated support services including pre-schools, maternal & child health, childcare, counselling & support, youth services, immunisation, family day care.	<i>Rev</i>	7,009	7,271	7,251
		<i>NET</i>	794	1,030	1,063
Art and Culture	Provision of high-quality venues where people can see, present and explore the arts, ideas and events provided at the Warrnambool Art Gallery and Light House Theatre.	<i>Exp</i>	2,614	2,702	2,674
		<i>Rev</i>	1,636	1,776	1,728
		<i>NET</i>	978	926	946
Library Services	Provision of quality library and information services to the community.	<i>Exp</i>	954	962	991
		<i>Rev</i>	-	-	-
		<i>NET</i>	954	962	991
Recreation	Provision of sport, recreation and cultural facilities, service and programs in response to identified community need and to provide information and advice to clubs and organisations involved in these areas.	<i>Exp</i>	475	508	619
		<i>Rev</i>	99	111	144
		<i>NET</i>	376	397	475
Leisure Centres	The Arc and Aquazone provide premier indoor community leisure facilities in South West Victoria, providing equitable and affordable access to a wide range of aquatic and fitness activities.	<i>Exp</i>	3,859	3,912	3,974
		<i>Rev</i>	3,414	3,269	3,423
		<i>NET</i>	445	643	551
Health Services	Administrations of legislative requirements pertaining to public health, immunisation and food premises.	<i>Exp</i>	254	289	284
		<i>Rev</i>	168	167	174
		<i>NET</i>	86	122	110
Festivals and Events Group	Delivers a range of promotions, festivals and events along with attracting events to the city to deliver economic benefits.	<i>Exp</i>	1,419	1,182	1,283
		<i>Rev</i>	208	16	3
		<i>NET</i>	1,211	1,166	1,280

Major initiatives

- 1) Complete the Age Friendly Communities Project.
- 2) Continue implementation of the Reid Oval Redevelopment Project.

Other initiatives

- 3) Ensure premises operating under the Food Act and Public Health Act are inspected before a renewal of registration is granted.
- 4) Review and further develop operational procedures and resources for Emergency Relief Centre Activation at Warrnambool Stadium.

Service Performance Outcome Indicators*

Service	Indicator	2018 Actual	2019 forecast (Similar councils ave.)	2020 forecast (Similar councils ave.)
Aquatic facilities	Service standard	1	2.15	2.15
Aquatic facilities	Service standard	0	2	2
Aquatic facilities	Service cost (indoor facilities) per visit)	\$1.76	\$2.39	\$2.39
Aquatic facilities	Service cost (outdoor facilities) per visit)	\$3.63	\$8.22	\$8.22
Aquatic facilities	Utilisation	6.94	6.75	6.75
Food safety	Timeliness	1	2.34	2.34
Food safety	Service standard	99.28%	89.22%	89.22%
Food safety	Service cost	\$378.90	\$500.34	\$500.34
Food safety	Health and safety	100%	87.85%	87.85%
Library	Utilisation	4.72	4.04	4.04
Library	Resource standard	68.4%	58.29%	58.29%
Library	Service cost	\$7.41	\$7.01	\$7.01
Library	Participation	14.37%	12.91%	12.91%
Maternal and child health	Satisfaction	96.73%	99.43%	99.43%
Maternal and child health	Service standard	95.64%	99.72%	99.72%
Maternal and child health	Service cost	\$95.57	\$77.27	\$77.27
Maternal and child health	Participation	73.63%	77.28%	77.28%
Maternal and child health	Participation (Aboriginal children)	61.33%	69.5%	69.5%
Recreational facilities	Satisfaction	69	70	70

* refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators

2.3 Strategic Objective 3: Maintain and improve the physical places and visual appeal of the city

Warrnambool residents take great pride in the appearance of their city, both the built environment and the open spaces. As key infrastructure is renewed or replaced and as new residential areas become available Council considers the connectedness to facilities such as shops, parks and public transport services.

In recent years Council has worked on ensuring better connections for pedestrians and cyclists.

Shared pathways have been constructed along Moore and Koroit streets, pedestrian bridges have been built over Russells Creek along Daltons Road over the Merri River at Wellington Street. Pedestrian bridges at Lake Pertobe have also been progressively replaced and a number of bicycle lanes have been added to streets in the city centre.

Population forecasts and improved geographic and social mapping allow us to plan more effectively for the future. Council is committed to maintaining its road network and to obtain the best possible value through shared contracts and new maintenance techniques. Considerable effort is now focused on the lifetime cost of maintaining an asset through its serviceable life.

The strategies developed to deliver Strategic Objective 3 are:

- Enhance movement in and around the city including better connections for cyclists and pedestrians
- Create a more vibrant city through activating high quality public places
- Build infrastructure that best meets current and future community needs
- Maintain and enhance existing Council infrastructure
- Advocate for better regional connections

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual \$'000	Forecast \$'000	Budget \$'000
Asset Maintenance	This service prepares long-term maintenance management programs for Council's property assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include buildings, pavilions, roads, footpaths and tracks and drainage.	<i>Exp</i>	1,987	2,224	2,362
		<i>Rev</i>	60	562	579
		<i>NET</i>	1,927	1,662	1,783
Infrastructure Services	This service prepares and conducts capital works and maintenance planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include roads, laneways,	<i>Exp</i>	7,506	6,701	6,834
		<i>Rev</i>	3,449	3,098	3,441
		<i>NET</i>	4,057	3,603	3,393

	car parks, foot/bike paths, drains and bridges.				
Regulatory Services	Local laws enforcement including parking fees and fines, public safety, animal management and traffic control.	<i>Exp</i>	1,965	2,271	2,325
		<i>Rev</i>	2,552	3,080	3,160
		<i>NET</i>	(587)	(809)	(835)

Major Initiatives

- 1) Progressively plan and renew City Centre streetscapes.
- 2) Complete a review of the City Centre Car Parking Strategy.

Other Initiatives

- 3) Upgrade of one public amenities building.
- 4) Develop and adopt a Playspace Strategy.

Service Performance Outcome Indicators*				
Service	Indicator	2018	2019	2020
		Actual	Forecast (similar councils ave.)	Forecast (similar councils ave.)
Roads	Satisfaction	56.56	35.66	35.66
Roads	Condition	96.4%	97.6%	97.6%
Roads	Service cost (reconstruction)	\$155.90	\$108.97	\$108.97
Roads	Service cost (resealing)	\$7.65	\$7.68	\$7.68
Roads	Satisfaction	53	55	55
Appearance of public areas	Performance	71	73	73
Animal management	Timeliness	1	4.04	4.04
Animal management	Service standard	80.54%	44.27%	44.27%
Animal management	Service cost	\$72.55	\$64.54	\$64.54

* refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators

2.4 Strategic Objective 4: Develop a smarter economy with diverse and sustainable employment

Warrnambool functions as the commercial, health care and educational centre of the South West.

The city, which regularly records low unemployment levels, is a key service centre for a prosperous agricultural region that produces a third of the Victoria's dairy product, a third of its beef, a third of its lamb and a quarter of its wool. The city has a population of 34,713 and this figure is forecast to approach 46,762 by 2036.

Warrnambool is a highly liveable coastal regional city with a strong track record of steady and sustained population and economic growth. Warrnambool's ongoing economic challenge is to create employment opportunities in the City to keep pace with population growth. Based on population growth forecasts there will be a need for our city to create more than 4,000 new jobs over the next 20 years.

Challenges remain around the frequency, speed and reliability of rail services between Warrnambool and Melbourne however recent commitments from the Victorian Government have seen the addition of a fourth daily return service and an allocation of \$10 million to upgrade 20 rail crossings, with the latter commitment expected to improve travel times and reliability of the service.

The Princes Highway West presents similar challenges. The single lane highway requires an upgrade to improve the quality of the road, safety and the speed at which traffic, including freight, can move.

The higher speed digital connections through the NBN provide opportunities for local business.

Large tracts of land were rezoned in recent years to provide the city with a residential land supply to meet expected needs over the next two decades. Land near the eastern entrance to the city was also rezoned to create a supply of industrial land.

The city offers excellent vocational and tertiary education options. It is home to the main campus of the South West Institute of TAFE and Deakin University's Warrnambool campus, provides opportunities for a unique education experience with a university ranked in the top two per cent of the world's universities and in the top 50 worldwide of universities under 50 years old.

The educational and employment opportunities within Warrnambool present opportunities to retain and attract a diverse mix of people to the city to ensure it remains vibrant and cosmopolitan. Strategies to help deliver Strategic Objective 4 are:

- Grow the city's population through local economic growth
- Encourage more sustainable local business
- Enhance the visitor experience
- Advocate for and improve infrastructure including transport, services and digital infrastructure
- Create stronger links between education providers, business and industry

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided	2017/18	2018/19	2019/20	
		Actual \$'000	Forecast \$'000	Budget \$'000	
Statutory Building Services	This service provides statutory building services to the Council community including processing of building permits.	<i>Exp</i>	328	353	274
		<i>Rev</i>	155	159	140
		<i>NET</i>	173	194	134
City Strategy & Development	This service prepares and processes amendments to the Council Planning Scheme. This service processes statutory planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme, prepares major policy documents and processes amendments to the Council Planning Scheme.	<i>Exp</i>	1,281	1,391	1,426
		<i>Rev</i>	326	252	252
		<i>NET</i>	955	1,139	1,174
South-West Victorian Livestock Exchange	Provides a regional livestock marketing centre that meets the needs of the stock agents, buyers and producers.	<i>Exp</i>	894	917	925
		<i>Rev</i>	1,033	1,089	1,094
		<i>NET</i>	(139)	(172)	(169)
Holiday Parks	Provides affordable holiday accommodation that is modern, clean and well maintained in a family orientation atmosphere.	<i>Exp</i>	1,748	1,867	1,922
		<i>Rev</i>	2,901	2,806	2,787
		<i>NET</i>	(1,153)	(939)	(865)
Flagstaff Hill Maritime Village	A major regional tourist attraction that includes a recreated heritage village that displays the maritime	<i>Exp</i>	2,030	1,970	1,987
		<i>Rev</i>	1,272	1,246	1,246
		<i>NET</i>	758	724	741

	history of the region and features the "Shipwrecked" Sound & Light laser show.				
Economic Development	Includes the industry and business support, research and statistical analysis and project development which underpin economic development.	<i>Exp</i>	804	937	940
		<i>Rev</i>	34	19	25
		<i>NET</i>	770	918	915
Warrnambool Airport	This service provides a regional Airport that meets the needs of users and operates as a viable commercial enterprise to the benefit of the region.	<i>Exp</i>	311	342	338
		<i>Rev</i>	135	139	142
		<i>NET</i>	76	203	196
Port of Warrnambool	Council manages the Cities port facility on behalf of the State Government.	<i>Exp</i>	90	95	103
		<i>Rev</i>	96	101	103
		<i>NET</i>	(6)	(6)	-

Major initiatives

- 1) Deliver the Designated Area Migration Agreement (DAMA) representative role for the Great South Coast region and the Regional Certifying Body function on behalf of the Great South Coast.
- 2) Partner with Great Ocean Road Regional Tourism (GORRT) and other stakeholders to implement the recommendations of the Warrnambool Destination Action Plan.

Other initiatives

- 3) Support the development of new tourism and economic development proposals, including Crown Land proposals where appropriate.
- 4) Develop a Smarter Cities Plan to understand Council's role in the evolution of technology enhancing the growth of a regional city.

Service Performance Outcome Indicators*

Service	Indicator	2018	2019	2020
		Actual	Forecast (similar councils ave.)	Forecast (similar councils ave.)
Tourism development	Satisfaction	63	59	59
Population growth	Satisfaction	52	62	62
Statutory planning	Timeliness	38	52.15	52.15
Statutory planning	Service standard	93.95%	80.07%	80.07%
Statutory planning	Service cost	\$2077.01	\$2345.17	\$2345.17
Statutory planning	Decision making	100%	67.26%	67.26%

* refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators

2.5 Strategic Objective 5: Practice good governance through openness and accountability while balancing aspirations with sound financial management

Council will provide strong advocacy for the community and region. It will practice transparent decision-making while delivering services efficiently and effectively. In delivering good governance Council has an opportunity to share with the community the challenges for future service planning and provision through increased engagement with the broader community.

Greater communication with the community also helps build community understanding of Council's role and provides insights into how engagement has helped inform decision-making.

Strategies developed to deliver Strategic Objective 5 are:

- Provision of opportunities for the community to actively participate in Council's decision-making through effective promotion, communication and engagement.
- Develop policies, strategic plans and processes to address local and regional issues, guide service provision and ensure operational effectiveness.
- Ensure financial sustainability through effective use of Council's resources and assets and prudent management of risk.
- Deliver customer-focused, responsive services.
- Foster an encouraging and positive staff culture.

The service categories to deliver these key strategic objectives are described in the following table.

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual \$'000	Forecast \$'000	Budget \$'000
Elected Council	Elected Council governs our City in partnership with and on behalf of our community, and encourages and facilitates participation of all people in civic life. Also includes contributions made to community groups and organisations.	<i>Exp</i>	528	693	585
		<i>Rev</i>	42	1	-
		<i>NET</i>	486	692	585
Governance & Risk	Responsible for supporting good governance within Council and implementing the Corporate Risk Management Framework, managing Council's insurance portfolio and providing internal support on insurance matters to council officers.	<i>Exp</i>	670	724	699
		<i>Rev</i>	13	2	2
		<i>NET</i>	657	722	697

Executive Services	Manages and facilitates the Council governance service, implementation of Council decisions and policies and compliance with the legislative requirements. Also includes media & marketing.	<i>Exp</i>	992	1,069	996
		<i>Rev</i>	129	2	-
		<i>NET</i>	863	1,067	996
Revenue & Customer Service	Provides a complete service in revenue collection, property management and a customer interface for various service units and a wide range of transactions. Includes contract valuation service.	<i>Exp</i>	1,864	1,783	1,800
		<i>Rev</i>	953	951	907
		<i>NET</i>	911	832	893
Information Services	Enables Council staff to have access to the information they require to efficiently perform their functions. Includes software support, licensing and lease commitments.	<i>Exp</i>	47	2,102	2,208
		<i>Rev</i>	2,044	34	30
		<i>NET</i>	796	2,068	2,178
Organisation Development	This service promotes and implements positive HR strategies to assist staff reach their full potential and, at the same time are highly productive in delivering Council's services to the community. Includes recruitment, staff inductions and training.	<i>Exp</i>	2	849	965
		<i>Rev</i>	794	-	-
		<i>NET</i>	2,329	849	965
Corporate & Financial Services	Provides corporate support to Council and all divisions/branches in meeting organisational goals and objectives and includes banking and treasury functions, loan interest, audit,	<i>Exp</i>	3,594	1,961	2,324
		<i>Rev</i>	(1,265)	2,199	3,654
		<i>NET</i>	10,936	(238)	(1,330)

grants commission, insurances, overhead costs including utilities and unallocated grants commission funding.

Depreciation	Depreciation is the allocation of expenditure write down on all of Council's assets over their useful lives.	<i>Exp</i>	-	11,500	12,871
		<i>Rev</i>	10,936	-	-
		<i>NET</i>		11,500	12,871

Major initiatives

- 1) Prepare an annual budget
- 2) Collaborate with other Councils to explore in-house risk services or contracted services that can be shared at a regional level to minimise costs and maximise value-for-money for the community.

Other initiatives

- 3) Develop a Municipal Early Years Strategy
- 4) Partner with the community to implement the W2040 Community Plan

Service Performance Outcome Indicators*

Service	Indicator	2018 Actual	2019 forecast (similar councils ave.)	2020 forecast (similar councils ave.)
Governance	Transparency	13.64%	11.17%	11.17%
Governance	Consultation and engagement	50	55	55
Governance	Attendance	96.99%	94.44%	94.44%
Governance	Service cost	\$48,047	\$49,699.19	\$46,699.19
Governance	Satisfaction	46	52	52
Financial performance	Revenue level	\$1,772.36	\$1,777.11	\$1,777.11
Financial performance	Expenditure level	\$4,313.65	\$3,548.13	\$3,548.13
Financial performance	Workforce turnover	10.57%	11.89%	11.89%
Financial performance	Working capital	124.89%	276%	276%
Financial performance	Unrestricted cash	34.02%	80.04%	80.04%
Financial performance	Asset renewal	107.16%	72.90%	72.90%
Financial performance	Loans and borrowings	16.93%	30.01%	30.01%
Financial performance	Loans and borrowings (repayments)	5.11%	4.39%	4.39%
Financial performance	Indebtedness	10.72%	33.47%	33.47%
Financial performance	Adjusted underlying result	-4.12%	2.73%	2.73%
Financial performance	Rates concentration	51.34%	58.38%	58.38%
Financial performance	Rates effort	0.57%	0.64%	0.64%

* refer to table at end of section 2.5 for information on the calculation of Service Performance Outcome Indicators

Information on the calculation of Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Slashing and weed control	Satisfaction	Community satisfaction with slashing and weed control.	Community satisfaction rating with how Council has rated on slashing and weed control.
Environmental sustainability	Satisfaction	Community satisfaction with environmental sustainability.	Community satisfaction rating with how Council has rated on environmental sustainability.
Waste collection	Satisfaction	Kerbside bin requests per 1,000 households.	Number of kerbside bin requests received by Council per 1,000 kerbside bin collection households.
Waste collection	Service standard	Kerbside collection bins missed per 10,000 households.	Number of kerbside bin collections missed per 10,000 scheduled kerbside collection bin lifts.
Waste collection	Service cost	Cost of garbage bin collection service per bin.	Direct cost to Council of the kerbside garbage bin collection service per kerbside garbage collection bin.
Waste collection	Service cost	Cost of recyclables collection service per bin.	Direct cost to Council of the kerbside recyclables collection service per kerbside recyclables collection bin.
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill.	Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill.
Aquatic facilities	Service standard	Health inspections of aquatic facilities.	Number of inspections by an authorised officer carried out per Council aquatic facility.
Aquatic facilities	Service standard	Reportable safety incidents at aquatic facilities.	Number of WorkSafe reportable aquatic facility safety incidents.
Aquatic facilities	Service cost	Cost of indoor aquatic facilities per visit.	Direct cost to Council (less any income received) of providing indoor aquatic facilities per visit.
Aquatic facilities	Service cost	Cost of outdoor aquatic facilities per visit.	Direct cost to Council (less any income received) of providing outdoor aquatic facilities per visit.
Aquatic facilities	Utilisation	Number of visits to aquatic facilities per head of municipal population.	Number of visits to aquatic facilities per head of municipal population.

Food safety	Timeliness	Time taken to action food complaints.	Average number of days it has taken for Council to action food complaints received from members of the public about the safety or handling of food for sale.
Food safety	Service standard	Percentage of required food safety assessments undertaken.	Percentage of registered class 1 and 2 premises that receive an annual food safety assessment.
Food safety	Service cost	Cost of food safety service per premises.	Direct cost of the food safety service per food premises registered by Council (or for which Council received notification) during the year.
Food safety	Health and safety	Percentage of critical and major non-compliance outcome notifications followed up by Council.	Percentage of critical and major non-compliance notifications about a food premises that are followed up by Council.
Library	Utilisation	Number of times a resource is borrowed.	Number of library collection item loans per library collection item.
Library	Resource standard	Proportion of library resources less than five years old.	Percentage of the library collection that has been purchased in the past five years.
Library	Service cost	Cost of library service per visit.	Direct cost to Council of the library service per visit.
Library	Participation	Active library members in the community.	Percentage of the municipal population that are members of the library and have borrowed a library collection item.
Maternal and child health	Satisfaction	Participation in the first MCH home visit.	Percentage of infants enrolled in the MCH service who receive the first MCH home visit.
Maternal and child health	Service standard	Infant enrolments in the MCH service.	Percentage of infants enrolled in the MCH service.
Maternal and child health	Service cost	Cost of the MCH service.	Cost to Council of the MCH service per hour of service delivered.
Maternal and child health	Participation	Participation in the MCH service.	Percentage of children enrolled in the MCH service who participate in the MCH service.
Maternal and child health	Participation	Participation in the MCH service by Aboriginal children.	Percentage of Aboriginal children who participate in the MCH service.

Recreational facilities	Satisfaction	How Council has performed in the provision of recreational facilities.	Community satisfaction rating with how Council has performed on the provision of recreational facilities.
Roads	Satisfaction	Sealed local road requests per 100km of sealed local roads.	Number of sealed local road requests received by Council per 100km of sealed local road.
Roads	Condition	Sealed local roads maintained to condition standards.	Percentage of sealed local roads that are below the renewal intervention level set by Council and therefore do not require renewal.
Roads	Service cost	Cost of sealed local road reconstruction per square metre.	Direct cost to Council of sealed local road reconstruction per square metre reconstructed.
Roads	Service cost	Cost of sealed local road resealing per square metre.	Direct cost to Council of sealed local road resealing per square metre resealed.
Roads	Satisfaction	Community satisfaction with sealed local roads.	Community satisfaction rating with how Council has performed on the condition of sealed roads.
Appearance of public areas	Satisfaction	Community satisfaction with the appearance of public areas.	Community satisfaction rating with how Council has performed on the appearance of public areas.
Animal management	Timeliness	Time taken to action animal management requests.	Average number of days it has taken for Council to action animal management requests.
Animal management	Service standard	Animals reclaimed from Council.	Percentage of all collected cats and dogs (feral and registered) which have been reclaimed.
Animal management	Service cost	Cost of animal management service per registered animal.	Direct cost to Council of the animal management service per domestic animal (i.e. cats and dogs) that has been registered.
Tourism development	Satisfaction	Community satisfaction with Council's performance on tourism development.	Community satisfaction rating with how Council has performed on tourism development.
Population growth	Satisfaction	Community satisfaction with Council's performance on population growth.	Community satisfaction rating with how Council has performed on population growth.
Statutory planning	Timeliness	Time taken to decide planning applications.	Median number of days taken between receipt of a planning application and a decision on the application.

Statutory planning	Service standard	Planning applications decided within required time frames.	Percentage of VicSmart planning application decisions made within 10 days and regular planning application decisions made within 60 days.
Statutory planning	Service cost	Cost of statutory planning service per planning application.	Direct cost to Council of the statutory planning service per planning application received.
Statutory planning	Decision making	Council planning decisions upheld at VCAT.	Percentage of Council planning application decisions subject to review by VCAT that were not set aside.
Governance	Transparency	Council decisions made at meetings closed to the public.	Percentage of Council resolutions made at an ordinary or special meeting of Council (or at a meeting of a special committee consisting only of councillors) closed to the public.
Governance	Consultation and engagement	Community satisfaction with Council's performance on community consultation and engagement.	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement.
Governance	Attendance	Councillor attendance at Council meetings.	Percentage of attendance at ordinary and special Council meetings by councillors.
Governance	Service cost	Cost of governance per councillor.	Direct cost of delivering Council's governance service per councillor.
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community.
Financial performance	Revenue level	Average residential rate per residential property assessment.	Amount of rates charged on average for each residential property.
Financial performance	Expenditure level	Expenses per property assessment.	Amount of capital expenditure for each property.
Financial performance	Workforce turnover	Percentage of staff turnover.	Number of staff resignations and terminations divided by the number of staff employed for the year.

Financial performance	Working capital	Current assets as a percentage of current liabilities.	Value of current assets at the end of the year (i.e. assets that can easily be converted to cash within 12 months) divided by the value of current liabilities at the end of the year (i.e. obligations due or payable by cash within the next 12 months).
Financial performance	Unrestricted cash	Unrestricted cash as a percentage of current liabilities.	Amount of cash at the end of the year which is free of restrictions divided by the value of current liabilities at the end of year (i.e. obligations due or payable by cash within the next 12 months.)
Financial performance	Asset renewal	Asset renewal as a percentage of depreciation.	Expenditure on renewing existing assets or replacing existing assets to their original capability divided by the amount of depreciation on all assets.
Financial performance	Loans and borrowings	Loans and borrowings as a percentage of rates.	Value of interest bearing loans and borrowings at the end of the year divided by rates raised for the year.
Financial performance	Loans and borrowings	Loans and borrowings repayments as a percentage of rates.	Interest bearing loan and borrowing repayments for the year divided by rates raised for the year.
Financial performance	Indebtedness	Non-current liabilities as a percentage of own source revenue.	Value of non-current liabilities at the end of the year (i.e. obligations not due or payable by cash within the next 12 months), divided by total revenue excluding government grants, contributions for capital works and the value of assets received from developers.
Financial performance	Adjusted underlying result	Adjusted underlying surplus (or deficit) as a percentage of underlying revenue.	Surplus or deficit for the year excluding non-recurrent government grants received for capital purposes, contributions for capital works and the value of assets received from developers divided by total revenue excluding non-recurrent government grants received for capital purposes, contributions for capital works and the value of assets received from developers.
Financial performance	Rates concentration	Rates as a percentage of adjusted underlying revenue.	Rates raised for the year divided by total revenue excluding non-recurrent government grants received for capital purposes, contributions for capital works and the value of assets received from

			developers.
Financial performance	Rates effort	Rates as a percentage of property values in municipality.	Rate rise for the year divided by the total capital improved value (i.e. market value) of all rateable properties.

2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Sustain, enhance and protect the natural environment	9,095	9,465	370
Foster a healthy, welcoming city that is socially and culturally rich	5,793	21,988	16,195
Maintain and improve the physical places and visual appeal of the city	4,341	11,521	7,180
Develop a smarter economy with diverse and sustainable employment	2,126	7,915	5,789
Practice good governance through openness and accountability while balancing aspirations with sound financial management	4,984	9,577	4,593
Total	26,339	60,466	34,127
<i>Expenses added in:</i>			
Depreciation	12,871		
Capitalised expenditure	100		
Operational projects	215		
Net loss on disposal of property, plant and equipment	866		
<i>Deficit before funding sources</i>	40,391		
<i>Funding sources added in:</i>			
Rates and charges revenue	40,593		
Grants - capital	2,432		
Contributions - non monetary assets	4,000		
<i>Total funding sources</i>	47,025		
Operating (surplus)/deficit for the year	(6,634)		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/20 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government (Planning and Reporting) regulations 2014.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

Pending Accounting Standards

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019-20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019-20 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

Comprehensive Income Statement
For the four years ending 30 June 2023

		Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
NOTES		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	38,302	40,593	42,565	43,905	45,288
Statutory fees and fines	4.1.2	1,763	1,770	1,797	1,824	1,851
User fees	4.1.3	14,973	15,147	15,436	15,731	16,286
Grants - Operating	4.1.4	14,139	14,190	14,376	14,535	14,728
Grants - Capital	4.1.4	5,715	2,432	5,123	3,847	4,950
Contributions - monetary	4.1.5	3,714	880	404	410	416
Contributions - non-monetary	4.1.5	4,000	4,000	4,000	4,000	4,000
Other income	4.1.6	721	592	605	618	631
Total income		83,327	79,604	84,306	84,870	88,150
Expenses						
Employee costs	4.1.7	33,079	34,259	35,280	36,503	37,944
Materials and services	4.1.8	28,500	23,607	26,233	26,408	25,236
Depreciation and amortisation	4.1.9	12,500	12,871	13,163	13,535	13,900
Bad and doubtful debts		114	124	127	130	133
Borrowing costs		281	409	409	332	331
Other expenses	4.1.10	829	834	855	876	898
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		686	866	1,209	903	996
Total expenses		75,989	72,970	77,276	78,687	79,438
Surplus/(deficit) for the year		7,338	6,634	7,030	6,183	8,712
Other comprehensive income						
Net asset revaluation increment/(decrement)		10,000	10,000	10,000	10,000	10,000
Total comprehensive result		17,338	16,634	17,030	16,183	18,712

Balance Sheet
For the four years ending 30 June 2023

		Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		2,161	2,933	3,750	3,313	3,907
Trade and other receivables		3,500	3,516	3,529	3,542	3,556
Other financial assets		8,000	8,000	8,000	8,000	8,000
Inventories		190	190	190	190	190
Other assets		950	960	970	980	990
Total current assets	4.2.1	14,801	15,599	16,439	16,025	16,643
Non-current assets						
Trade and other receivables		40	30	20	10	-
Investments in associates, joint arrangement and subsidiaries		580	595	610	625	640
Property, infrastructure, plant & equipment		677,488	696,296	710,892	727,108	743,972
Total non-current assets	4.2.1	678,108	696,921	711,522	727,743	744,612
Total assets		692,909	712,520	727,961	743,768	761,255
Liabilities						
Current liabilities						
Trade and other payables		3,700	3,800	3,900	4,000	4,100
Trust funds and deposits		720	700	720	740	700
Provisions		6,800	7,004	7,214	7,431	7,653
Interest-bearing liabilities	4.2.3	1,746	1,959	1,754	1,549	1,604
Total current liabilities	4.2.2	12,966	13,463	13,588	13,720	14,057
Non-current liabilities						
Provisions		1,300	1,339	1,379	1,421	1,463
Interest-bearing liabilities	4.2.3	8,791	11,232	9,478	8,929	7,325
Total non-current liabilities	4.2.2	10,091	12,571	10,857	10,350	8,788
Total liabilities		23,057	26,034	24,445	24,070	22,845
Net assets		669,852	686,486	703,516	719,698	738,410
Equity						
Accumulated surplus		226,448	232,504	239,406	245,530	254,122
Reserves		443,404	453,982	464,110	474,168	484,288
Total equity		669,852	686,486	703,516	719,698	738,410

Statement of Changes in Equity

For the four years ending 30 June 2023

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2019 Forecast Actual					
Balance at beginning of the financial year		652,514	219,110	427,467	5,937
Surplus/(deficit) for the year		7,338	7,338	-	-
Net asset revaluation increment/(decrement)		10,000	-	10,000	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		669,852	226,448	437,467	5,937
2020 Budget					
Balance at beginning of the financial year		669,852	226,448	437,467	5,937
Surplus/(deficit) for the year		6,634	6,634	-	-
Net asset revaluation increment/(decrement)		10,000	-	10,000	-
Transfers to other reserves	4.3.1	-	(578)	-	578
Transfers from other reserves	4.3.1	-	-	-	-
Balance at end of the financial year	4.3.2	686,486	232,504	447,467	6,515
2021					
Balance at beginning of the financial year		686,486	232,504	447,467	6,515
Surplus/(deficit) for the year		7,030	7,030	-	-
Net asset revaluation increment/(decrement)		10,000	-	10,000	-
Transfers to other reserves		-	(128)	-	128
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		703,516	239,406	457,467	6,643
2022					
Balance at beginning of the financial year		703,516	239,406	457,467	6,643
Surplus/(deficit) for the year		6,183	6,183	-	-
Net asset revaluation increment/(decrement)		10,000	-	10,000	-
Transfers to other reserves		-	(59)	-	59
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		719,698	245,530	467,467	6,702

2023				
Balance at beginning of the financial year	719,698	245,530	467,467	6,702
Surplus/(deficit) for the year	8,712	8,712	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(120)	-	120
Transfers from other reserves	-	-	-	-
Balance at end of the financial year	738,410	254,122	477,467	6,822

Statement of Cash Flows					
For the four years ending 30 June 2023					
	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
Notes	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	38,351	40,176	42,137	43,464	44,831
Statutory fees and fines	1,763	1,770	1,797	1,824	1,851
User fees	16,470	16,662	16,980	17,305	17,915
Grants	19,854	16,622	19,500	18,382	19,678
Contributions - monetary	4,085	968	444	451	457
Interest received	238	246	254	261	269
Trust funds and deposits taken	-	-	20	20	-
Other receipts	519	365	386	392	398
Net GST refund / payment	(1,500)	(927)	(528)	(759)	(594)
Employee costs	(31,216)	(34,016)	(35,030)	(36,245)	(37,679)
Materials and services	(31,451)	(23,507)	(26,133)	(26,308)	(25,136)
Trust funds and deposits repaid	-	(20)	-	-	(40)
Other payments	(912)	(917)	(940)	(964)	(988)
Net cash provided by/(used in) operating activities 4.4.1	16,201	17,422	18,887	17,823	20,962
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(22,310)	(19,393)	(15,957)	(18,159)	(17,435)
Proceeds from sale of property, infrastructure, plant and equipment	582	498	255	261	261
Payments for investments	(9,000)	(13,000)	(13,000)	(13,000)	(12,000)
Proceeds from sale of investments	9,000	13,000	13,000	13,000	12,000
Net cash provided by/(used in) investing activities 4.4.2	(21,728)	(18,895)	(15,702)	(17,174)	(18,488)
Cash flows from financing activities					
Finance costs	(281)	(409)	(409)	(332)	(331)
Proceeds from borrowings	5,950	4,400	-	1,000	-
Repayment of borrowings	(1,551)	(1,746)	(1,959)	(1,754)	(1,549)
Net cash provided by/(used in) financing activities 4.4.3	4,118	2,245	(2,368)	(1,086)	(1,880)
Net increase/(decrease) in cash & cash equivalents	(1,409)	772	817	(437)	594
Cash and cash equivalents at the beginning of the financial year	3,570	2,161	2,933	3,750	3,313
Cash and cash equivalents at the end of the financial year	2,161	2,933	3,750	3,313	3,907

Statement of Capital Works						
For the four years ending 30 June 2023						
		Forecast	Budget	Strategic Resource Plan Projections		
		Actual				
		2018/19	2019/20	2020/21	2021/22	2022/23
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		27	-	230	100	-
Total land		27	-	230	100	-
Buildings		-	-	-	-	-
Building improvements		2,550	2,264	3,243	2,334	2,375
Total buildings		2,550	2,264	3,243	2,334	2,375
Total property		2,577	2,264	3,473	2,434	2,375
Plant and equipment						
Plant, machinery and equipment		1,538	1,225	1,256	1,287	1,319
Computers and telecommunications		684	304	310	317	324
Paintings and exhibits		25	55	55	55	55
Total plant and equipment		2,247	1,584	1,621	1,659	1,698
Infrastructure						
Roads		7,288	4,689	4,156	5,447	4,549
Bridges		519	334	260	267	274
Footpaths and cycleways		3,315	1,620	1,724	2,023	2,124
Drainage		5,917	492	25	25	25
Recreational, leisure and community facilities		1,593	3,490	3,730	4,190	4,190
Parks, open space and streetscapes		627	3,523	647	1,117	3,328
Aerodromes		22	29	29	29	29
Off street car parks		133	677	59	60	62
Other infrastructure		380	692	232	184	104
Total infrastructure		19,794	15,546	10,862	13,342	14,685
Total capital works expenditure	4.5.1	24,618	19,394	15,956	17,435	18,758
Represented by:						
New asset expenditure		1,111	3,242	2,321	3,072	7,325
Asset renewal expenditure		16,944	14,045	11,962	12,815	10,951
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		6,563	2,107	1,673	1,548	482
Total capital works expenditure	4.5.1	24,618	19,394	15,956	17,435	18,758
Funding sources represented by:						
Grants		5,841	2,432	3,843	3,847	4,950
Contributions		11	460	20	20	20
Council cash		13,255	12,102	12,093	12,568	13,788
Borrowings		5,511	4,400	-	1,000	-
Total capital works expenditure	4.5.1	24,618	19,394	15,956	17,435	18,758

Statement of Human Resources

For the four years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs	33,079	34,259	35,280	36,503	37,944
Total staff expenditure	33,079	34,259	35,280	36,503	37,944

	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	395.0	397.0	397.0	397.0	397.0
Total staff numbers	395.0	397.0	397.0	397.0	397.0

Department	Comprises				
	Budget	Permanent		Casual	Temporary
	2019/20	Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000
Corporate Strategies	6,610	5,038	1,572	91	-
City Infrastructure	8,742	7,783	959	53	-
Community Development	12,248	5,119	7,129	1,469	-
City Growth	4,610	3,713	897	436	-
Total permanent staff expenditure	32,210	21,653	10,557	2,049	-
Casuals, temporary and other expenditure	2,049				
Total expenditure	34,259				

Department	Comprises				
	Budget	Permanent		Casual	Temporary
	2019/20	Full Time	Part time		
Corporate Strategies	69	50	19	1	-
City Infrastructure	100	87	13	-	-
Community Development	153	61	92	17	-
City Growth	52	40	12	5	-
Total permanent staff expenditure	374	238	136	23	-
Casuals, temporary and other expenditure	23				
Total staff	397				

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives and take a prudent approach to asset management, Council successfully applied to the Essential Services Commission for a multi-year rate cap variation. The approved rate increase is 4.5% rate increase for each year of 2019/20 and 2020/21.

This will raise total rates and charges for 2019/20 of \$40.59 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2018-19 Forecast Actual	2019/20 Budget	Change	Change
	\$'000	\$'000	\$'000	%
General rates*	27,690	28,978	1,288	4.65%
Municipal charge*	4,497	4,714	217	4.83%
Waste management charge	5,962	6,532	570	9.56%
Supplementary rates and rate adjustments	-	213	213	N/A
Recreational land	72	74	2	2.78%
Interest on rates and charges	81	82	1	1.23%
Total rates and charges	38,302	40,593	2,291	5.98%

*These items are subject to the FGRS rate cap or a variation approved by the Essential Services Commission

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2018/19	2019/20	Change
	cents/\$CIV*	cents/\$CIV*	
General rate for rateable other land properties	0.003777	0.003726	(1.35%)
General rate for rateable farm land properties	0.002253	0.002297	1.95%
General rate for rateable commercial land properties	0.006382	0.006411	0.45%
General rate for rateable industrial land properties	0.006601	0.006372	(3.47%)
General rate for rateable vacant land properties	0.005921	0.005836	(1.44%)
General rate for rateable industrial 2 land properties	0.004868	0.004803	(1.34%)
Recreational land category 1 properties	\$20,053.29	\$22,408.24	11.74%
Recreational land category 2 properties	0.003651	0.003602	(1.34%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2018/19	2019/20		Change
	\$'000	\$'000	\$'000	%
Other land	19,663	20,816	1,153	5.86%
Farm land	410	418	8	1.95%
Commercial land	4,746	4,997	251	5.29%
Industrial land	1,561	1,657	96	6.15%
Vacant land	959	984	25	2.61%
Industrial 2 land	112	106	(6)	(5.36%)
Recreational land category 1	20	22	2	10.00%
Recreational land category 2	49	51	2	4.08%
Total amount to be raised by general rates	27,520	29,051	1,531	5.56%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2018/19	2019/20		Change
	Number	Number	Number	%
Other land	15,011	15,223	212	1.41%
Farm land	166	166	-	0.00%
Commercial land	942	948	6	0.64%
Industrial land	424	424	-	0.00%
Vacant land	600	604	4	0.67%
Industrial 2 land	1	1	-	0.00%
Recreational land category 1	1	1	-	0.00%
Recreational land category 2	16	16	-	0.00%
Total number of assessments	17,161	17,383	222	1.29%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year. The valuations listed are still subject to final review by the Valuer General Victoria (VGV). Figures may be subject to change until the VGV has provided council with a Generally True and Correct Declaration.

Type or class of land	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
Other land	5,206,084	5,586,429	380,345	7.31%
Farm land	182,022	182,242	220	0.12%
Commercial land	743,715	779,568	35,853	4.82%
Industrial land	236,506	260,131	23,625	9.99%
Vacant land	162,078	168,705	6,627	4.09%
Industrial 2 land	23,000	22,100	(900)	(3.91%)
Recreational land category 2	13,562	14,218	656	4.84%
Total value of land	6,566,967	7,013,393	446,426	6.80%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19	Per Rateable Property 2019/20	Change	
	\$	\$	\$	%
Municipal charge	260.00	271.70	11.70	4.50%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2018/19	2019/20	Change	
	\$ '000	\$ '000	\$ '000	%
Municipal charge	4,452	4,714	262	5.88%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19	Per Rateable Property 2019/20	Change	
	\$	\$	\$	%
Waste management charge	356.45	389.98	33.53	9.41%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2018/19	2019/20	Change	
	\$	\$	\$	%
Waste management charge	5,897	6,532	635	10.77%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
Rates and charges	38,302	40,380	2,078	5.43%
Supplementary rates	-	213	213	N/A
Total Rates and charges	38,302	40,593	2,291	5.98%

4.1.1(l) Fair Go Rates System Compliance

Warrnambool City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2018/19	2019/20
Total Rates	\$31,972	\$33,692
Number of rateable properties	17,144	17,366
Base Average Rate	\$1,857	\$1,940
Maximum Rate Increase (set by the State Government)	2.25%	4.50%
Capped Average Rate	\$1,857	\$1,941
Maximum General Rates and Municipal Charges Revenue	\$31,972	\$ 33,692
Budgeted General Rates and Municipal Charges Revenue	\$ 31,972	\$ 33,692
Budgeted Supplementary Rates	\$ 130	\$ 213
Budgeted Total Rates and Municipal Charges Revenue	\$ 32,102	\$ 33,905

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/20: estimated \$213,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.3726% (0.003726 cents in the dollar of CIV) for all rateable other land properties;
- A general rate of 0.2297% (0.002297 cents in the dollar of CIV) for all rateable farm land properties;
- A general rate of 0.6411% (0.006411 cents in the dollar of CIV) for all rateable commercial properties;
- A general rate of 0.6372% (0.006372 cents in the dollar of CIV) for all rateable industrial properties;
- A general rate of 0.5836% (0.005836 cents in the dollar of CIV) for all rateable vacant land properties; and
- A general rate of 0.4803% (0.004803 cents in the dollar of CIV) for all rateable industrial 2 properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Commercial land

Commercial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial under the Warrnambool City Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Economic development and planning services, having direct benefit to the use of Commercial Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described below.

1. Rateable property used for income generation from business and administrative purposes, including, but not limited to, properties used for:

- The sale or hire of goods by retail or trade sales, e.g. shops, auction rooms, milk bars, newsagents;
- The manufacture of goods where the goods are sold on the property;
- The provision of entertainment, e.g. theatres, cinemas, amusement parlours;
- Media establishments, e.g. radio stations, newspaper offices, television stations;
- The provision of accommodation other than residential, e.g. motels, caravan parks, camping grounds, camps, accommodation houses, hostels, boarding houses;
- The provision of hospitality, e.g. hotels, bottle shops, restaurants, cafes, takeaway food establishments, tearooms;
- Tourist and leisure industry, e.g. flora and fauna parks, gymnasiums, boatsheds, indoor sports stadiums, gaming establishments;
- The provision of education, e.g. schools, museums, art galleries;
- Showrooms, e.g. display of goods;
- Religious purposes; and
- Public offices and halls.

2. Properties used for the provision of health services including, but not limited to, properties used for hospitals, nursing homes, rehabilitation, medical practices and dental practices.

3. Properties used as offices including, but not limited to, properties used for legal practices, real estate agents, veterinary surgeons, accounting firms and advertising agencies. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the municipal district. The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme. The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

Farm Land

Farm land is any land, which is:

- “farm land” as described in of Section 2 (1) of the Valuation of Land Act 1960.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement of sustainable and productive use and management of Farm Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of “farm land” as described in of Section 2 (1) of the Valuation of Land Act 1960.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

Industrial land

Industrial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned Industrial under the Warrnambool City Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Economic development and planning services, having direct benefit to the use of Industrial Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described but not limited to those below.

Rateable properties which are used in the process of income generation, including, but not limited to the following:

- The manufacture of goods, food and beverage which are generally not sold or consumed on site (but does preclude some warehouse sales);
- The storage of goods;
- The provision of services for the repair of goods;
- The storage of plant and machinery
- The production of raw materials in the extractive and timber industries; and
- The treatment and storage of industrial waste materials.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme

.The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme. The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

Vacant land

Vacant land is any land, which is:

- Vacant unoccupied land within the Warrnambool City Council; or
- Land on which no building designed or adapted for human occupation is erected

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement for orderly planning through development of serviced urban properties;
- Provision of municipal administrative services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of vacant unoccupied land and on which no building designed or adapted for human occupation is erected within the Warrnambool City Council.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are no buildings are constructed.

Industrial 2 land

Industrial 2 land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, milk products such as powdered milk.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement for sustainable and economically beneficial milk production in the municipality; and
- Provision of general support services. The types and classes of rateable land within this differential rate are those having the relevant characteristics described below.
- Rateable properties where each rateable property is used for the purpose of milk product production in the municipality;
- To fit within the classification the rateable property must be occupied and operating in the production of milk products; and

- For the purpose of this classification the rateable properties must be within an Industrial 1 Zoning under the Warrnambool Planning Scheme.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme. The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

Other land

Other land is any land, which is:

- Occupied for the principal purpose of human habitation including dwellings, flats and units;
- "residential use land" as described in of Section 2 (1) of the Valuation of Land Act 1960; and
- "urban farm land" as described in of Section 2 (1) of the Valuation of Land Act 1960.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of a property which is used for human habitation including dwellings, flats and units, or is residential use land or urban farm land as described in of Section 2 (1) of the Valuation of Land Act 1960.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

Cultural and Recreational land

The amounts listed are subject to change until the Valuer General Victoria has provided council with a Generally True and Correct Declaration for the 2019 General Revaluation.

Ratepayer	Assess Number	Property Address	Amount \$
Showgrounds Reserve Committee Of Management	129359	331 Koroit St Warrnambool	9,581.32
Warrnambool Harness Racing Club	129759	48 Macdonald St Warrnambool	2,107.17
Warrnambool Golf Club Inc.	131150	1-35 Younger St Warrnambool	5,114.84
Warrnambool Swimming Club	131388	10 Queens Rd Warrnambool	1,437.20
Christ Church Tennis Club	132180	66 Henna St Warrnambool	1,945.08
Warrnambool Croquet Club Inc.	134926	60-62 Cramer St Warrnambool	529.49
Warrnambool Yacht Club Inc.	138135	44 Viaduct Rd Warrnambool	626.75
Warrnambool Racing Club Inc.	135344	2-64 Grafton Rd Warrnambool	17,541.74
Warrnambool Ski Club Inc.	138747	26 Simpson St Warrnambool	911.31
Warrnambool Lawn Tennis Club	139872	33-45 Pertobe Rd Warrnambool	1,963.09
Warrnambool Bowls Club	140336	81-85 Timor St Warrnambool	4,646.58
Warrnambool Kart Club	140883	162 Buckleys Rd Allansford	554.71
Dennington Bowling Club Inc.	141525	36 Princes Hwy	2,575.43
St Joseph Primary School Supergrass Tennis	141935	40 Bromfield St Warrnambool	1,264.30
Warrnambool City Memorial Bowling Club	134927	50-56 Cramer St Warrnambool	22,408.24
Warrnambool Offshore Light Game Fishing Club	17654	48 Viaduct Rd Warrnambool	54.03
Warrnambool BMX Club	159399	51 Pertobe Rd Warrnambool	360.20

4.1.2 Statutory fees and fines

	Forecast Actual	Budget	Change	
	2018/19	2019/20	\$'000	%
	\$'000	\$'000	\$'000	%
Animal control	519	479	(40)	(7.71%)
Health and local laws	154	158	4	2.60%
Parking fines	626	680	54	8.63%
Permits and certificates	126	134	8	6.35%
Town planning and building	338	319	(19)	(5.62%)
Total statutory fees and fines	1,763	1,770	7	0.40%

Statutory fees and fines are mainly levied in accordance with legislation and relate to income collected through parking fines, health registrations, animal registrations, planning permits and building permits.

- Animal control to decrease in the 2019/20 budget due to a large number of fines as part of the review of the animal register.

- Parking fines to increase in in the 2019/20 budget with the fine increasing from \$70 to \$80.

4.1.3 User fees

	Forecast	Budget		Change
	Actual			
	2018/19	2019/20		
	\$'000	\$'000	\$'000	%
Property management	746	773	27	3.62%
Indoor aquatic centre	2,115	2,197	82	3.88%
Children's services	1,703	1,593	(110)	(6.46%)
Multi-purpose sports stadium	1,142	1,215	73	6.39%
Cultural centres	1,445	1,435	(10)	(0.69%)
Regulatory control	1,723	1,802	79	4.59%
Tourism and promotion	1,201	1,197	(4)	(0.33%)
Foreshore holiday parks	2,776	2,759	(17)	(0.61%)
Livestock exchange	1,060	1,065	5	0.47%
Aged services fees	741	755	14	1.89%
Other fees and charges	321	356	35	10.90%
Total user fees	14,973	15,147	174	1.16%

User fees relate to the wide range of services Council provides across its extensive service delivery programs and includes holiday park fees, leisure centre and performing arts centre user charges, fees for the provision of childcare, family day care and home help, entrance fees at flagstaff hill, car-parking fees and livestock exchange selling fees.

Council sets fees based on market conditions and the cost associated with running a service, while giving consideration to those who may be suffering financial hardship.

-a reduction in fees for Children's services, which has been offset by an increase in government grants subsidiary.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast	Budget	Change	
	Actual			
	2018/19	2019/20	\$'000	%
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	6,866	6,324	(542)	(7.89%)
State funded grants	10,616	9,617	(999)	(9.41%)
Total grants received	17,482	15,941	(1,541)	(8.81%)
(a) Operating Grants				
<i>Recurrent - Commonwealth Government</i>	4,116	5,984	1,868	45.38%
Financial Assistance Grants	1,861	3,733	1,872	100.59%
Aged services	2,032	2,028	(4)	(0.20%)
National respite services	223	223	-	0.00%
<i>Recurrent - State Government</i>	7,651	7,525	(126)	(1.65%)
Port operations	93	95	2	2.15%
Economic development	44	15	(29)	(65.91%)
Family and children	5,412	5,511	99	1.83%
Aged services	330	485	155	46.97%
National respite services	56	56	-	0.00%
Cultural services	285	281	(4)	(1.40%)
Rural access	297	150	(147)	(49.49%)
Environmental initiatives	62	29	(33)	(53.23%)
School crossing supervision	194	193	(1)	(0.52%)
Pension rebate	659	650	(9)	(1.37%)
Emergency management	72	60	(12)	(16.67%)
Other recurrent grants	147	-	(147)	(100.00%)
Total recurrent grants	11,767	13,509	1,742	14.80%
<i>Non-recurrent - State Government</i>	2,372	681	(1,691)	(71.29%)
Economic development	582	-	(582)	(100.00%)
Family and children	634	405	(229)	(36.12%)
Aged services	347	191	(156)	(44.96%)
Recreation	12	-	(12)	(100.00%)
Cultural services	81	-	(81)	(100.00%)
Emergency management	24	-	(24)	(100.00%)
School crossing supervision	5	-	(5)	(100.00%)
Environmental initiatives	527	40	(487)	(92.41%)
Other non-recurrent grants	160	45	(115)	(71.88%)
Total non-recurrent grants	2,372	681	(1,691)	(71.29%)
Total operating grants	14,139	14,190	51	0.36%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>	-	340	340	N/A
Roads to recovery	-	340	340	N/A
Total recurrent grants	-	340	340	N/A
<i>Non-recurrent - Commonwealth Government</i>	2,750	-	(2,750)	(100.00%)
Economic development	2,750	-	(2,750)	(100.00%)
<i>Non-recurrent - State Government</i>	2,965	2,092	(873)	(29.44%)
Economic development	1,141	-	(1,141)	(100.00%)
Infrastructure services	1,789	2,092	303	16.94%
Recreation and culture	35	-	(35)	(100.00%)
Total non-recurrent grants	5,715	2,092	(3,623)	(63.39%)
Total capital grants	5,715	2,432	(3,283)	(57.45%)
Total Grants	19,854	16,622	(3,232)	(16.28%)

Grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and funding the capital works program. Overall the level of grants will decrease by \$3.2 million compared to the 2018/19 forecast. This is mainly due to the large grants received in 2018/19 for the completion of the City Centre renewal project.

4.1.5 Contributions

	Forecast	Budget	Change	
	Actual			
	2018/19	2019/20	\$'000	%
	\$'000	\$'000	\$'000	%
Monetary	3,714	880	(2,834)	(76.31%)
Non-monetary	4,000	4,000	-	0.00%
Total contributions	7,714	4,880	(2,834)	(36.74%)

Monetary contributions include monies paid to Council for works, including roads and drainage, required to be completed by developers in accordance with planning permits issued for property development. Also included are philanthropic donations and contributions by any organisations to specific projects.

This income can swing considerably between years as it is largely dependent on development activity driven by the housing market and developers. The 2018/19 forecast assumes contributions for the new Industrial Estate.

Non-monetary contributions occur when upon completion of new developments by external parties the Council takes ownership of the assets and recognises the value of the assets as non-cash contributions in its income statement. Council is expecting a similar level of subdivisions to be finalised in 2019/20.

4.1.6 Other income

	Forecast	Budget	Change	
	Actual			
	2018/19	2019/20	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	238	246	8	3.36%
Infrastructure services	80	53	(27)	(33.75%)
Recreation and cultural programs	3	2	(1)	(33.33%)
Family and community	6	2	(4)	(66.67%)
Reimbursements	207	212	5	2.42%
Other income	187	77	(110)	(58.82%)
Total other income	721	592	(129)	(17.89%)

Other revenue relates to a range of items such as investment interest, private works, cost recoups and other miscellaneous income items. The 2018/19 forecast includes a one-off payment for repairs following a flood.

4.1.7 Employee costs

	Forecast Actual		Budget		Change	
	2018/19		2019/20		\$'000	%
	\$'000		\$'000			
Wages and salaries	29,356	30,320	964	3.28%		
WorkCover	748	765	17	2.27%		
Superannuation	2,700	2,850	150	5.56%		
Fringe benefit tax	275	324	49	17.82%		
Total employee costs	33,079	34,259	1,180	3.57%		

Employee benefits include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, and employer superannuation.

Employee costs are budgeted to increase by \$1.1 million compared to the 2018/19 forecast. The major driver of labour cost movements is Council's Enterprise Agreement (EA).

There has also been a number of vacant positions in the 2018/19 forecast which have not been filled but are expected to be filled in the 2019/20 budget.

4.1.8 Materials and services

	Forecast Actual		Budget		Change	
	2018/19		2019/20		\$'000	%
	\$'000		\$'000			
Infrastructure services	6,040	5,484	(556)	(9.21%)		
Waste management	4,151	3,968	(183)	(4.41%)		
Recreation and cultural services	3,973	3,730	(243)	(6.12%)		
Children's services	1,836	1,447	(389)	(21.19%)		
Corporate services	4,462	3,820	(642)	(14.39%)		
Tourism and promotions	2,355	1,551	(804)	(34.14%)		
Aged services	1,304	819	(485)	(37.19%)		
Foreshore caravan parks	758	738	(20)	(2.64%)		
Livestock exchange	432	423	(9)	(2.08%)		
Planning and building services	1,294	302	(992)	(76.66%)		
Health and local laws	1,294	1,225	(69)	(5.33%)		
Other	601	100	(501)	(83.36%)		
Total materials and services	28,500	23,607	(4,893)	(17.17%)		

Materials and services include the purchases of consumables, payments to contractors for the provision of services and overhead costs including insurances and utilities.

Council's expenditure on materials and services is budgeted to decrease in 2019/20 due to the following:

- a reduction in the number of funded projects
- a reduction in the number of projects where Council acts as auspice

Council is managing to tightly control expenditure in the face of rising costs through the continual revision of service delivery and ongoing pursuit of efficiencies in operations.

4.1.9 Depreciation and amortisation

	Forecast	Budget	Change	
	Actual			
	2018/19	2019/20		
	\$'000	\$'000	\$'000	%
Property	2,243	2,288	45	2.01%
Plant & equipment	1,567	1,583	16	1.02%
Infrastructure	8,690	9,000	310	3.57%
Total depreciation and amortisation	12,500	12,871	371	2.97%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.37 million for 2019/20 will be due to the capitalisation of new infrastructure completed in 2018/19.

4.1.10 Other expenses

	Forecast	Budget	Change	
	Actual			
	2018/19	2019/20		
	\$'000	\$'000	\$'000	%
Councillor Allowances	272	278	6	2.21%
Operating Lease Rentals	438	438	-	0.00%
Other Expenses	119	118	(1)	(0.84%)
Total other expenses	829	834	5	0.60%

Other expenditure relates to a range of unclassified items including audit fees, Councillor allowances, lease costs and miscellaneous items. No significant variation is expected in 2019/20.

4.2 Balance Sheet

4.2.1 Assets

Cash assets include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of less than 90 days. Investments exceeding 90 days are classified as financial assets. These balances are projected to remain stable during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. No significant movements are expected in this category for 2019/20.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, drainage, plant and equipment, which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program, depreciation of assets, gifted assets and the sale and revaluation of assets.

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. No significant movement is expected in this category for 2019/20.

Provisions include accrued long service leave, annual leave owing to employees and rehabilitation costs for a cessed landfill site. These employee entitlements are only expected to increase marginally and are influenced by the outcome of the current Enterprise Agreement negotiation and active management of leave entitlements.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19	2019/20
	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	6,114	10,537
Amount proposed to be borrowed	6,000	4,400
Amount projected to be redeemed	(1,577)	(1,746)
Amount of borrowings as at 30 June	10,537	13,191

Interest-bearing loans and borrowings are liabilities of Council. The Council is budgeting to repay loan principal of \$1.7 million in 2019/20 and drawdown new loan funds of \$4.4 million to partially fund the Reid Oval upgrade and to invest in Smart Street Lighting.

4.3 Statement of changes in Equity

4.3.1 Reserves

Reserves contain both specific cash backed reserves and asset revaluation amounts. Cash backed reserves include statutory reserves, Councils drainage, car park and small infrastructure funds. No significant variation is expected in 2019/20.

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. Assets valuations are required to be considered annually and formally revalued if there is a material change.

4.3.2 Equity

Accumulated surplus is the value of all net assets less specific reserve allocations and revaluations that have built up over financial years.

4.4 Statement of Cash Flows

Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

4.4.1 Net cash flows provided by/used in operating activities

The increase in net cash from operating activities is mainly due to the decrease in materials and services which mainly relate to a reduction in the number of funded projects or projects which Councils acts as auspice.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

4.4.2 Net cash flows provided by/used in investing activities

The forecast for 2018/19 represents a higher level of capital expenditure with major works including the finalisation of the City Centre Renewal and Simpson St drainage upgrade.

4.4.3 Net cash flows provided by/used in financing activities

Net borrowings (Loan funds less repayments) for the 2019/20 budget include new borrowings for the Reid Oval upgrade and Councils investment in Smart Street Lighting.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

Council has over 240 major buildings with a replacement cost of over \$130 million and includes buildings and improvements for community facilities, sports facilities and pavilions and municipal buildings. These assets require renewal investment in addition to the new scheduled building projects. The majority of Councils building capital works program is focused on asset renewal rather than building new assets.

Plant and equipment includes plant, machinery and equipment, computers and telecommunications and art works. The majority of spending in this category for 2019/20 relates to renewing Councils plant, machinery and equipment.

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

In 2019/20, \$4.1 million will be spent on renewing the roads, \$3.5 million on recreational facilities, \$3.4 million on parks and open space.

Capital works program

	Forecast Actual	Budget	Change	%
	2018/19	2019/20		
	\$'000	\$'000	\$'000	
Property	2,577	2,264	(313)	(12.15%)
Plant and equipment	2,247	1,584	(663)	(29.51%)
Infrastructure	19,794	15,546	(4,248)	(21.46%)
Total	24,618	19,394	(5,224)	(21.22%)

	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	2,264	-	2,139	125	-	-	-	2,264	-
Plant and equipment	1,585	55	1,530	-	-	-	20	1,565	-
Infrastructure	15,545	3,187	10,376	1,982	-	2,432	440	8,273	4,400
Total	19,394	3,242	14,045	2,107	-	2,432	460	12,102	4,400

4.5.2 Current Budget

Capital Works Area	Project Cost	Asset expenditure types					Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY										
Building Improvements										
Minor building improvements	702	-	577	125	-	-	-	702	-	
Public toilet renewal	486	-	486	-	-	-	-	486	-	
Holiday park improvements	144	-	144	-	-	-	-	144	-	
Building renewal general funding	836	-	836	-	-	-	-	836	-	
Roof access	48	-	48	-	-	-	-	48	-	
Accessibility	48	-	48	-	-	-	-	48	-	
TOTAL PROPERTY	2,264	-	2,139	125	-	-	-	2,264	-	
PLANT AND EQUIPMENT										
Plant, Machinery and Equipment										
Plant replacement	1,225	-	1,225	-	-	-	-	1,225	-	
Computers and Telecommunications										
ICT strategy implementation	251	-	251	-	-	-	-	251	-	
IT hardware	53	-	53	-	-	-	-	53	-	
Paintings and Exhibits										
Art work acquisitions	15	15	-	-	-	-	-	15	-	
Public art initiatives	40	40	-	-	-	-	20	20	-	
TOTAL PLANT AND EQUIPMENT	1,584	55	1,529	-	-	-	20	1,564	-	

Capital Works Area	Project Cost	Asset expenditure types					Summary of Funding Sources		
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
Local roads rehabilitation and resheets	3,136	-	3,136	-	-	340	-	2,796	-
Road reseal program	730	-	730	-	-	-	-	730	-
Road safety audit implementation	144	-	144	-	-	-	-	144	-
Street lighting improvements	29	-	29	-	-	-	-	29	-
Disabled parking	50	-	50	-	-	-	-	50	-
Central bus interchange	550	-	-	550	-	250	-	300	-
City centre taxi rank	50	-	-	50	-	-	-	50	-
Bridges									
Bridge renewal	254	-	254	-	-	-	-	254	-
Russells Creek footbridge	80	80	-	-	-	-	40	40	-
Footpaths and Cycleways									
Beach access	195	-	195	-	-	125	-	70	-
Footpath and bicycle path renewal	793	-	793	-	-	-	-	793	-
Footpath construction	279	279	-	-	-	-	-	299	-
Small infrastructure fund projects	353	353	-	-	-	-	-	333	-
Drainage									
Priority backlog drainage	492	267	225	-	-	267	-	225	-
Recreational, Leisure & Community Facilities									
Recreational facilities upgrade	3,190	1,000	1,000	1,190	-	-	-	190	3,000
Outdoor pool	300	-	300	-	-	-	-	300	-
Parks, Open Space and									

Streetscapes									
Playground renewal	1,931	-	1,931	-	-	1,450	-	481	-
Public open space improvements	192	-	-	192	-	-	-	192	-
Smart Street Lighting replacement	1,400	-	1,400	-	-	-	-	-	1,400
Aerodromes									
Minor works	29	-	29	-	-	-	-	29	-
Off Street Car Parks									
Carpark linemarking	57	-	57	-	-	-	-	57	-
Foreshore pavilion carpark	620	620	-	-	-	-	400	220	-
Other Infrastructure									
Livestock exchange improvements	57	-	57	-	-	-	-	57	-
Other infrastructure projects	95	48	47	-	-	-	-	95	-
Livestock Exchange roof construction	540	540	-	-	-	-	-	540	-
TOTAL INFRASTRUCTURE	15,546	3,187	10,377	1,982	-	2,432	440	8,274	4,400
TOTAL NEW CAPITAL WORKS									
	19,394	3,242	14,045	2,107	-	2,432	460	12,102	4,400

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	+/-
<i>Operating position</i>								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(0.67%)	1.60%	2.28%	1.28%	0.96%	+
<i>Liquidity</i>								
Working Capital	Current assets / current liabilities	2	114.15%	115.87%	120.98%	116.80%	118.40%	+
Unrestricted cash	Unrestricted cash / current liabilities	3	69.73%	73.04%	78.23%	74.15%	76.88%	+
<i>Obligations</i>								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	27.51%	32.50%	26.39%	23.87%	19.72%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		4.78%	5.31%	5.56%	4.75%	4.15%	+
Indebtedness	Non-current liabilities / own source revenue		16.97%	21.31%	17.85%	16.56%	13.63%	+
Asset renewal	Asset renewal expenses / Asset depreciation	5	135.55%	109.12%	90.88%	94.68%	78.78%	-
<i>Stability</i>								
Rates concentration	Rate revenue / adjusted underlying revenue	6	52.03%	55.48%	56.62%	57.00%	57.18%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.58%	0.58%	0.60%	0.60%	0.61%	o

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	+/-
<i>Efficiency</i>								
Expenditure level	Total expenses/ no. of property assessments		\$4,410	\$4,198	\$4,490	\$4,640	\$4,707	+
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,926	\$2,029	\$2,120	\$2,173	\$2,228	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		9.70%	10.00%	10.00%	10.00%	10.00%	-

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The underlying result is expected to be around the breakeven amount in the Strategic Resource Plan period.

2. Working Capital

The proportion of current liabilities represented by current assets. Working capital is shown to remain stable in a positive position hovering around 115% over the Strategic Resource Plan.

3. Unrestricted Cash

The cash not associated to a particular use within Council or a legislative requirement. Council maintains a healthy ratio over the Strategic Resource Plan.

4. Debt compared to rates

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt. Council's debt is planned to peak in 2019/20 before reducing as existing loans are paid out.

5. Asset renewal

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. Council has received significant grants over the last few years which have assisted in meeting this ratio, however, as the grant funding has reduced the asset renewal ratio is declining over time. The increase in asset renewal through a rate cap variation improves this ratio to an acceptable level but it does not address the existing backlog of works.

6. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council's reliance on rate revenue will increase slightly over time.

User Fees & Charges Schedule					
Property Management					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Applications to use Crown & Council Land	\$25.00	\$25.50	\$26.10	\$0.60	2.35%
Licences preparation fee	\$110.00	\$112.50	\$115.30	\$2.80	2.49%
Lease preparation fee	\$160.00	\$163.60	\$167.70	\$4.10	2.51%
Survey plan fee	\$1,600.00	\$1,636.00	\$1,677.00	\$41.00	2.51%
Title search fee	\$42.00	\$43.00	\$44.10	\$1.10	2.56%
Outdoor Café /Laneway Bar Fees					
Licence Fee	\$580.00	N/A	N/A	N/A	N/A
Licence Fee (per week)	N/A	\$200.00	\$205.00	\$5.00	2.50%
Table Fee (per table)	\$40.00	\$41.00	\$42.00	\$1.00	2.44%
Rate Search Fees					
Rate history search fee (1 st 3 hours)	\$380.00	\$388.50	\$398.20	\$9.70	2.50%
Rate history search fee (after 3 hours)	\$120.00	\$122.50	\$125.60	\$3.10	2.53%
Rate history search fee (0 - 10 years)	\$22.00	\$22.50	\$23.10	\$0.60	2.67%
Copy of previous years Rate Instalments Notices (ea.)	\$16.00	\$16.40	\$16.80	\$0.40	2.44%
Search, retrieval and photocopying fees					
Search, inspection, retrieval or access fee	\$23.80	\$24.30	\$24.90	\$0.60	2.47%
Search, inspection, retrieval or access fee from off site	\$37.80	\$38.65	\$39.60	\$0.95	2.46%
Photocopying/printing any document (per A4/A3 page)	\$0.60	\$0.62	\$0.65	\$0.03	4.84%
Photocopying/printing any document (per A1,2,0 page)	\$5.00	\$5.10	\$5.20	\$0.10	1.96%
Interest on Unpaid Monies					
Interest on Unpaid Monies other than rates and charges					
In accordance with Section 227(a) of the Local Government Act 1989 Council sets the rate of interest to apply to unpaid monies, other than rates and charges, presently at 10.00% but subject to change when the rate is set at 30 th June 2019.					

Revenue Management					
New fees to apply from 1 July 2019					
Description	2017/18	2018/19	2019/20	Variance	Variance %
Monetary Complaints: Notices on a Debt					
Filing Fee					
Less than \$500	\$142.50	\$145.00	\$147.40	\$2.40	1.66%
\$500 - \$999	\$142.50	\$145.00	\$147.40	\$2.40	1.66%
\$1,000 - \$4,999	\$296.90	\$302.90	\$307.80	\$4.90	1.62%
\$5,000 - \$7,499	\$296.90	\$302.90	\$307.80	\$4.90	1.62%
\$7,500 - \$9,999	\$296.90	\$302.90	\$307.80	\$4.90	1.62%
\$10,000 - \$20,000	\$451.70	\$460.70	\$468.20	\$7.50	1.63%
Necessary Certificate x2					
Less than \$500	\$96.00	\$96.00	\$98.00	\$2.00	2.08%
\$500 - \$999	\$168.00	\$172.00	\$176.00	\$4.00	2.33%
\$1,000 - \$4,999	\$168.00	\$172.00	\$176.00	\$4.00	2.33%
\$5,000 - \$7,499	\$198.00	\$202.00	\$208.00	\$6.00	2.97%
\$7,500 - \$9,999	\$236.00	\$242.00	\$248.00	\$6.00	2.48%
\$10,000 - \$20,000	\$236.00	\$242.00	\$248.00	\$6.00	2.48%
Professional (Item 1 Complaints)					
Less than \$500	\$212.00	\$217.00	\$222.00	\$5.00	2.30%
\$500 - \$999	\$444.00	\$454.00	\$465.00	\$11.00	2.42%
\$1,000 - \$4,999	\$444.00	\$454.00	\$465.00	\$11.00	2.42%
\$5,000 - \$7,499	\$545.00	\$557.00	\$571.00	\$14.00	2.51%
\$7,500 - \$9,999	\$655.00	\$669.00	\$686.00	\$17.00	2.54%
\$10,000 - \$20,000	\$655.00	\$669.00	\$686.00	\$17.00	2.54%
Service Fee					
Service Fee	\$69.00	\$71.00	\$73.00	\$2.00	2.82%
Other Professional Costs					
Warrant					
Less than \$500	\$55.00	\$56.00	\$57.00	\$1.00	1.79%
\$500 - \$999	\$112.00	\$114.00	\$117.00	\$3.00	2.63%
\$1,000 - \$4,999	\$112.00	\$114.00	\$117.00	\$3.00	2.63%
\$5,000 - \$7,499	\$133.00	\$136.00	\$139.00	\$3.00	2.21%
\$7,500 - \$9,999	\$167.00	\$171.00	\$175.00	\$4.00	2.34%
\$10,000 - \$20,000	\$167.00	\$171.00	\$175.00	\$4.00	2.34%

Description	2017/18	2018/19	2019/20	Variance	Variance %
Summons for Oral Examination					
Less than \$500	\$57.00	\$58.00	\$59.00	\$1.00	1.72%
\$500 - \$999	\$135.00	\$138.00	\$141.00	\$3.00	2.17%
\$1,000 - \$4,999	\$135.00	\$138.00	\$141.00	\$3.00	2.17%
\$5,000 - \$7,499	\$163.00	\$167.00	\$171.00	\$4.00	2.40%
\$7,500 - \$9,999	\$179.00	\$183.00	\$188.00	\$5.00	2.73%
\$10,000 - \$20,000	\$179.00	\$183.00	\$188.00	\$5.00	2.73%
Necessary Affidavit					
Less than \$500	\$96.00	\$98.00	\$100.00	\$2.00	2.04%
\$500 - \$999	\$198.00	\$202.00	\$207.00	\$5.00	2.48%
\$1,000 - \$4,999	\$198.00	\$202.00	\$207.00	\$5.00	2.48%
\$5,000 - \$7,499	\$240.00	\$245.00	\$251.00	\$6.00	2.45%
\$7,500 - \$9,999	\$287.00	\$293.00	\$300.00	\$7.00	2.39%
\$10,000 - \$20,000	\$287.00	\$293.00	\$300.00	\$7.00	2.39%
Application for Order					
Less than \$500	\$44.00	\$45.00	\$46.00	\$1.00	2.22%
\$500 - \$999	\$44.00	\$45.00	\$46.00	\$1.00	2.22%
\$1,000 - \$4,999	\$44.00	\$45.00	\$46.00	\$1.00	2.22%
\$5,000 - \$7,499	\$44.00	\$45.00	\$46.00	\$1.00	2.22%
\$7,500 - \$9,999	\$44.00	\$45.00	\$46.00	\$1.00	2.22%
\$10,000 - \$20,000	\$44.00	\$45.00	\$46.00	\$1.00	2.22%
Instructions to Defend					
Less than \$500	\$98.00	\$100.00	\$103.00	\$3.00	3.00%
\$500 - \$999	\$210.00	\$215.00	\$220.00	\$5.00	2.33%
\$1,000 - \$4,999	\$210.00	\$215.00	\$220.00	\$5.00	2.33%
\$5,000 - \$7,499	\$260.00	\$266.00	\$273.00	\$7.00	2.63%
\$7,500 - \$9,999	\$311.00	\$318.00	\$326.00	\$8.00	2.52%
\$10,000 - \$20,000	\$311.00	\$318.00	\$326.00	\$8.00	2.52%
Order for Substituted Service					
Less than \$500	\$143.00	\$146.00	\$150.00	\$4.00	2.74%
\$500 - \$999	\$258.00	\$264.00	\$271.00	\$7.00	2.65%
\$1,000 - \$4,999	\$258.00	\$264.00	\$271.00	\$7.00	2.65%
\$5,000 - \$7,499	\$307.00	\$314.00	\$322.00	\$8.00	2.55%
\$7,500 - \$9,999	\$362.00	\$370.00	\$379.00	\$9.00	2.43%
\$10,000 - \$20,000	\$362.00	\$370.00	\$379.00	\$9.00	2.43%

Description	2017/18	2018/19	2019/20	Variance	Variance %
Necessary Notice/Certificate					
Less than \$500	\$48.00	\$48.00	\$49.00	\$1.00	2.08%
\$500 - \$999	\$84.00	\$86.00	\$88.00	\$2.00	2.33%
\$1,000 - \$4,999	\$84.00	\$86.00	\$88.00	\$2.00	2.33%
\$5,000 - \$7,499	\$99.00	\$101.00	\$104.00	\$3.00	2.97%
\$7,500 - \$9,999	\$118.00	\$121.00	\$124.00	\$3.00	2.48%
\$10,000 - \$20,000	\$118.00	\$121.00	\$124.00	\$3.00	2.48%
Issue Fees					
Claim or Counterclaim					
Fee	\$142.20	\$145.00	\$147.40	\$2.40	1.66%
Application for Order					
Fee	\$41.80	\$42.70	\$43.40	\$0.70	1.64%
With Preparation	\$68.30	\$69.70	\$70.90	\$1.20	1.72%
46A Summons/46B Rehearing Application					
Fee	\$147.80	\$150.70	\$153.20	\$2.50	1.66%
With Preparation	\$174.30	\$177.70	\$180.70	\$3.00	1.69%
Summons for Oral Examination incl. hearing					
Fee	\$97.60	\$99.50	\$101.20	\$1.70	1.71%
Certificate for Supreme Court					
Fee	\$19.50	\$19.90	\$20.20	\$0.30	1.51%
With Preparation	\$46.00	\$46.90	\$47.70	\$0.80	1.71%
Application for Attachment of Earnings					
Fee	\$139.40	\$142.20	\$144.50	\$2.30	1.62%
Attachment of Earnings/Debt Order					
Fee	\$19.50	\$19.90	\$20.20	\$0.30	1.51%
With Preparation	\$46.00	\$46.90	\$27.70	-\$19.20	-40.94%
Warrant Fees					
Fee	\$16.30	\$17.10	\$17.30	\$0.20	1.17%
Sheriff's Warrant Fee	N/A	\$195.00	\$198.10	\$3.10	1.59%
Application under the Judgement Debt Recovery Act					
Summons for Examination	\$147.80	\$150.70	\$153.20	\$2.50	1.66%
Instalment Application/Agreement (Creditor)	\$78.10	\$79.60	\$80.90	\$1.30	1.63%
Application to Vary/Cancel (Creditor)	\$78.10	\$79.60	\$80.90	\$1.30	1.63%
Service Cost					
Attempted Service (Item 78)	\$48.00	\$49.00	\$50.00	\$1.00	2.04%
Service by Post (Item 77)	\$13.00	\$13.00	\$13.00	\$0.00	0.00%
Allowance per km (Item 79)	\$0.69	\$0.70	\$0.70	\$0.00	0.00%

Coast & Rivers					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Mooring Fees					
Boat less than 10m pa	\$255.00	\$260.00	\$265.00	\$5.00	1.92%
Boat 10.1m to 15m pa	\$325.00	\$330.00	\$335.00	\$5.00	1.52%
Boat 15.1 – 20m pa	\$375.00	\$380.00	\$385.00	\$5.00	1.32%
Boat 20.1 – 25m pa	\$460.00	\$470.00	\$475.00	\$5.00	1.06%
Jetty Fees – pa: Permit for breakwater and Hopkins River	\$210.00	\$215.00	\$220.00	\$5.00	2.33%
Mooring inspection fee	N/A	\$170.00	\$180.00	\$10.00	\$0.06
Mooring infrastructure hire	\$85.00	\$87.00	\$90.00	\$3.00	3.45%
Berth permit or mooring licence - new application fee	\$80.00	\$80.00	\$80.00	\$0.00	0.00%
Annual Parking Permit Fees					
Breakwater (per vehicle)	\$65.00	\$67.00	\$68.00	\$1.00	1.49%
Boat Launching Fees (Coastal and Inland waterways)					
Annual	N/A	N/A	N/A	N/A	N/A
3 Day Pass	N/A	N/A	N/A	N/A	N/A
Casual Day Pass	N/A	N/A	N/A	N/A	N/A

Infrastructure Services

New fees to apply from 1 July 2019

User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Minor Works less than \$10,000	\$135.00	\$140.00	\$145.00	\$5.00	3.57%
Minor Works great than \$10,000	\$610.00	\$630.00	\$650.00	\$20.00	3.17%
Minor Works Public Notice Fee	N/A	N/A	\$50.00	N/A	N/A
Large Projects	By Negotiation	By Negotiation	By Negotiation	N/A	N/A
Asset Inspection Checklist	\$135.00	\$140.00	\$145.00	\$5.00	3.57%
Driveway Design and Vertical Clearance Check	\$230.00	N/A	N/A	N/A	N/A
Livestock Crossing Permit:					
Stock Crossing Permit	N/A	N/A	\$145.00	N/A	N/A
Stormwater Legal Point of Discharge Application:					
Single dwelling development - <i>note 1</i>	\$67.00	\$65.40	\$141.20	\$75.80	115.90%
Information only	\$60.00	\$60.00	\$62.00	\$2.00	3.33%
Short notice fee	\$115.00	\$115.00	\$117.00	\$2.00	1.74%
Street tree – supply and install including maintenance period of 24 months	\$335.00	\$345.00	\$355.00	\$10.00	2.90%
Build Over Stormwater Easement Application	\$110.00	\$115.00	\$118.00	\$3.00	2.61%
Rain Garden (small up to 4.5m ²) – supply and install vegetated landscaping including maintenance period of 24 months	\$3,000.00	\$3,100.00	\$3,200.00	\$100.00	3.23%
Rain Garden (medium up to 9.0m ²) – supply and install vegetated landscaping including maintenance period of 24 months	\$3,010.00	\$3,500.00	\$3,600.00	\$100.00	2.86%
Stormwater drainage line inspection (high resolution camera) – 4 hours	\$635.00	\$650.00	\$670.00	\$20.00	3.08%
Stormwater drainage line inspection (high resolution camera) – 8.5 hours	\$1,290.00	\$1,350.00	\$1,390.00	\$40.00	2.96%
Plan checking and supervision fee	0.75% for plan checking and 2.5% for supervision (Based on the value of works)	0.75% for plan checking and 2.5% for supervision (Based on the value of works)	0.75% for plan checking and 2.5% for supervision (Based on the value of works)	N/A	N/A

Notes: 1 Fees are in accordance with the Planning and Environment (Fees) Regulation 2016 and the Subdivision (Fees) Regulation 2016, and are subject to change in accordance with changes to the government legislation and regulations.

Open Space Hires

New fees to apply from 1 July 2019

User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Botanic Gardens - Weddings and Events					
Small Event - (No Marquee, Vehicle Access or Use of Rotunda)	N/A	N/A	\$100.00	N/A	N/A
Use of Band Rotunda and or Vehicle Access	N/A	\$150.00	\$160.00	\$10.00	6.67%
Small Marquee (6m x 6m, or up to 36 square metres) weddings and events *	N/A	\$500.00	\$525.00	\$25.00	5.00%
Medium Marquee (8m x 8m, or up to 64 square metres) weddings and events *	N/A	\$1,000.00	\$1,050.00	\$50.00	5.00%
Large Marquee *	N/A	Price on event application	Price on event application	N/A	N/A

* Marquee fees include vehicle access and use of Band Rotunda if required

Lake Pertobe - Events	2017/18	2018/19	2019/20	Variance	Variance %
Community Events (not for profit)	N/A	\$0.00	\$0.00	\$0.00	0.00%
Small Events (under 200 attendees)	N/A	\$250.00	\$265.00	\$15.00	6.00%
Medium Events (between 200 to 500 attendees)	N/A	\$500.00	\$525.00	\$25.00	5.00%
Large Events (over 500 attendees)	N/A	\$1,000.00	\$1,050.00	\$50.00	5.00%

Lighthouse Theatre						
New fees to apply from 1 July 2019						
User Fees & Charges		2017/18	2018/19	2019/20	Variance	Variance %
Staff per hour used, all venues and user types						
Supervising Technician		\$52.50	\$54.50	\$56.50	\$2.00	3.67%
Technician		\$47.50	\$49.50	\$51.50	\$2.00	4.04%
Front of House Coordinator		\$52.50	\$54.50	\$56.50	\$2.00	3.67%
Merchandise seller		\$47.50	\$49.50	\$51.50	\$2.00	4.04%
Community & Local Non for Profit						
THEATRE: Ticketed Performance Hire	Hire rate plus 5% of net ticket sales	\$500.00	\$520.00	\$540.00	\$20.00	3.85%
	Second Performance same day	\$300.00	\$330.00	\$340.00	\$10.00	3.03%
THEATRE Rehearsals	Work lights only	\$45.00	\$47.50	\$50.00	\$2.50	5.26%
Hire per hour	Stage lights and all technical facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
STUDIO: Ticketed Performance Hire		\$330.00	\$340.00	\$350.00	\$10.00	2.94%
Second Performance Same Day		\$220.00	\$220.00	\$230.00	\$10.00	4.55%
STUDIO Rehearsals	Work lights only	\$45.00	\$47.50	\$50.00	\$2.50	5.26%
Hire per hour	Stage lights and all technical facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
Local Artists and Non-local Non for Profit						
THEATRE: Ticketed Performance Hire	Hire rate plus 5% of net ticket sales	\$720.00	\$750.00	\$780.00	\$30.00	4.00%
	Second Performance Same Day	\$330.00	\$330.00	\$340.00	\$10.00	3.03%
THEATRE Rehearsals						
Hire per hour	Work lights only	\$45.00	\$47.50	\$50.00	\$2.50	5.26%
	Stage lights and all technical facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
STUDIO: Ticketed Performance Hire		\$440.00	\$460.00	\$480.00	\$20.00	4.35%
Second Performance Same Day		\$220.00	\$220.00	\$230.00	\$10.00	4.55%
STUDIO Rehearsals	Work lights only	\$45.00	\$47.50	\$50.00	\$2.50	5.26%
Hire per hour	Stage lights and all technical facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
Other Fees - Community, Non for Profits and Local Artists						
Equipment & Consumable Items	Steinway Grand piano	\$120.00	\$120.00	\$125.00	\$5.00	4.17%
		(Plus tuning if required)	(Plus tuning if required)	(Plus tuning if required)	N/A	N/A
	Minimum Consumable Charge (gel, tape, batteries)	N/A	N/A	\$30.00	N/A	N/A
	Radio Mics	\$40.00	\$45.00	\$45.00	\$0.00	0.00%
Ticketing Fees	Tix under \$11.00	\$1.35	\$1.40	\$1.45	\$0.05	3.57%
	Tix \$11.00 - \$40.00	\$2.50	\$2.75	\$2.80	\$0.05	1.82%
	Tix \$40.00 plus	\$3.50	\$3.75	\$3.80	\$0.05	1.33%
	Credit Card Fees	Up to 3%	Up to 3%	Up to 3%	N/A	N/A
	Event Creation and Set of Tickets (Per Season)	N/A	\$50.00	\$52.50	\$2.50	N/A
Ticketed Event: Subsidised Professional Companies						

THEATRE: Ticketed Performance Hire						
	Hire rate plus 5% of net ticket sales	\$1,100.00	\$1,150.00	\$1,200.00	\$50.00	4.35%
	Second Performance Same Day	\$550.00	\$550.00	\$575.00	\$25.00	4.55%
THEATRE Rehearsals						
	Stage lights and all technical facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
STUDIO: Ticketed Performance Hire						
	Second Performance Same Day	\$330.00	\$330.00	\$340.00	\$10.00	3.03%
STUDIO Rehearsals						
	Stage lights and all technical facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
Ticketed Event: Standard Hirer Rates						
THEATRE: Ticketed Performance Hire						
	Hire rate plus 5% of net ticket sales	\$1,485.00	\$1,550.00	\$1,600.00	\$50.00	3.23%
	Second Performance Same Day	\$550.00	\$550.00	\$575.00	\$25.00	4.55%
THEATRE Rehearsals						
	Stage lights and all technical facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
STUDIO: Ticketed Performance Hire						
	Second Performance Same Day	\$330.00	\$330.00	\$340.00	\$10.00	3.03%
STUDIO Rehearsals						
Work lights only	Stage Lights & Technical Facilities	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
Lighthouse Theatre (Cont.)						
New fees to apply from 1 July 2019						
User Fees & Charges		2017/18	2018/19	2019/20	Variance	Variance %
Other Fees - Subsidised theatre and Standard hires						
Equipment & Consumables Items						
	Steinway Grand Piano	\$220.00	\$220.00	\$230.00	\$10.00	4.55%
		(Plus tuning if required)	(Plus tuning if required)	(Plus tuning if required)	N/A	N/A
	Radio Mics	\$80.00	\$90.00	\$90.00	\$0.00	0.00%
Ticketing Fees						
	Tix under \$11.00	\$2.85	\$3.00	\$3.10	\$0.10	3.33%
	Tix \$11.00 - \$40.00	\$3.90	\$4.00	\$4.10	\$0.10	2.50%
	Tix \$40.00 \$60.00	\$4.60	\$5.00	\$5.10	\$0.10	2.00%
	Tix \$60 plus	\$5.50	\$6.00	\$6.10	\$0.10	1.67%
	Credit Card Fees	Up to 3%	Up to 3%	Up to 3%	N/A	N/A
	Event Creation and Set of Tickets (Per Season)	N/A	\$100.00	\$105.00	\$5.00	N/A
	Urgent (<72hr) Event Creation and Set of Tickets (Per Season)	N/A	\$200.00	\$210.00	\$10.00	N/A

Merchandise including Foyers, Theatre, Studio, Atrium and Meeting Room		11% on Gross Sales	12% on Gross Sales	12% on Gross Sales	N/A	N/A
Non-Ticketed Event: Non for Profit Organisations						
THEATRE:	Event Hire (up to 9 hrs)	\$1,100.00	\$1,150.00	\$1,200.00	\$50.00	4.35%
	(Additional Hours, per hour)	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
STUDIO:	Event Hire (up to 9 hrs)	\$605.00	\$630.00	\$650.00	\$20.00	3.17%
	(Additional Hours, per hour)	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
MEETING ROOM: Event hire	Monday – Friday between 9am & 5pm	\$250.00	\$250.00	\$250.00	\$0.00	0.00%
		N/A	\$55.00	\$60.00	\$5.00	9.09%
	Weekdays outside business hours weekends	By negotiation	By negotiation	By negotiation	N/A	N/A
STUDIO: Used in conjunction with Theatre: Event Hire						
	Hire per event, per day	\$365.00	\$380.00	\$390.00	\$10.00	2.63%
MEETING ROOM: Used in conjunction with Theatre or Studio:						
Event Hire	Hire per event, per day	\$140.00	\$150.00	\$150.00	\$0.00	0.00%
MAIN FOYER: Event Hire	(between 9am & 5pm, Mon to Fri, up to 8hrs)	\$330.00	\$330.00	\$330.00	\$0.00	0.00%
	(Weekdays outside business hours, Weekends)	By negotiation	By negotiation	By negotiation	N/A	N/A
	Bar Service During Event (per event)	Staffing Costs Apply	Staffing Costs Apply	Staffing Costs Apply	N/A	N/A
Standard Hire Rates – NON TICKETED EVENTS						
THEATRE:	Event Hire (up to 9 hrs)	\$1,850.00	\$1,925.00	\$2,000.00	\$75.00	3.90%
	(Additional Hours, per hour)	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
STUDIO:	Event Hire (up to 9 hrs)	\$715.00	\$750.00	\$780.00	\$30.00	4.00%
	(Additional Hours, per hour)	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
STUDIO: Used in conjunction with Theatre						
	Hire per event	\$420.00	\$440.00	\$460.00	\$20.00	4.55%
MEETING ROOM: Event hire	Monday – Friday between 9am & 5pm	\$250.00	\$250.00	\$250.00	\$0.00	0.00%
	(Weekdays outside business hours, Weekends)	By negotiation	By negotiation	By negotiation	N/A	N/A
MAIN FOYER	(between 9am & 5pm, Mon to Fri, up to 8hrs)	\$330.00	\$330.00	\$330.00	\$0.00	0.00%
	(Weekdays outside business hours, Weekends)	By negotiation	By negotiation	By negotiation	N/A	N/A
MAIN FOYER: Used in conjunction with Event Hire	Used in conjunction with Theatre: Event	No charge	No charge	No charge	N/A	N/A
	Used in conjunction with Studio: Event (per hour)	\$75.00	\$115.00	\$115.00	\$0.00	0.00%
	Room Change Surcharge (Change of Format from Standard)	N/A	\$55.00	\$60.00	\$5.00	N/A
	Bar Service during Event (per event)	Staffing Costs Apply	Staffing Costs Apply	Staffing Costs Apply	N/A	N/A
FUNCTIONS						
Catered Function (Dinners/Luncheons/Weddings)						
STUDIO	Function Hire (up to 9 hrs access, includes Meeting Room)	\$1,100.00	\$1,100.00	\$1,150.00	\$50.00	4.55%

	Additional Hire Hours or Setup Hours	\$55.00	\$57.50	\$60.00	\$2.50	4.35%
MAIN FOYER	Used in conjunction with Catered Function	\$120.00	\$120.00	\$125.00	\$5.00	4.17%
	Foyer Bar Service (per function)	N/A	Staffing Costs Apply	Staffing Costs Apply	N/A	N/A
Other Fees						
Equipment & Consumables Items						
	Steinway Grand Piano	\$220.00	\$220.00	\$230.00	\$10.00	4.55%
		(Plus tuning if required)	(Plus tuning if required)	(Plus tuning if required)	N/A	N/A
	Radio Mics	\$80.00	\$90.00	\$90.00	\$0.00	0.00%
	Rubbish Removal (Charge per skip)	\$110.00	\$110.00	\$110.00	\$0.00	0.00%

AquaZone

New fees to apply from 1 July 2019

User Fees and Charges	2017/18	2018/19	2019/20	Variance	Variance %
Day Admissions: Aquatics					
Adult swim	\$6.90	\$6.90	\$7.00	\$0.10	1.45%
Child swim (3-15 years)	\$4.90	\$5.00	\$5.10	\$0.10	2.00%
Concession swim	\$4.90	\$5.00	\$5.30	\$0.30	6.00%
Family swim (unlimited family members/same residence)	\$20.60	\$20.60	\$20.80	\$0.20	0.97%
Day Admissions: Health & Fitness					
Gymnasium	\$18.90	\$19.30	\$19.50	\$0.20	1.04%
Fitness class	\$14.70	\$14.70	\$14.90	\$0.20	1.36%
Older adult exercise class	\$10.30	\$10.40	\$10.50	\$0.10	0.96%
Preventative Health Classes	\$5.60	\$6.00	\$6.00	\$0.00	0.00%
School aerobics	\$7.70	\$7.90	\$7.90	\$0.00	0.00%
Personal Training 1 hour	\$82.70	\$86.80	\$88.00	\$1.20	1.38%
Personal Training 45 minutes	\$62.00	\$65.10	\$66.00	\$0.90	1.38%
Personal Training ½ hour	\$46.20	\$47.10	\$48.00	\$0.90	1.91%
Crèche					
Per child per hour (Member)	\$6.80	\$7.00	\$7.50	\$0.50	7.14%
Per child per hour (Non Member)	\$12.20	\$12.60	\$12.90	\$0.30	2.38%
Learn to Swim (Pool Entry & Assessment)					
<i>Per class (2nd child and 3rd child discounts apply)</i>	\$14.30	\$14.30	\$14.50	\$0.20	1.40%
Private lessons ½ hour lesson	\$50.80	\$51.80	\$52.00	\$0.20	0.39%
1 hour lesson	\$96.80	\$100.70	\$101.00	\$0.30	0.30%
School swim <i>no instruction</i>	\$4.70	\$4.80	\$4.90	\$0.10	2.08%
School swim <i>with instruction</i>	\$7.00	\$7.00	\$7.00	\$0.00	0.00%
School at pool	\$9.90	\$10.10	\$10.50	\$0.40	3.96%
Group Entry					
Adult					
Swim	\$6.10	\$6.10	\$6.30	\$0.20	3.28%
Gym	\$16.80	\$17.10	\$17.55	\$0.45	2.63%
Fitness class	\$13.20	\$13.50	\$13.50	\$0.00	0.00%
Other					
Locker hire	\$3.70	\$3.80	\$4.00	\$0.20	5.26%

Towel hire		\$3.70	\$3.80	\$4.00	\$0.20	5.26%
Multi Pass – Health & Fitness						
Fitness class	20 pass	\$295.40	\$307.20	\$307.20	\$0.00	0.00%
Multi Pass – Aquatics						
Adult	20 Pass	\$123.60	\$123.60	\$126.00	\$2.40	1.94%
	50 Pass	\$309.00	\$309.00	\$315.00	\$6.00	1.94%
Child	20 Pass	\$87.40	\$89.10	\$91.80	\$2.70	3.03%
	50 Pass	\$218.70	\$223.10	\$229.50	\$6.40	2.87%
Concession	20 Pass	\$87.40	\$89.10	\$95.40	\$6.30	7.07%
	50 Pass	\$218.70	\$223.10	\$238.50	\$15.40	6.90%
Multi Pass: Crèche/Occasional Care						
1 child/1hr Crèche	10 Pass	\$68.20	\$70.20	\$71.25	\$1.05	1.50%
1 child/1hr Occasional Care	10 Pass	\$117.30	\$120.80	\$122.55	\$1.75	1.45%

AquaZone (Cont.)

New fees to apply from 1 July 2019

User Fees and Charges		2017/18	2018/19	2019/20	Variance	Variance %
Facility Hire						
Pools	Up to four hours	\$483.70	\$507.90	\$530.00	\$22.10	4.35%
	Up to ten hours	\$787.70	\$795.60	\$830.00	\$34.40	4.32%
	Lane hourly commercial	\$39.30	\$41.30	\$45.00	\$3.70	8.96%
	Lane hourly community	\$4.20	\$4.60	\$4.90	\$0.30	6.52%
Pool closure advertising fee		\$140.50	\$154.60	\$155.00	\$0.40	0.26%
School booking cancellation fee (per lane) (<12 hrs notice)		\$38.50	\$40.00	\$41.00	\$1.00	2.50%
Crèche – per hour		\$53.00	\$58.30	\$60.00	\$1.70	2.92%
Multi-purpose room – per hour		\$53.00	\$58.30	\$60.00	\$1.70	2.92%
Birthday Party						
Aqua Fun Pack		\$71.40	\$72.10	\$72.10	\$0.00	0.00%
Memberships						
Gold	12 months	\$1,026.50	\$1,047.00	\$1,047.00	\$0.00	0.00%
	3 months	\$513.20	\$523.50	\$523.50	\$0.00	0.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$85.50	\$87.20	\$87.20	\$0.00	0.00%

Gym & Swim	12 months	\$915.90	\$934.20	\$980.91	\$46.71	5.00%
	3 months	\$440.20	\$449.00	\$471.45	\$22.45	5.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$76.30	\$77.80	\$81.69	\$3.89	5.00%
Fitness & Swim	12 months	\$915.90	\$925.10	\$925.10	\$0.00	0.00%
	3 months	\$440.20	\$444.60	\$444.60	\$0.00	0.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$76.30	\$77.10	\$77.10	\$0.00	0.00%
Swim Only	12 months	\$775.80	\$791.30	\$830.87	\$39.57	5.00%
	3 months	\$338.00	\$344.80	\$362.04	\$17.24	5.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$64.70	\$66.00	\$69.30	\$3.30	5.00%
Family Swim	12 months	\$1,693.40	\$1,744.20	\$1,831.41	\$87.21	5.00%
	3 months	\$594.55	\$612.40	\$643.02	\$30.62	5.00%
	Direct debit joining fee	\$99.00	\$99.00	\$99.00	\$0.00	0.00%
	Direct debit monthly rate	\$141.12	\$145.40	\$152.67	\$7.27	5.00%
Corporate	10 – 20 people	12.5% discount	12.5% discount	12.5% discount	N/A	N/A
	21 + people	15% discount	15% discount	15% discount	N/A	N/A

Warrnambool Art Gallery					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Admission to special exhibition/event	Dependent on exhibition/event	Dependent on exhibition/event	Dependent on exhibition/event	N/A	N/A
Research Inquiry – per hour	\$45.00	\$45.00	\$45.00	\$0.00	0.00%
Curatorial Advice – per hour	\$55.00	\$125.00	\$125.00	\$0.00	0.00%
Education workshop/activity	Dependent on activity	Dependent on activity	Dependent on activity	N/A	N/A
Public program event/activity	Dependent on activity	Dependent on activity	Dependent on activity	N/A	N/A
Front-of-house and out-of-hours staff– per hour	\$45.00	\$45.00	\$45.00	\$0.00	0.00%
Annual Subscription					
Family	\$55.00	\$70.00	\$70.00	\$0.00	0.00%
Family 3 Years	\$150.00	\$200.00	\$200.00	\$0.00	0.00%
Individual	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
Individual 3 years	\$110.00	\$110.00	\$110.00	\$0.00	0.00%
Individual concession	\$27.50	\$25.00	\$25.00	\$0.00	0.00%
Individual concession 3 years	N/A	\$65.00	\$65.00	\$0.00	0.00%
Life	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00%
Rental					
Exhibition in George Lance Gallery/Temporary Exhibition Gallery	Negotiation	Negotiation	Negotiation	N/A	N/A
Commission on art sales	40%	40%	40%	\$0.00	0.00%
Commission on shop sales	100%	100%	100%	\$0.00	0.00%
Meetings/functions etc. – per hour	\$125.00	\$125.00	\$125.00	\$0.00	0.00%
Weddings (2 hours. Additional hours \$250ph)	\$500.00	\$120.00	N/A	N/A	N/A
Transparency/digital image (for reproduction)	\$180.00	Negotiation	Negotiation	N/A	N/A
Display easels (x2) – per hour each	\$10.00	\$10.00	\$10.00	\$0.00	0.00%
Back loading frames – per hour each	\$10.00	\$10.00	\$10.00	\$0.00	0.00%
Lectern – per hour	\$10.00	\$10.00	\$10.00	\$0.00	0.00%
Microphone and overhead PA – per hour	\$20.00	\$20.00	\$20.00	\$0.00	0.00%
Directional lighting (gallery spaces) – per event	\$90.00	\$90.00	\$90.00	\$0.00	0.00%

Sports Grounds					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Sports ground casual hire (includes use of pavilion)					
Half day	\$71.00	\$89.00	\$111.00	\$22.00	24.72%
Full day	\$138.00	\$173.00	\$216.00	\$43.00	24.86%
Pre-season training session	\$71.00	\$89.00	\$111.00	\$22.00	24.72%
Unauthorised Use (penalty equivalent to full day)	N/A	N/A	\$216.00	N/A	N/A
Unauthorised Works on Council Owned or Managed Land	N/A	N/A	\$1,500.00	N/A	N/A
Football practice match (with line marking)	\$138.00	\$173.00	\$216.00	\$43.00	24.86%
Football/Netball League Finals (senior competition that may also include junior competition) (per day)	\$521.00	\$651.00	\$814.00	\$163.00	25.04%
Football/Netball League Finals (junior competition only) (per day)	\$260.00	\$325.00	\$406.00	\$81.00	24.92%
Commercial hire (per day)	\$695.00	\$869.00	\$1,086.00	\$217.00	24.97%
Commercial cleaning of facilities (when left in unsuitable condition)	At cost	At cost	At cost	N/A	N/A
Sports ground seasonal use fee					
Category 1 (Hampden League Grounds)	\$6,454.00	\$8,067.00	\$10,084.00	\$2,017.00	25.00%
Category 2 (District League Grounds)	\$3,226.00	\$4,034.00	\$5,041.00	\$1,007.00	24.96%
Category 3 (Other Users)	\$806.00	\$1,008.00	\$1,260.00	\$252.00	25.00%

Warrnambool Stadium					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Player Fees					
Adult	\$10.00	\$10.50	\$10.80	\$0.30	2.86%
Junior	\$8.00	\$8.50	\$8.80	\$0.30	3.53%
School	\$4.60	\$5.00	\$5.50	\$0.50	10.00%
Casual Shot	\$5.00	\$5.00	\$5.00	\$0.00	0.00%
Stadium Hire					
Hourly rate with lights: commercial	\$215.00	\$350.00	\$350.00	\$0.00	0.00%
Hourly rate with lights: community/school	\$170.00	\$230.00	\$240.00	\$10.00	4.35%
School use between 9am - 3pm	\$820.00	\$900.00	\$950.00	\$50.00	5.56%
Single court hourly: user group squads: with lights	\$30.00	\$30.00	\$30.00	\$0.00	0.00%
Highball court up to 12 hours	\$480.00	\$480.00	\$500.00	\$20.00	4.17%
Hourly rate with lights: commercial	\$70.00	\$80.00	\$80.00	\$0.00	0.00%
Hourly rate with lights: community/school	\$60.00	\$50.00	\$55.00	\$5.00	10.00%
School use between 9am - 3pm	\$290.00	\$290.00	\$350.00	\$60.00	20.69%
Show court up to 12 hours	\$630.00	\$630.00	\$650.00	\$20.00	3.17%
Hourly rate with lights: commercial	\$85.00	\$80.00	\$80.00	\$0.00	0.00%
Hourly rate with lights: community/school	\$70.00	\$50.00	\$55.00	\$5.00	10.00%
School use between 9am - 3pm	\$300.00	\$300.00	\$350.00	\$50.00	16.67%
Seahawks/Mermaids Home Games & Finals					
Both Teams	\$680.00	\$680.00	\$680.00	\$0.00	0.00%
Single Team	\$420.00	\$420.00	\$420.00	\$0.00	0.00%
Multi-Purpose Room					
Up to 12 hours (with other hires)	\$200.00	\$200.00	\$200.00	\$0.00	0.00%
Up to 12 hours (room only)	\$350.00	\$350.00	\$400.00	\$50.00	14.29%
Per hour	\$35.00	\$35.00	\$60.00	\$25.00	71.43%
User groups up to 12 hours	\$122.00	\$122.00	\$150.00	\$28.00	22.95%
User groups per hour	\$15.00	\$15.00	\$20.00	\$5.00	33.33%
Meeting room up to 12 hours	\$61.00	\$61.00	\$65.00	\$4.00	6.56%
Per hour	\$15.00	\$15.00	\$20.00	\$5.00	33.33%
Facility Hire					
Kitchen facilities	\$170.00	\$175.00	\$175.00	\$0.00	0.00%
User group sports hire up to 12 hours	\$1,060.00	\$1,150.00	\$1,200.00	\$50.00	4.35%
3crt stadium Commercial users up to 12 hours	\$1,690.00	\$1,750.00	\$1,800.00	\$50.00	2.86%
2crt NB stadium up to 12 hours	\$891.00	\$900.00	\$950.00	\$50.00	5.56%
Gymnastics					
1 hour recreational class fee (per hour)	\$11.60	\$11.80	\$12.20	\$0.40	3.39%
2 hour classes class fee (per hour)	\$11.60	\$11.80	\$12.20	\$0.40	3.39%
3 hour class fee (per hour)	\$8.80	\$9.10	\$10.20	\$1.10	12.09%
Above 3 hour class fee (per hour)	\$8.80	\$9.10	\$10.20	\$1.10	12.09%

School gymnastics with instruction (per student)	\$6.50	\$7.00	\$7.50	\$0.50	7.14%
Small school group class fee (1hr)	\$75.00	\$80.00	\$90.00	\$10.00	12.50%
Adult Group (per person)	\$10.00	\$12.00	\$13.00	\$1.00	8.33%
Gymnastics facility hire (per hr) for external gymnastics groups	\$75.00	\$80.00	\$100.00	\$20.00	25.00%
Ed gym 1 hr class	\$10.00	\$10.50	\$11.00	\$0.50	4.76%
School Holiday Program 2 hr class	\$20.00	\$20.00	\$22.00	\$2.00	10.00%
Birthday Party Program per child	\$13.00	\$13.50	\$13.50	\$0.00	0.00%
Outside School Hours Care					
Vacation care daily rate	\$70.00	\$75.00	\$81.00	\$6.00	8.00%
After school care casual rate per session	\$28.50	\$30.00	\$30.00	\$0.00	0.00%
After school care permanent rate per session	\$23.50	\$24.00	\$25.50	\$1.50	6.25%

Kindergartens

New fees to apply from 1 January 2019

User Fees & Charges		2017	2018	2019	2020	Variance	Variance %
Fee's Per Term- 4 year old (15 hour per week)							
	Term 1 & 2	\$303.85	\$310.00	\$322.00	\$332.00	\$10.00	3.23%
		per term	per term	per term	per term		
	Term 3 & 4	\$310.00	\$322.00	\$332.00	TBC	N/A	N/A
		per term	per term	per term			
Fee's Per Term- 3 year old (3 hours per week)							
		\$200.00	\$210.00	\$215.00	\$222.00	\$7.00	3.26%
	Term 1 & 2	per term for one 3 hr session	per term for one 3 hr session	per term for one 3 hr session	per term for one 3 hr session		
		\$400 per term for 2 x 3 hr sessions					
	Term 3 & 4	\$210.00	\$215.00	\$222.00	TBC	N/A	N/A
		per term	per term	per term			

Centre Based Care

New fees to apply from 1 July 2019

User Fees & Charges		2017	2018	2019	2020	Variance	Variance %
Daily fee		\$103.30	\$105.00	\$105.00	\$107.00	\$2.00	1.90%
		Jan-June 2017	Jan-June 2018	Jan-June 2019	Jan-Jun 2020		
		\$105.00	\$105.00	\$107.00	TBC	N/A	N/A
		July-Dec 2017	July-Dec 2018	July-Dec 2019			

*Actual cost to families will depend on each families' Childcare Benefit Status (as determined via Centrelink), and will also attract a rebate on out of pocket expenses determined by the Federal Government

Family Day Care

New fees to apply from 1 July 2019

User Fees & Charges	2016/17	2017/18	2018/19	2019/20	Variance	Variance %
8am to 6pm – per hour	To be advised as previously Independent fees & charges set by Educators under National guidelines	To be advised as previously Independent fees & charges set by Educators under National guidelines	To be advised as previously Independent fees & charges set by Educators under National guidelines	To be advised as previously Independent fees & charges set by Educators under National guidelines		
After hours – per hour						
Public holidays – per hour						
Breakfast					N/A	N/A
Lunch						
Dinner						
Snacks						
Trips						
Parent Admin Levy	\$9.00*	\$9.20*	\$9.20*	\$9.40*	\$0.20	2.17%
Educator Levy	\$0.70 Per Hour	\$0.80 Per Hour	\$0.80 Per Hour	\$0.85 Per hour	\$0.05	6.25%
*per child per week, capped at 2 children						

Home Maintenance						
New fees to apply from 1 July 2019						
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %	
Lawn mowing and tip fees: low	\$18.00	\$18.00	\$20.00	\$2.00	11.11%	
Lawn mowing and tip fees: medium & couples	\$32.00	\$36.00	\$38.00	\$2.00	5.56%	
Lawn mowing and tip fees: Private (Plus GST)	\$50.00	\$50.00	\$55.00	\$5.00	10.00%	
Property modification (plus cost of materials): low	\$15.00	\$18.00	\$20.00	\$2.00	11.11%	
Property modification (plus cost of materials): medium	\$30.00	\$36.00	\$38.00	\$2.00	5.56%	
Property modification (plus cost of materials): Private (Plus GST).	\$50.00	\$50.00	\$55.00	\$5.00	10.00%	
Minimum 1 hour applies.						
Home Care						
New fees to apply from 1 July 2019						
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %	
Home care – low	\$8.63	\$8.90	\$9.00	\$0.10	1.12%	
Home care – medium	\$15.36	\$15.90	\$16.00	\$0.10	0.63%	
Home care – high	\$37.20	\$37.90	\$38.00	\$0.10	0.26%	
Personal care – low	\$7.36	\$7.60	\$7.80	\$0.20	2.63%	
Personal care – medium	\$8.90	\$9.60	\$10.00	\$0.40	4.17%	
Respite care	\$3.00	\$3.50	\$5.00	\$1.50	42.86%	
CACPS (plus GST.)	\$50.00	\$50.00	\$55.00	\$5.00	10.00%	
Post-Acute Care (plus GST)	\$50.00	\$50.00	\$55.00	\$5.00	10.00%	
Plus travel costs per km - Private Clients / Fees for Service (plus GST)	\$1.13	\$1.20	\$1.25	\$0.05	4.17%	
Minimum 1 hour applies to Home Care and Respite Care services.						
Minimum ½ hour applies to Personal Care services.						
Minimum 1 hour will apply to all services provided <i>outside</i> of regular hours, Monday to Friday 6 am to 6pm.						
Time and ½ is charged to CACPS and PAC after 6pm for the first 2 hours and then double time after that, Saturday incurs time and ½ for the first 2 hours and then double time before midday.						
After midday until Monday, 6am charges are double time.						
All CHSP & HACC PYP Programs are GST free						

Planned Activity Group					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Daily session fee – low & medium	\$7.50	\$7.60	\$8.00	\$0.40	5.26%
Daily session fee – high (GST free)	\$33.00	\$34.00	\$35.00	\$1.00	2.94%
Meal	\$8.40	\$8.40	\$9.00	\$0.60	7.14%
Soup	\$1.50	\$1.50	\$1.70	\$0.20	13.33%
Sweet	\$1.50	\$1.50	\$1.70	\$0.20	13.33%
Food Services					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Full cost meals (GST free)	\$17.50	\$17.50	\$17.90	\$0.40	2.29%
Option 1 Main meal, juice OR fruit	\$8.90	\$8.90	\$9.10	\$0.20	2.25%
Option 2 Soup, main, dessert, juice OR fruit	\$11.40	\$11.40	\$11.90	\$0.50	4.39%

Archie Graham Community Centre					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Hydro pools casual admission	\$8.80	\$9.00	\$9.00	\$0.00	0.00%
Commercial pool use	\$87.00	\$90.00	\$95.00	\$5.00	5.56%
Community pool use	\$54.00	\$60.00	\$65.00	\$5.00	8.33%
Commercial rate per hour per room	\$52.00	\$55.00	\$60.00	\$5.00	9.09%
Casual community rate per hour per room	\$32.50	\$35.00	\$35.00	\$0.00	0.00%
Monthly and weekly regular community booking (with more than 10 bookings per year) under 20 people per hour per room	\$19.00	\$20.00	\$20.00	\$0.00	0.00%
Community Computer Centre per 1 hour session	\$5.00	\$5.00	\$5.00	\$0.00	0.00%
Health promotion programs: strength training	\$5.60	\$6.00	\$6.00	\$0.00	0.00%
Lite Moves	\$7.00	\$6.00	\$6.00	\$0.00	0.00%
Lite Pulse	\$6.50	\$5.60	\$6.00	\$0.40	7.14%
Moove & Groove	N/A	N/A	\$6.00	N/A	N/A
Bike Hire Group Program	\$3.00	\$4.00	\$4.00	\$0.00	0.00%
Annual Membership	N/A	\$300.00	\$300.00	\$0.00	0.00%

Health						
New fees to apply from 1 July 2019						
User Fees & Charges		2017/18	2018/19	2019/20	Variance	Variance %
Food						
Class 1		\$430.00	\$450.00	\$470.00	\$20.00	4.44%
Class 2	Class 2 General (where not more than 5 full-time persons are employed)	\$405.00	\$415.00	\$426.00	\$11.00	2.65%
	Where more than five such full-time persons are employed, additional fee for each person in excess of five (total fee not to exceed \$1,500) (e.g. supermarkets)	\$27.00	\$30.00	\$31.00	\$1.00	3.33%
	Community Group (e.g. not-for-profit groups) - <i>Note 2</i>	No fee	No fee	No fee	N/A	N/A
	Canteens/sporting club kitchens - <i>Note 3</i>	\$135.00	\$140.00	\$146.00	\$6.00	4.29%
Class 3	Class 3 General	\$155.00	\$160.00	\$165.00	\$5.00	3.13%
	Community Group (e.g. not-for-profit groups) - <i>Note 2</i>	No fee	No fee	No fee	N/A	N/A
Class 4		No fee	No fee	No fee	N/A	N/A
Health						
Hairdressers, beauty salons (one off fee)		\$185.00	\$200.00	\$210.00	\$10.00	5.00%
Beauty premises & skin penetration establishments		\$135.00	\$140.00	\$150.00	\$10.00	7.14%
New Registration Fees						
New premises pre-application fee and/or pre-registration inspection fee - <i>Note 4</i>		\$75.00	\$100.00	\$200.00	\$100.00	100.00%
New registrations		Annual Fee plus 50%	Annual Fee plus 50%	\$0 (0%)	N/A	N/A
Transfer fees						
Inspection request fee prior to transfer – 5 business days		\$180.00	\$200.00	\$210.00	\$10.00	5.00%
Inspection request fee prior to transfer – 10 business days		\$135.00	\$150.00	\$150.00	0.00%	\$0.00
Transfer fee		50% of annual fee	50% of annual fee	50% of annual fee	N/A	N/A
Accommodation						
Accommodation premises		\$220.00	\$230.00	\$235.00	\$5.00	2.17%
Other fees						
Re-inspection fee and request for inspection fee		\$75.00	\$80.00	\$82.00	\$2.00	2.50%
Late payment fee		50% of the annual fee	50% of the annual fee	50% of annual fee	N/A	N/A
Septic tanks						
Septic tank applications - <i>Note 5</i>		\$540.01	\$550.00	\$560.00	\$10.00	1.82%
Septic tank alterations (changes to disposal field only) - <i>Note 5</i>		\$270.01	\$275.00	\$280.00	\$5.00	1.82%
Caravan Parks						
Caravan Parks (per site)		Set by State Government	Set by State Government	Set by State Government	N/A	N/A
Pool sampling						
Optional fee for microbiological testing of potable water, swimming pools and spas		\$113.00	\$120.00	\$125.00	\$5.00	4.17%

Pro-rata fees apply for new registrations (quarterly)
¹ Fee is charged based on risk. Charging a fee based on risk and type better represents the staff time and resources required to inspect a food premises.
² Historically fees have not been charged for community groups. This fee has been removed to more accurately show the fees that Council charges community groups.
³ Historically this fee is what Council has charged school canteens/sporting clubs. This fee has been added to accurately show the fees that Council charges these organisations.
⁴ Mandatory pre – application or inspection required prior to construction of food or health premises. Required for Council environmental health officers to make an assessment of the design and structural requirements to address health risks and provide best practice advice before construction. NOTE: in prior years, new business registrations paid the Annual fee + 50% (i.e. a Class 2 Business paid + \$207.50; a Class 3 paid + \$80; a Beauty premise paid + \$70; and, Accommodation paid + \$100). This 50% has now been removed, while the inspection fee has increased by \$100.
⁵ Septic tank applications involve a desktop assessment and usually three or more inspections.
This increase in septic tank application fee better represents the staff time and resources required to assess and inspect the installation of a septic tank. This new fee aligns more closely with other fees in the region.

Local Laws					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Derelict vehicle release	\$340.00	\$350.00	\$400.00	\$50.00	14.29%
Tables and chairs	\$175.00	\$180.00	\$185.00	\$5.00	2.78%
Goods on footpath	\$190.00	\$200.00	\$210.00	\$10.00	5.00%
A/Frames permit	\$135.00	\$140.00	\$150.00	\$10.00	7.14%
Itinerant trading annual permit	N/A	N/A	\$600.00	N/A	N/A
Itinerant trading 6 monthly permit	N/A	N/A	\$350.00	N/A	N/A
Itinerant trading weekend permit	N/A	N/A	\$125.00	N/A	N/A
Itinerant trading organiser permit (markets and festivals)	N/A	N/A	\$1,500.00	N/A	N/A
Impounded trolley release fee	\$95.00	\$105.00	\$110.00	\$5.00	4.76%
Permit to burn	\$85.00	\$90.00	\$100.00	\$10.00	11.11%
Horses on beach trainer permit	\$220.00	\$225.00	\$250.00	\$25.00	11.11%
Horses on beach daily access fee	\$4.50	\$6.00	\$3.50	-\$2.50	-41.67%
			Council charge		
Horses on beach swim access fee	\$1.50	\$2.50	\$2.00	-\$0.50	-20.00%
			Council charge		
Hire of cat cage	\$30.00	\$30.00	\$30.00	\$0.00	0.00%
Hire Citronella Collar per week	N/A	\$20.00	\$20.00	\$0.00	0.00%
Hire Bark inhibitor per week	N/A	\$20.00	\$20.00	\$0.00	0.00%
Hire Bark counter per week	N/A	\$20.00	\$20.00	\$0.00	0.00%
Block slashing prior to declared fire season	At Cost	\$130.00	\$150.00	\$20.00	15.38%
Skip bin permit	N/A	N/A	\$15.00	N/A	N/A

Parking Fees & Fines					
New fees to apply from 1 July 2019					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
On-Street and Off Street (per hour)					
All parking zones 1P 2P 4P	\$1.40	\$1.40	\$1.40	\$0.00	0.00%
All Day	\$3.00	\$3.00	\$3.00	\$0.00	0.00%
Disabled Parking	N/A	\$0.00	\$0.00	\$0.00	0.00%
Reserved bay permit in CBD per day	N/A	\$15.00	\$15.00	\$0.00	0.00%
Credit Surcharge on Smart Meters					
Credit Surcharge on Smart Meters	\$0.24	\$0.24	\$0.24	\$0.00	0.00%
Parking Permits					
Disabled and Returned Service:					
Replacement	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
New	\$14.00	\$0.00	\$0.00	\$0.00	0.00%
Resident Parking permit - each permit / per annum	N/A	\$15.00	\$15.00	\$0.00	0.00%
Car parking Fines					
Car parking fines set by Council	\$70.00	\$70.00	\$80.00	\$10.00	14.29%

Animal Registrations						
New fees to apply from 1 April 2020						
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %	
Unsterilised dog	\$166.00	\$210.00	\$210.00	\$0.00	0.00%	
Sterilised dog	\$54.00	\$70.00	\$70.00	\$0.00	0.00%	
Unsterilised dog (pensioner)	\$83.00	\$105.00	\$105.00	\$0.00	0.00%	
Sterilised dog (pensioner)	\$27.00	\$35.00	\$35.00	\$0.00	0.00%	
Dog over 10 years old	\$54.00	\$70.00	\$70.00	\$0.00	0.00%	
Dog over 10 years old (pensioner)	\$27.00	\$35.00	\$35.00	\$0.00	0.00%	
Dog kept for working with Livestock (rural)	\$54.00	\$70.00	\$70.00	\$0.00	0.00%	
Dog kept for working with Livestock (rural) (pensioner)	\$27.00	\$35.00	\$35.00	\$0.00	0.00%	
Dog registration at pound release	\$25.00	\$35.00	\$35.00	\$0.00	0.00%	
Declared Dangerous or Restricted Breed	\$225.00	\$250.00	\$300.00	\$50.00	20.00%	
Unsterilised cat	\$130.00	\$177.00	\$210.00	\$33.00	18.64%	
Sterilised cat	\$43.00	\$59.00	\$70.00	\$11.00	18.64%	
Cat registration at pound release	\$15.00	\$29.00	\$35.00	\$6.00	20.69%	
Unsterilised cat (pensioner)	\$65.00	\$88.00	\$105.00	\$17.00	19.32%	
Sterilised cat (pensioner)	\$21.00	\$29.00	\$35.00	\$6.00	20.69%	
Permit to house a third dog / cat	NA	\$25.00	\$100.00	\$75.00	300.00%	
Replacement registration tag	\$20.00	\$20.00	\$20.00	\$0.00	0.00%	
Grazing permit	\$180.00	\$185.00	\$190.00	\$5.00	2.70%	
Registered animal businesses	\$170.00	\$175.00	\$200.00	\$25.00	14.29%	
Impounded animal release fee:						
	Cat	\$100.00	\$105.00	\$155.00	\$50.00	47.62%
	Dog	\$145.00	\$150.00	\$155.00	\$5.00	3.33%
Pro-rata fees – 50% of pet registration fees apply after 1 November.						
Deceased animals – 50% refund of fees available/claimed up to 1 November of current registration period.						

Warrnambool Livestock Exchange						
New fees to apply from 1 July 2019						
User Fees & Charges		2017/18	2018/19	2019/20	Variance	Variance %
Bobby Calves		\$4.20	\$4.30	\$4.30	\$0.00	0.00%
Calves		\$8.70	\$8.90	\$9.00	\$0.10	1.12%
Bulls		\$19.00	\$19.50	\$20.00	\$0.50	2.56%
Cattle		\$13.20	\$13.50	\$13.80	\$0.30	2.22%
Sheep		\$0.70	\$0.75	\$0.75	\$0.00	0.00%
Store - cattle		\$11.70	\$12.00	\$12.50	\$0.50	4.17%
Dairy - cattle		\$14.50	\$14.85	\$15.00	\$0.15	1.01%
Hire of dairy ring per head						
	<100 head	\$12.10	\$12.40	\$13.00	\$0.60	4.84%
	>100 head	\$1,210.00	\$1,210.00	\$1,300.00	\$90.00	7.44%
	>200 head	\$1,580.00	\$1,620.00	\$1,700.00	\$80.00	4.94%
	>300 head	\$1,935.00	\$1,985.00	\$2,100.00	\$115.00	5.79%
	>400 head	\$2,300.00	\$2,360.00	\$2,500.00	\$140.00	5.93%
	>500 head	\$2,680.00	\$2,750.00	\$3,000.00	\$250.00	9.09%
Agents fees		\$113,540.00	\$113,540.00	\$110,000.00	-\$3,540.00	-3.12%
Office rental (per office)		\$2,780.00	\$2,780.00	\$2,780.00	\$0.00	0.00%
Truck Wash						
Truck wash fees (per minute) between 2pm Tuesday and 2pm Wednesday		\$0.96	\$1.00	\$1.10	\$0.04	4.00%
Truck wash fees (per minute) all other times		\$1.45	\$1.49	\$1.55	\$0.04	2.68%
Weigh fees	1 Head	\$2.60	\$2.70	\$2.90	\$0.10	3.70%
	2 Head	\$2.25	\$2.30	\$2.40	\$0.05	2.17%
	3 Head	\$1.90	\$1.95	\$2.10	\$0.05	2.56%
	4 Head	\$1.60	\$1.65	\$1.80	\$0.05	3.03%
	5 Head	\$1.25	\$1.30	\$1.40	\$0.05	3.85%
	6 Head or more	\$0.95	\$1.00	\$1.10	\$0.05	5.00%
Scanner fee hire per day		\$110.00	\$115.00	\$120.00	\$5.00	4.35%
Scanner transfer fee per head		\$2.00	\$2.10	\$2.50	\$0.10	4.76%
Cattle not sold at store sale: scanning fee per head		\$2.50	\$2.55	\$3.00	\$0.05	1.96%
Private weighs		\$6.50	\$6.65	\$6.80	\$0.15	2.26%

Flagstaff Hill Maritime Village					
New fees apply from 1 April 2019 – 31 March 2020 in accordance with Tourism Industry Standards					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Admission Fees					
Adults	\$18.00	\$18.00	\$19.00	\$1.00	5.56%
Concession	\$14.50	\$14.50	\$15.00	\$0.50	3.45%
Child	\$8.50	\$8.50	\$9.00	\$0.50	5.88%
Family	\$48.00	\$48.00	\$49.50	\$1.50	3.13%
Member School Education visits	\$4.00	\$4.00	\$4.50	\$0.50	12.50%
Additional Education Sessions	\$4.00	\$4.00	\$4.00	\$0.00	0.00%
“Shipwrecked” Sound & Light Show Admissions					
Adults	\$30.00	\$30.00	\$31.00	\$1.00	3.33%
Concession	\$27.00	\$27.00	\$28.00	\$1.00	3.70%
Child	\$15.95	\$15.95	\$16.95	\$1.00	6.27%
Family (2A + 2C)	\$77.00	\$77.00	\$79.00	\$2.00	2.60%
Additional Child	\$12.00	\$12.00	\$12.00	\$0.00	0.00%
Flagstaff Hill Memberships					
Individual	\$40.00	\$40.00	\$42.00	\$2.00	5.00%
Grandparents (2A + Children)	\$60.00	\$60.00	\$65.00	\$5.00	8.33%
Family (2A + Children)	\$80.00	\$80.00	\$85.00	\$5.00	6.25%
Full Family (2G + 2A + Children)	\$0.00	\$100.00	\$110.00	\$10.00	10.00%
Family Holiday Membership (2 Weeks)	\$60.00	\$48.00	\$50.00	\$2.00	4.17%
School Memberships					
Enrolment of 0-50 students	\$55.00	\$55.00	\$60.00	\$5.00	9.09%
Enrolment of 51-100 students	\$70.00	\$70.00	\$75.00	\$5.00	7.14%
Enrolment of 101-250 students	\$90.00	\$90.00	\$95.00	\$5.00	5.56%
Enrolment of 251-500 students	\$125.00	\$125.00	\$130.00	\$5.00	4.00%
Enrolment of 500 students or more	\$150.00	\$150.00	\$155.00	\$5.00	3.33%
Lighthouse Lodge					
Room Rate – Normal	\$155.00	\$165.00	\$165.00	\$0.00	0.00%
Room Rate – Peak	\$175.00	\$185.00	\$190.00	\$5.00	2.70%
Exclusive Use Rate – Normal	\$375.00	\$390.00	\$390.00	\$0.00	0.00%
Exclusive Use Rate - Peak	\$425.00	\$440.00	\$440.00	\$0.00	0.00%
Weddings, Functions & Miscellaneous					
Flagstaff – Ceremony Only	\$400.00	\$450.00	\$750.00	\$300.00	66.67%
Flagstaff – Marquee	\$1,750.00	\$2,500.00	\$2,500.00	\$0.00	0.00%
Mission to Seaman’s Church	\$500.00	\$400.00	\$500.00	\$100.00	25.00%

The Wharf in front of the Steam Packet Inn	\$400.00	\$400.00	\$550.00	\$150.00	37.50%
The Village Green	\$300.00	\$400.00	\$550.00	\$150.00	37.50%
The Sailmaker's Loft	\$400.00	\$750.00	\$800.00	\$50.00	6.67%
Wharf Theatre	\$750.00	\$850.00	\$950.00	\$100.00	11.76%
Hire of the Steam Packet Inn (Hourly Rate)	\$75.00	\$100.00	\$150.00	\$50.00	50.00%
Wedding Photo's in the Village (Hourly Rate)	\$75.00	\$100.00	\$150.00	\$50.00	50.00%
Visitor Services					
User Fees & Charges	2017/18	2018/19	2019/20	Variance	Variance %
Access to Visitor Information Centre					
Displays in Visitor Centre	\$100 p/w	\$100 p/w	\$100 p/w	\$0.00	0.00%
Display of brochures and access to visitor	Fee for service relates to Great Ocean Road Tourism Marketing Prospectus	Fee for service relates to Great Ocean Road Tourism Marketing Prospectus	Fee for service relates to Great Ocean Road Tourism Marketing Prospectus	N/A	N/A
City Highlights 1 Hour Tour	\$85.00	\$50.00	\$50.00	\$0.00	0.00%

Holiday Parks						
New fees to apply from 1 July 2019						
User Fees & Charges		2017/18	2018/19	2019/20	Variance	Variance %
Surfside Holiday Park						
Sites Powered : Peak Season	Daily powered	\$60.00	\$60.00	\$60.00	\$0.00	0.00%
	Night two person	\$60.00	\$60.00	\$60.00	\$0.00	0.00%
	Night single	\$50.00	\$50.00	\$50.00	\$0.00	0.00%
Sites Powered: High Season	Daily powered	\$50.00	\$50.00	\$50.00	\$0.00	0.00%
	Night two person	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
	Night single	\$32.00	\$32.00	\$32.00	\$0.00	0.00%
Sites Powered: Low Season	Daily powered	\$45.00	\$45.00	\$45.00	\$0.00	0.00%
	Night two person	\$35.00	\$35.00	\$35.00	\$0.00	0.00%
	Night single	\$30.00	\$30.00	\$30.00	\$0.00	0.00%
Shipwreck Holiday Park						
Sites Unpowered : Peak Season	Daily family unpowered	\$50.00	\$50.00	\$50.00	\$0.00	0.00%
	Night two person	\$50.00	\$50.00	\$50.00	\$0.00	0.00%
	Night single	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
Sites Unpowered: High Season	Daily family	\$40.00	\$40.00	\$40.00	\$0.00	0.00%
	Night two person	\$34.00	\$34.00	\$34.00	\$0.00	0.00%
	Night single	\$29.00	\$29.00	\$29.00	\$0.00	0.00%
Sites Unpowered: Low Season	Night family	\$35.00	\$35.00	\$35.00	\$0.00	0.00%
	Night two person	\$31.00	\$31.00	\$31.00	\$0.00	0.00%
	Night single	\$25.00	\$25.00	\$25.00	\$0.00	0.00%
Surfside Cabins						
Beach Chalet: Peak Season	Daily	\$250.00	\$250.00	\$250.00	\$0.00	0.00%
	Weekly	\$1,750.00	\$1,750.00	\$1,750.00	\$0.00	0.00%
Beach Chalet: High Season	Daily	\$200.00	\$200.00	\$200.00	\$0.00	0.00%
	Weekly	\$1,400.00	\$1,400.00	\$1,400.00	\$0.00	0.00%
Beach Chalet: Low Season	Daily	\$175.00	\$175.00	\$175.00	\$0.00	0.00%
	Weekly	\$1,225.00	\$1,225.00	\$1,225.00	\$0.00	0.00%
Cedar Cabins: Peak Season	Daily	\$185.00	\$185.00	\$185.00	\$0.00	0.00%
	Weekly	\$1,295.00	\$1,295.00	\$1,295.00	\$0.00	0.00%
Cedar Cabins: High Season	Daily	\$150.00	\$150.00	\$150.00	\$0.00	0.00%
	Weekly	\$1,050.00	\$1,050.00	\$1,050.00	\$0.00	0.00%
Cedar Cabins: Low Season	Daily	\$130.00	\$130.00	\$130.00	\$0.00	0.00%
	Weekly	\$910.00	\$910.00	\$910.00	\$0.00	0.00%
Mariner cottages: Peak Season	Daily	\$175.00	\$175.00	\$175.00	\$0.00	0.00%
	Weekly	\$1,225.00	\$1,225.00	\$1,225.00	\$0.00	0.00%
Mariner cottages: High Season	Daily	\$140.00	\$140.00	\$140.00	\$0.00	0.00%
	Weekly	\$980.00	\$980.00	\$980.00	\$0.00	0.00%
Mariner cottages: Low Season	Daily	\$120.00	\$120.00	\$120.00	\$0.00	0.00%
	Weekly	\$840.00	\$840.00	\$840.00	\$0.00	0.00%

City Strategy & Development						
New fees to apply from 1 July 2019						
Fees are in accordance with the Planning and Environment (Fees) Regulation 2016 and the Subdivision (Fees) Regulation 2016, and are subject to change in accordance with changes to the government legislation and regulations.						
Planning Permit Applications under Section 47 of the Planning & Environment Act 1987 (Regulation 9)						
Class	Type of Permit Application	2017/18	2018/19	2019/20	Variance	Variance %
Use						
1	Use Only	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
Single Dwelling						
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application if the estimated cost of development is:						
2	\$10,000 or Less	\$188.20	\$191.95	TBC	\$3.75	1.99%
3	More than \$10,000 but not more than \$100,000	\$592.50	\$604.35	TBC	\$11.85	2.00%
4	More than \$100,000 but not more than \$500,000	\$1,212.80	\$1,237.15	TBC	\$24.35	2.01%
5	More than \$500,000 but not more than \$1,000,000	\$1,310.40	\$1,336.70	TBC	\$26.30	2.01%
6	More than \$1,000,000 but not more than \$2,000,000	\$1,407.90	\$1,436.20	TBC	\$28.30	2.01%
Vicsmart Applications						
Vicsmart Applications if the:						
7	Estimated cost of development is \$10,000 or less	\$188.20	\$191.95	TBC	\$3.75	1.99%
8	Estimated cost of development is more than \$10,000	\$404.30	\$412.40	TBC	\$8.10	2.00%
9	Application to subdivide or consolidate land	\$188.20	\$191.95	TBC	\$3.75	1.99%
Other Developments						
To develop land if the estimated cost of development is:						
10	\$100,000 of less	\$1,080.40	\$1,102.05	TBC	\$21.65	2.00%
11	More than \$100,000 and not more than \$1,000,000	\$1,456.70	\$1,486.00	TBC	\$29.30	2.01%
12	More than \$1,000,000 and not more than \$5,000,000	\$3,213.20	\$3,277.70	TBC	\$64.50	2.01%
13	More than \$5,000,000 and not more than \$15,000,000	\$8,189.80	\$8,354.25	TBC	\$164.45	2.01%
14	More than \$15,000,000 and not more than \$50,000,000	\$24,151.10	\$24,636.15	TBC	\$485.05	2.01%
15	More than \$50,000,000	\$54,282.40	\$55,372.70	TBC	\$1,090.30	2.01%
Subdivision						
16	To subdivide an existing building	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
17	To subdivide land into 2 lots	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
18	To effect a realignment of a common boundary between lots or consolidate 2 or more lots	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
19	Subdivide Land	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%

		(per application plus per 100 lots created)	(per application plus per 100 lots created)			
20	To:	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
	a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or					
	b) create or remove a right of way; or					
	c) create, vary or remove an easement other than a right of way; or					
	d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.					
Other						
21	A permit not otherwise provided for in the regulation	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
City Strategy & Development (Cont.)						
Applications to Amend Permits under Section 72 of the Planning & Environment Act 1987 (Regulation 11)						
Class	Type of Permit Application	2017/18	2018/19	2019/20	Variance	Variance %
1	Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
2	Amendment to a permit to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit.	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
3	Amendment to a class 2 permit	\$188.20	\$191.95	TBC	\$3.75	1.99%
4	Amendment to a class 3 permit	\$592.50	\$604.35	TBC	\$11.85	2.00%
5	Amendment to a class 4 permit	\$1,212.80	\$1,237.15	TBC	\$24.35	2.01%
6	Amendment to a class 5 or class 6 permit	\$1,310.40	\$1,336.70	TBC	\$26.30	2.01%
7	Amendment to a class 7 permit	\$188.20	\$191.95	TBC	\$3.75	1.99%
8	Amendment to a class 8 permit	\$404.30	\$412.40	TBC	\$8.10	2.00%
9	Amendment to a class 9 permit	\$188.20	\$191.95	TBC	\$3.75	1.99%
10	Amendment to a class 10 permit	\$1,080.40	\$1,102.05	TBC	\$21.65	2.00%
11	Amendment to a class 11 permit	\$1,456.70	\$1,486.00	TBC	\$29.30	2.01%
12	Amendment to a class 12, 13, 14 or 15 permit	\$3,213.20	\$3,277.70	TBC	\$64.50	2.01%
13	Amendment to a class 16 permit	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
14	Amendment to a class 17 permit	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
15	Amendment to a class 18 permit	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
16	Amendment to a class 19 permit	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
17	Amendment to a class 20 permit	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
18	Amendment to a class 21 permit	\$1,240.70	\$1,265.60	TBC	\$24.90	2.01%
Subdivision (Fees) Regulations 2016						
Regulation	Purpose	2017/18	2018/19	2019/20	Variance	Variance %

6	For certification of a plan of subdivision	\$164.50	\$167.80	TBC	\$3.30	2.01%	
7	Alteration to a plan under section 10(2) of the Act	\$104.60	\$106.65	TBC	\$2.05	1.96%	
8	Amendment of certified plan under section 11(1) of the Act	\$132.40	\$135.10	TBC	\$2.70	2.04%	
9	Checking of engineering plans	0.75%	0.75%	TBC	\$0.00	0.00%	
		of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)				
10	Engineering plan prepared by council	3.50%	3.50%	TBC	\$0.00	0.00%	
		of the cost of works proposed in the engineering plan (maximum fee)	of the cost of works proposed in the engineering plan (maximum fee)				
11	Supervision of works	2.50%	2.50%	TBC	\$0.00	0.00%	
		of the estimated cost of construction of the works (maximum fee)	of the estimated cost of construction of the works (maximum fee)				
Fees to Amend Applications after Notice has been given (Regulation 12)							
Type of Permit Application	Fee						
Amend an application for a permit or an application to amend a permit	a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9						
	b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below						
	c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit						
City Strategy & Development (Cont.)							
Stage	Stage of Amendment	Paid to	2017/18	2018/19	2019/20	Variance	Variance %

1	For:	The Planning Authority	\$2,871.60	\$2,929.30	TBC	\$57.70	2.01%					
	a) Considering a request to amend a planning scheme; and											
	b) Taking action required by division 1 of part 3 of the act; and											
	c) Considering any submissions which do not seek a change to the amendment; and											
	d) If applicable, abandoning the amendment											
2	For:	The Planning Authority										
	a) Considering:											
	(i) Up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or							\$14,232.70	\$14,518.60	TBC	\$285.90	2.01%
	(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or							\$28,437.60	\$29,008.80	TBC	\$571.20	2.01%
	(iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and							\$38,014.40	\$38,777.95	TBC	\$763.55	2.01%
	b) Providing assistance to a panel in accordance with section 158 of the Act; and											
	c) Making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and											
	d) Considering the panel's report in accordance with section 27 of the Act; and											
	e) After considering submissions and the panel's report, abandoning the amendment.											
	3							For:	The Planning Authority	\$453.10	\$462.15	TBC
a) Adopting the amendment or part of the amendment in accordance with section 29 of the Act; and		if the Minister is not the planning authority or nil fee if the Minister is the planning authority	if the Minister is not the planning authority or nil fee if the Minister is the planning authority									
b) Submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and												
c) Giving the notice of the approval of the amendment required by section 36(2) of												

	the Act.						
4	For:	The Minister	\$453.10	\$462.15	TBC	\$9.05	2.00%
	a) Consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and		if the Minister is not the planning authority or nil fee if the Minister is the planning authority	if the Minister is not the planning authority or nil fee if the Minister is the planning authority			
	b) Giving notice of approval of the amendment in accordance with section 36(1) of the Act.						
Other Matters Regulations 15, 16 & 18							
User Fees & Charges			2017/18	2018/19	2019/20	Variance	Variance %
The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of the Responsible Authority			\$306.70	\$312.85	TBC	\$6.15	2.01%
Fee for application for agreement to a proposal to amend or end an agreement under section 173 of the Act			\$620.30	\$632.80	TBC	\$12.50	2.02%
Certificates of Compliance			\$306.70	\$312.85	TBC	\$6.15	2.01%
City Strategy & Development (Cont.)							
New fees to apply from 1 July 2018							
Planning Scheme Amendment Fees							
Set in Accordance with Planning and Environment (Fees) Regulations 2000							
Non-statutory Planning Fees							
User Fees & Charges			2017/18	2018/19	2019/20	Variance	Variance %
Planning							
Request to amend permit or endorsed plans under the provisions of Secondary Consent within condition of permit			\$197.75	\$201.30	TBC	\$3.55	1.80%
Extension of time for Planning Permits:							
	First extension		\$102.15	\$104.00	TBC	\$1.85	1.81%
	Second extension		\$283.35	\$288.50	TBC	\$5.15	1.82%
	Additional extensions		\$384.40	\$391.30	TBC	\$6.90	1.80%
Approval of Development Plans to the satisfaction of the Responsible Authority			\$667.70	\$679.70	TBC	\$12.00	1.80%
Approval of amendments to Development Plans to the satisfaction of the Responsible Authority			\$667.70	\$679.70	TBC	\$12.00	1.80%
Approval of 173 Agreements			\$164.75	\$167.70	TBC	\$2.95	1.79%
(plus cost of legal advice if required)							
Review of compliance of Section 173 Agreements			\$164.75	\$167.70	TBC	\$2.95	1.79%
(plus cost of legal advice if required)							
Liquor License requests			\$153.70	\$156.50	TBC	\$2.80	1.82%
Notification of Planning Applications or Planning Scheme Amendments:							

	Up to 10 letters/notices		\$109.80	\$111.80	TBC	\$2.00	1.82%
	Additional letters/notices		\$5.30	\$5.40	TBC	\$0.10	1.89%
Property Inquiry relating to planning history			\$76.90	\$78.30	TBC	\$1.40	1.82%
Mapping Products (Commercial Use)							
Option of a) aerial photography or b) customised colour map using standard map layers (no photography). Scale to be determined by customer. Can be provided as hardcopy or PDF.							
Size		2017/18	2018/19	2019/20	Variance	Variance %	
A0		\$140.85	\$143.40	TBC	\$2.55	1.81%	
A1		\$111.65	\$113.70	TBC	\$2.05	1.84%	
A2		\$83.50	\$85.00	TBC	\$1.50	1.80%	
A3		\$57.40	\$58.40	TBC	\$1.00	1.74%	
A4		\$55.30	\$56.30	TBC	\$1.00	1.81%	
Note: When provided as a PDF, the size represents the size the map will be in the PDF and still be printed at a reasonable resolution.							
Mapping Products (Commercial Use)							
Aerial photography with additional data overlay (contours, land parcels, house numbers etc.). Scale to be determined by customer. Can be provided as hardcopy or PDF. NB 4% increase onto unit cost from 2009/10.							
Size		2017/18	2018/19	2019/20	Variance	Variance %	
A0		\$219.60	\$223.60	TBC	\$4.00	1.82%	
A1		\$170.10	\$173.20	TBC	\$3.10	1.82%	
A2		\$128.35	\$130.70	TBC	\$2.35	1.83%	
A3		\$83.50	\$85.00	TBC	\$1.50	1.80%	
A4		\$41.75	\$42.50	TBC	\$0.75	1.80%	
Note: Prices are for basic maps using existing data. If additional analysis or new datasets are required, these will incur additional fees.							

Building Services							
* Charges are subject to GST. All application fees are subject to change							
Class	Description	Value of Work	2017/18	2018/19	2019/20	Variance	Variance %
1B & 2-9	Residential and commercial works other than Class 1A	Value >\$23,500	4 (Value ÷2000 +√Value)	4 (Value ÷1300 +√Value)	4 (Value ÷1300 +√Value)	N/A	N/A
			Minimum Fee:	Minimum Fee:	Minimum Fee:		
			\$739.00	\$923.00	\$923.00		
1A	All dwellings – single detached houses or attached multi-units development.	Up to \$150,000	\$1,482.00	\$1,853.00	\$1,853.00	N/A	N/A
		\$150,001-\$200,000	\$2,069.00	\$2,586.00	\$2,586.00		
		\$200,001-\$250,000	\$2,655.00	\$3,319.00	\$3,319.00		
		\$250,001-\$300,000	\$3,242.00	\$4,053.00	\$4,053.00		
		>\$300,000	Value÷92	Value÷74	Value÷74		
			Large projects negotiable	Large projects negotiable	Large projects negotiable		
1A	Dwellings – extensions/alterations (including demolitions)	Up to \$10,000	\$543.00	\$679.00	\$679.00	N/A	N/A
		\$10,001-\$20,000	\$694.00	\$868.00	\$868.00		
		\$20,001-\$50,000	\$922.00	\$1,153.00	\$1,153.00		
		\$50,001-\$100,000	\$1,322.00	\$1,653.00	\$1,653.00		
		\$100,001-\$150,000	\$1,722.00	\$2,153.00	\$2,153.00		
		>\$150,000	Value÷87	Value÷69	Value÷69		
1A	Dwellings – internal alterations/minor works	Up to \$10,000	\$405.00	\$506.00	\$506.00	N/A	N/A
		\$10,001-\$20,000	\$543.00	\$679.00	\$679.00		
		\$20,001-\$50,000	\$719.00	\$899.00	\$899.00		
		\$50,001-\$100,000	\$1,013.00	\$1,266.00	\$1,266.00		
		>\$100,000	Value÷98	Value÷78	Value÷78		
10A/10B	Minor works – garages, carports, pools, fences etc.	Up to \$10,000	\$405.00	\$506.00	\$506.00	N/A	N/A
		\$10,001-\$20,000	\$543.00	\$679.00	\$679.00		
		\$20,001-\$50,000	\$719.00	\$899.00	\$899.00		
		\$50,001-\$100,000	\$1,013.00	\$1,266.00	\$1,266.00		
		>\$100,000	Value÷98	Value÷78	Value÷78		
10B	Pool fence (without pool)	N/A	\$165.00	\$206.00	\$206.00	N/A	N/A
Sundry	Any additional inspection	Domestic	\$187.00	\$190.40	\$194.20	\$3.80	2.00%
		Commercial	\$253.00	\$257.60	\$262.70	\$5.10	1.98%

Please refer below for details of additional charges and conditions relevant to all Building Applications.					
NOTE: THE FOLLOWING COSTS APPLY IN ADDITION TO THE BASIC FEE SCALE:					
1. A State Government levy of \$1.28 per \$1,000.00 construction value must be paid before the permit can be issued. This applies to all building works exceeding a construction value of \$10,000 (GST exempt) - SET BY STATE GOVERNMENT					
2. A lodgement fee of \$38.30 must be paid before the permit can be issued for all works with a project cost >\$5,000 (GST exempt). – SET BY STATE GOVERNMENT					
3. The fee schedule is based on structural design certification being provided where applicable in accordance with BCC Practice Note 3.					
4. Checking of specialist system designs (structural, mechanical, electrical and hydraulic) where necessary and/or where an appropriate design compliance certificate is not provided is charged on a cost recovery basis.					
5. Statutory fees incurred relating to property requisitions, lodgement of permit documents, etc. are charged on a cost recovery basis.					
Additional Fees					
* Charges are subject to GST.					
Description	2017/18	2018/19	2019/20	Variance	Variance %
Amendment and/or extension of building permits	\$186.70	\$190.10	\$193.90	\$3.80	2.00%
Amendment of approved plans					
Building Notice	\$658.95	\$670.80	\$684.20	\$13.40	2.00%
Building Order	\$439.30	\$447.20	\$456.10	\$8.90	1.99%
Temporary Structure Siting Approval	\$439.30	\$447.20	\$456.10	\$8.90	1.99%
Places of public entertainment occupancy permit	\$549.15	\$559.00	\$570.20	\$11.20	2.00%
Swimming Pool Safety Fence Inspections	\$164.75	\$167.70	\$171.00	\$3.30	1.97%
Initial Swimming Pool Safety Audit Inspection	\$52.15	\$53.10	\$54.20	\$1.10	2.07%
Provide copy of Building Permit or Occupancy Permit (with owners consent)	\$15.90	\$16.20	\$16.50	\$0.30	1.85%
Provide copy of Building Permit including plans – Domestic (with owners consent)	\$31.80	\$32.40	\$33.00	\$0.60	1.85%
Provide copy of Building Permit including plans – Commercial (with owners consent)	\$63.65	\$64.80	\$66.10	\$1.30	2.01%
Property inquiry relating to Building History	\$76.90	\$78.30	\$79.90	\$1.60	2.04%
Essential Safety Measure Assessment	\$604.00 (min)	\$614.90 (min)	\$627.20	\$12.30	2.04%

Statutory Fees					
*Set in Accordance with Building Regulations 2006 and are subject to change.					
Description	2017/18	2018/19	2019/20	Variance	Variance %
Regulation 327(1) or 327(2) or 327(3) or 327(4) advice	\$52.20 each	\$52.20 each	TBC	\$0.00	0.00%
(property information) (GST not applicable)					
Dispensation for siting of single dwellings	\$262.00 each	\$262.00 each	TBC	\$0.00	0.00%
Application for demolition consents (Section 29A) (GST not applicable)	\$65.40	\$65.40	TBC	\$0.00	0.00%
Subdivision statements for buildings - Regulation 503(2)	\$210.00	\$210.00	TBC	\$0.00	0.00%