



# **2019 Local Government Community Satisfaction Survey**

## **Warrnambool City Council**

Coordinated by the Department of  
Environment, Land, Water and Planning  
on behalf of Victorian councils

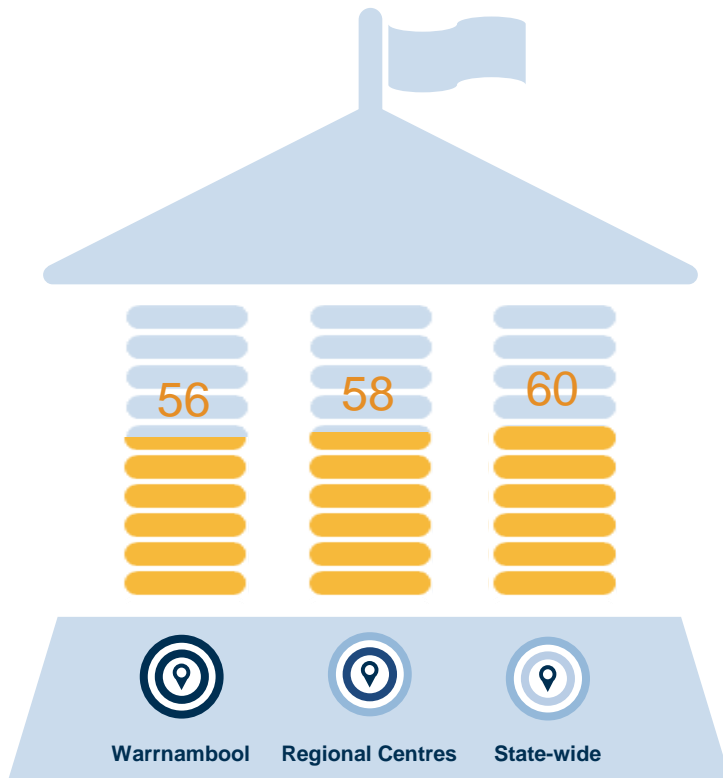


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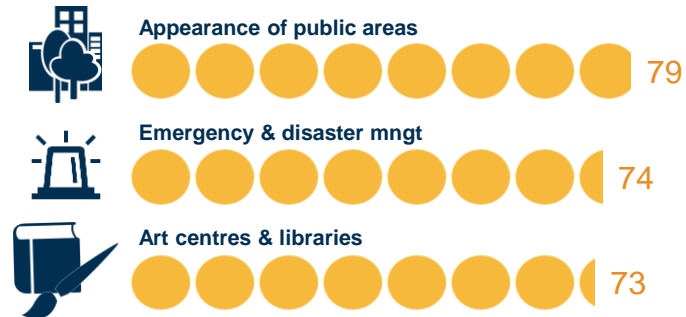
# Warrnambool City Council – at a glance



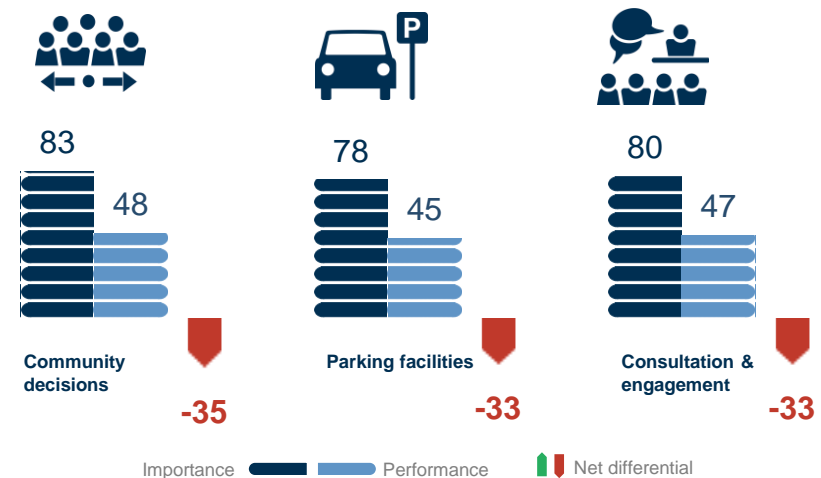
## Overall Council performance

Results shown are index scores out of 100.

## Top 3 performing areas



## Top 3 areas for improvement





# **Background and objectives**



## Background and objectives

**The Victorian Community Satisfaction Survey (CSS) creates a vital interface between the council and their community.**

**Held annually, the CSS asks the opinions of local people about the place they live, work and play and provides confidence for councils in their efforts and abilities.**

Now in its twentieth year, this survey provides insight into the community's views on:

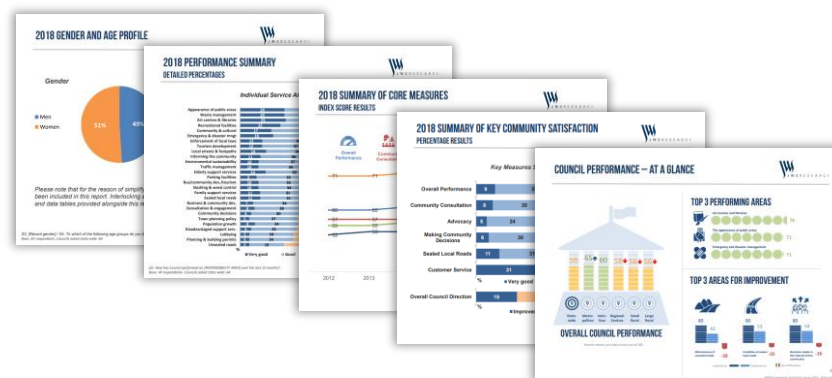
- councils' overall performance with benchmarking against State-wide and council group results
- community consultation and engagement
- advocacy and lobbying on behalf of the community
- customer service, local infrastructure, facilities and
- overall council direction.

When coupled with previous data, the survey provides a reliable historical source of the community's views since 1998. A selection of results from the last seven years shows that councils in Victoria continue to provide services that meet the public's expectations.

## Serving Victoria for 20 years

Each year the CSS data is used to develop the State-wide report which contains all of the aggregated results, analysis and data. Moreover, with 20 years of results, the CSS offers councils a long-term, consistent measure of how they are performing – essential for councils that work over the long term to provide valuable services and infrastructure to their communities.

Participation in the State-wide Local Government Community Satisfaction Survey is optional. Participating councils have various choices as to the content of the questionnaire and the sample size to be surveyed, depending on their individual strategic, financial and other considerations.





# **Key findings and recommendations**





## Overall performance

The overall performance index score of 56 for Warrnambool City Council represents a one-point decline on 2018. This follows a one-point decline the previous year and although the decline is not significant, it is beginning to erode the significant, five-point increase between the 2016 and 2017 surveys.

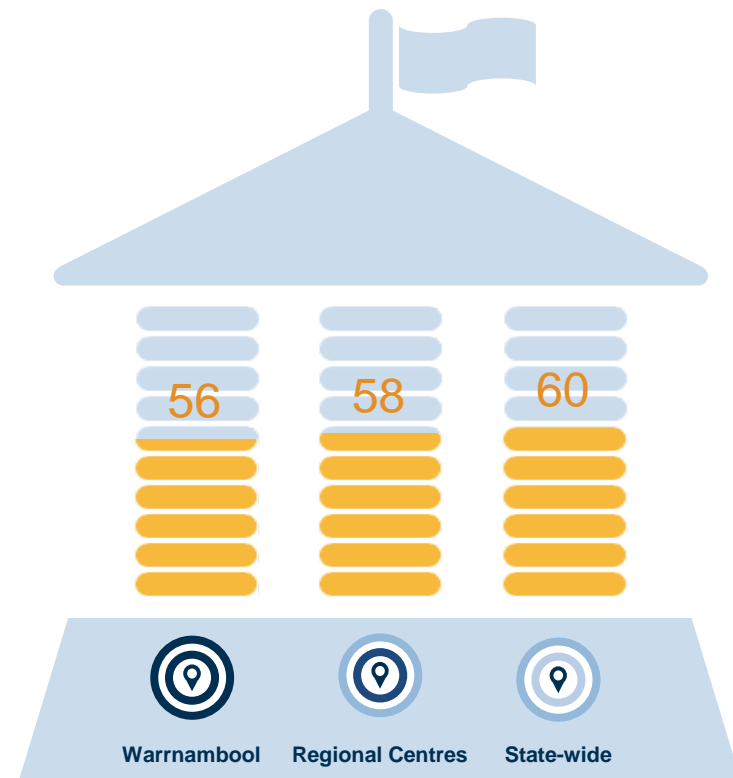
Overall performance remains eight points down on Council's peak result of 64 achieved in 2013.

Warrnambool City Council's overall performance is rated statistically significantly lower (at the 95% confidence interval) than the average rating for councils State-wide, and is rated relatively the same as councils in the Regional Centres group (index scores of 60 and 58 respectively).

- Residents aged 18 to 34 years (index score of 63) rate overall performance highest, and significantly higher than the Council average.
- Conversely, residents aged 50 to 64 years (index score of 49) rate overall performance lowest, and significantly lower than the Council average.

More than twice as many residents rate Warrnambool City Council's overall performance as 'very good' or 'good' (44%), as those who rate it 'very poor' or 'poor' (21%). A further 35% sit mid-scale, rating Council's overall performance as 'average'.

### Overall Council performance



Results shown are index scores out of 100.



# Customer contact and service

## Contact with council

Two-thirds (66%) of Warrnambool City Council residents have had contact with Council in the last 12 months – a significant increase from 2018 (59%).

- The increase in the overall rate of contact is largely driven by residents aged 18 to 34 years, who had the most contact with council (72%) in 2019. Rate of contact among this cohort increased by a significant 22 percentage points from 2018.
- Conversely, residents aged 65+ years had the least contact with council (57%).

The main methods of contacting Council are in person (35%) and by telephone (31%). Rate of contact via telephone increased by five percentage points since 2018. Email communications increased from 11% in 2017 to 19% in 2019.

Overall, newsletters sent via email (28%) and mail (24%) are considered the best way for Council to inform residents about news, information and upcoming events. While e-newsletters are popular among a sizeable number of residents both under and over 50 years of age, social media updates (27%) have supplanted print newsletters sent via mail (20%) among residents under 50 years of age.

## Customer service

Warrnambool City Council's customer service index of 73 is the same as the result for 2018, following a significant four point decline from 77 in 2017 to 73 in 2018. The 2018 to 2019 performance rating on customer service is seven points down on Council's highest result of 80, achieved in 2013.

Performance on this measure is rated in line with State-wide and Regional Centres group averages (index scores of 71 and 72 respectively).

Two in five residents (39%) rate Council's customer service as 'very good', with another 31% rating it as 'good'. Just 12% rate customer service as 'very poor' or 'poor'. A further 17% provide an 'average' rating.

- Residents aged 18 to 34 years, who had the most contact with Council in 2019, rate customer service highest (index score of 77).

Customer service ratings based on the method used in the most recent contact are highest for in-person correspondence (index score of 82), which represents a significant increase from 2018 (index score of 74).





## Council direction

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### Council direction

Warrnambool City Council's overall direction index score is 50, which represents a (not significant) increase of four points from the 2018 result.

Residents outlook for the future is positive. Residents tend to believe Council is generally headed in the right (55%) versus the wrong direction (38%).

### Rates and services trade-offs

Over half of Warrnambool City Council residents (54%) state that they would prefer 'service cuts' to keep Council rates at the same level as they are now. This compares with 30% of residents who indicate they prefer 'rate rises' to improve local services. A further 16% 'can't say' at this time.

- Men (61%) and residents aged 50 to 64 years (62%) are even more likely than other resident groups to call for service cuts to keep rates at current levels.



# Top performing areas and areas for improvement

## Top performing areas

The top three performing service areas for Warrnambool City Council are:

- Appearance of public areas (index score of 79)
- Emergency and disaster management (index score of 74)
- Art centres and libraries (index score of 73).

Council's rating for the appearance of public areas increased by a significant five points from 2018.

Council now performs significantly higher than both the State-wide and Regional Centres group averages on this measure (index scores of 72 and 74 respectively).

Council's performance ratings improved significantly in ten service areas in the past year, stemming a series of ratings' declines that occurred between the 2017 and 2018 surveys. The most improved measures in 2019 are business and community development and tourism (index score of 67) and traffic management (index score of 59), ratings for both of which improved by seven index points from 2018.

Council also now performs significantly higher than the State-wide and Regional Centres group averages on the measure of business and community development and tourism (index score of 61 each).

## Areas for improvement

Council did not experience any significant declines in ratings in the past year. The Council areas that rate lowest relative to its performance in other areas include:

- Parking facilities (index score of 45, a significant increase of five index points from 2018)
- Consultation and engagement (index score of 47)
- Community decisions (index score of 48).

These same areas rated lowest in 2018 and it is important to note that Council performs significantly lower than both the State-wide and Regional Centres group averages in all three areas.

In keeping with these findings, one in five residents (22%) volunteer community consultation as a council area in need of improvement, followed by parking availability (11%) and financial management (10%).



## Influences on perceptions of overall performance

The individual service areas that have the strongest influence on the overall performance rating (based on regression analysis) are:

- Decisions made in the interest of the community
- Community consultation and engagement.

Council's decisions made in the community's interest and community consultation and engagement have some of the lowest performance ratings (48 and 47 respectively) and are two areas that could drive up overall performance perceptions if attended to effectively.

Service areas with a moderate influence on overall performance include:

- Condition of sealed local roads
- Town planning
- Traffic management.

The condition of sealed local roads, Warrnambool City Council's town planning, traffic management, and also lobbying on behalf of the community and how well it informs the community, have lower (though still positive) performance ratings overall. Continuing efforts in these areas has the capacity to lift Council's overall performance rating.

Looking at key service areas only, elderly support services has the strongest positive performance index and a moderate influence on the overall performance rating. Currently, Warrnambool City Council is performing well in this area (performance index of 71) and while it should remain a focus, there is greater work to be done elsewhere.

Family support services in another strong positive performance area for Warrnambool City Council, although it has a weak negative influence on perceptions of overall performance. Some mitigation of negative views towards this service area is warranted.

**In summary, good communication and transparency with residents about decisions the Council has made in the community's interest, as well as improved community consultation and engagement, will best help to drive up overall opinion of the Council's performance.**



## Focus areas for coming 12 months

**On 10 of the service areas evaluated, perceptions of Council's performance improved significantly – this is a positive result for Council.**

In terms of priorities for the year ahead, Warrnambool City Council should focus on maintaining and improving performance in the individual service areas that most influence perception of overall performance:

- Decisions made in the interest of the community
- Consultation and engagement
- Conditions of sealed local roads
- Town planning
- Traffic management
- Lobbying
- Informing the community.

Council should also focus attention on service areas where current performance levels are low and remain significantly lower than the State-wide and Regional Centres group council averages.

- Areas that stand out in need of attention include parking facilities (index score of 45), as well as consultation and engagement (index of 47) and community decisions (index of 48) as mentioned above as strong influences of performance.

As mentioned, these three areas represent Council's lowest rated service areas and the only areas where Council rates significantly lower than State-wide and Regional Centres group averages.

A significant perceptions gap exists in all three of the aforementioned areas, by which rated importance exceeds perceived performance by a wide margin:

- Community decisions (margin of 35 points)
- Parking facilities (margin of 33 points)
- Consultation and engagement (margin of 33 points).

More generally, consideration should also be given to residents aged 50 to 64 years, who appear to be driving negative opinion in a number of areas in 2019.

- It is also important not to ignore, and to learn from, what is working amongst other groups, especially residents aged 18 to 34 years, and use these lessons to build on performance experience and perceptions.

On the positive side, Council should look to build upon its improved performance on numerous measures in the past year, most notably business and community development and tourism and traffic management.



## Further areas of exploration

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An approach we recommend is to further mine the survey data to better understand the profile of these over and under-performing demographic groups. This can be achieved via additional consultation and data interrogation, self-mining the SPSS data provided, or via the dashboard portal available to the council.

Please note that the category descriptions for the coded open-ended responses are generic summaries only. We recommend further analysis of the detailed cross tabulations and the actual verbatim responses, with a view to understanding the responses of the key gender and age groups, especially any target groups identified as requiring attention.

**A personal briefing by senior JWS Research representatives is also available to assist in providing both explanation and interpretation of the results. Please contact JWS Research on:**

**03 8685 8555**



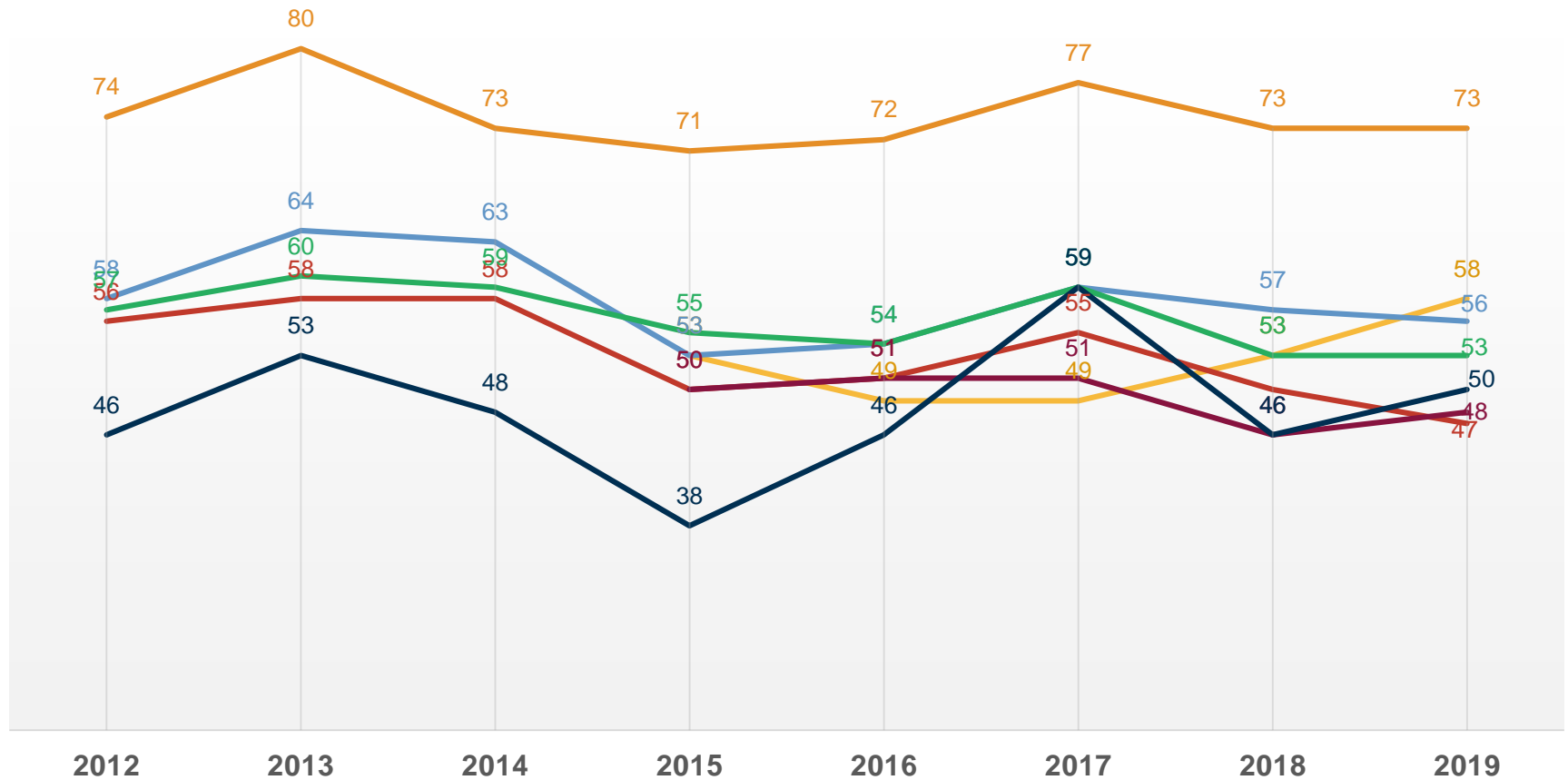
# **Summary of findings**





## Summary of core measures

### Index scores





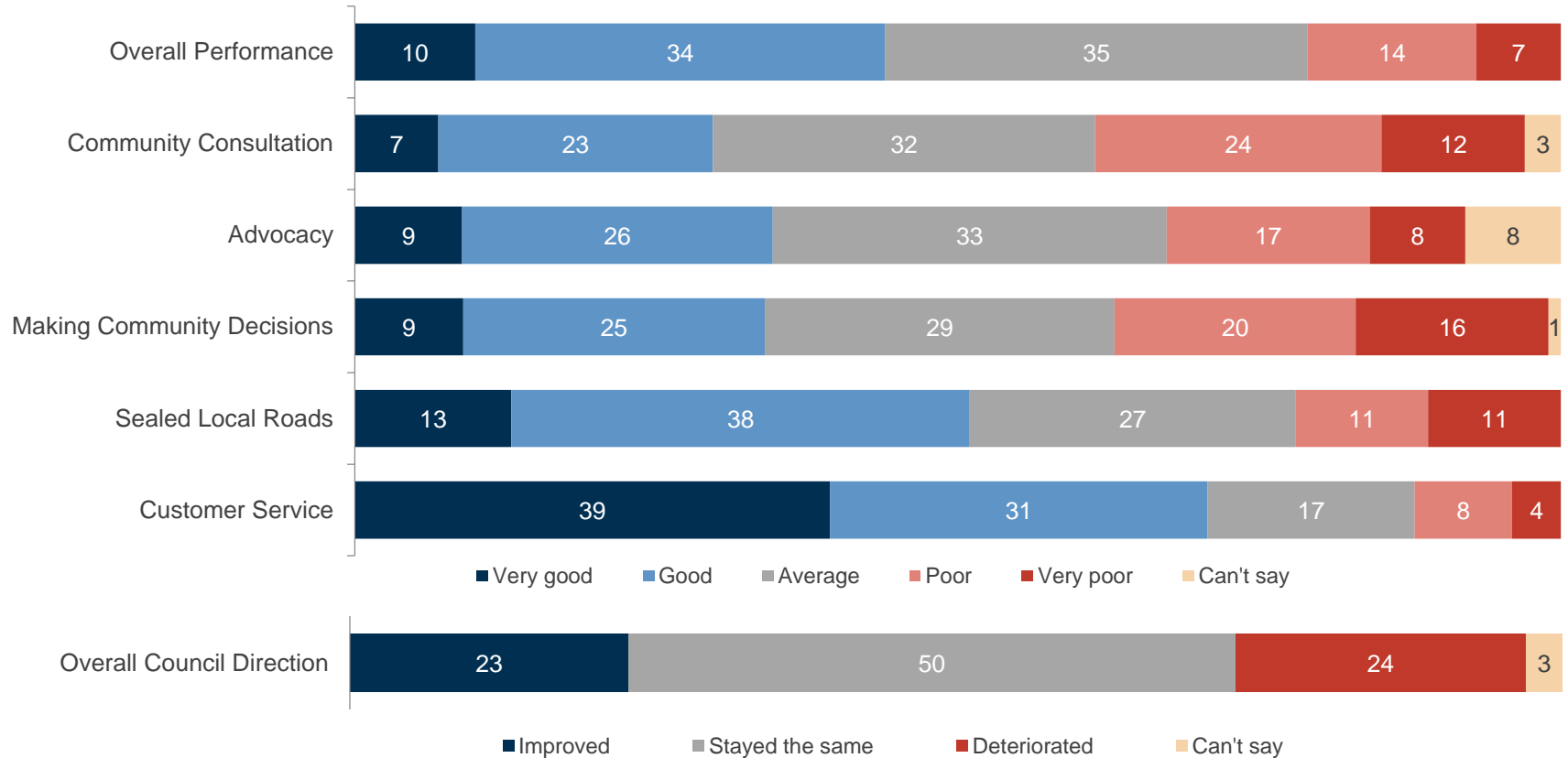
## Summary of core measures

Performance Measures	Warrnambool 2019	Warrnambool 2018	Regional Centres 2019	State-wide 2019	Highest score	Lowest score
<b>Overall Performance</b>	<b>56</b>	57	58	60	Aged 18-34 years	Aged 50-64 years
<b>Community Consultation</b> (Community consultation and engagement)	<b>47</b>	50	54	56	Aged 65+ years, Aged 18-34 years	Aged 35-64 years
<b>Advocacy</b> (Lobbying on behalf of the community)	<b>53</b>	53	54	54	Aged 18-34 years	Aged 35-64 years
<b>Making Community Decisions</b> (Decisions made in the interest of the community)	<b>48</b>	46	52	55	Aged 65+ years	Aged 50-64 years
<b>Sealed Local Roads</b> (Condition of sealed local roads)	<b>58</b>	53	57	56	Aged 65+ years, Women	Men, Aged 35-49 years
<b>Customer Service</b>	<b>73</b>	73	72	71	Aged 18-34 years	Aged 50-64 years
<b>Overall Council Direction</b>	<b>50</b>	46	52	53	Aged 18-34 years	Aged 50-64 years



## Summary of key community satisfaction

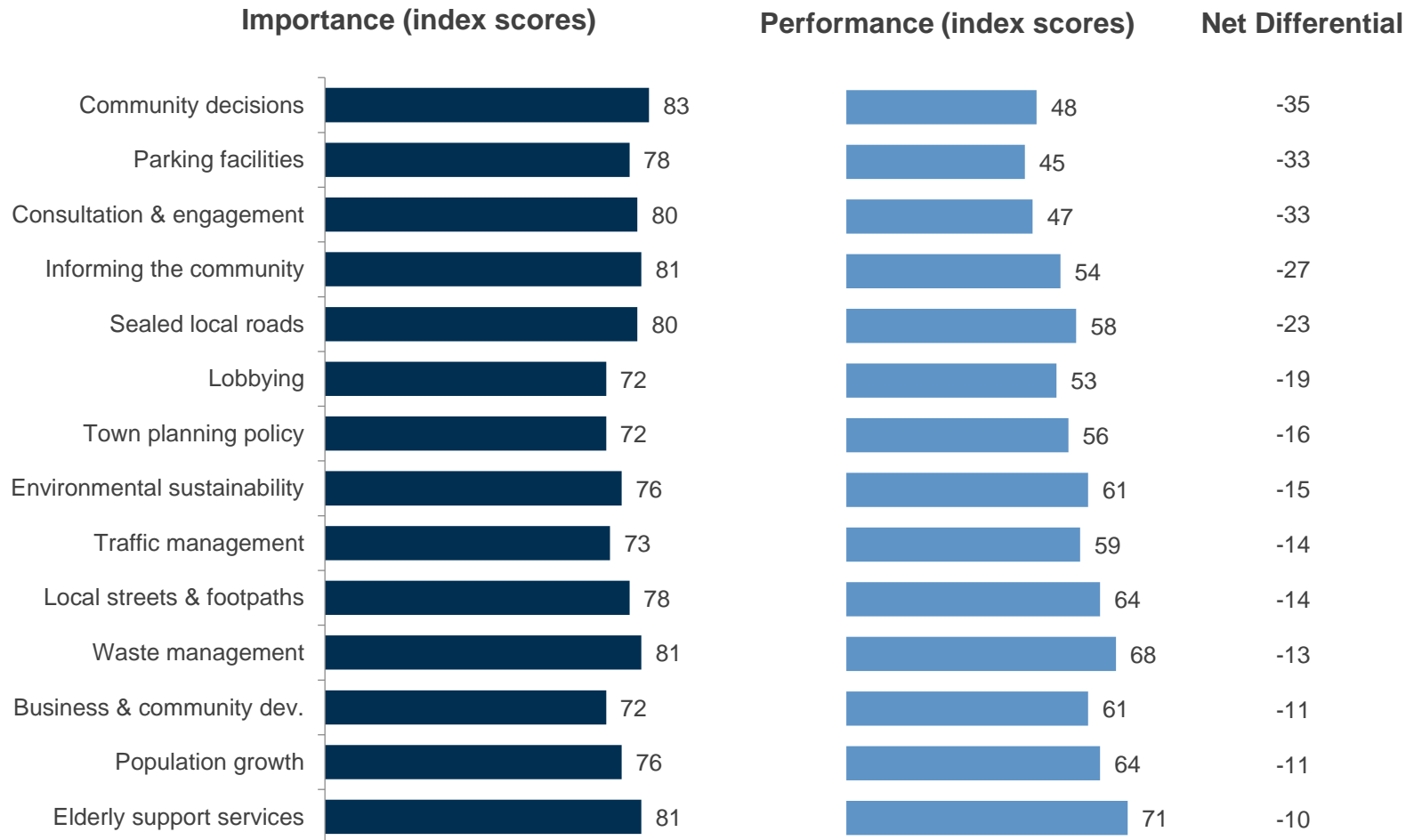
### Key measures summary results (%)





## Individual service areas importance vs performance

Service areas where importance exceeds performance by 10 points or more, suggesting further investigation is necessary:





## Regression analysis explained

We use regression analysis to investigate which individual service areas, such as community consultation, condition of sealed local roads, etc. (the independent variables) are influencing respondent perceptions of overall council performance (the dependent variable).

In the charts that follow:

- The horizontal axis represents the council performance index for each individual service. Service areas appearing on the right-side of the chart have a higher performance index than those on the left.
- The vertical axis represents the Standardised Beta Coefficient from the multiple regression performed. This measures the contribution of each service area to the model. Service areas near the top of the chart have a greater positive effect on overall performance ratings than service areas located closer to the axis.
- The charts are based on unweighted data, which means the service performance indices in the regression charts may vary by +/- 1-2 points on the indices reported in charts and tables elsewhere in this report.

The regressions are shown on the following two charts.

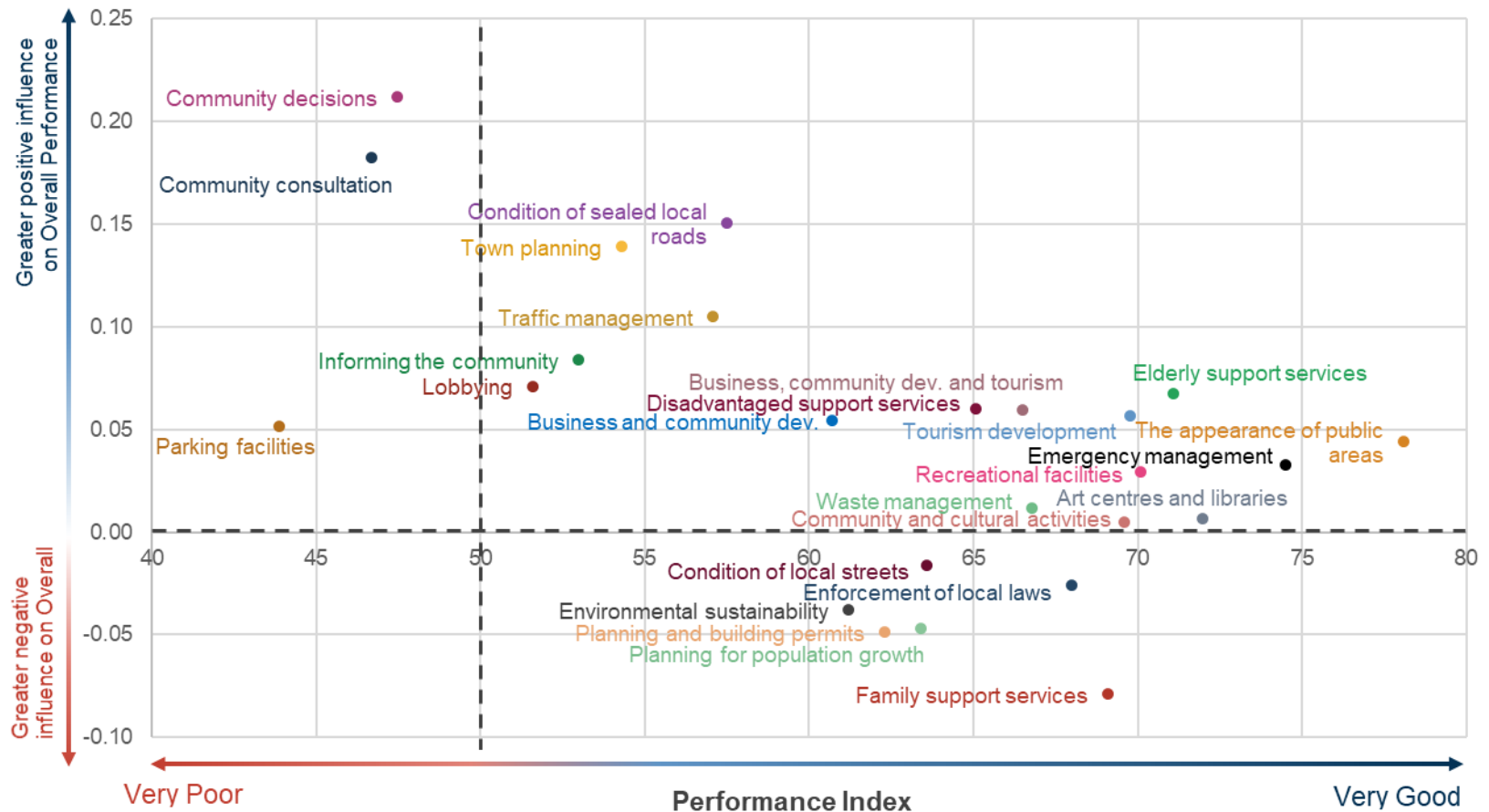
1. **The first chart** shows the results of a regression analysis of *all* individual service areas selected by Council.
2. **The second chart** shows the results of a regression performed on a smaller set of service areas, being those with a moderate-to-strong influence on overall performance. Service areas with a weak influence on overall performance (i.e. a low Standardised Beta Coefficient) have been excluded from the analysis.

**Key insights from this analysis are derived from the second chart.**



# Influence on overall performance: all service areas

## 2019 regression analysis (all service areas)

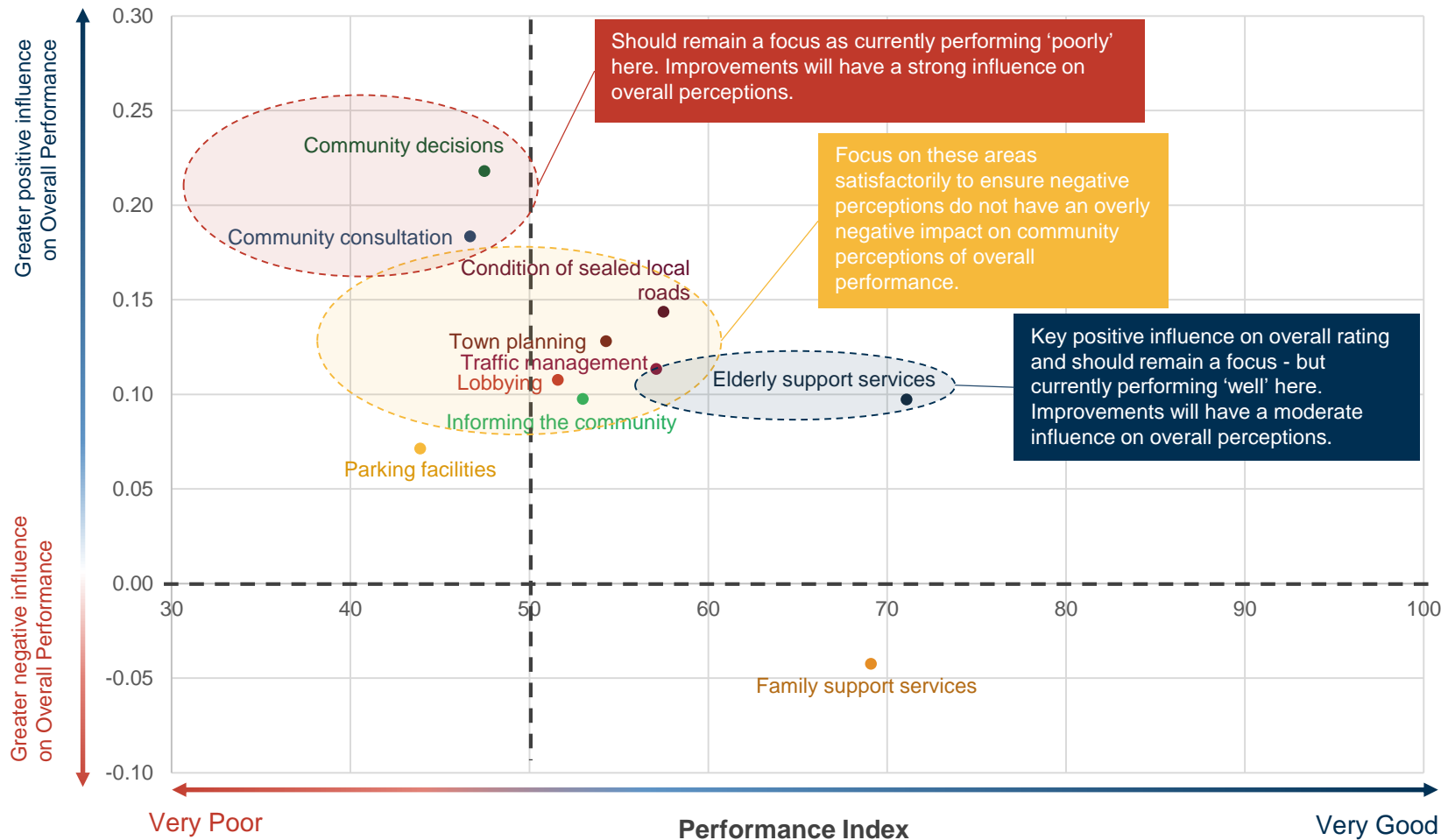


The multiple regression analysis model above (all service areas) has an R-squared value of 0.643 and adjusted R-square value of 0.619, which means that 64% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at  $p = 0.0001$ ,  $F = 26.95$ . This model should be interpreted with some caution as some data is not normally distributed and not all service areas have linear correlations.





# Influence on overall performance: key service areas



The multiple regression analysis model above (reduced set of service areas) has an R-squared value of 0.620 and adjusted R-square value of 0.610, which means that 62% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at  $p = 0.0001$ ,  $F = 63.45$ .



# Individual service area importance

## 2019 individual service area importance (index scores)

		2018	2017	2016	2015	2014	2013	2012
Community decisions	83	82	n/a	n/a	n/a	n/a	n/a	n/a
Elderly support services	81	79	79	76	80	79	80	n/a
Waste management	81	80	77	77	78	80	78	n/a
Informing the community	81	78	77	76	75	76	76	n/a
Sealed local roads	80	82	81	n/a	n/a	n/a	n/a	n/a
Consultation & engagement	80	78	75	74	77	74	74	n/a
Emergency & disaster mngt	79	83	79	n/a	n/a	n/a	n/a	n/a
Parking facilities	78	78	74	75	75	76	74	n/a
Local streets & footpaths	78	77	76	77	79	78	77	n/a
Environmental sustainability	76	73	73	71	73	73	72	n/a
Population growth	76	76	76	76	75	77	77	n/a
Appearance of public areas	74	76	73	77	76	77	74	n/a
Family support services	74	75	76	73	78	75	74	n/a
Bus/community dev./tourism	73	75	73	76	76	75	73	n/a
Recreational facilities	73	74	74	75	75	74	73	n/a
Traffic management	73	74	70	71	73	73	71	n/a
Business & community dev.	72	71	71	n/a	n/a	n/a	n/a	n/a
Town planning policy	72	74	71	72	75	73	72	n/a
Lobbying	72	72	70	68	72	71	71	n/a
Planning & building permits	70	72	68	69	70	74	71	n/a
Tourism development	69	71	71	n/a	n/a	n/a	n/a	n/a
Enforcement of local laws	67	69	70	72	71	71	73	n/a
Art centres & libraries	65	64	64	65	65	67	65	n/a
Community & cultural	64	63	63	64	65	65	62	n/a

Q1. Firstly, how important should [RESPONSIBILITY AREA] be as a responsibility for Council?

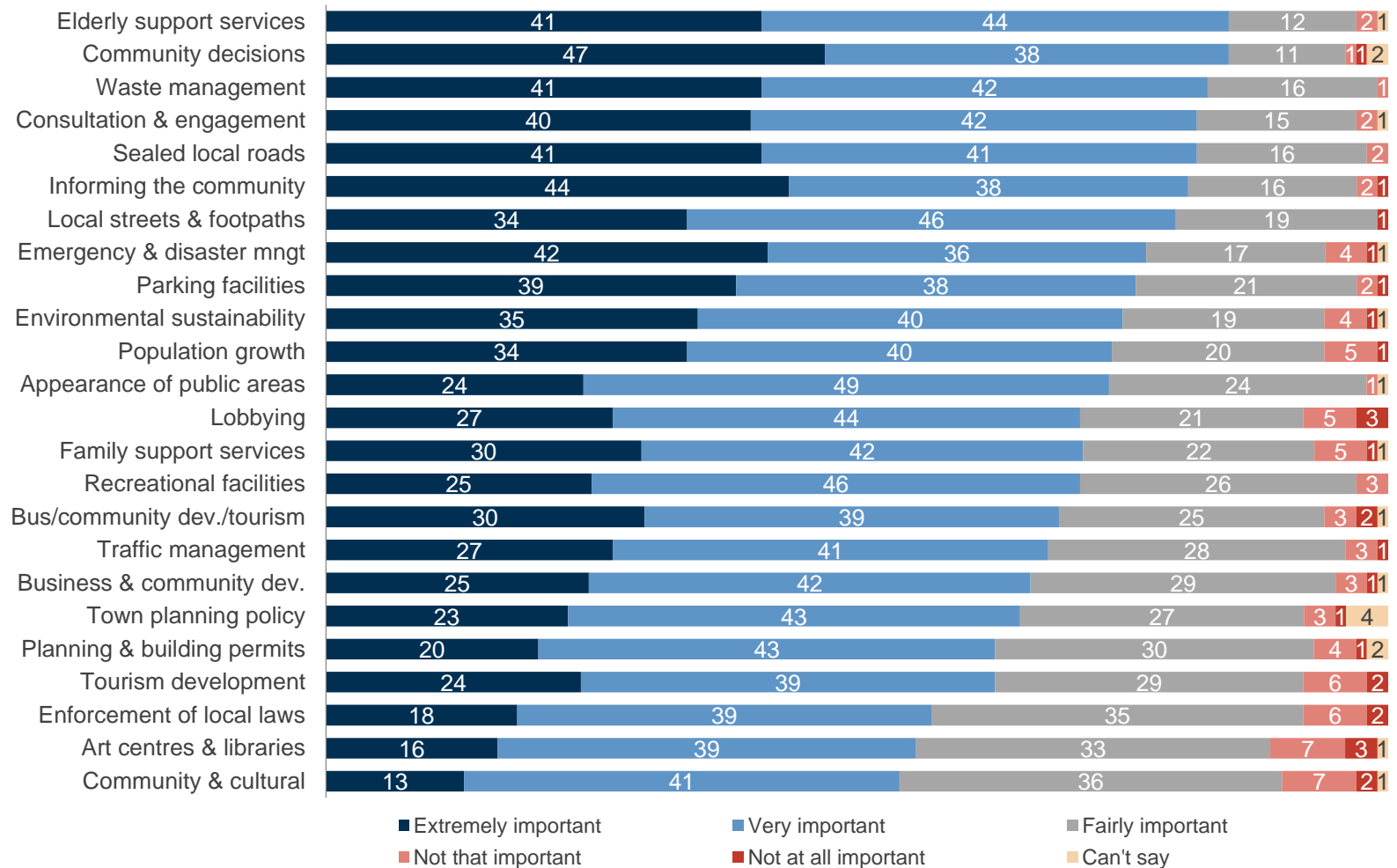
Base: All respondents. Councils asked state-wide: 31 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Individual service area importance

## 2019 individual service area importance (%)





# Individual service area performance

## 2019 individual service area performance (index scores)

		2018	2017	2016	2015	2014	2013	2012
Appearance of public areas	79	74	74	76	77	77	82	n/a
Emergency & disaster mngt	74	75	73	70	72	74	73	n/a
Art centres & libraries	73	72	72	74	76	77	78	n/a
Elderly support services	71	70	71	68	71	75	73	n/a
Recreational facilities	70	69	71	72	72	74	75	n/a
Tourism development	70	64	68	71	69	n/a	n/a	n/a
Family support services	70	67	67	67	68	73	72	n/a
Community & cultural	70	66	68	71	70	76	75	n/a
Enforcement of local laws	69	66	67	66	69	70	71	n/a
Waste management	68	67	70	70	74	71	73	n/a
Bus/community dev./tourism	67	60	64	65	58	70	70	n/a
Disadvantaged support serv.	66	63	63	61	63	68	68	n/a
Population growth	64	63	67	66	64	66	67	n/a
Local streets & footpaths	64	58	55	58	65	64	65	n/a
Planning & building permits	64	58	61	58	60	61	62	n/a
Environmental sustainability	61	62	63	63	65	67	68	n/a
Business & community dev.	61	55	62	58	54	n/a	n/a	n/a
Traffic management	59	52	61	57	62	62	65	n/a
Sealed local roads	58	53	49	49	53	n/a	n/a	n/a
Town planning policy	56	54	58	56	57	61	61	n/a
Informing the community	54	54	60	55	58	61	62	n/a
Lobbying	53	53	59	54	55	59	60	57
Community decisions	48	46	51	51	50	n/a	n/a	n/a
Consultation & engagement	47	50	55	51	50	58	58	56
Parking facilities	45	39	49	54	48	50	55	n/a

Q2. How has Council performed on [RESPONSIBILITY AREA] over the last 12 months?

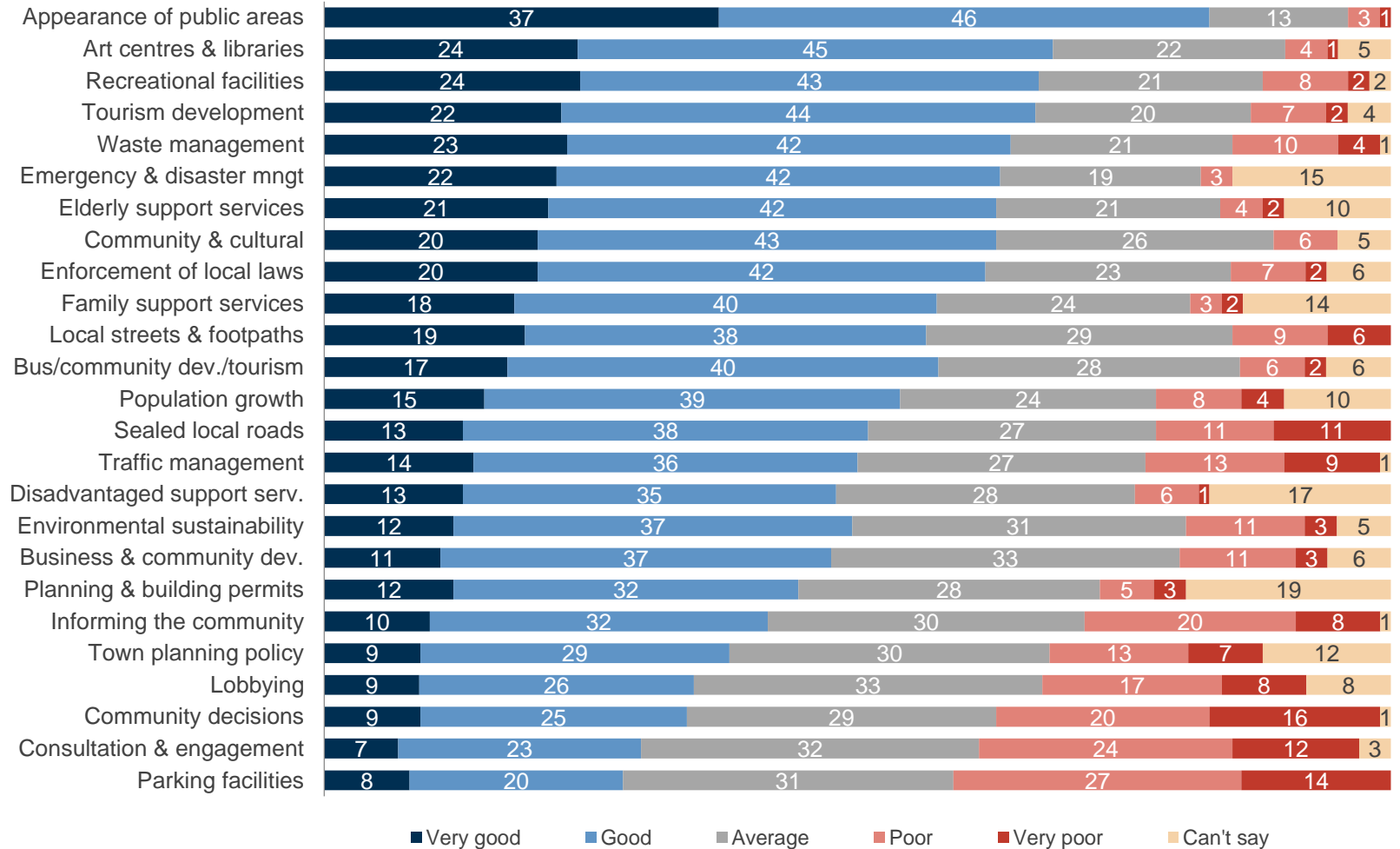
Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.



# Individual service area performance

## 2019 individual service area performance (%)



## Individual service area performance vs State-wide average



### Significantly Higher than State-wide Average

- Local streets & footpaths
- Enforcement of local laws
- Family support services
- Elderly support services
- Disadvantaged support serv.
- Appearance of public areas
- Bus/community dev./tourism
- Planning permits
- Population growth
- Tourism development

### Significantly Lower than State-wide Average

- Consultation & engagement
- Informing the community
- Parking facilities
- Making community decisions





## Individual service area performance vs group average

### Significantly Higher than Group Average

- Local streets & footpaths
- Enforcement of local laws
- Elderly support services
- Disadvantaged support serv.
- Appearance of public areas
- Bus/community dev./tourism
- Planning permits

### Significantly Lower than Group Average

- Consultation & engagement
- Parking facilities
- Making community decisions



## Areas for improvement

### 2019 areas for improvement (%) - Top mentions only -

		2018	2017	2016	2015	2014	2013	2012
Community Consultation	22	22	15	n/a	n/a	n/a	n/a	n/a
Parking Availability	11	9	5	n/a	n/a	n/a	n/a	n/a
Financial Management	10	10	6	n/a	n/a	n/a	n/a	n/a
Sealed Road Maintenance	9	11	12	n/a	n/a	n/a	n/a	n/a
Local/Community Support	7	1	4	n/a	n/a	n/a	n/a	n/a
Communication	6	8	11	n/a	n/a	n/a	n/a	n/a
Beach/Foreshore/Creeks/Rivers/Lakes	5	5	4	n/a	n/a	n/a	n/a	n/a
Council Management	5	2	7	n/a	n/a	n/a	n/a	n/a
Rates - Too Expensive	5	1	2	n/a	n/a	n/a	n/a	n/a
Waste Management	5	2	4	n/a	n/a	n/a	n/a	n/a
Environmental Issues	5	3	2	n/a	n/a	n/a	n/a	n/a
Harmony Within Council	5	5	9	n/a	n/a	n/a	n/a	n/a
Nothing	4	3	4	n/a	n/a	n/a	n/a	n/a

Q17. What does Warrnambool City Council MOST need to do to improve its performance?

Base: All respondents. Councils asked state-wide: 43 Councils asked group: 7

Note: Significant differences have not been applied to this chart.

A verbatim listing of responses to this question can be found in the accompanying dashboard.

# DETAILED FINDINGS

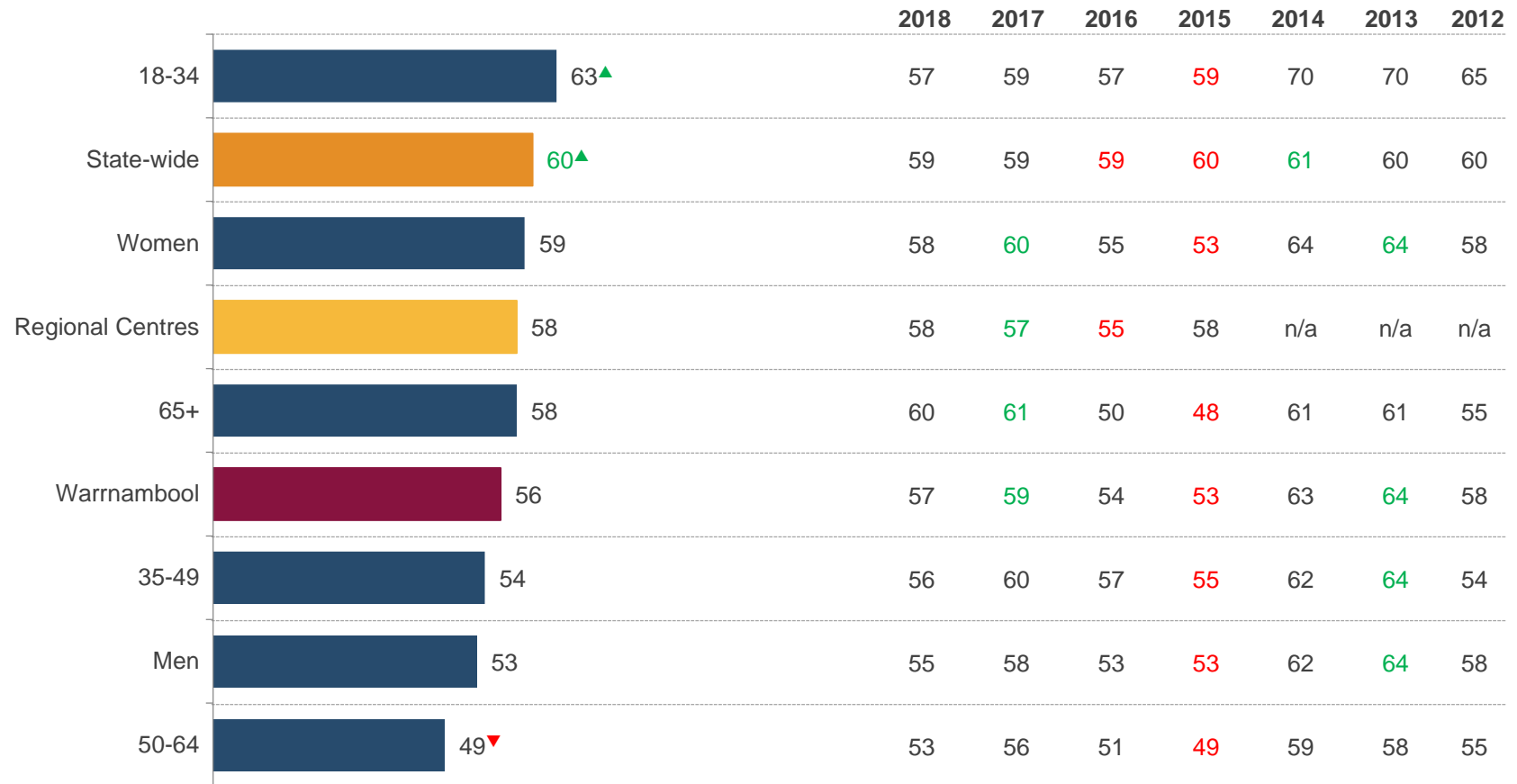
A large, stylized letter 'W' that serves as a background graphic. It is filled with a satellite night-time image of the United States, showing city lights and state boundaries. The 'W' is positioned on the right side of the slide, with its leftmost vertical stroke extending towards the center.

# **Overall performance**



## Overall performance

### 2019 overall performance (index scores)



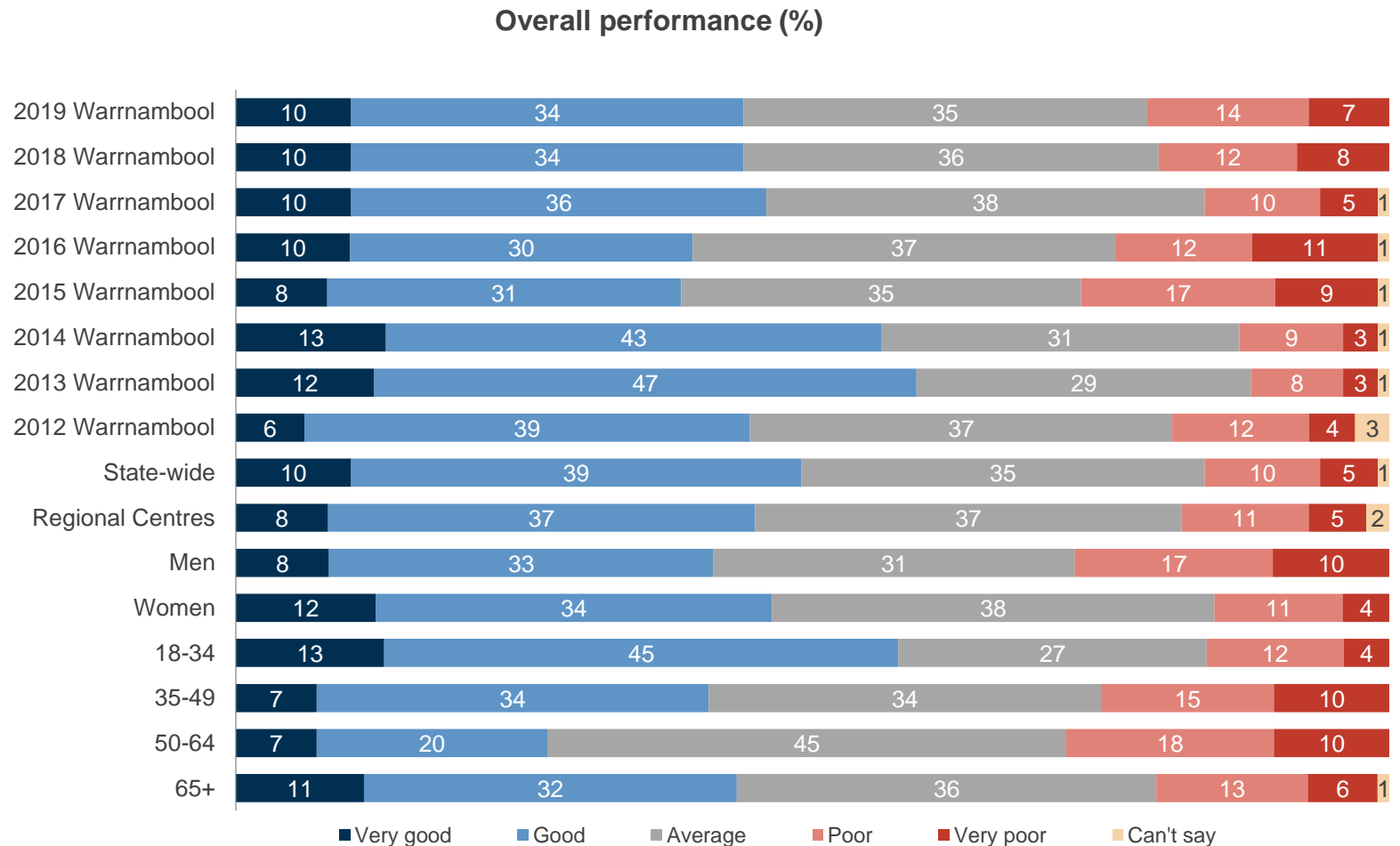
Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Warrnambool City Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor?

Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.



## Overall performance



Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Warrnambool City Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor?

Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8



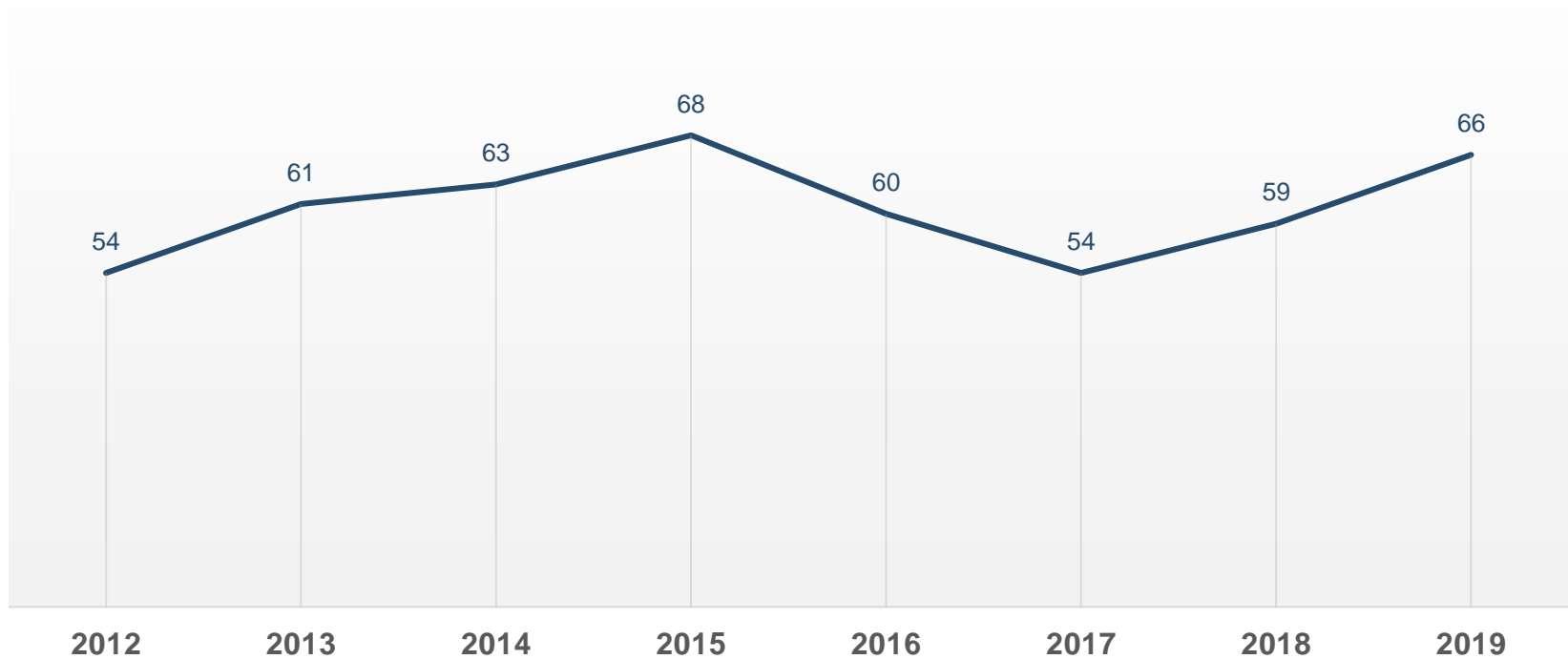


# **Customer service**



## Contact with council

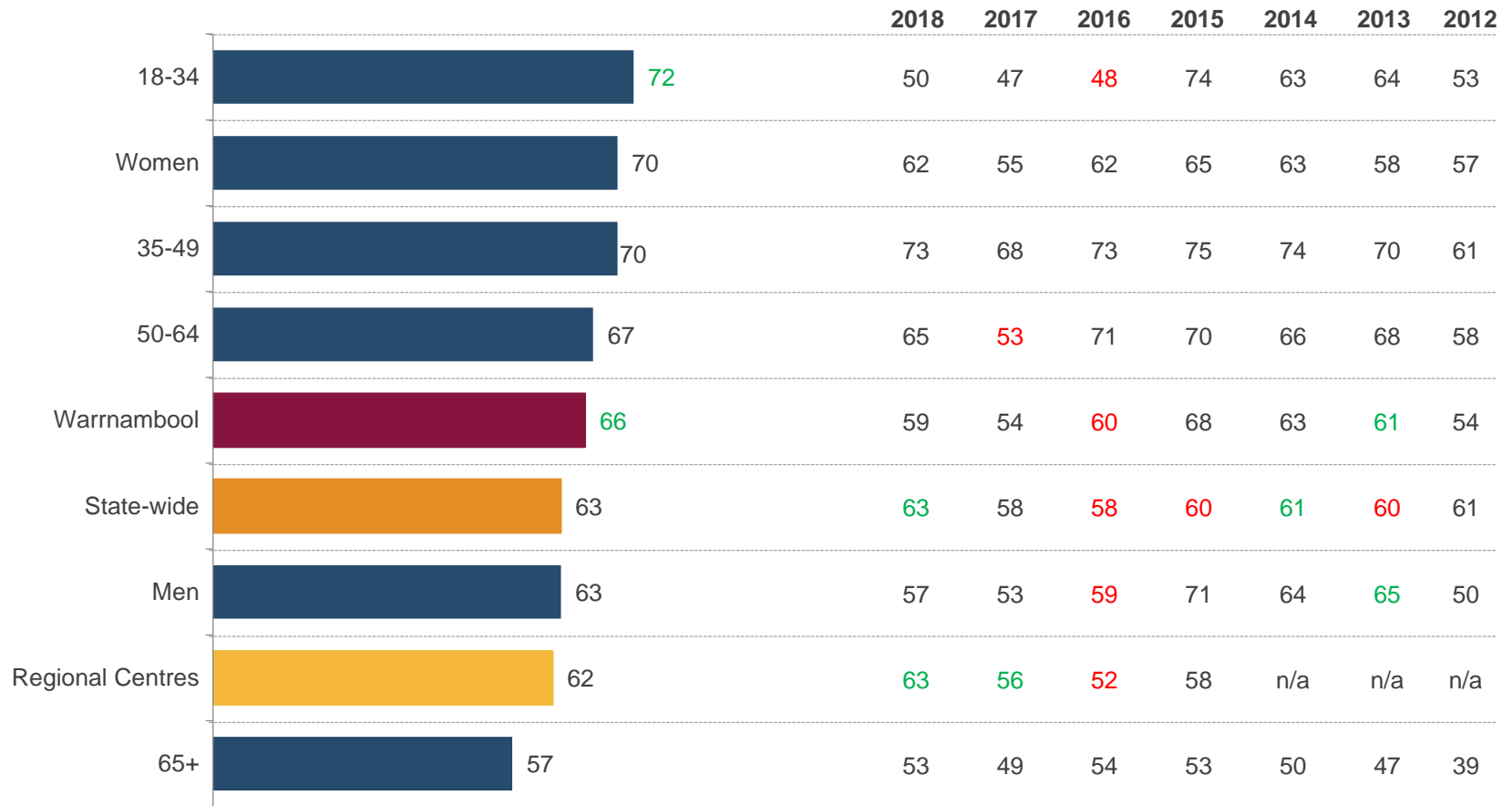
2019 contact with council (%)  
Have had contact





## Contact with council

2019 contact with council (%)



Q5a. Have you or any member of your household had any recent contact with Warrnambool City Council in any of the following ways?

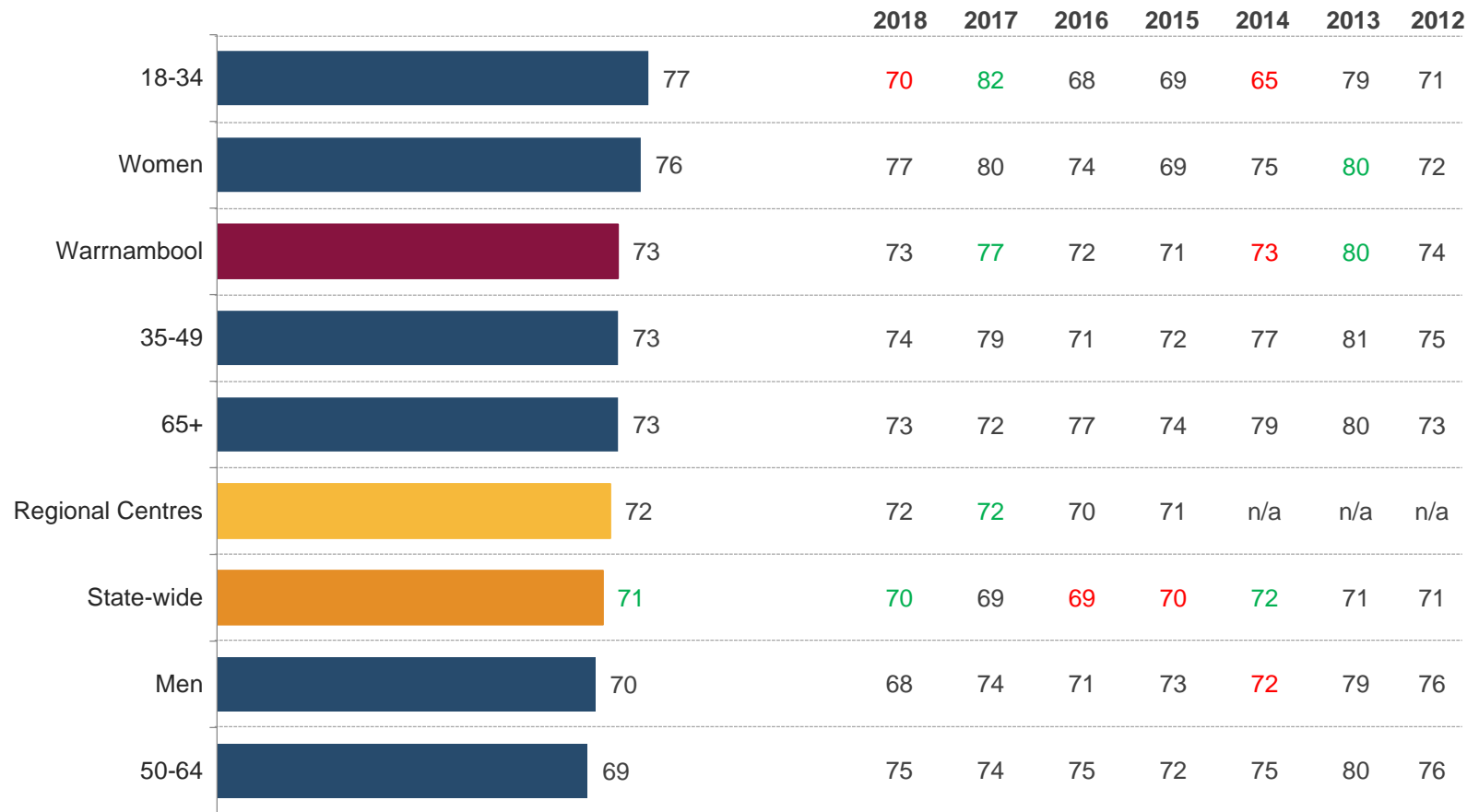
Base: All respondents. Councils asked state-wide: 25 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Customer service rating

## 2019 customer service rating (index scores)



Q5c. Thinking of the most recent contact, how would you rate Warrnambool City Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

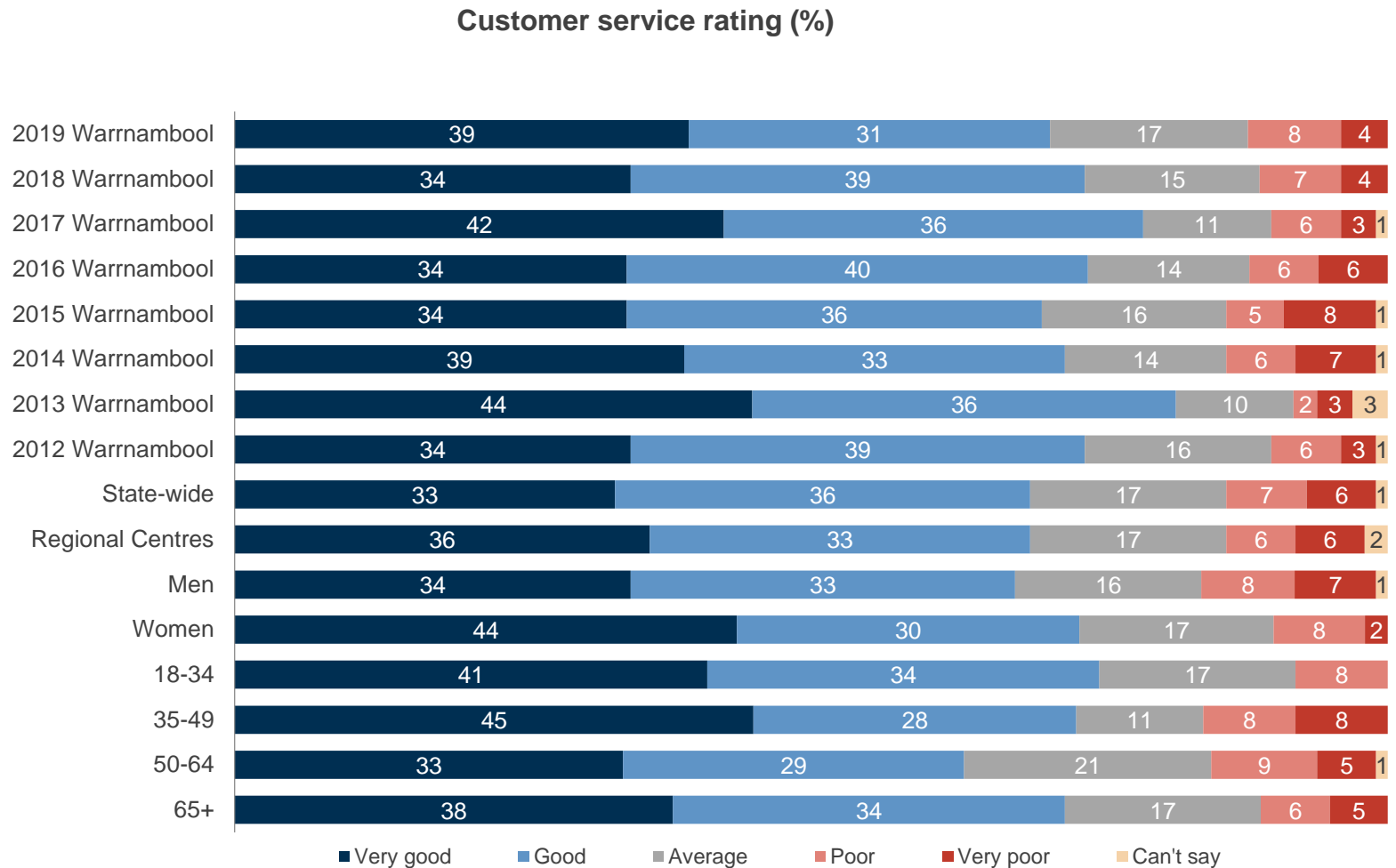
Base: All respondents who have had contact with Council in the last 12 months.

Councils asked state-wide: 63 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.



## Customer service rating



Q5c. Thinking of the most recent contact, how would you rate Warrnambool City Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked state-wide: 63 Councils asked group: 8



# Method of contact with council

2019 method of contact (%)



In Person



In Writing



By Telephone



By Text Message



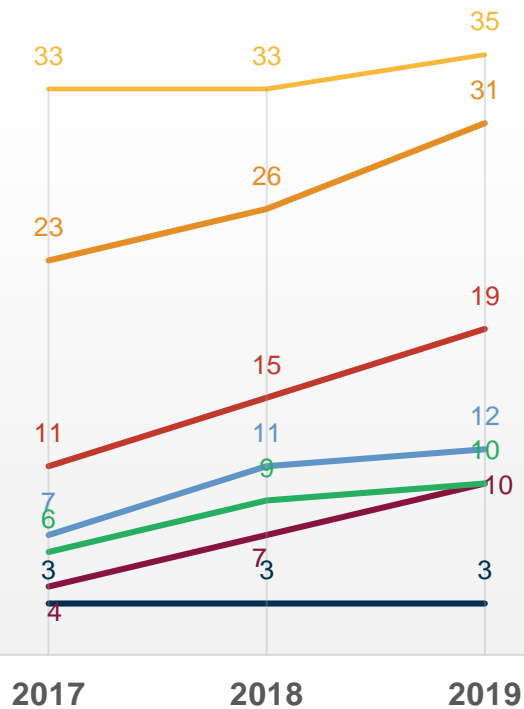
By Email



Via Website



By Social Media



Q5a. Have you or any member of your household had any recent contact with Warrnambool City Council in any of the following ways?

Base: All respondents. Councils asked state-wide: 25 Councils asked group: 4

Note: Respondents could name multiple contacts methods so responses may add to more than 100%



# Customer service rating by method of last contact

## 2019 customer service rating (index score by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Warrnambool City Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked state-wide: 63 Councils asked group: 8

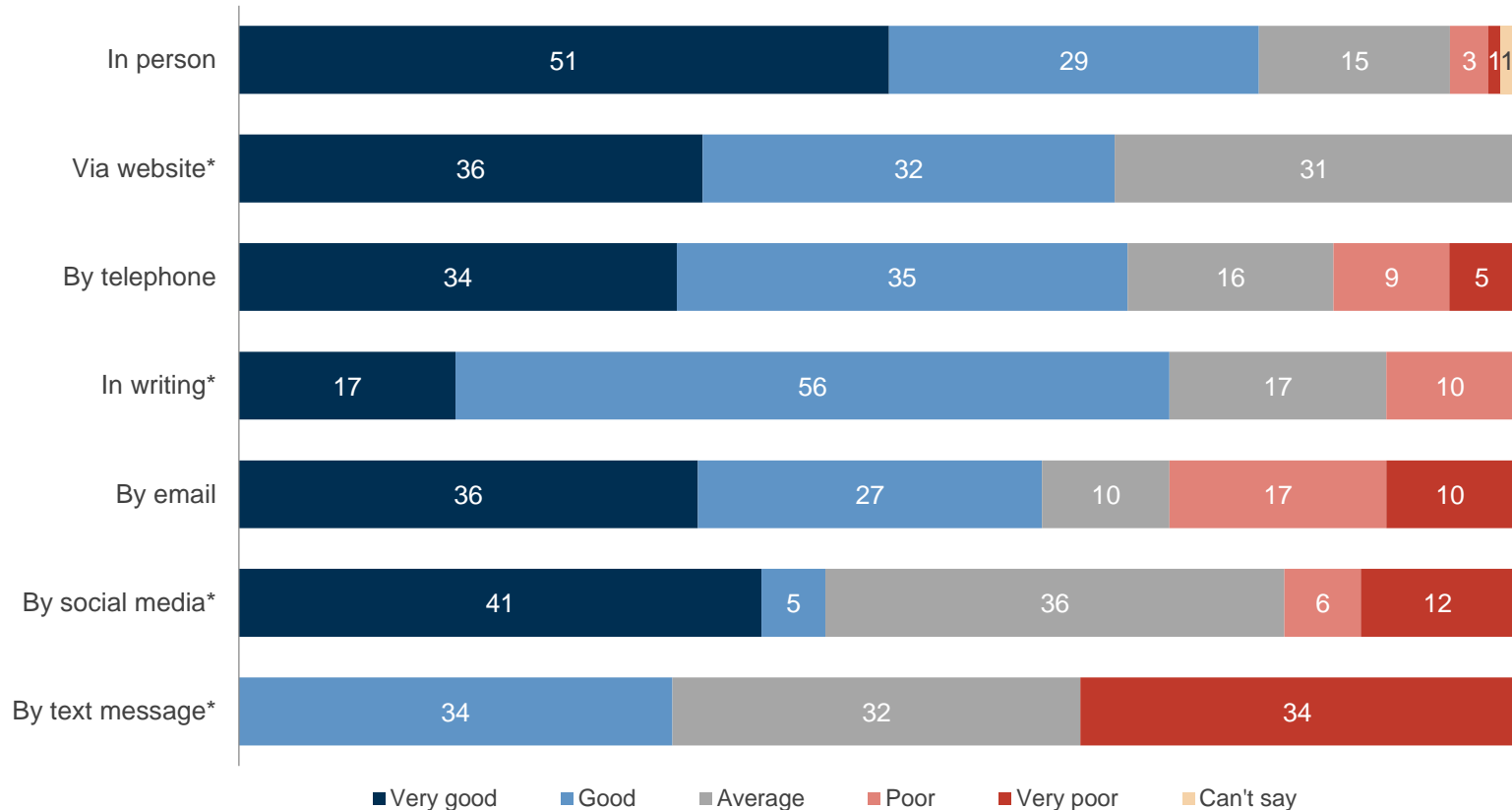
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30



# Customer service rating by method of last contact

2019 customer service rating (% by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Warrnambool City Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked state-wide: 25 Councils asked group: 4

\*Caution: small sample size < n=30



A large, stylized letter 'W' that serves as a background graphic. It is filled with a satellite night image of the Earth, showing city lights and a network of glowing lines that suggest global communication or data flow. The 'W' is positioned on the right side of the page, with its leftmost stroke extending towards the center.

# Communication



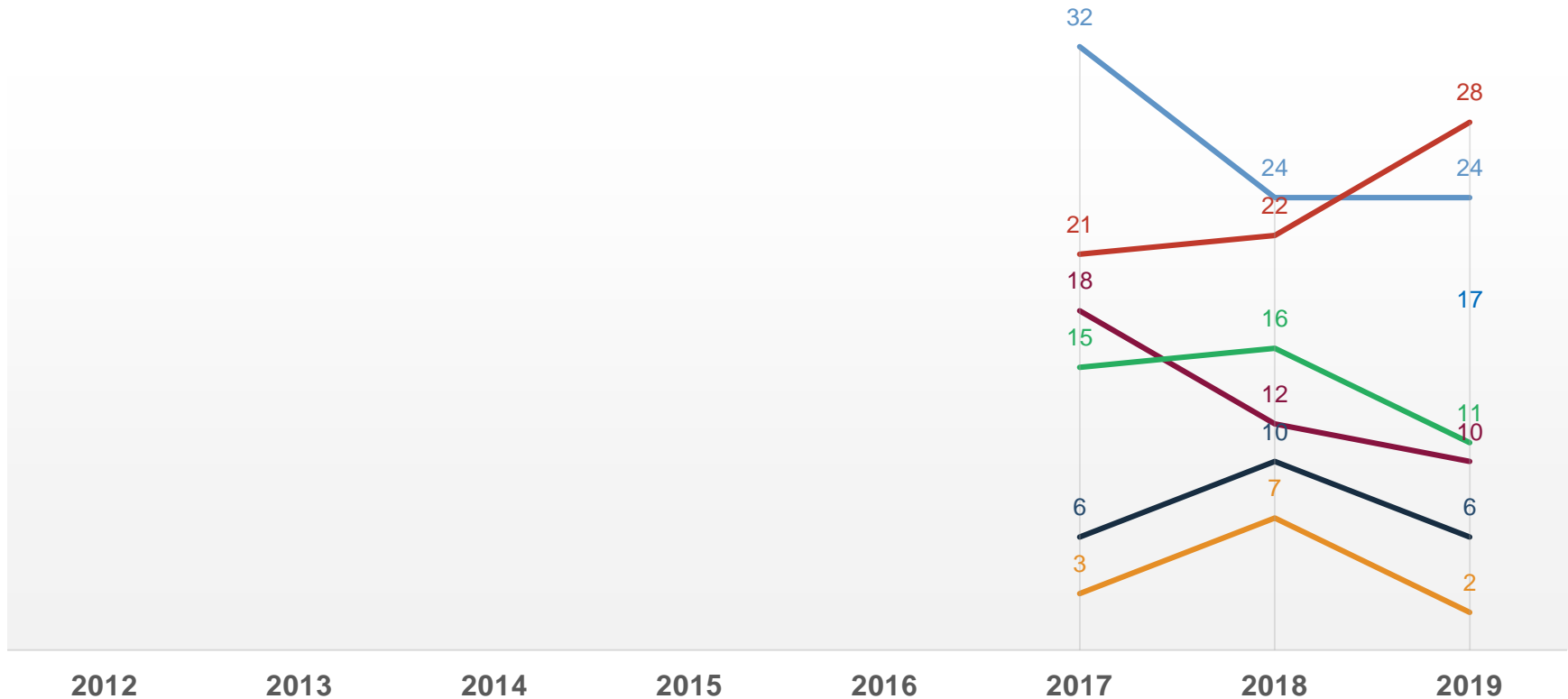
## Communication summary

<b>Overall preferred forms of communication</b>	<ul style="list-style-type: none"> <li>• Newsletter sent via email (28%)</li> </ul>
<b>Preferred forms of communication among over 50s</b>	<ul style="list-style-type: none"> <li>• Newsletter sent via mail (28%)</li> </ul>
<b>Preferred forms of communication among under 50s</b>	<ul style="list-style-type: none"> <li>• Newsletter sent via email (29%)</li> </ul>
<b>Greatest change since 2018</b>	<ul style="list-style-type: none"> <li>• Newsletter sent via email (+6)</li> <li>• Note: Social Media has been added in 2019.</li> </ul>



## Best form of communication

2019 best form of communication (%)



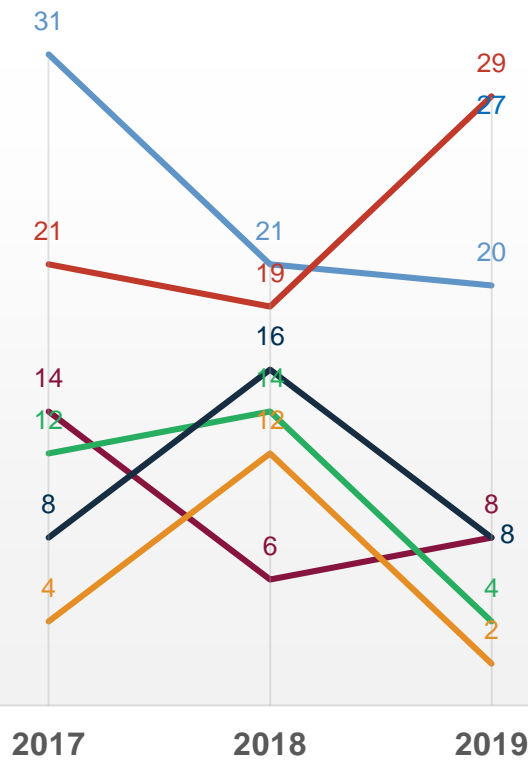
Q13. If Warrnambool City Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents. Councils asked state-wide: 31 Councils asked group: 6



## Best form of communication: under 50s

2019 under 50s best form of communication (%)



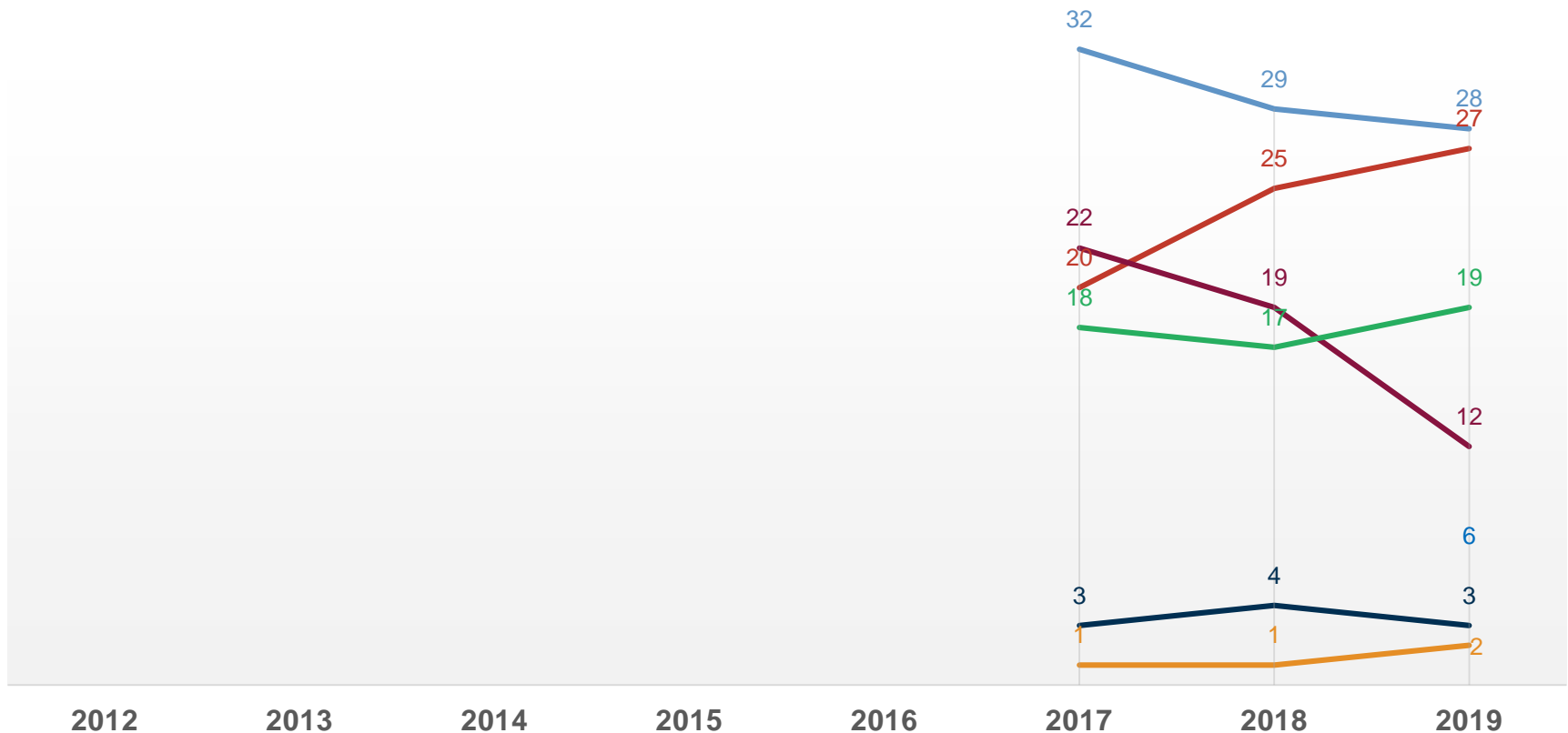
Q13. If Warrnambool City Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents aged under 50. Councils asked state-wide: 31 Councils asked group: 6



## 2019 best form of communication: over 50s

2019 over 50s best form of communication (%)



Q13. If Warrnambool City Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents aged over 50. Councils asked state-wide: 31 Councils asked group: 6



# Council direction



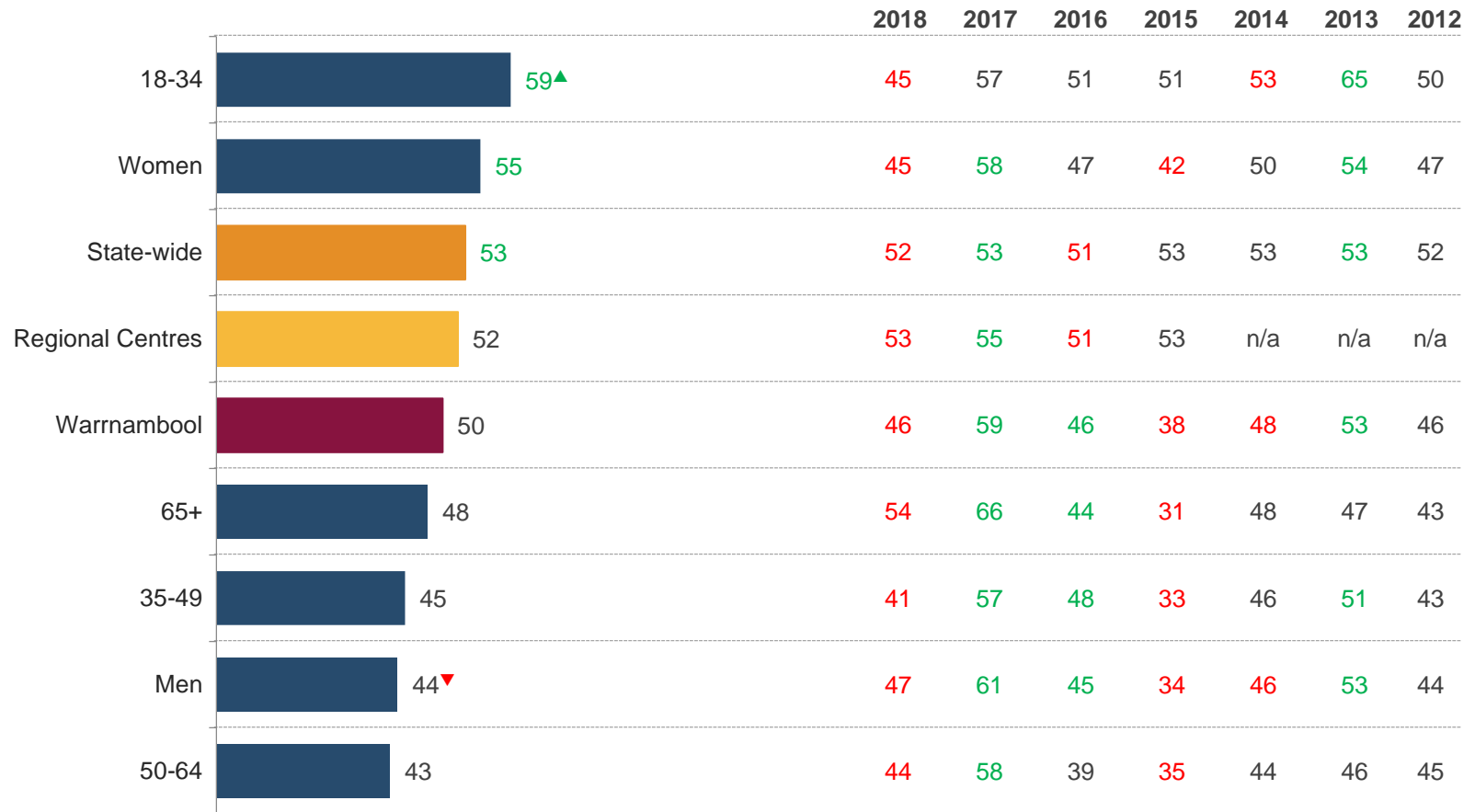
## Council direction summary

<b>Council direction</b>	<ul style="list-style-type: none"> <li>• 50% stayed about the same, up 2 points on 2018</li> <li>• 23% improved, up 1 point on 2018</li> <li>• 24% deteriorated, down 5 points on 2018</li> </ul>
<b>Most satisfied with Council direction</b>	<ul style="list-style-type: none"> <li>• Aged 18-34 years</li> </ul>
<b>Least satisfied with Council direction</b>	<ul style="list-style-type: none"> <li>• Aged 50-64 years</li> </ul>
<b>Direction headed</b>	<ul style="list-style-type: none"> <li>• 55% right direction (15% definitely and 40% probably)</li> <li>• 38% wrong direction (17% probably and 21% definitely)</li> </ul>
<b>Rates vs services trade-off</b>	<ul style="list-style-type: none"> <li>• 30% prefer rate rise, down 1 point on 2018</li> <li>• 54% prefer service cuts, up 5 points on 2018</li> </ul>



## Overall council direction last 12 months

### 2019 overall direction (index scores)



Q6. Over the last 12 months, what is your view of the direction of Warrnambool City Council's overall performance?

Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

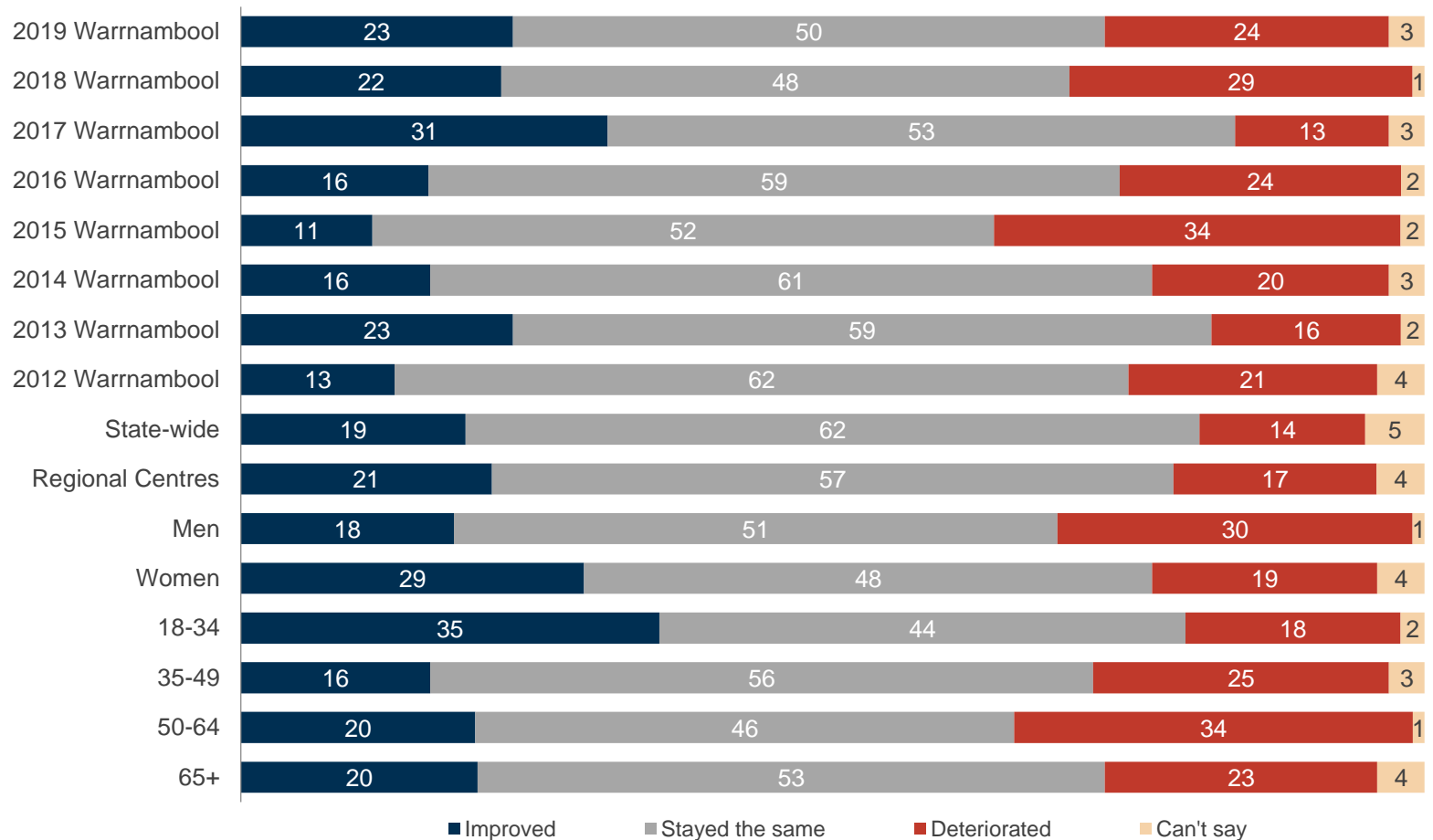
Note: Please see Appendix A for explanation of significant differences.





## Overall council direction last 12 months

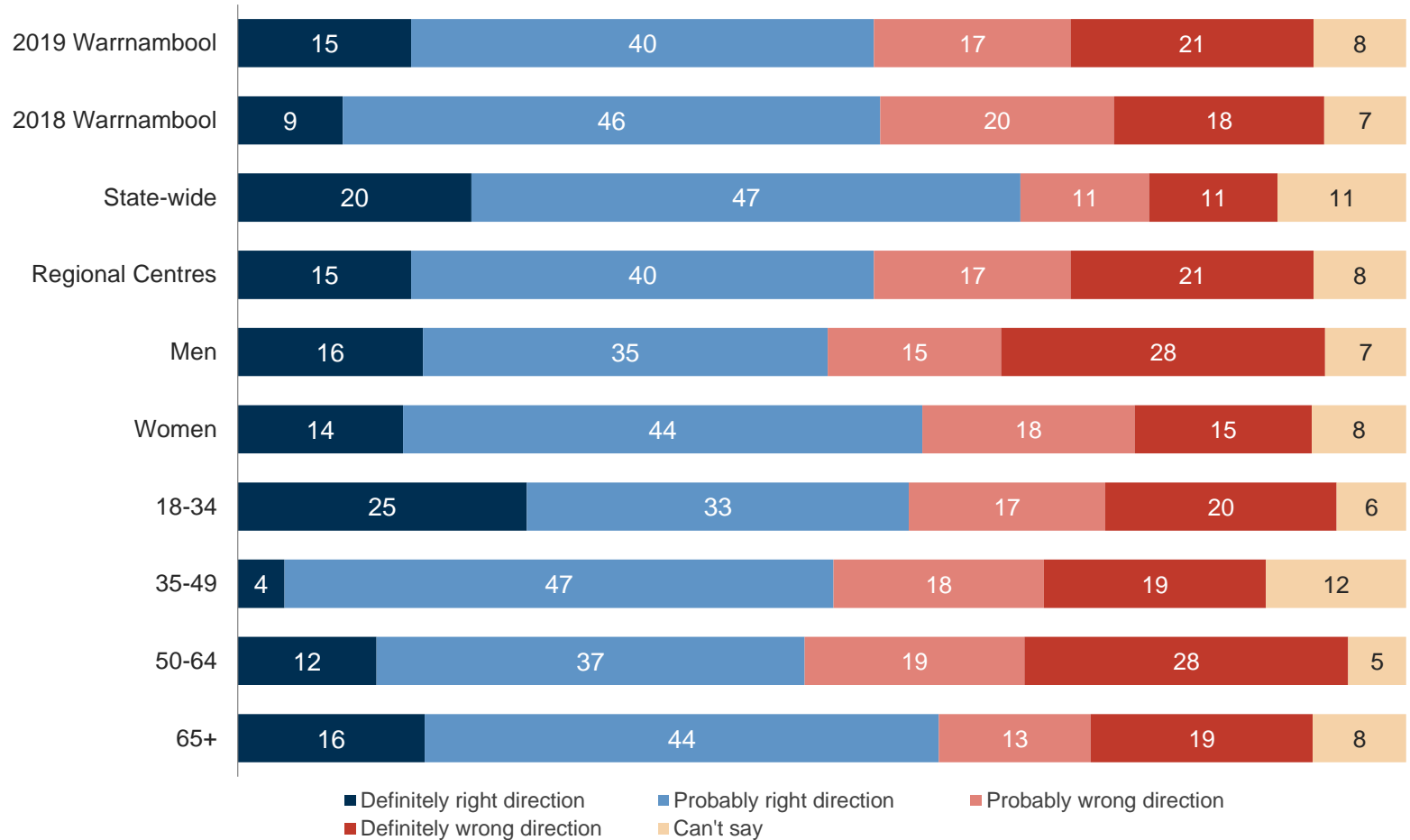
### 2019 overall council direction (%)





## Right / wrong direction

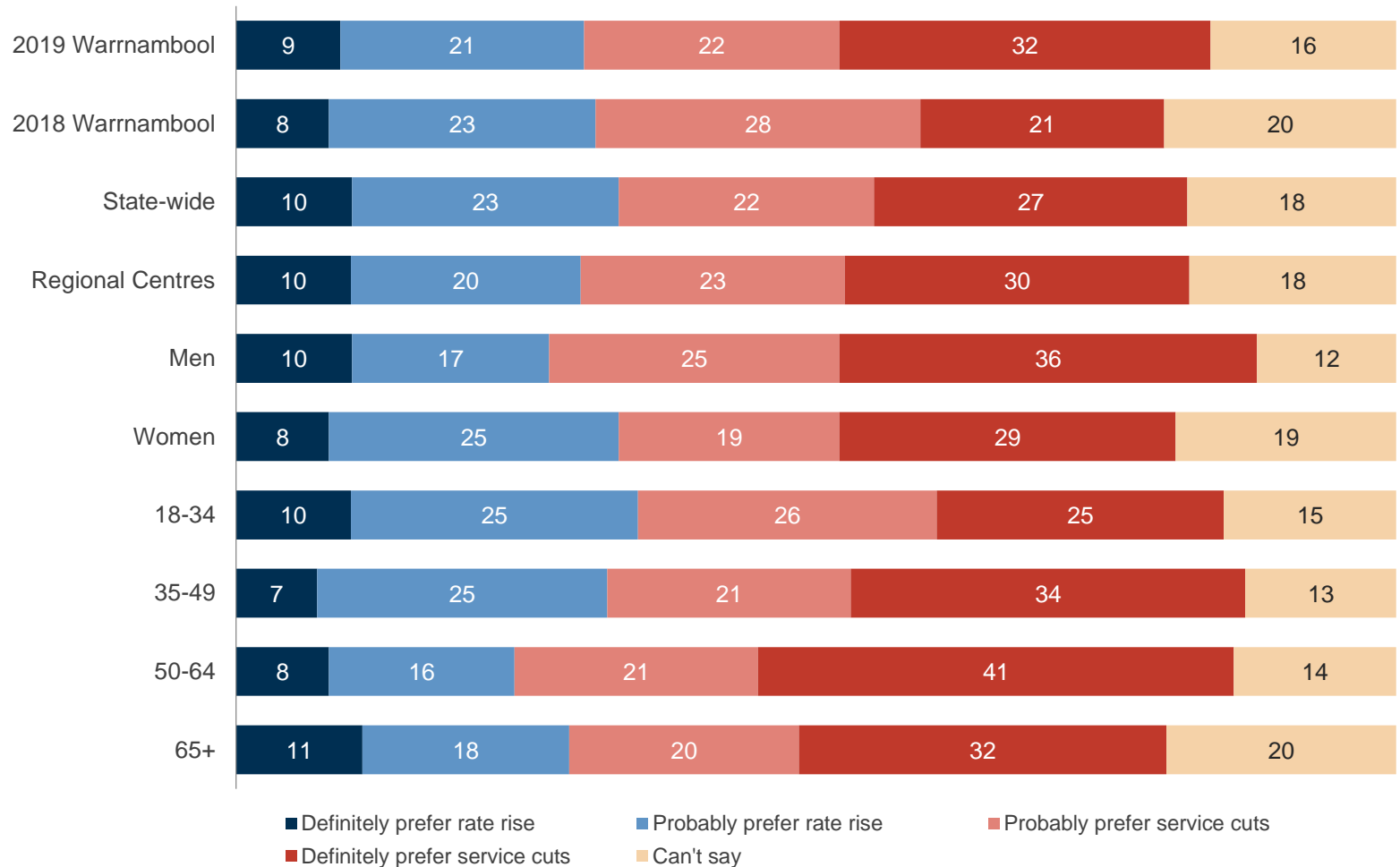
2019 right / wrong direction (%)





## Rates / services trade-off

### 2019 rates / services trade-off (%)



Q10. If you had to choose, would you prefer to see council rate rises to improve local services OR would you prefer to see cuts in council services to keep council rates at the same level as they are now?

Base: All respondents. Councils asked state-wide: 15 Councils asked group: 2

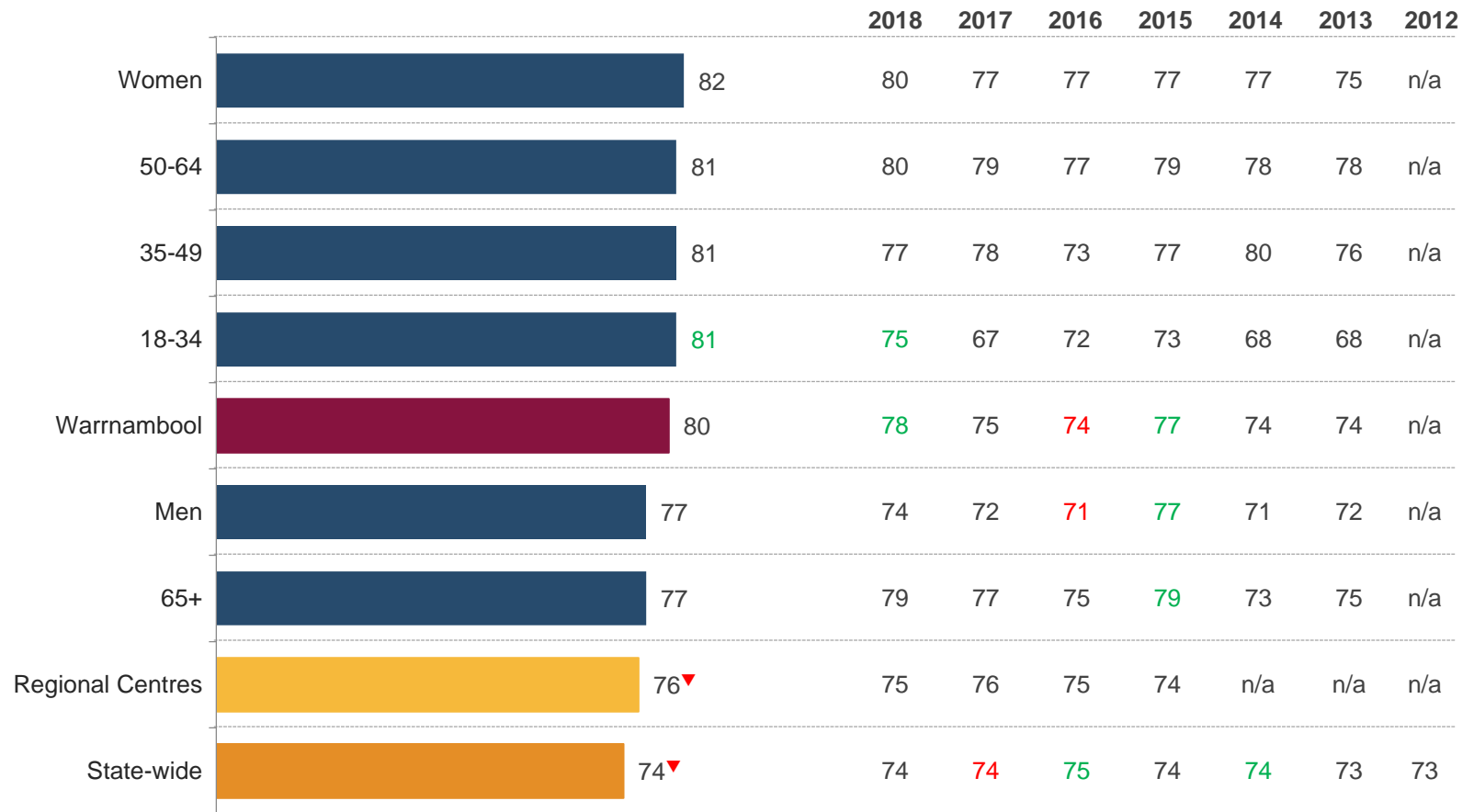
A large, stylized letter 'W' that serves as a background graphic. It is filled with a satellite image of the Western United States, showing state boundaries and major cities. The 'W' is dark blue and black, with the satellite imagery in shades of blue, green, and white. The text 'Individual service areas' is positioned in the lower-left quadrant of the page.

# **Individual service areas**



# Community consultation and engagement importance

## 2019 Consultation and engagement importance (index scores)



Q1. Firstly, how important should 'Community consultation and engagement' be as a responsibility for Council?

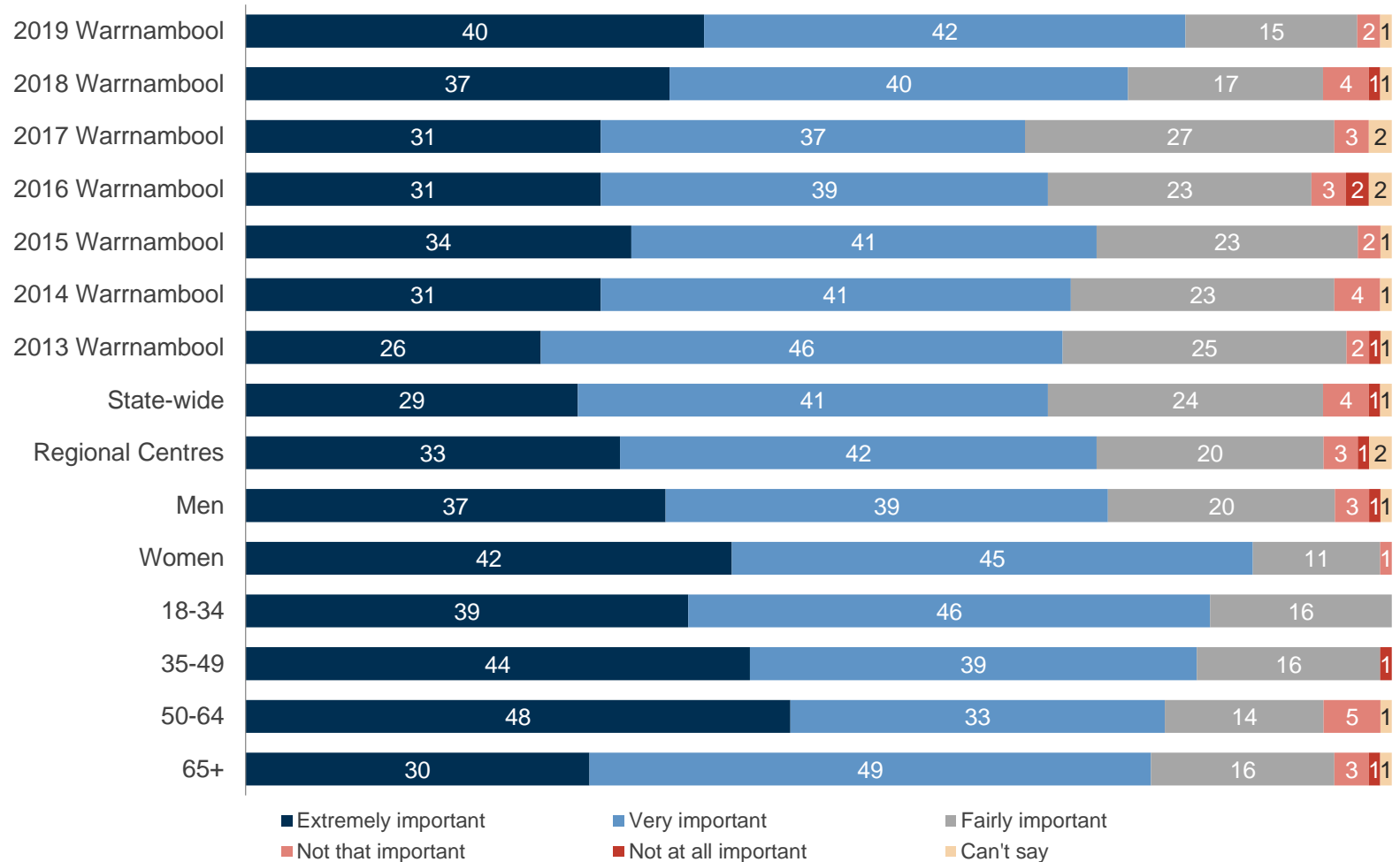
Base: All respondents. Councils asked state-wide: 21 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Community consultation and engagement importance

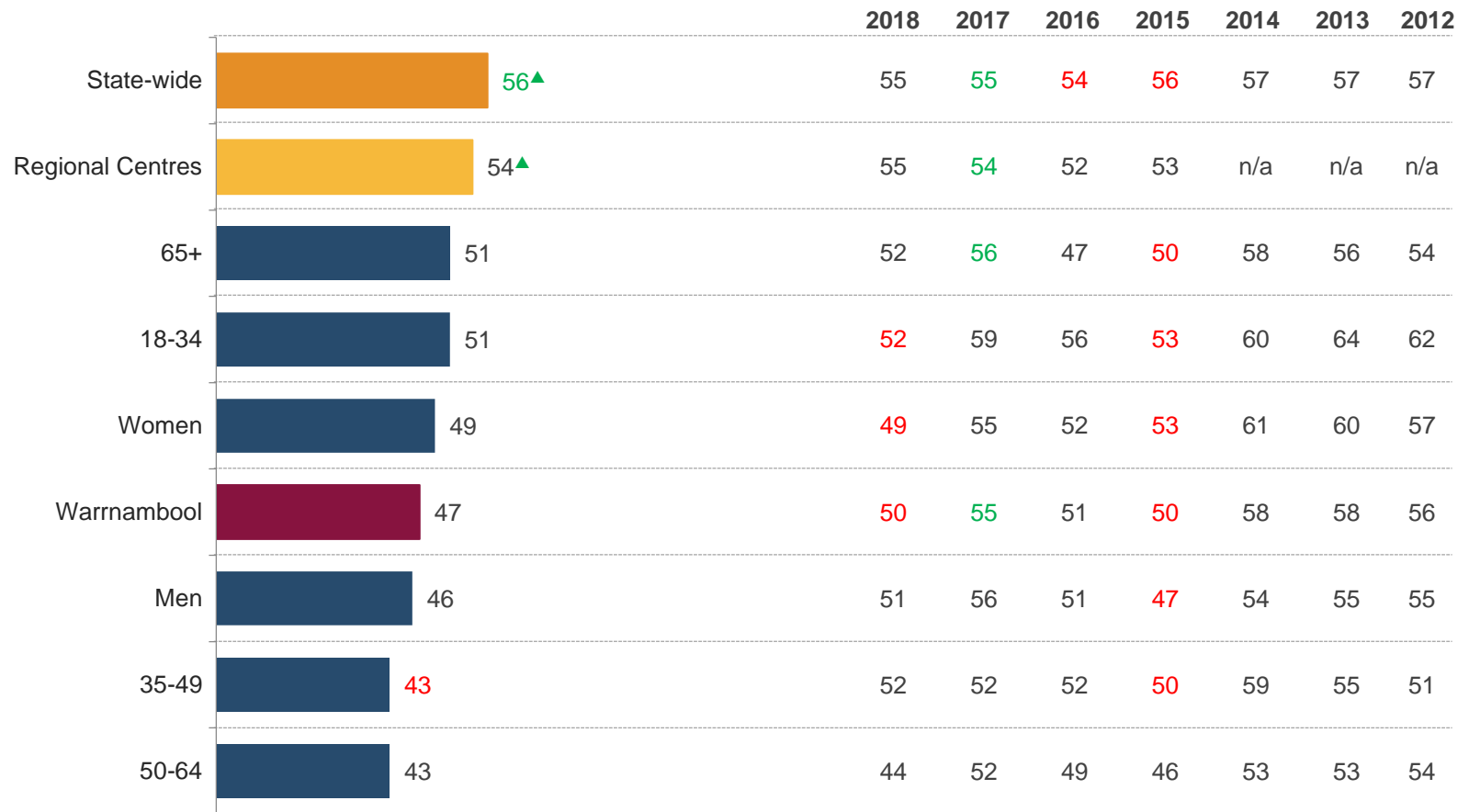
## 2019 Consultation and engagement importance (%)





# Community consultation and engagement performance

## 2019 Consultation and engagement performance (index scores)



Q2. How has Council performed on 'Community consultation and engagement' over the last 12 months?

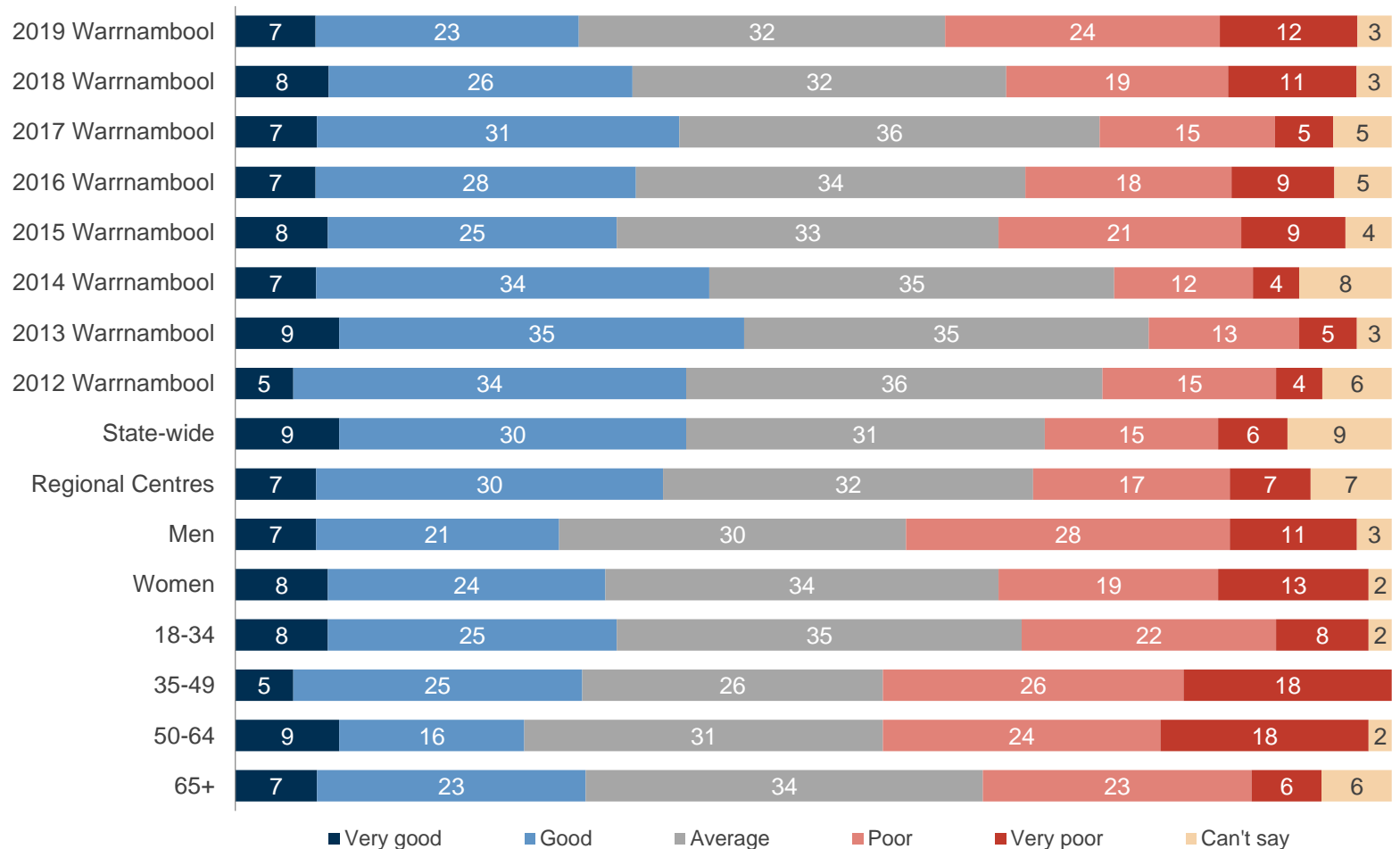
Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.



# Community consultation and engagement performance

## 2019 Consultation and engagement performance (%)

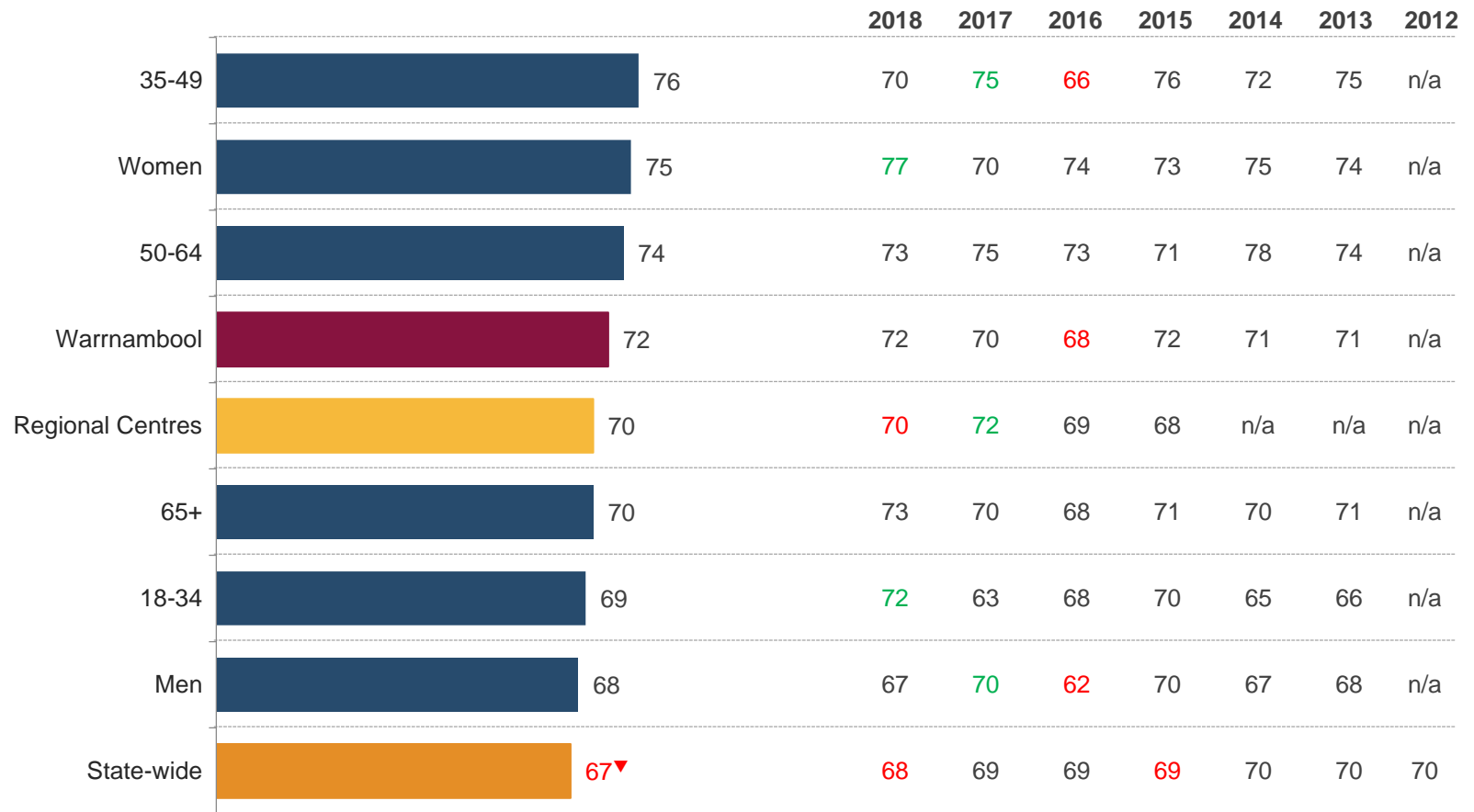






# Lobbying on behalf of the community importance

## 2019 Lobbying importance (index scores)



Q1. Firstly, how important should 'Lobbying on behalf of the community' be as a responsibility for Council?

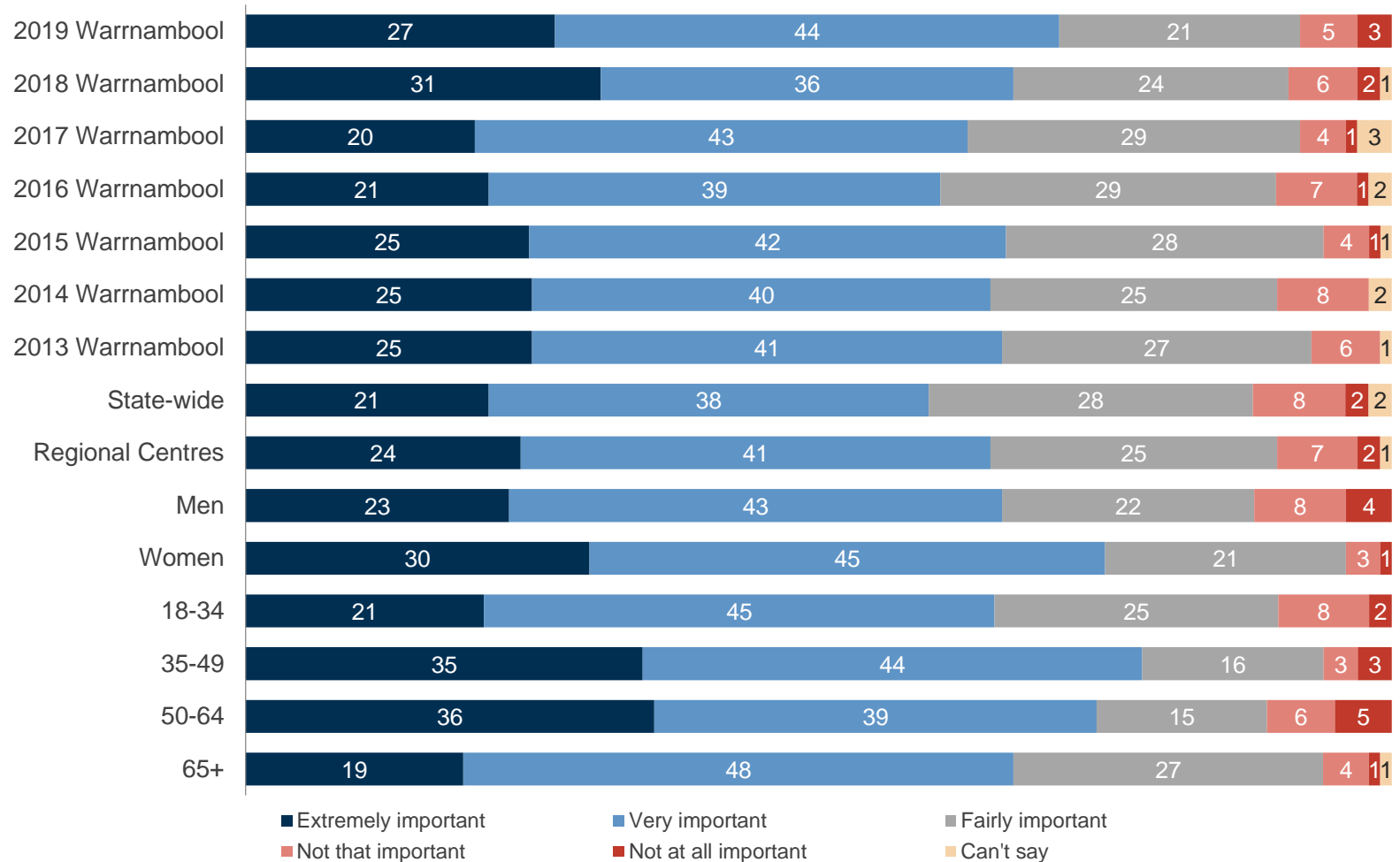
Base: All respondents. Councils asked state-wide: 21 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Lobbying on behalf of the community importance

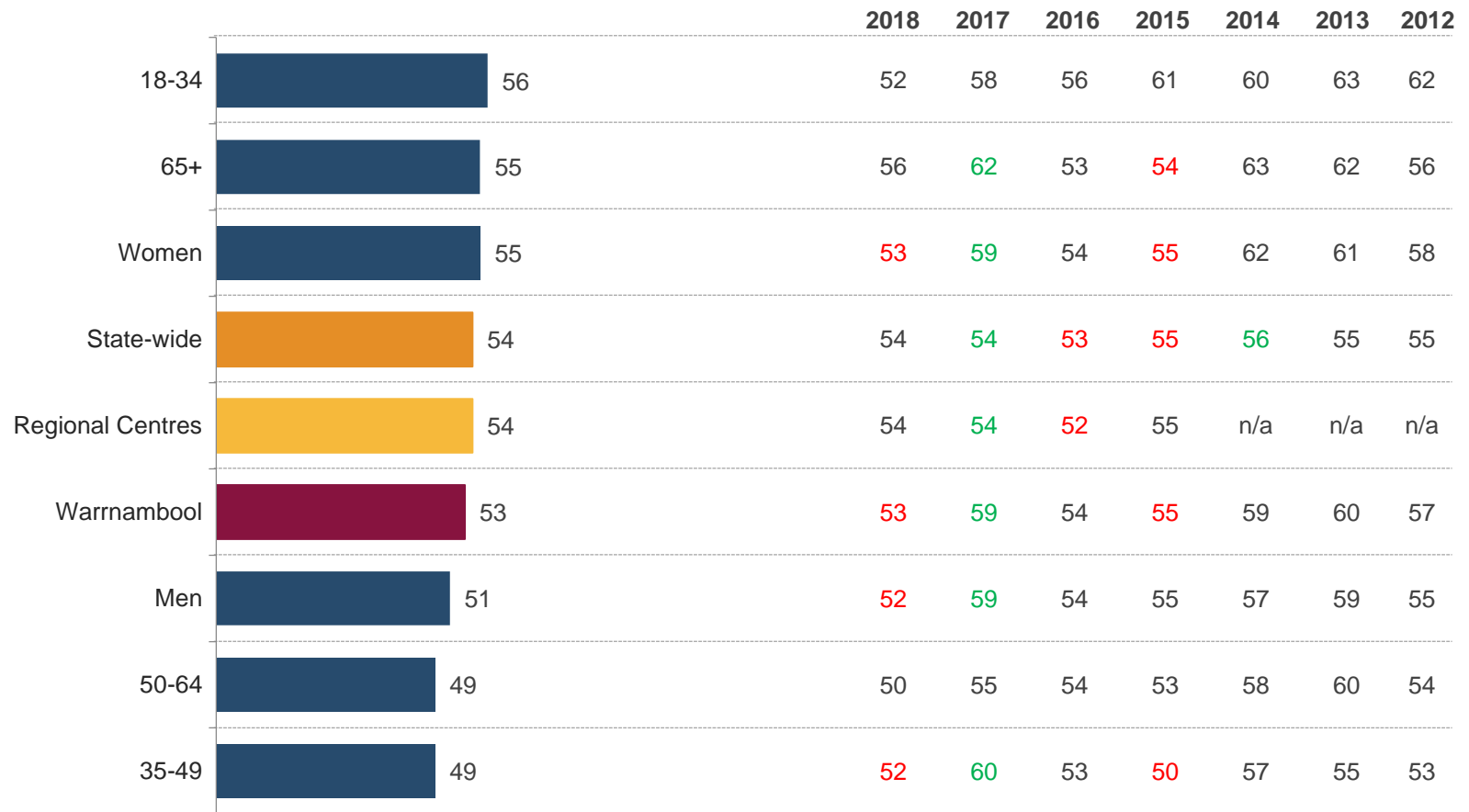
## 2019 Lobbying importance (%)





# Lobbying on behalf of the community performance

## 2019 Lobbying performance (index scores)



Q2. How has Council performed on 'Lobbying on behalf of the community' over the last 12 months?

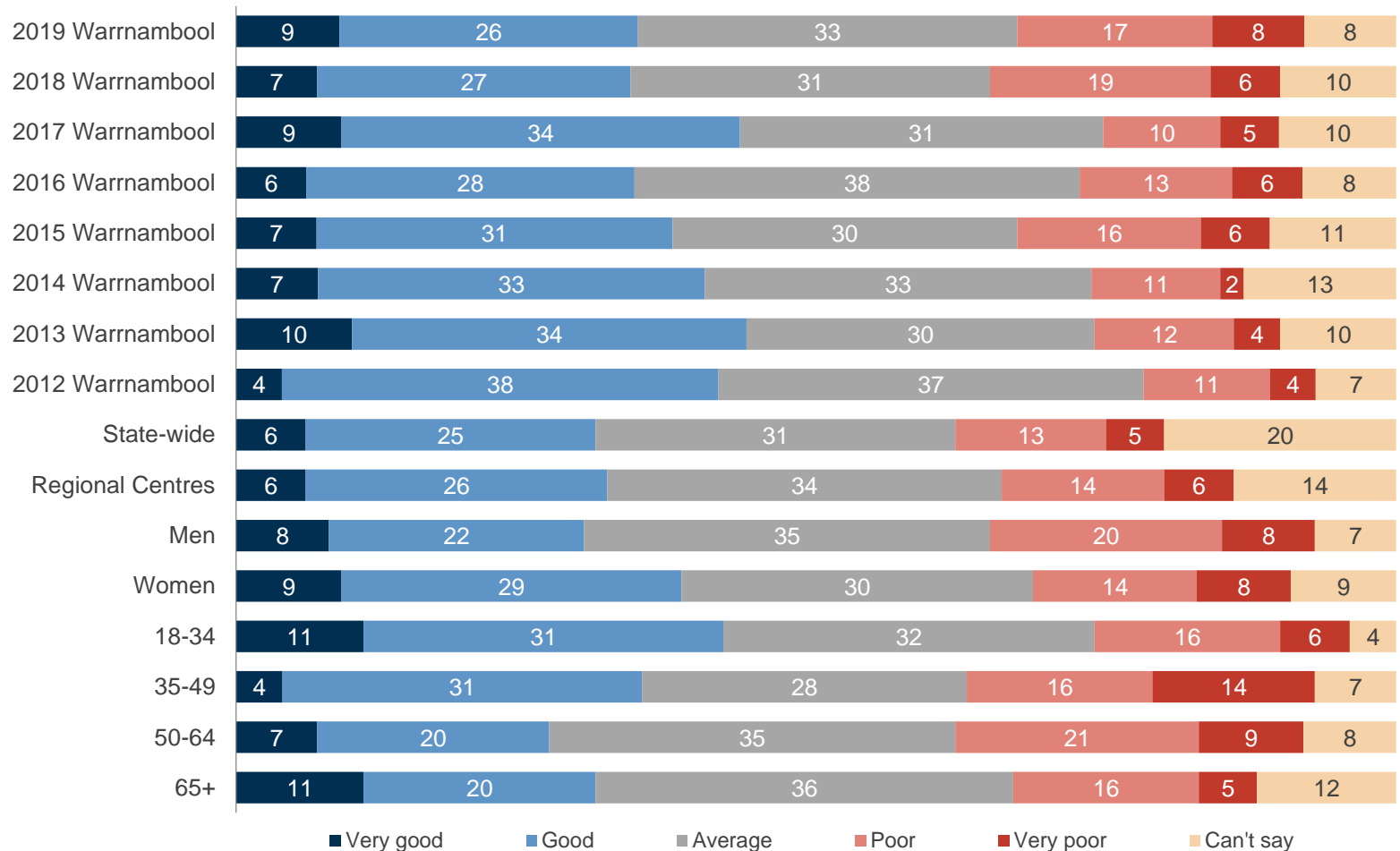
Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.



# Lobbying on behalf of the community performance

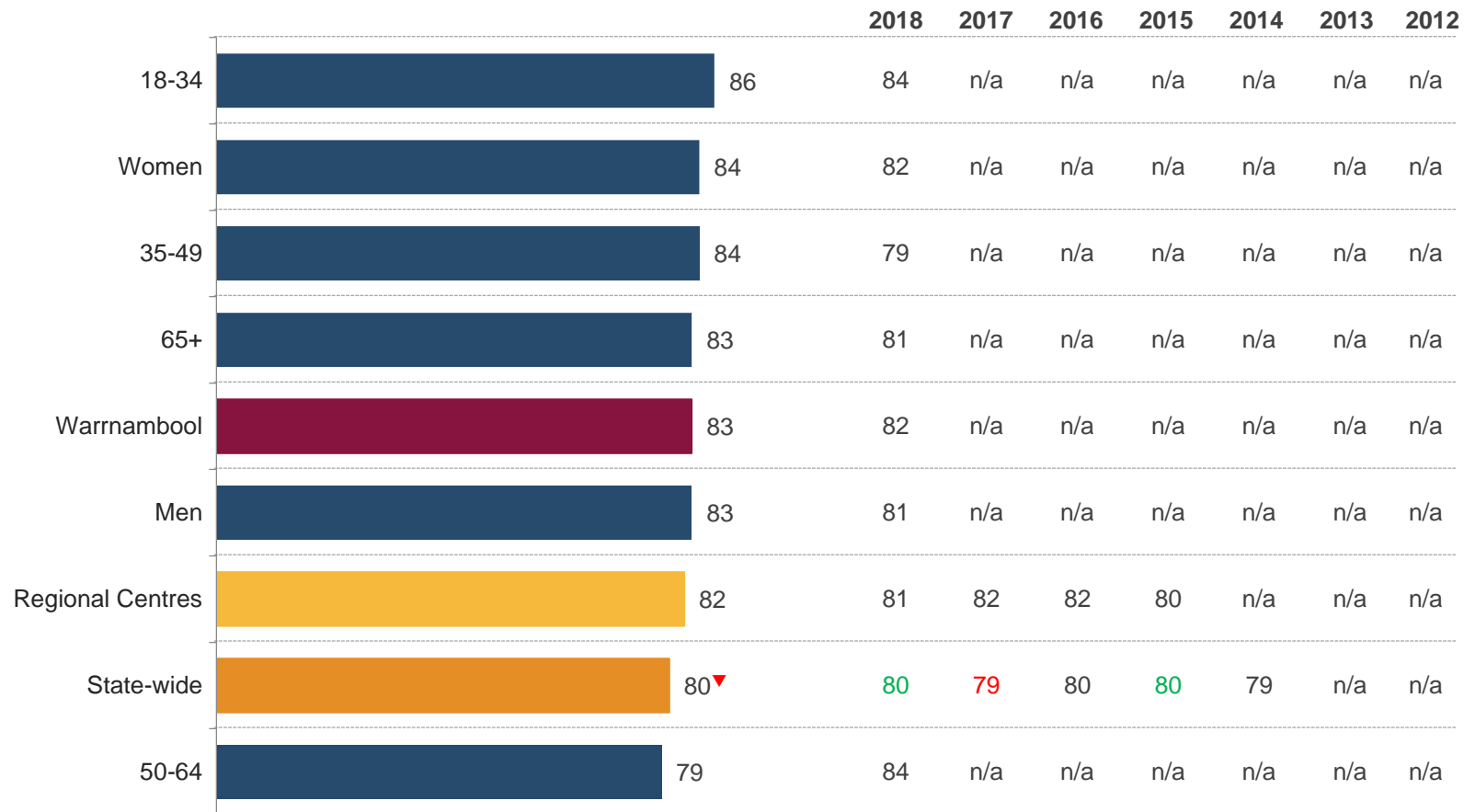
## 2019 Lobbying performance (%)



# Decisions made in the interest of the community importance



## 2019 Community decisions made importance (index scores)



Q1. Firstly, how important should 'Decisions made in the interest of the community' be as a responsibility for Council?

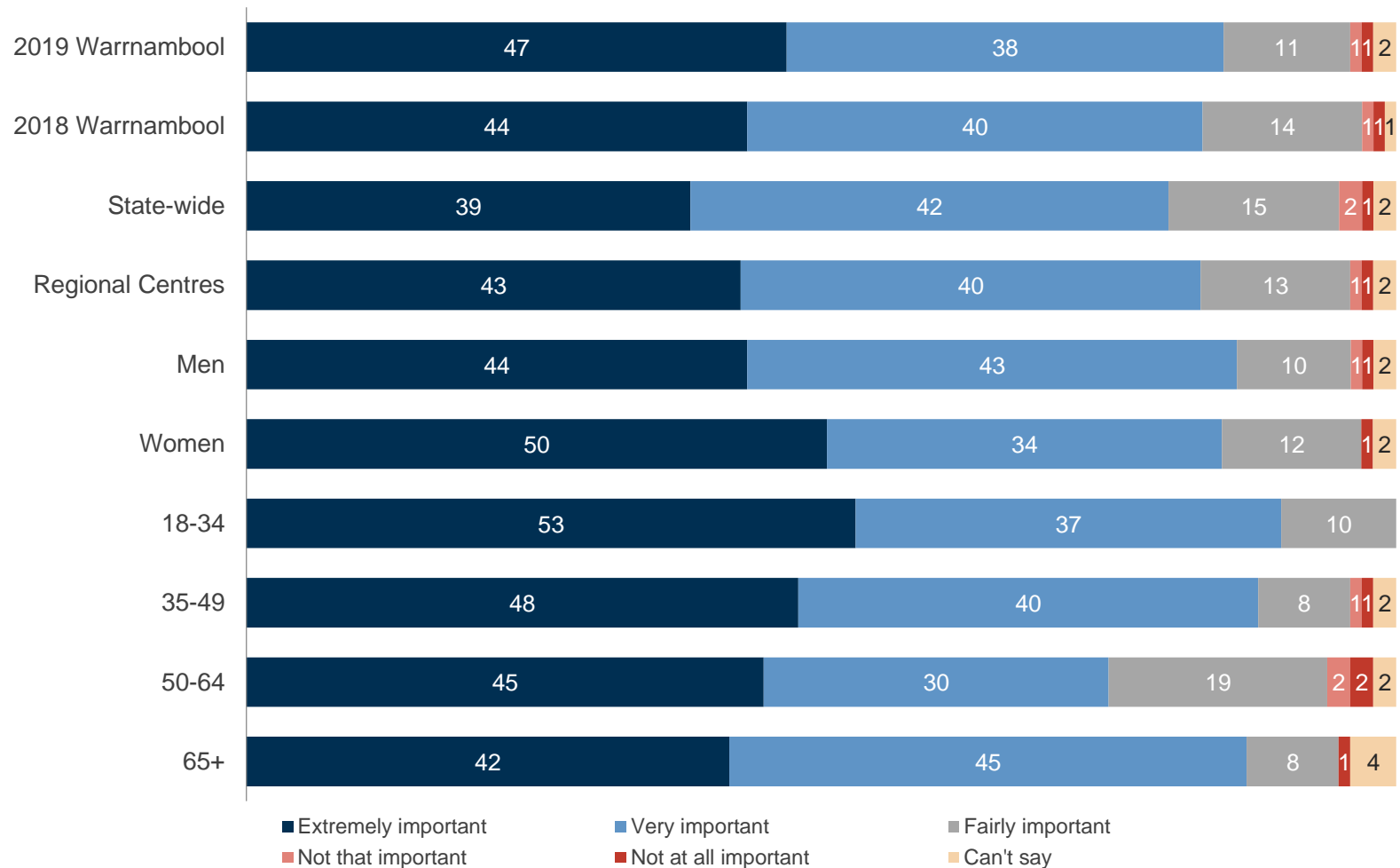
Base: All respondents. Councils asked state-wide: 15 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.

# Decisions made in the interest of the community importance



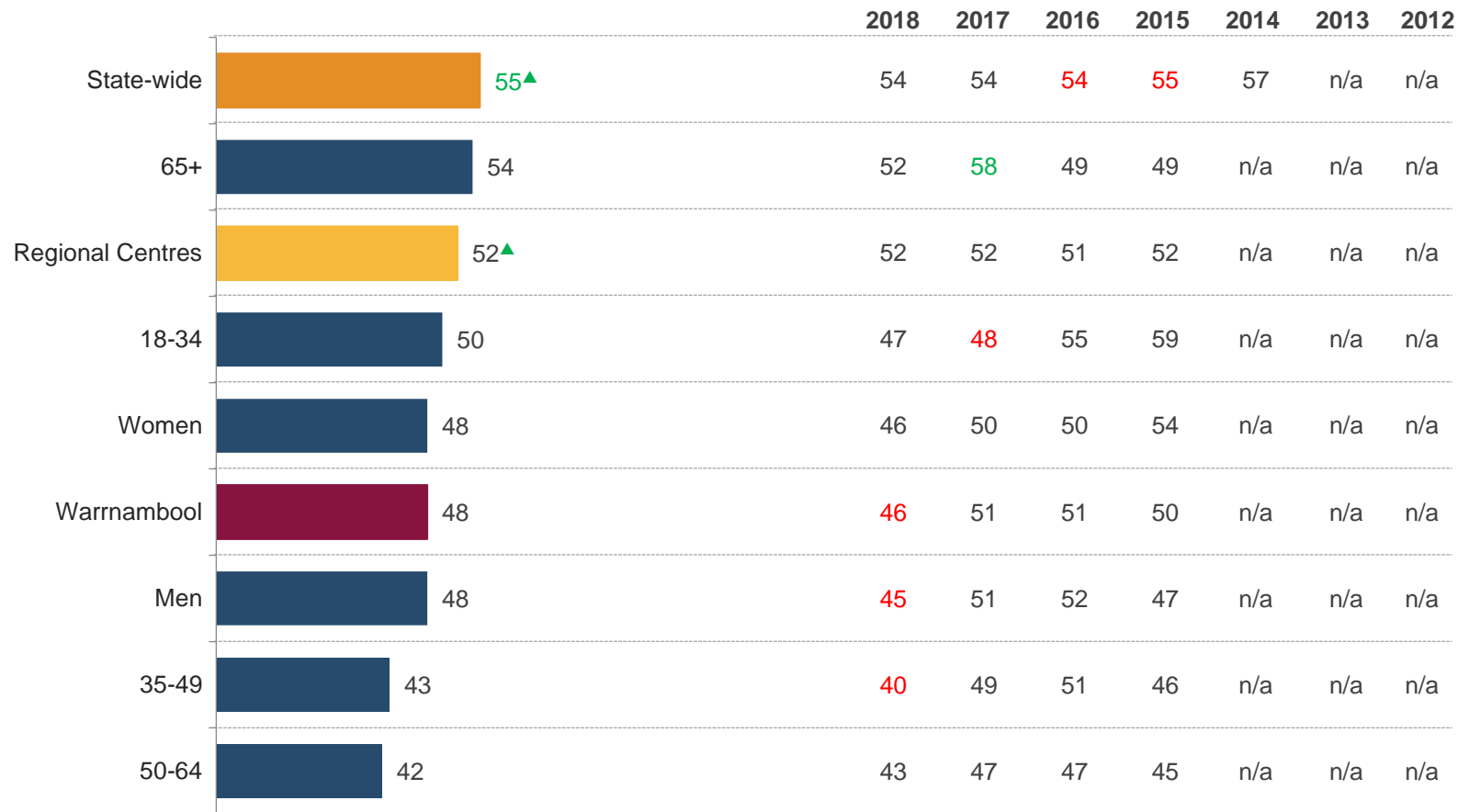
2019 Community decisions made importance (%)



# Decisions made in the interest of the community performance



## 2019 Community decisions made performance (index scores)



Q2. How has Council performed on 'Decisions made in the interest of the community' over the last 12 months?

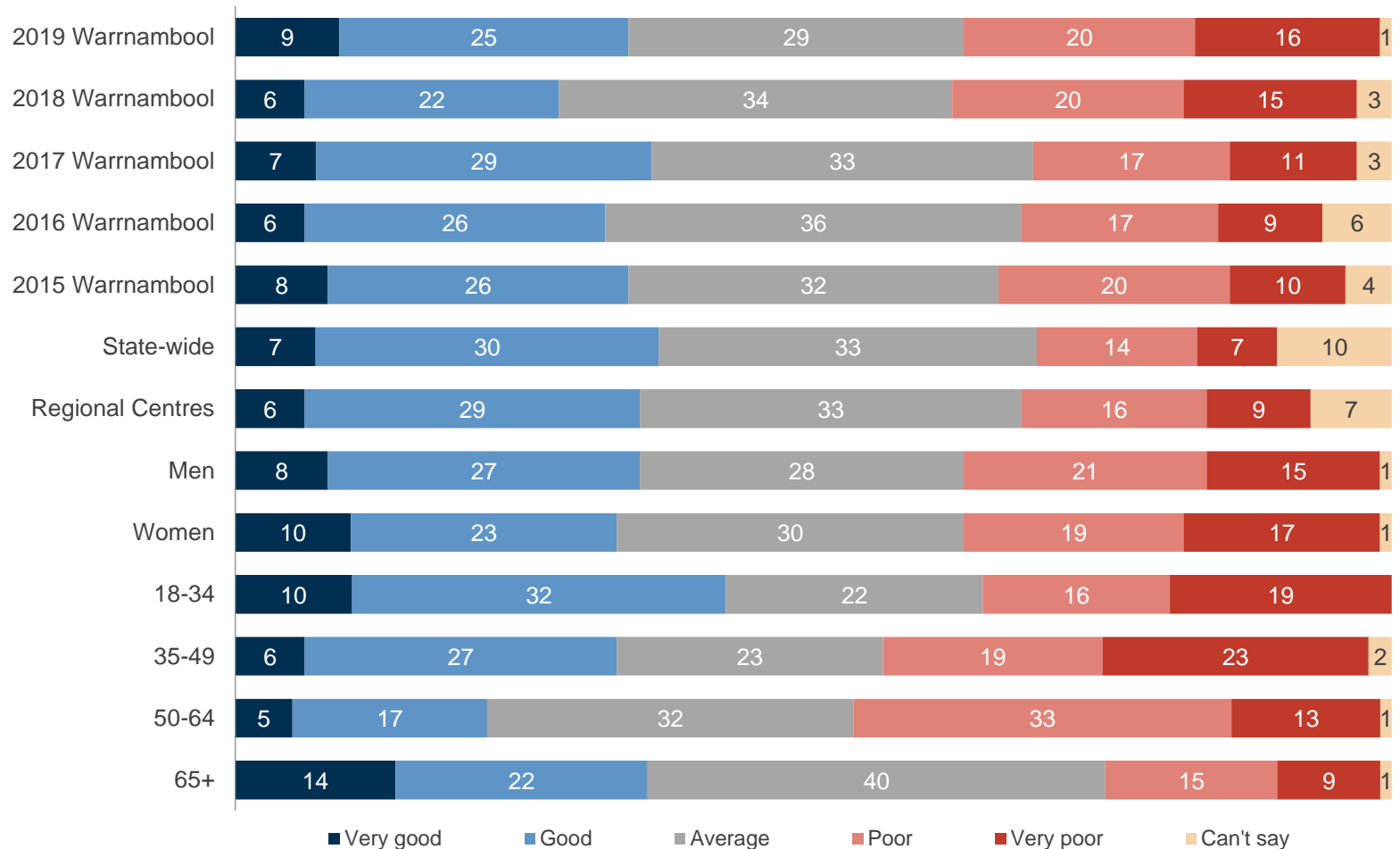
Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

# Decisions made in the interest of the community performance



2019 Community decisions made performance (%)

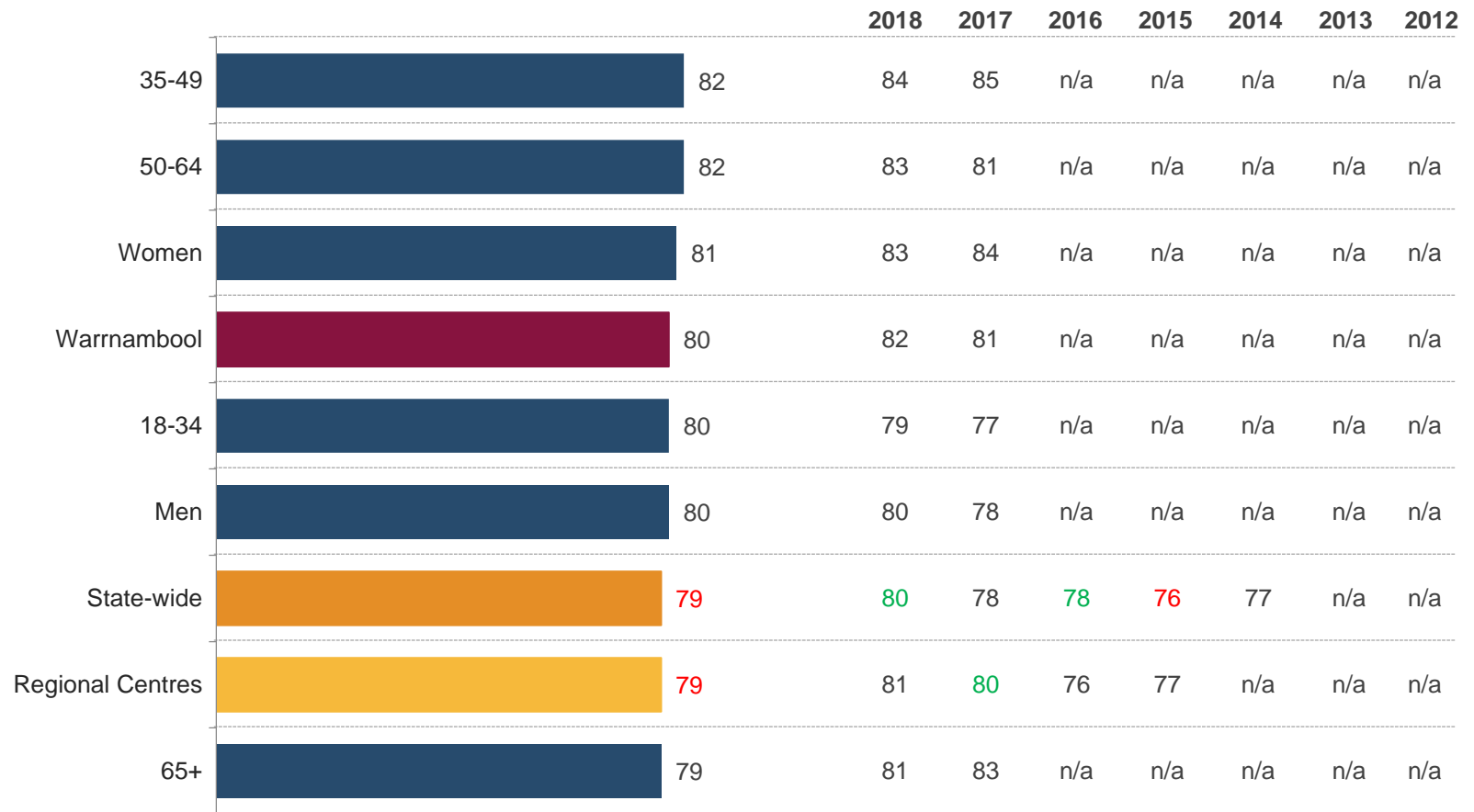




# The condition of sealed local roads in your area importance



## 2019 Sealed local roads importance (index scores)



Q1. Firstly, how important should 'The condition of sealed local roads in your area' be as a responsibility for Council?

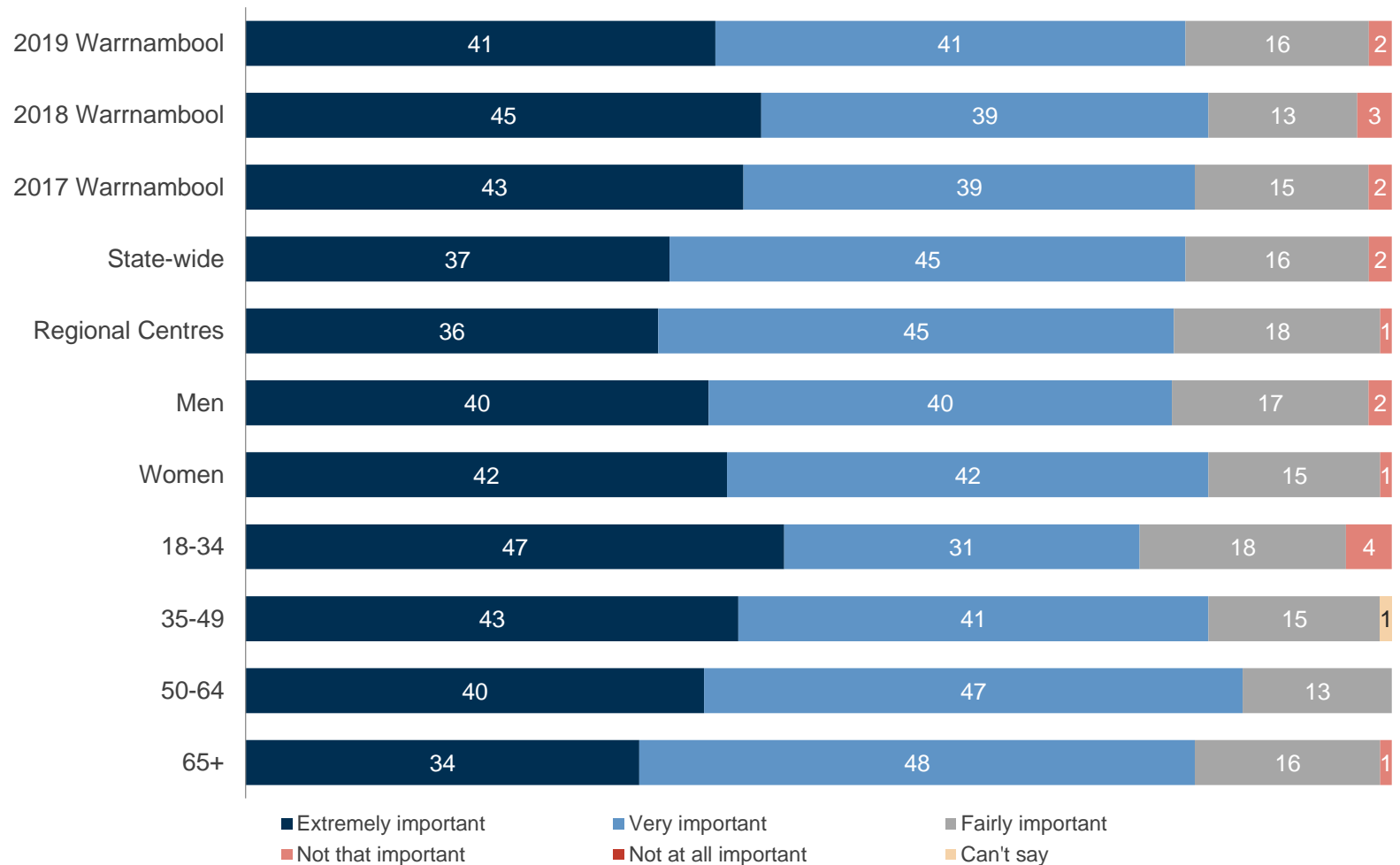
Base: All respondents. Councils asked state-wide: 18 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.

# The condition of sealed local roads in your area importance



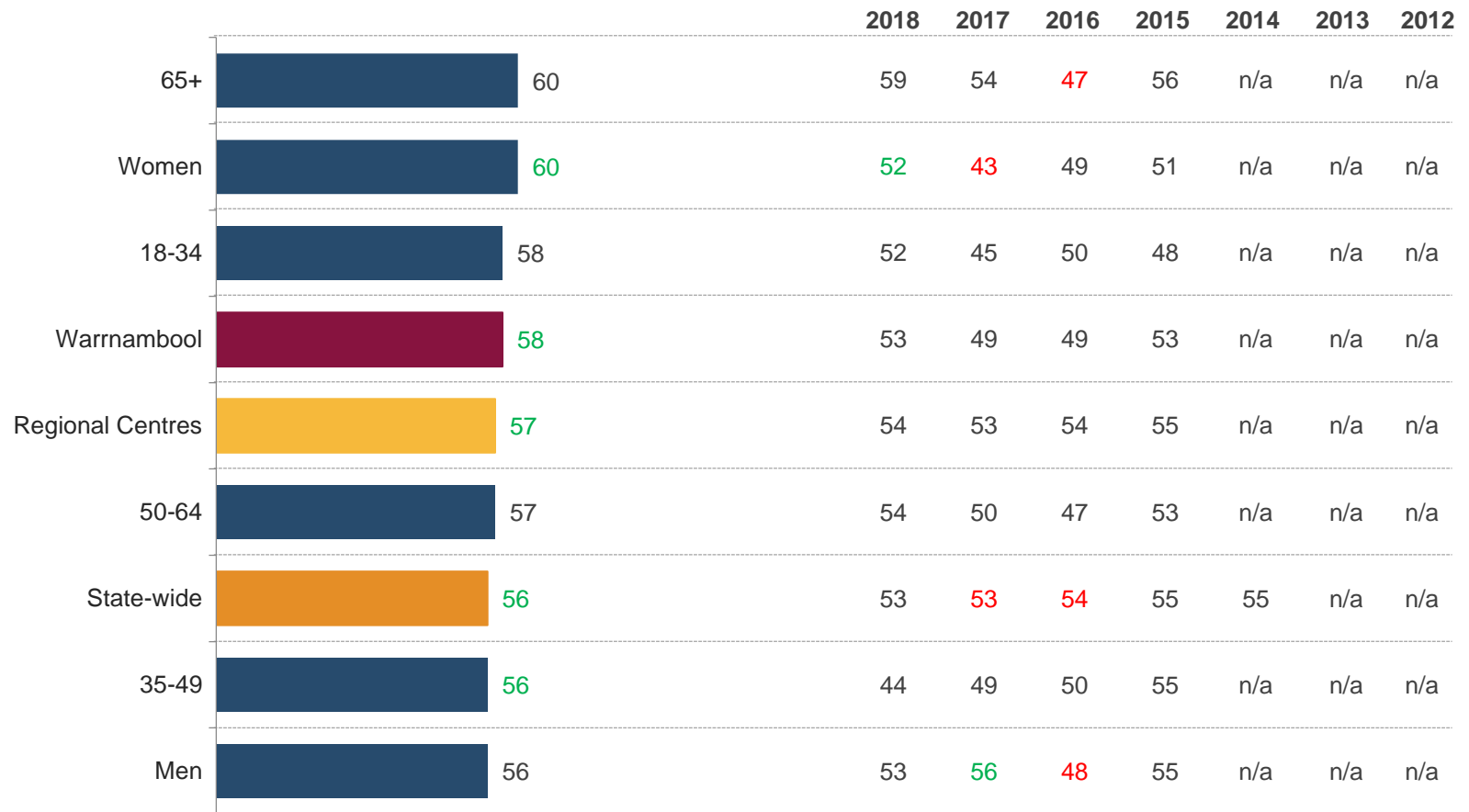
2019 Sealed local roads importance (%)



# The condition of sealed local roads in your area performance



## 2019 Sealed local roads performance (index scores)



Q2. How has Council performed on 'The condition of sealed local roads in your area' over the last 12 months?

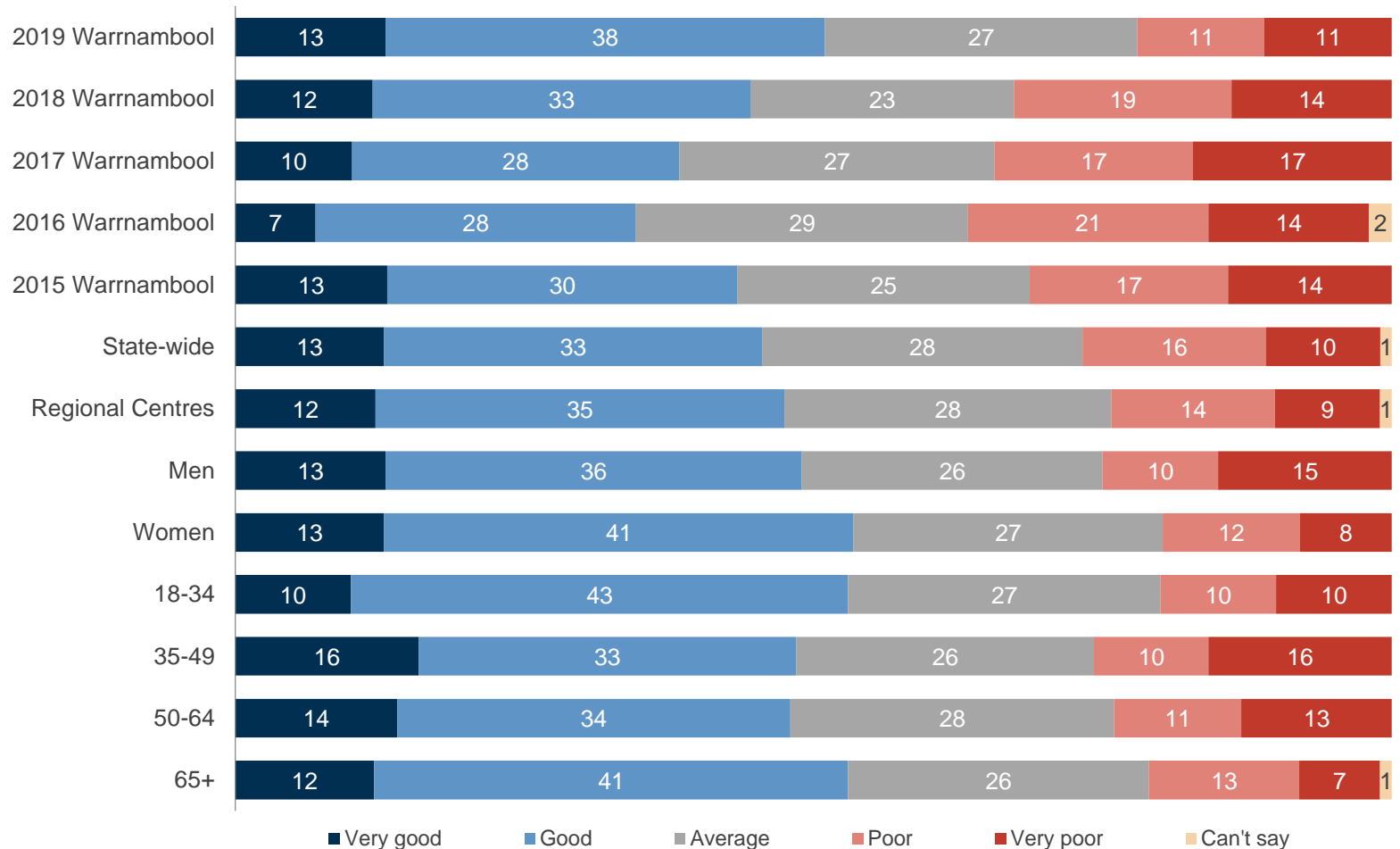
Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

# The condition of sealed local roads in your area performance



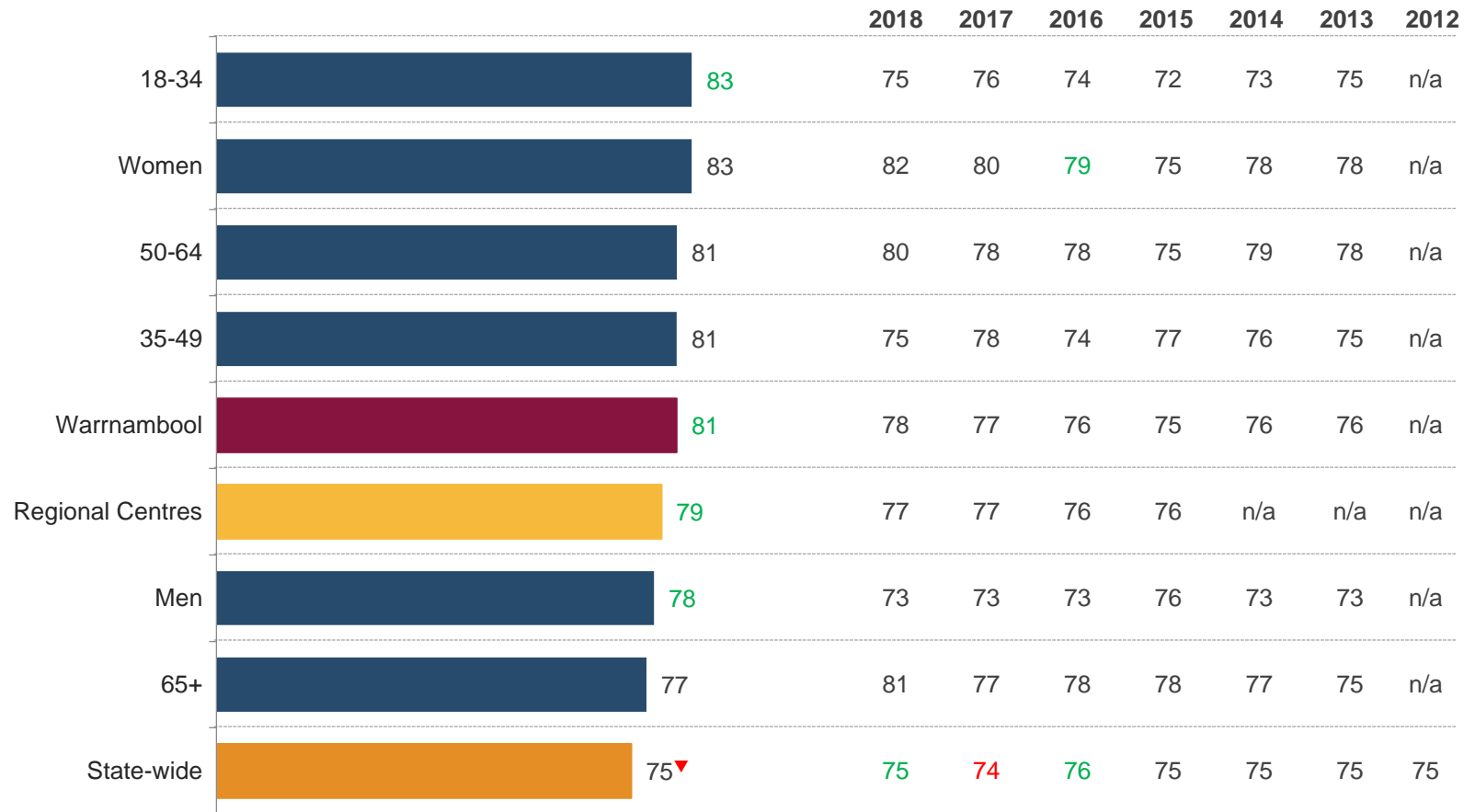
2019 Sealed local roads performance (%)





# Informing the community importance

## 2019 Informing community importance (index scores)



Q1. Firstly, how important should 'Informing the community' be as a responsibility for Council?

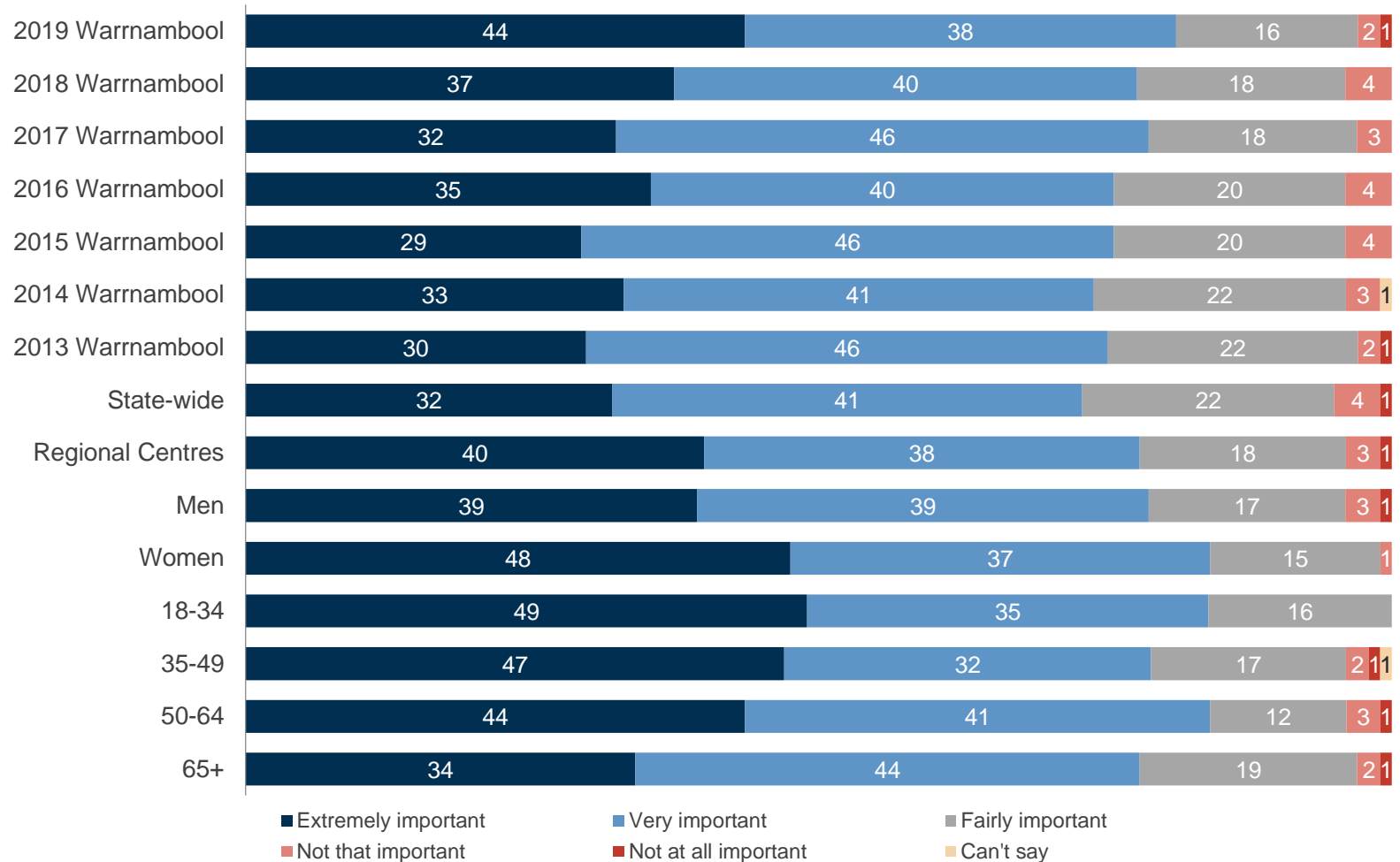
Base: All respondents. Councils asked state-wide: 21 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Informing the community importance

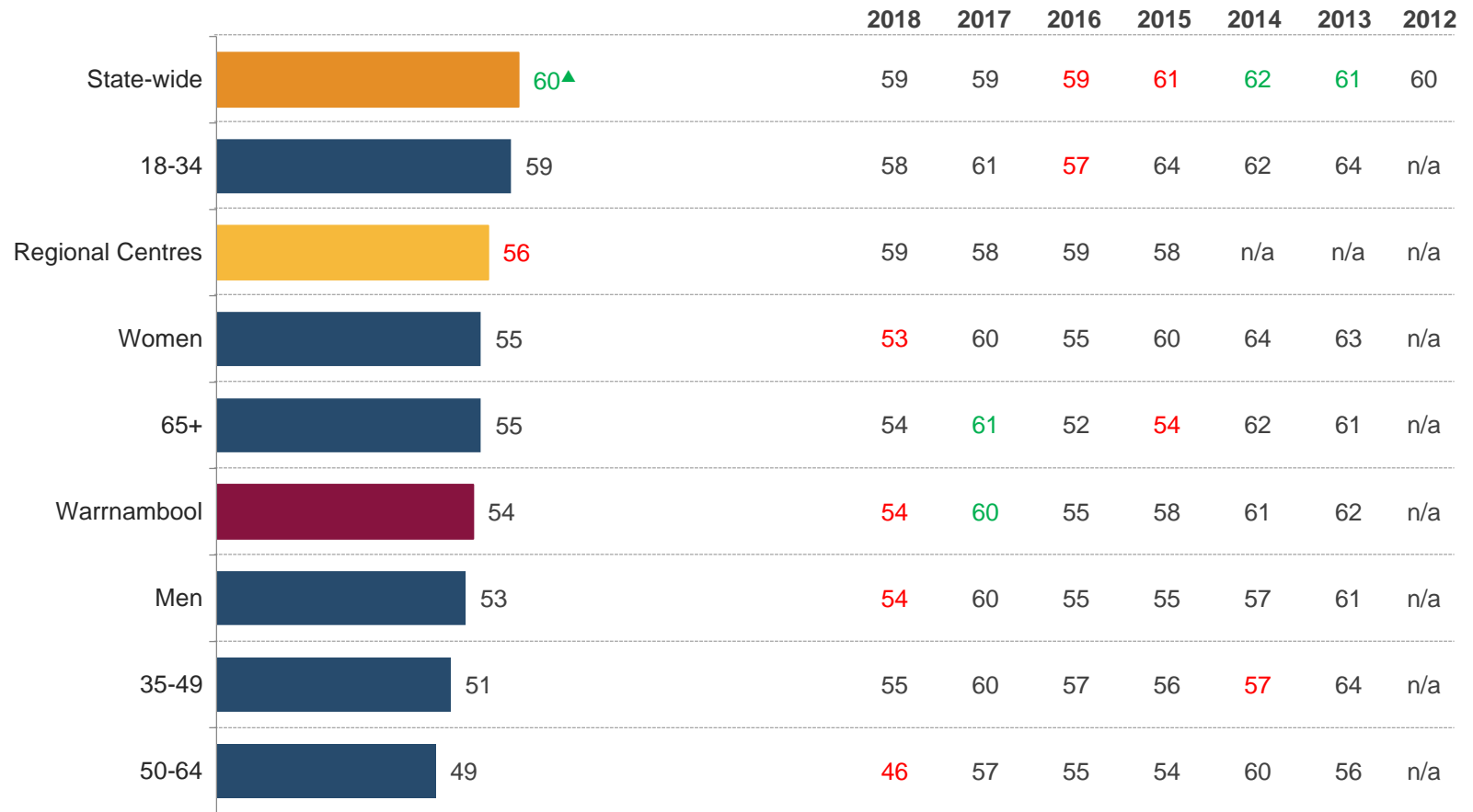
## 2019 Informing community importance (%)





# Informing the community performance

## 2019 Informing community performance (index scores)



Q2. How has Council performed on 'Informing the community' over the last 12 months?

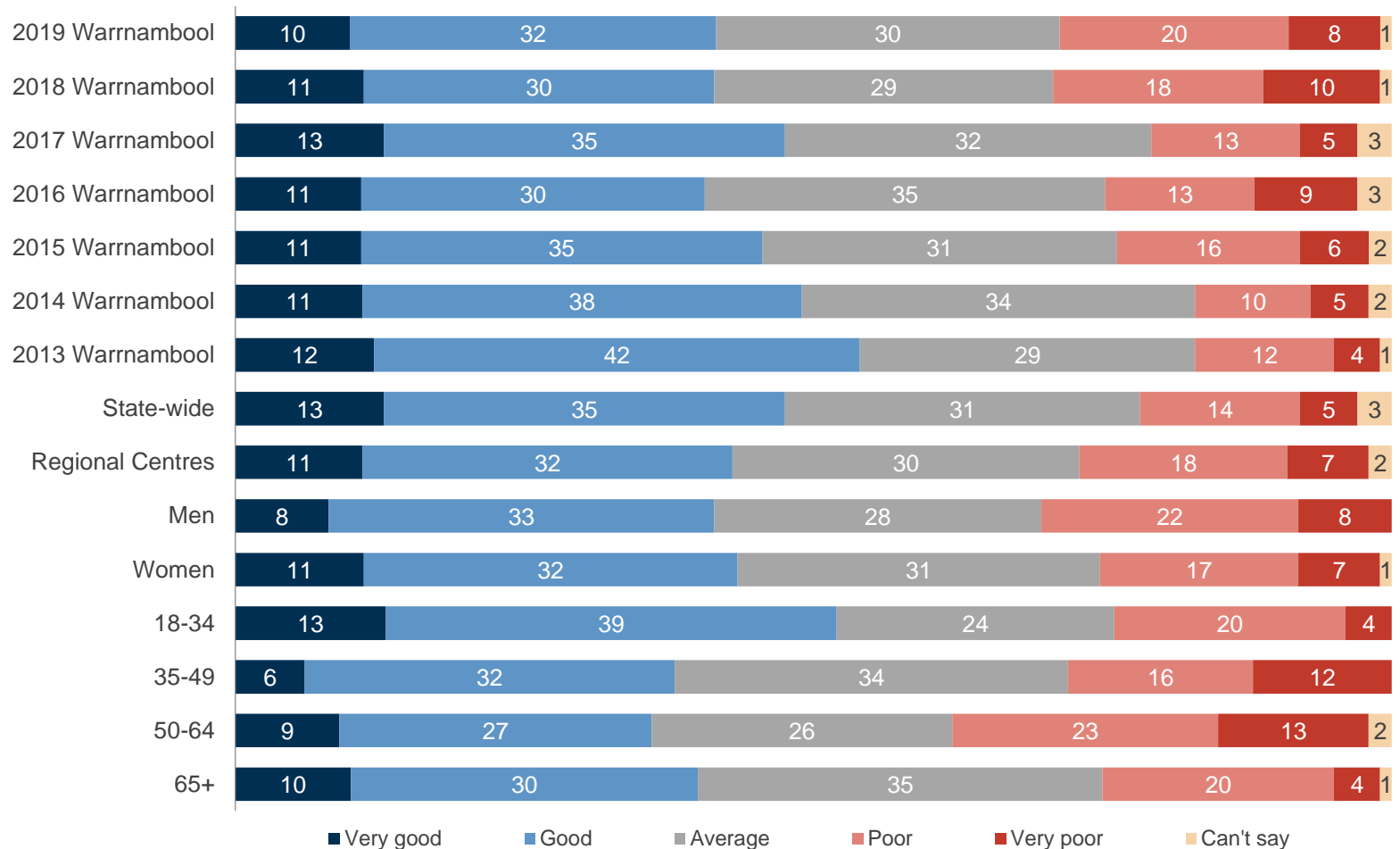
Base: All respondents. Councils asked state-wide: 31 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Informing the community performance

## 2019 Informing community performance (%)

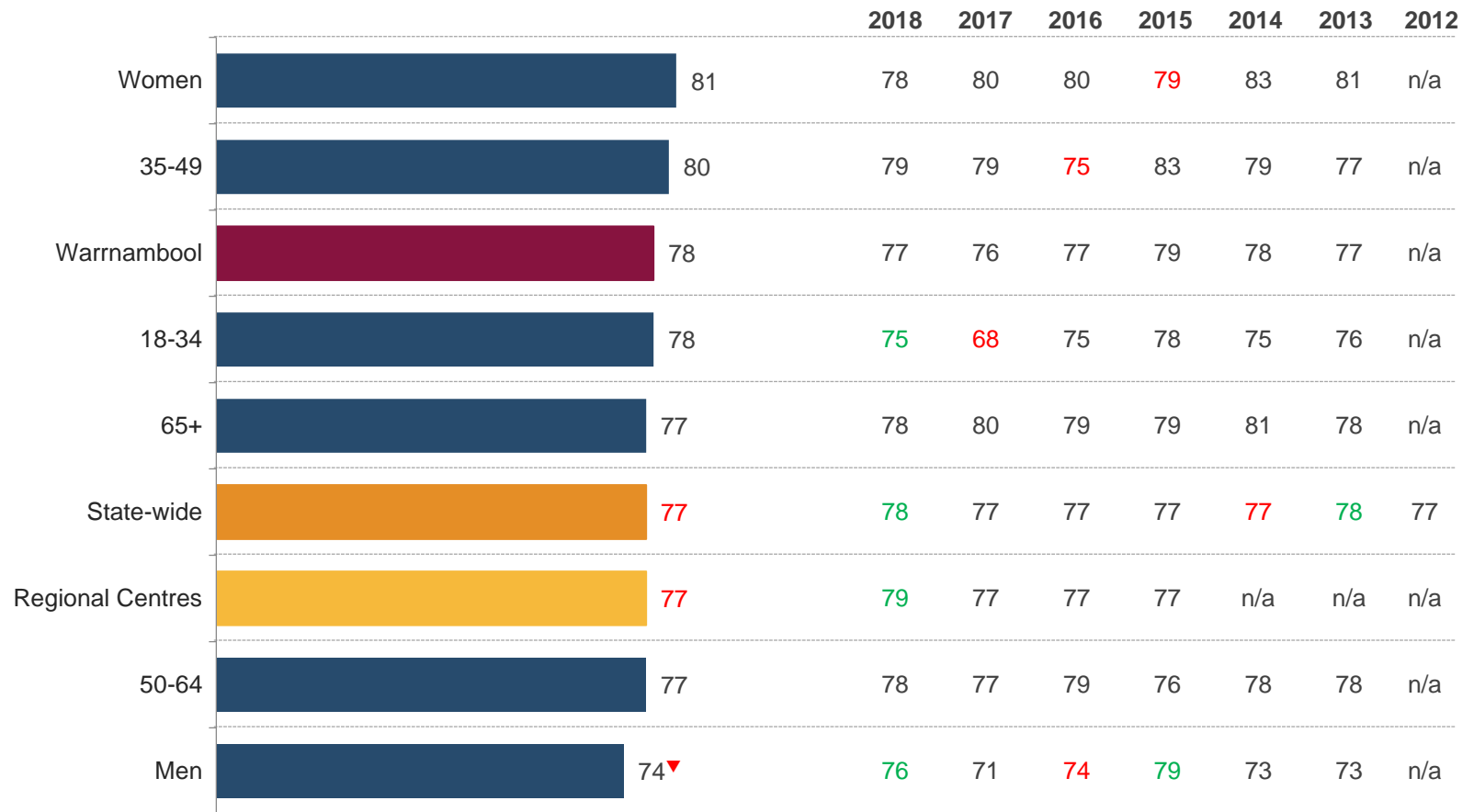




# The condition of local streets and footpaths in your area importance



## 2019 Streets and footpaths importance (index scores)



Q1. Firstly, how important should 'The condition of local streets and footpaths in your area' be as a responsibility for Council?

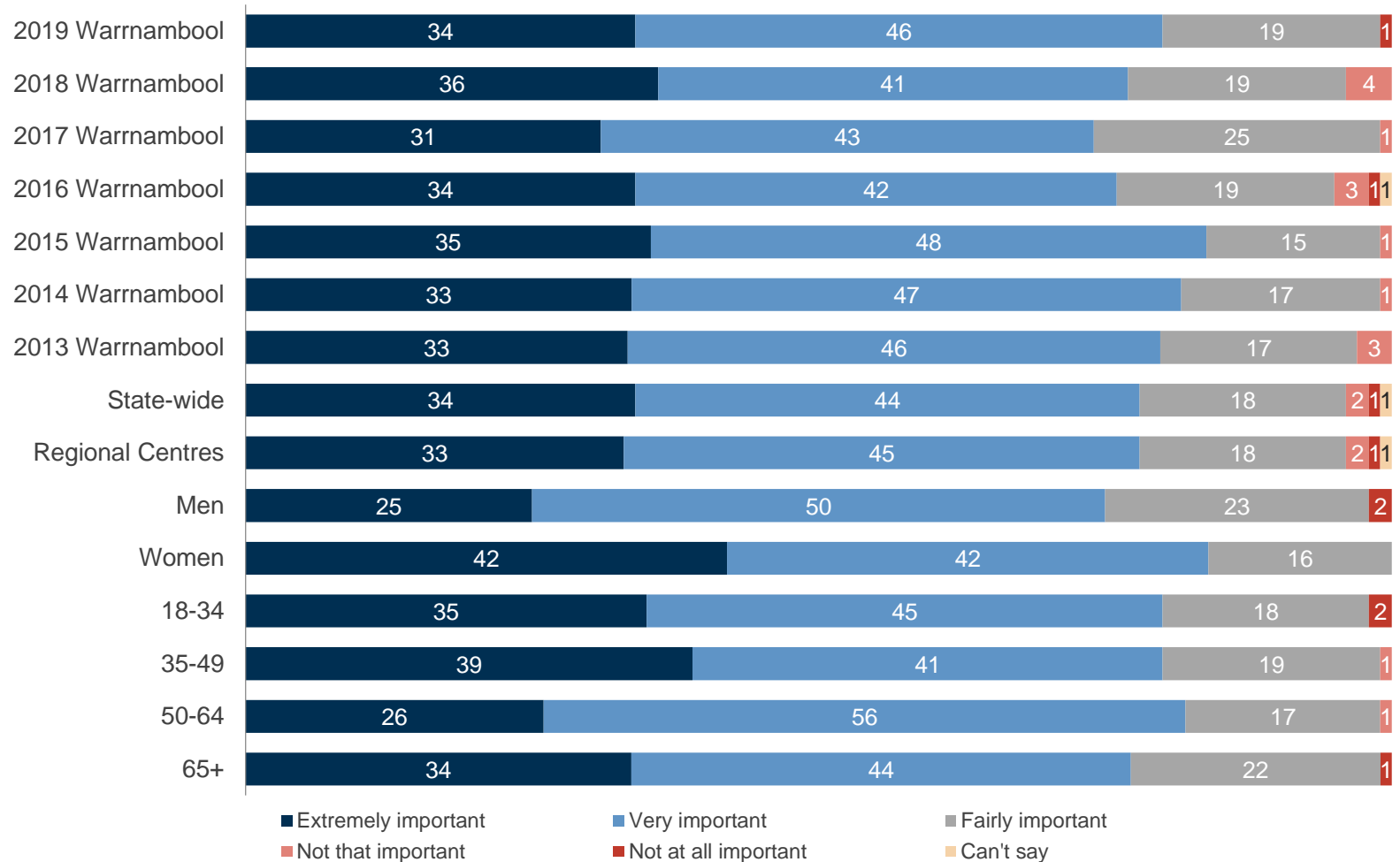
Base: All respondents. Councils asked state-wide: 21 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.

# The condition of local streets and footpaths in your area importance



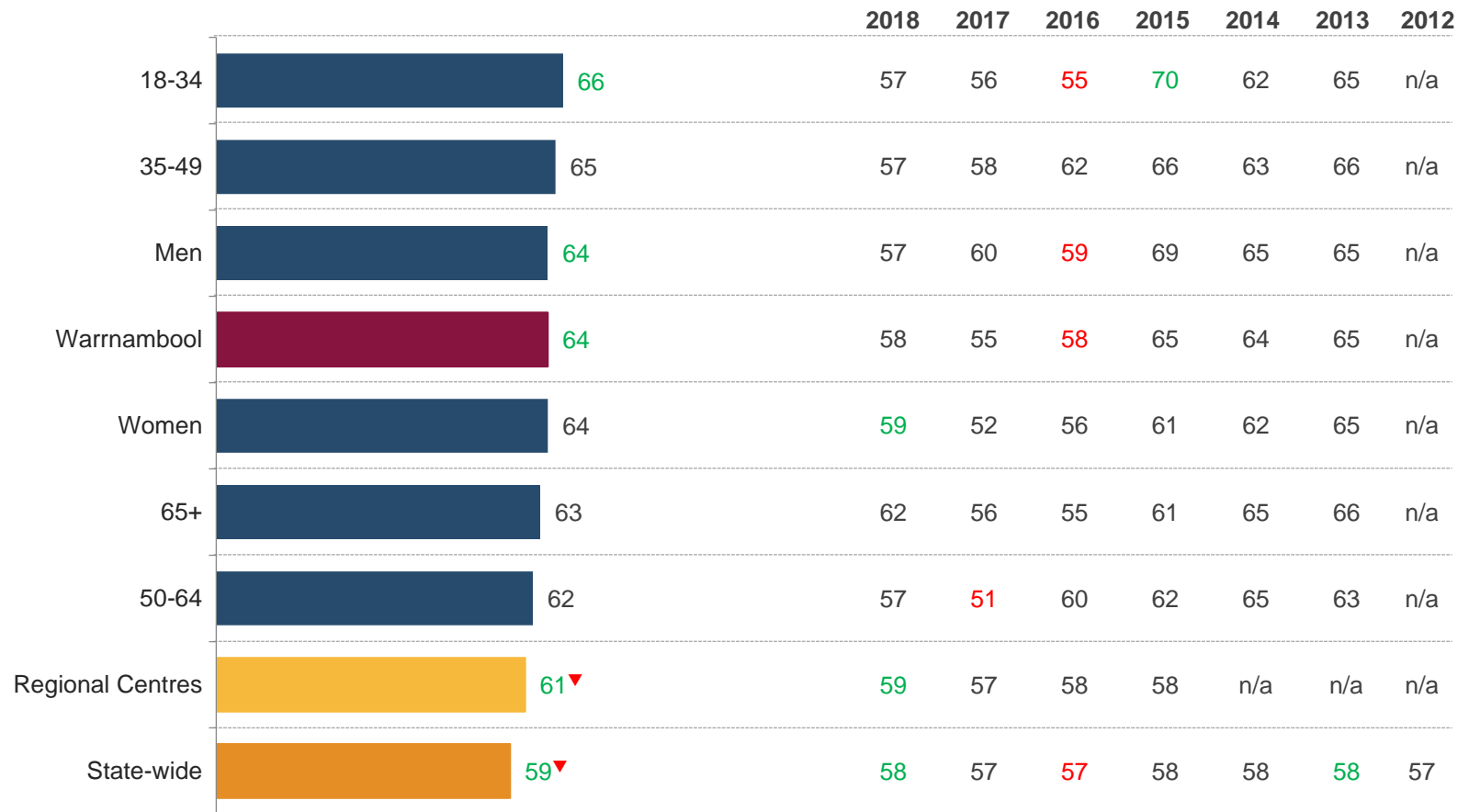
## 2019 Streets and footpaths importance (%)



# The condition of local streets and footpaths in your area performance



## 2019 Streets and footpaths performance (index scores)



Q2. How has Council performed on 'The condition of local streets and footpaths in your area' over the last 12 months?

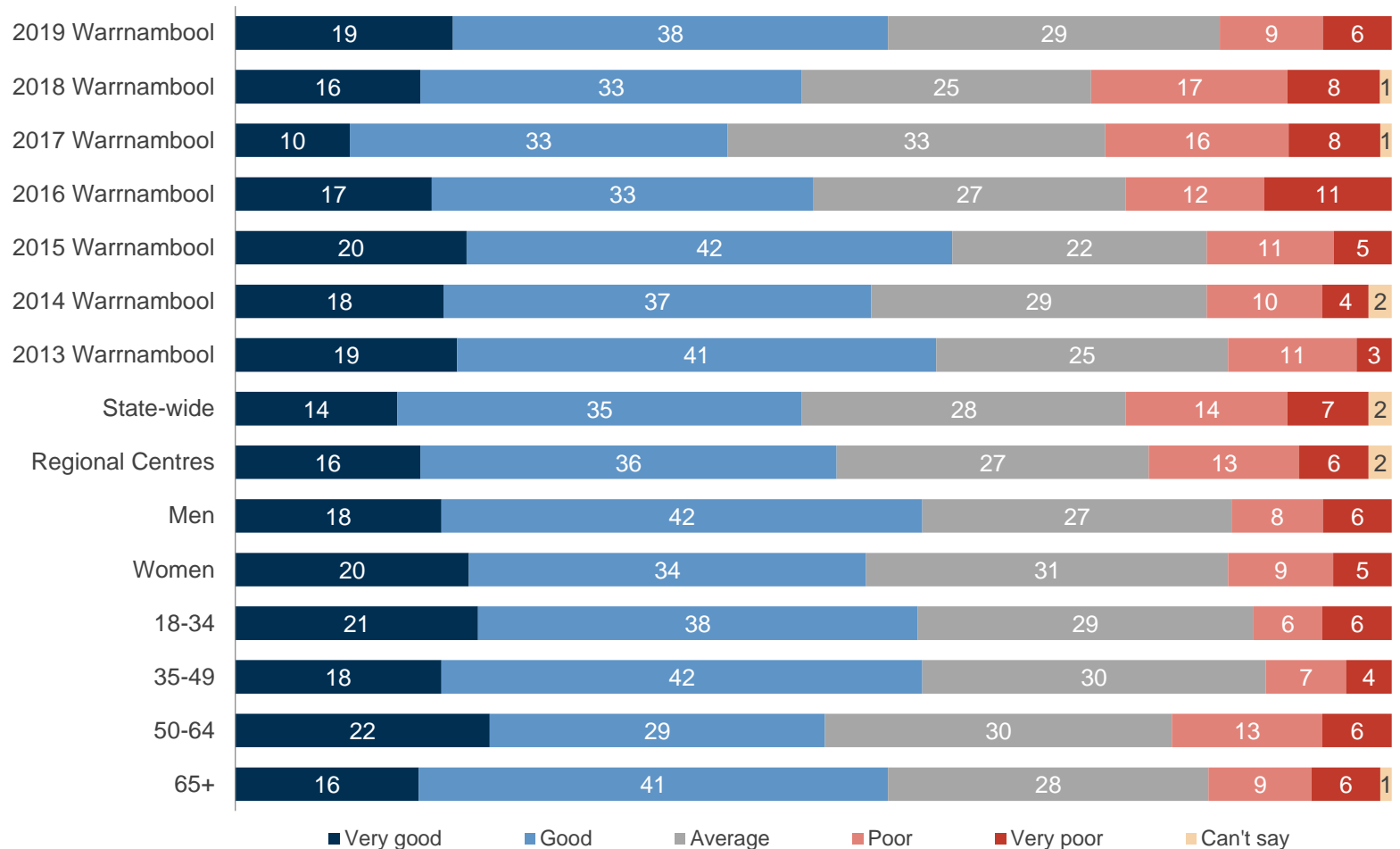
Base: All respondents. Councils asked state-wide: 32 Councils asked group: 5

Note: Please see Appendix A for explanation of significant differences.

# The condition of local streets and footpaths in your area performance



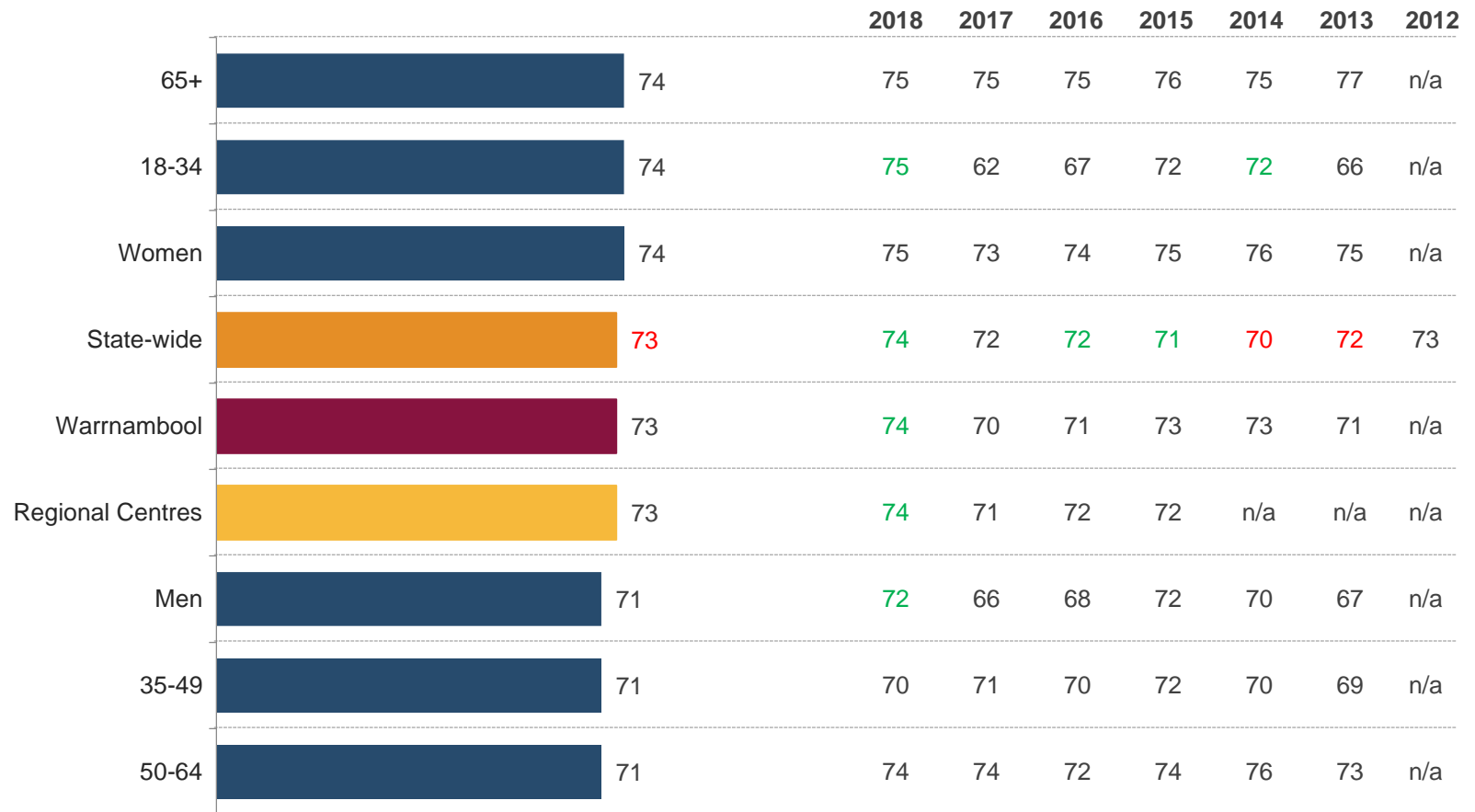
## 2019 Streets and footpaths performance (%)





# Traffic management importance

2019 Traffic management importance (index scores)



Q1. Firstly, how important should 'Traffic management' be as a responsibility for Council?

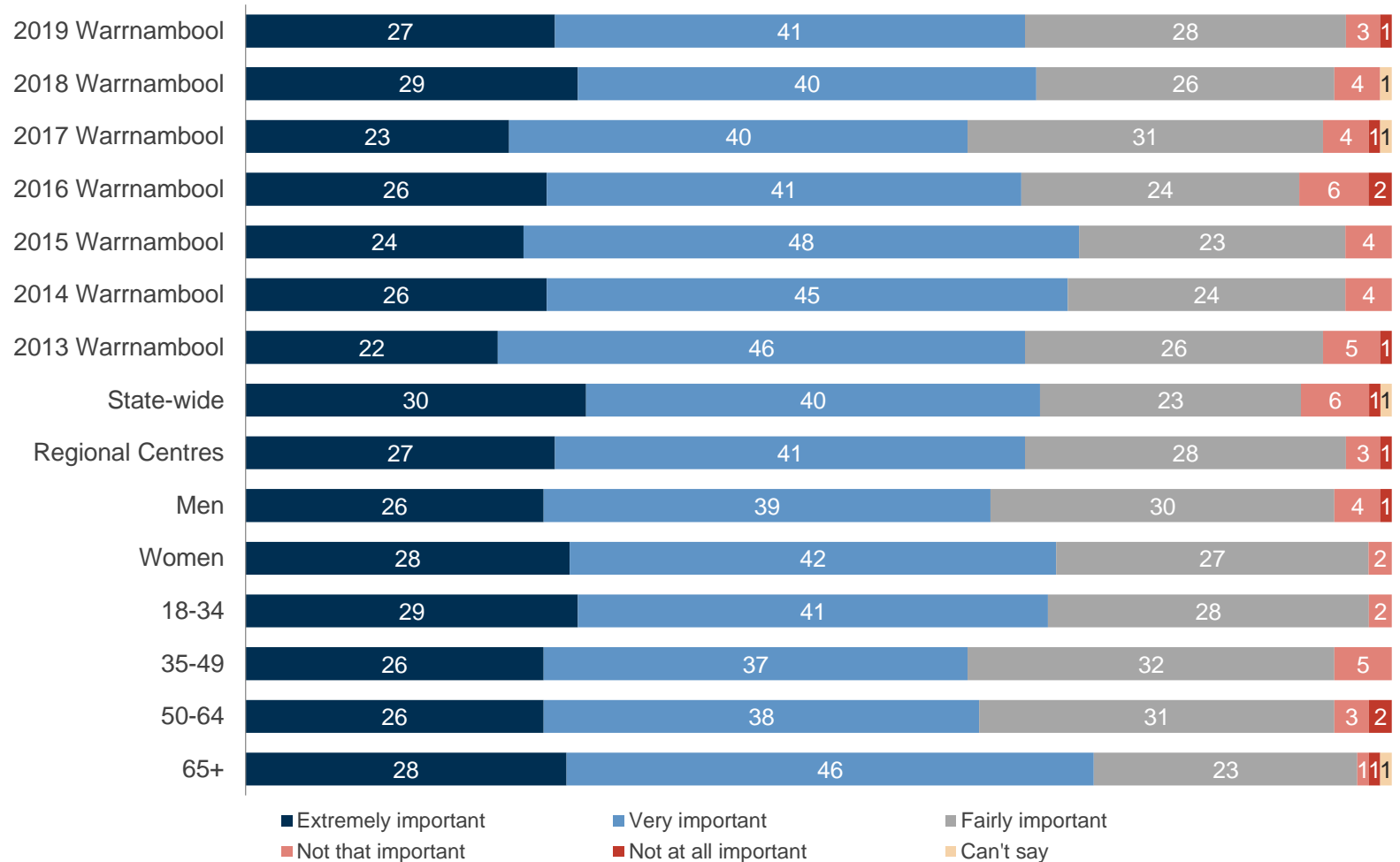
Base: All respondents. Councils asked state-wide: 11 Councils asked group: 1

Note: Please see Appendix A for explanation of significant differences.



# Traffic management importance

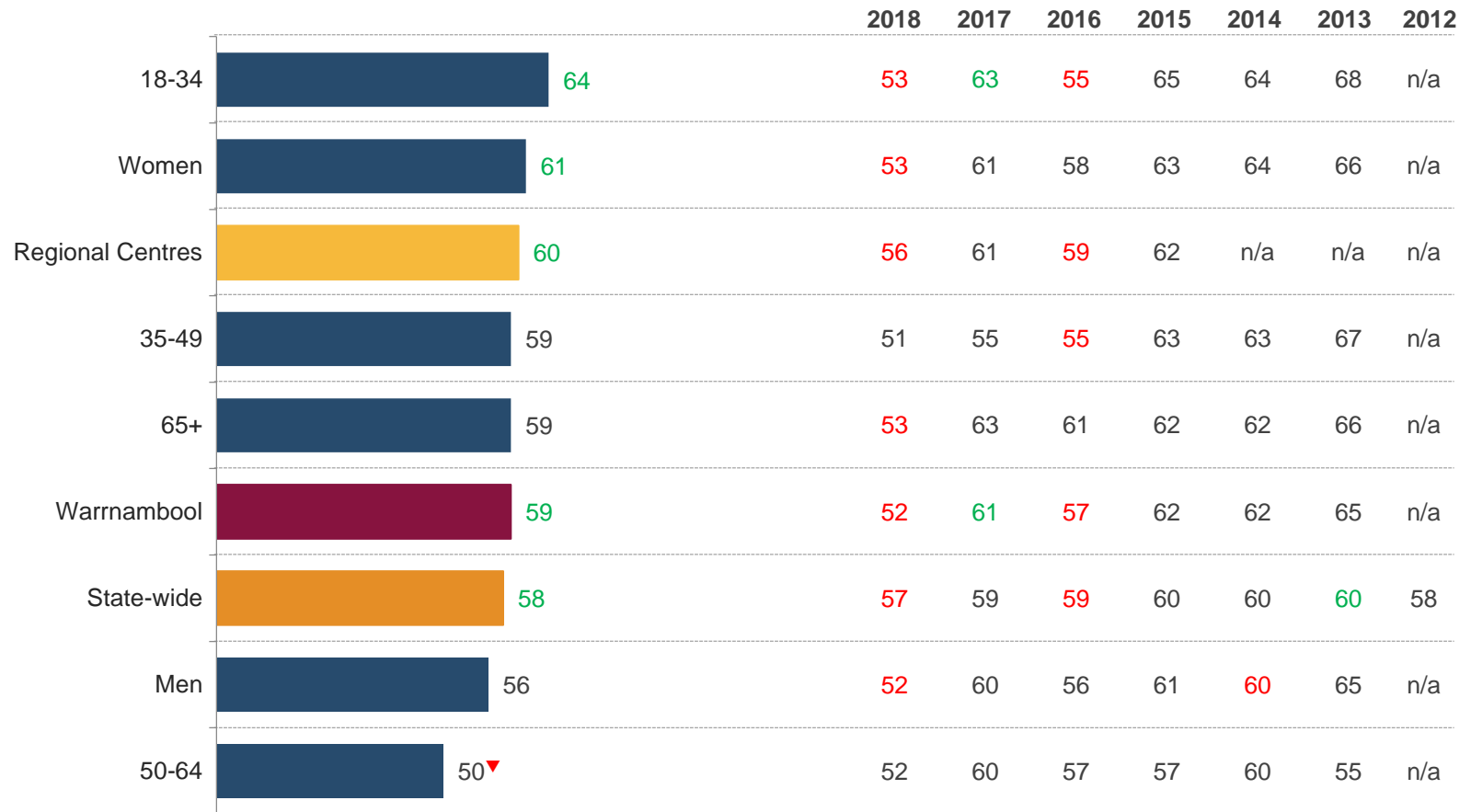
## 2019 Traffic management importance (%)





# Traffic management performance

## 2019 Traffic management performance (index scores)



Q2. How has Council performed on 'Traffic management' over the last 12 months?

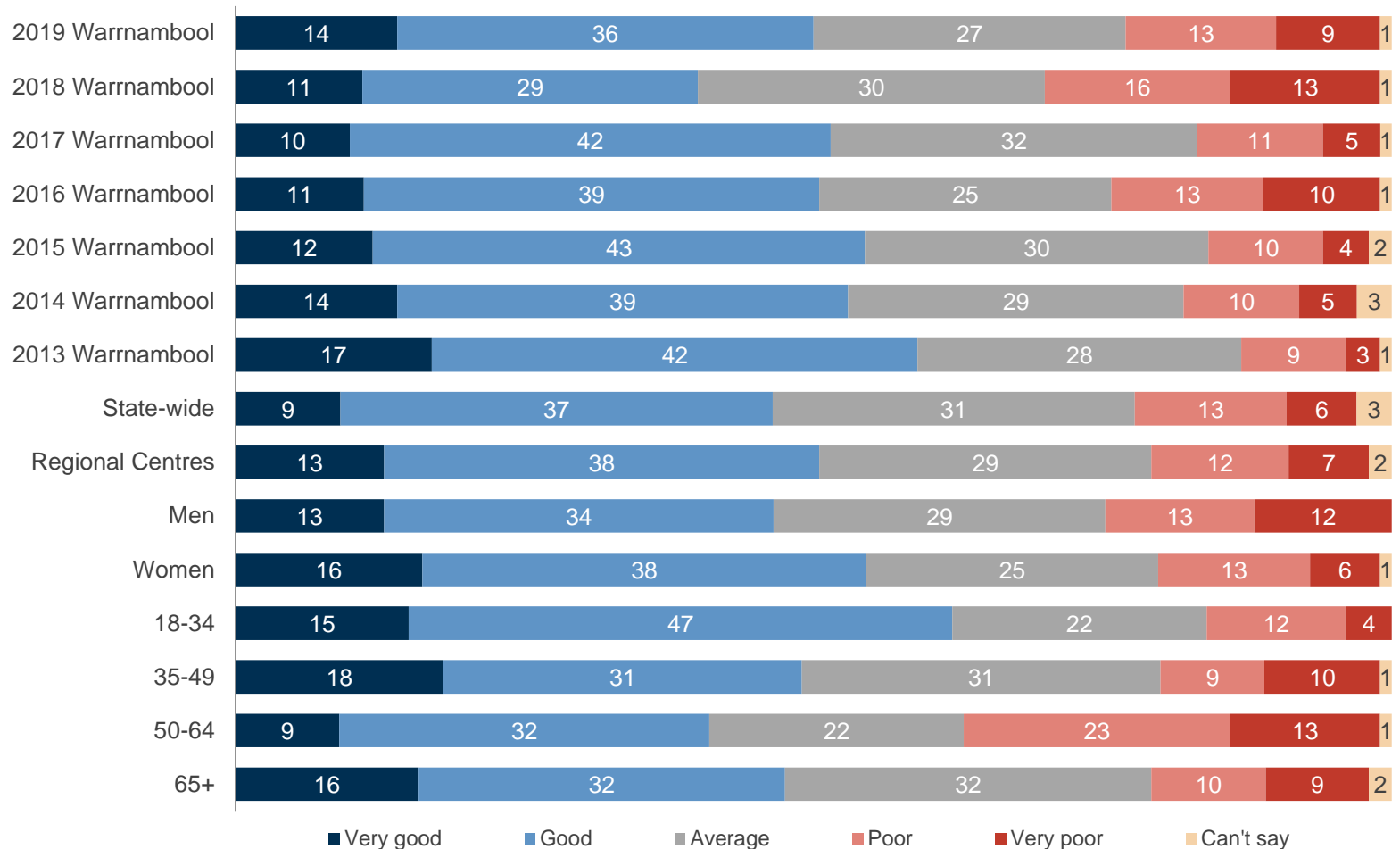
Base: All respondents. Councils asked state-wide: 16 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.



# Traffic management performance

## 2019 Traffic management performance (%)

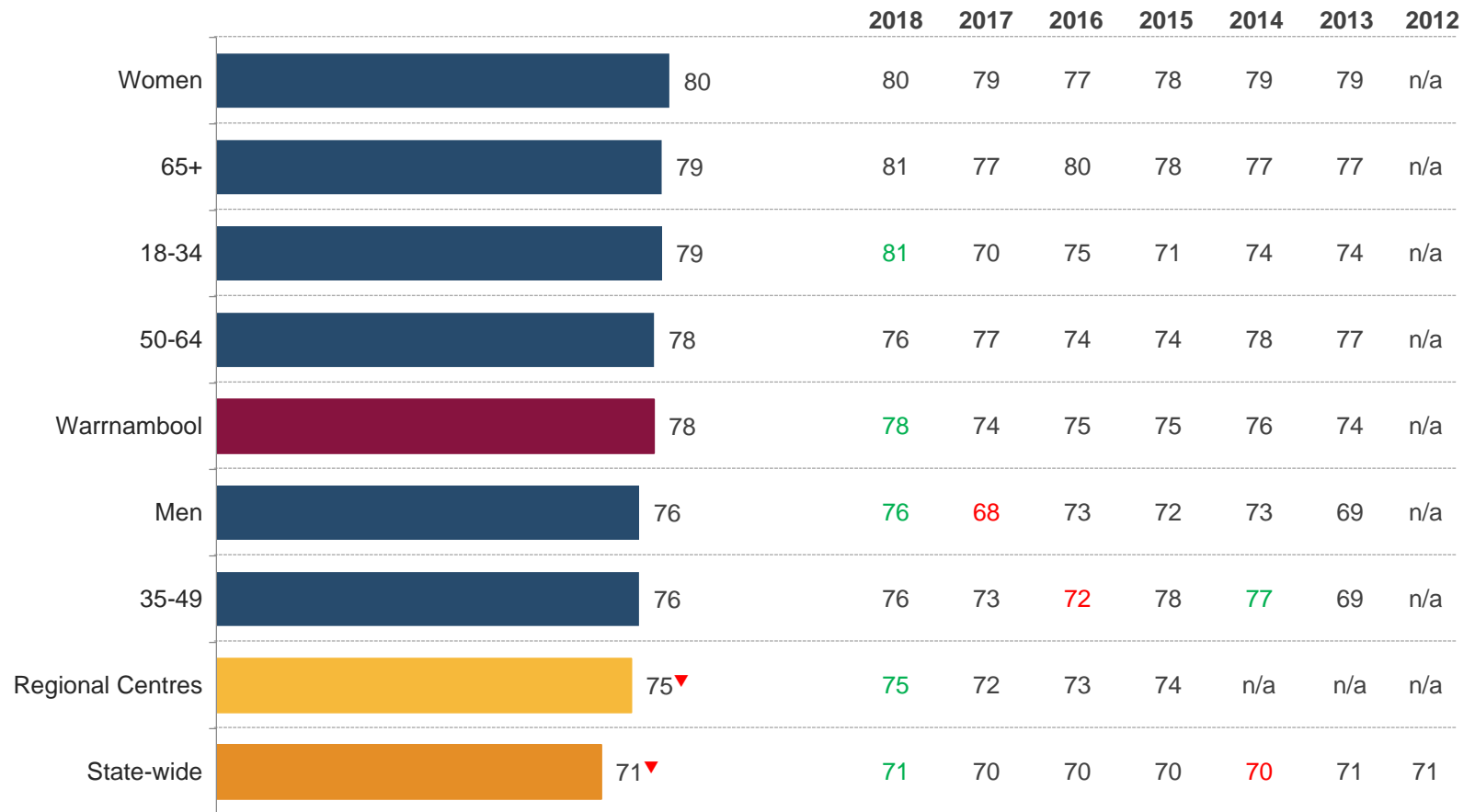






# Parking facilities importance

## 2019 Parking importance (index scores)



Q1. Firstly, how important should 'Parking facilities' be as a responsibility for Council?

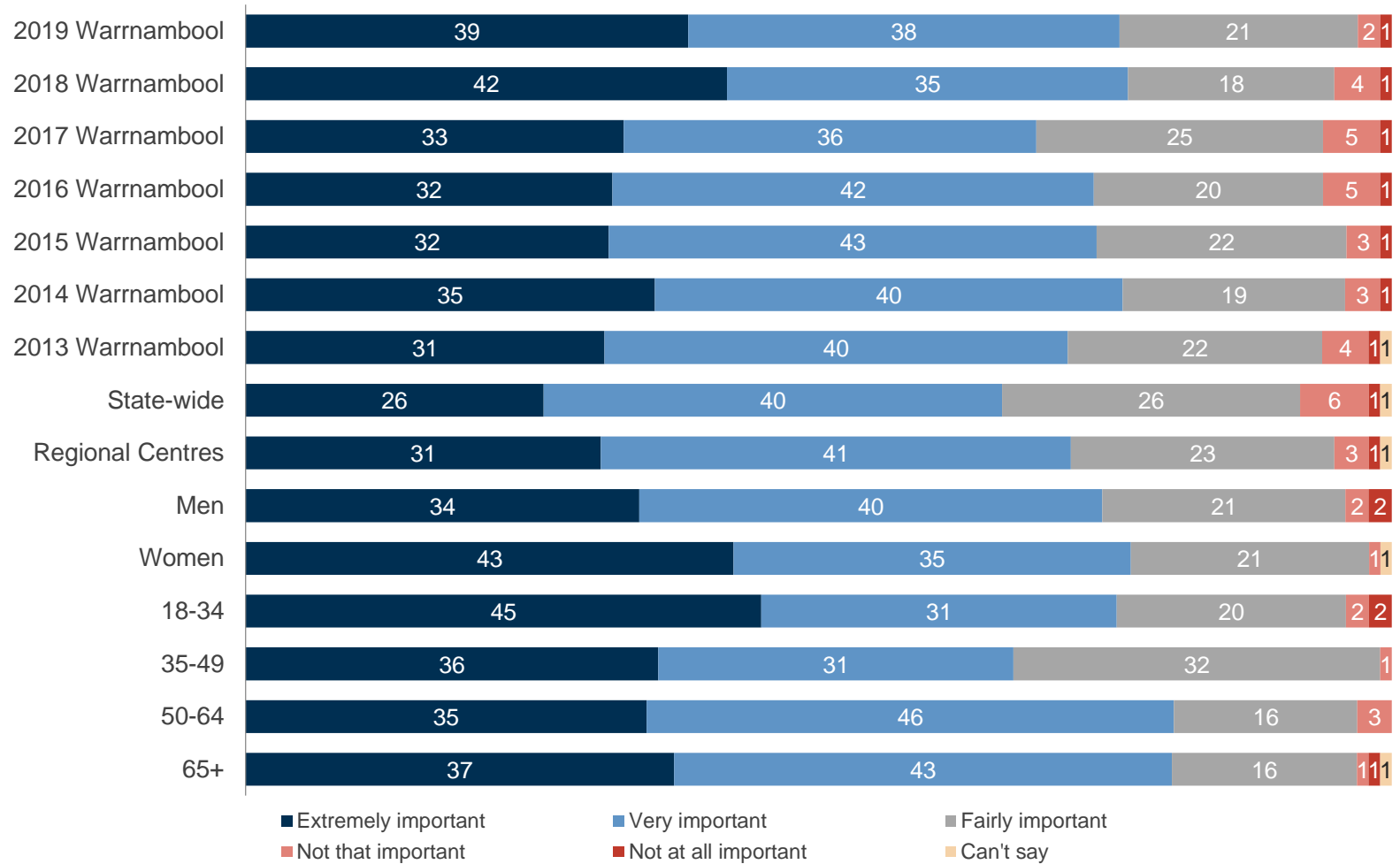
Base: All respondents. Councils asked state-wide: 17 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



## Parking facilities importance

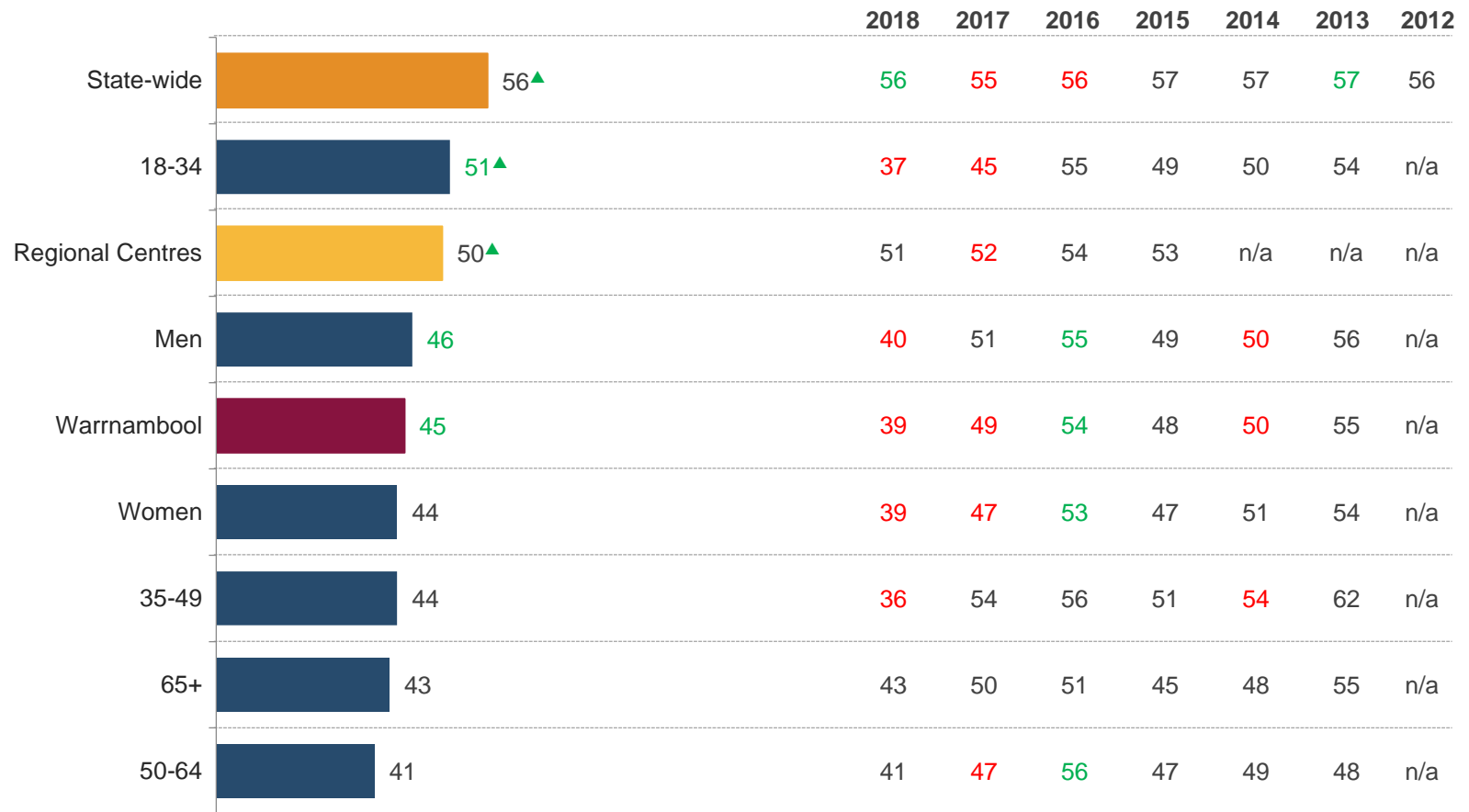
### 2019 Parking importance (%)





# Parking facilities performance

## 2019 Parking performance (index scores)



Q2. How has Council performed on 'Parking facilities' over the last 12 months?

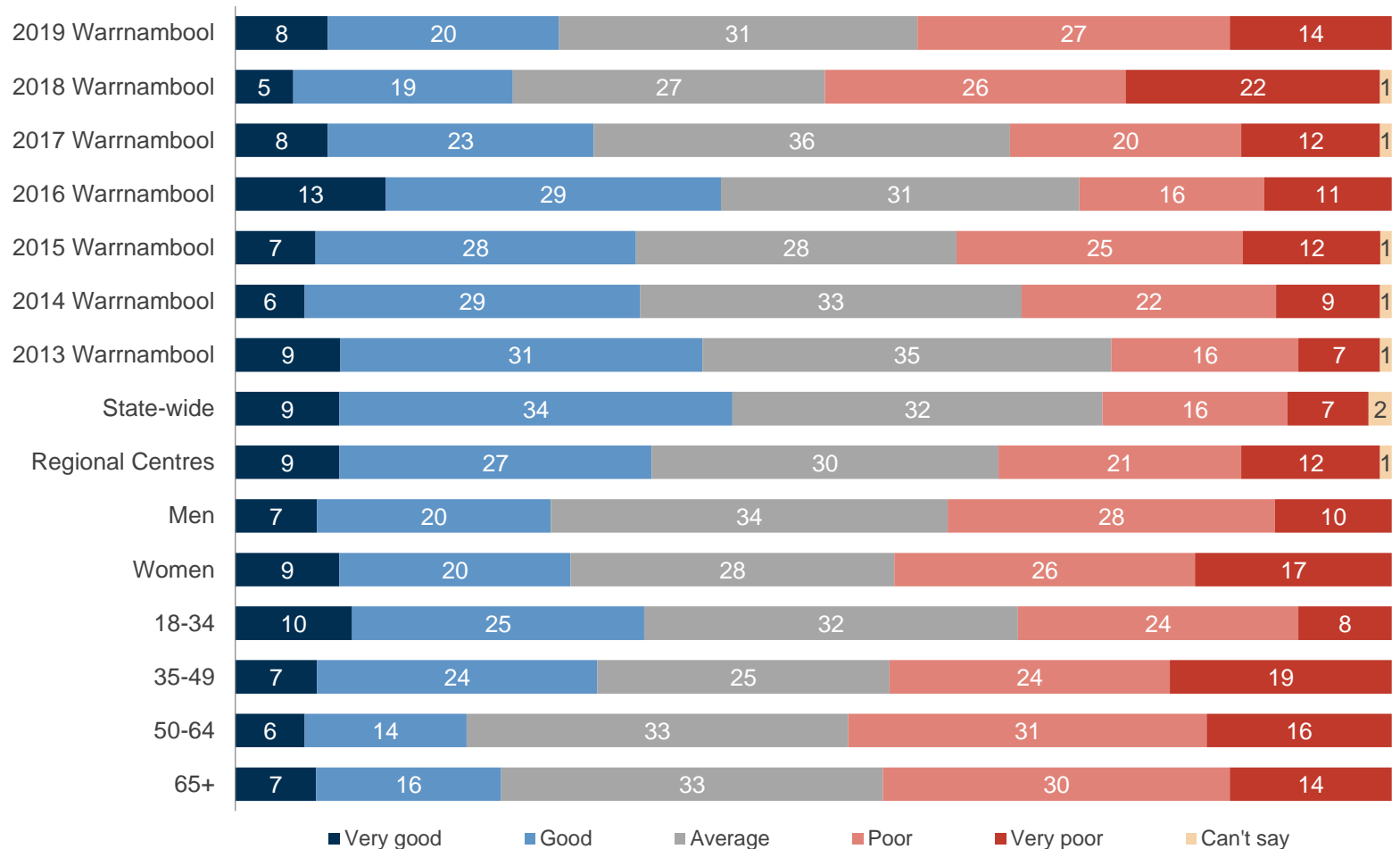
Base: All respondents. Councils asked state-wide: 21 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



## Parking facilities performance

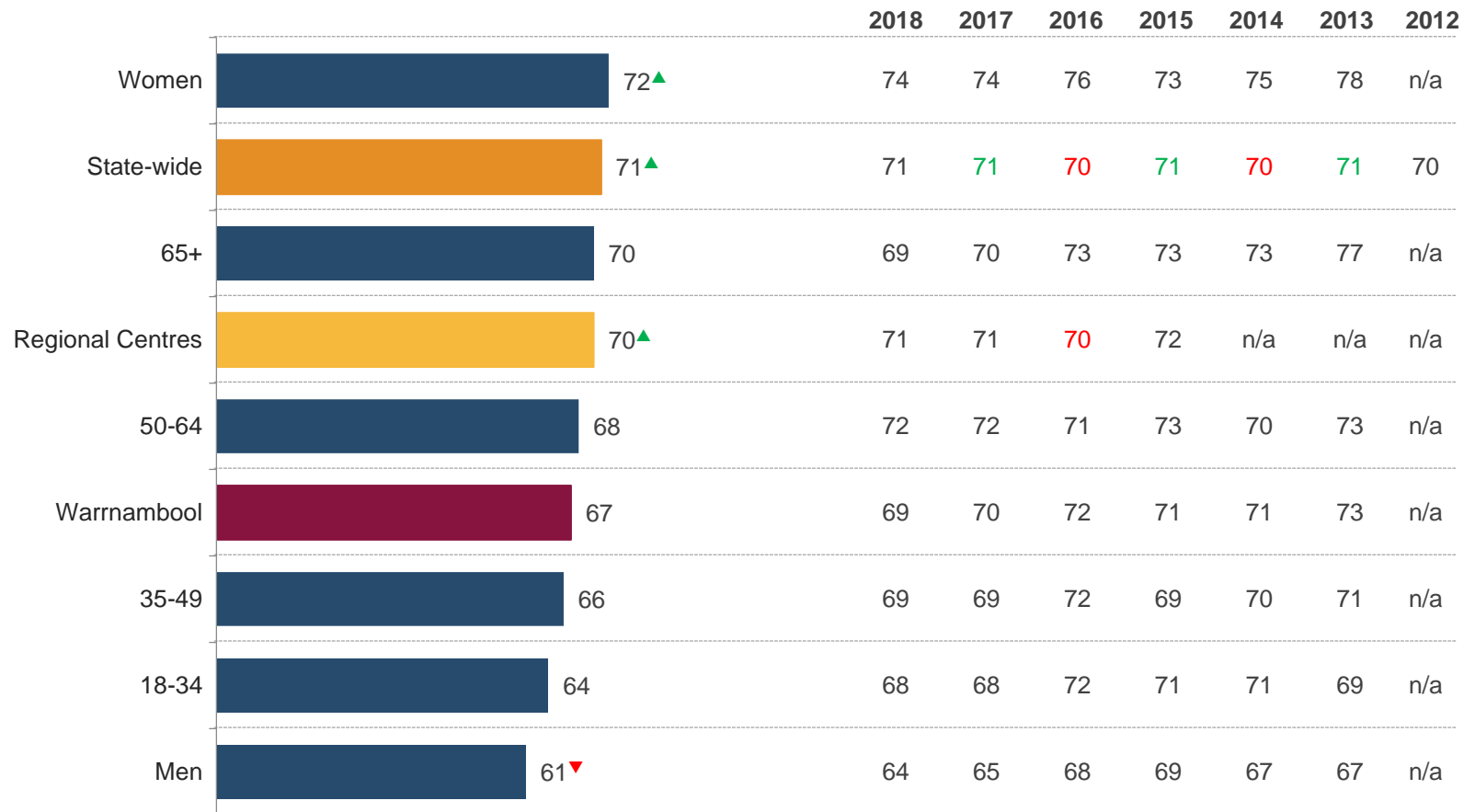
### 2019 Parking performance (%)





## Enforcement of local laws importance

2019 Law enforcement importance (index scores)



Q1. Firstly, how important should 'Enforcement of local laws' be as a responsibility for Council?

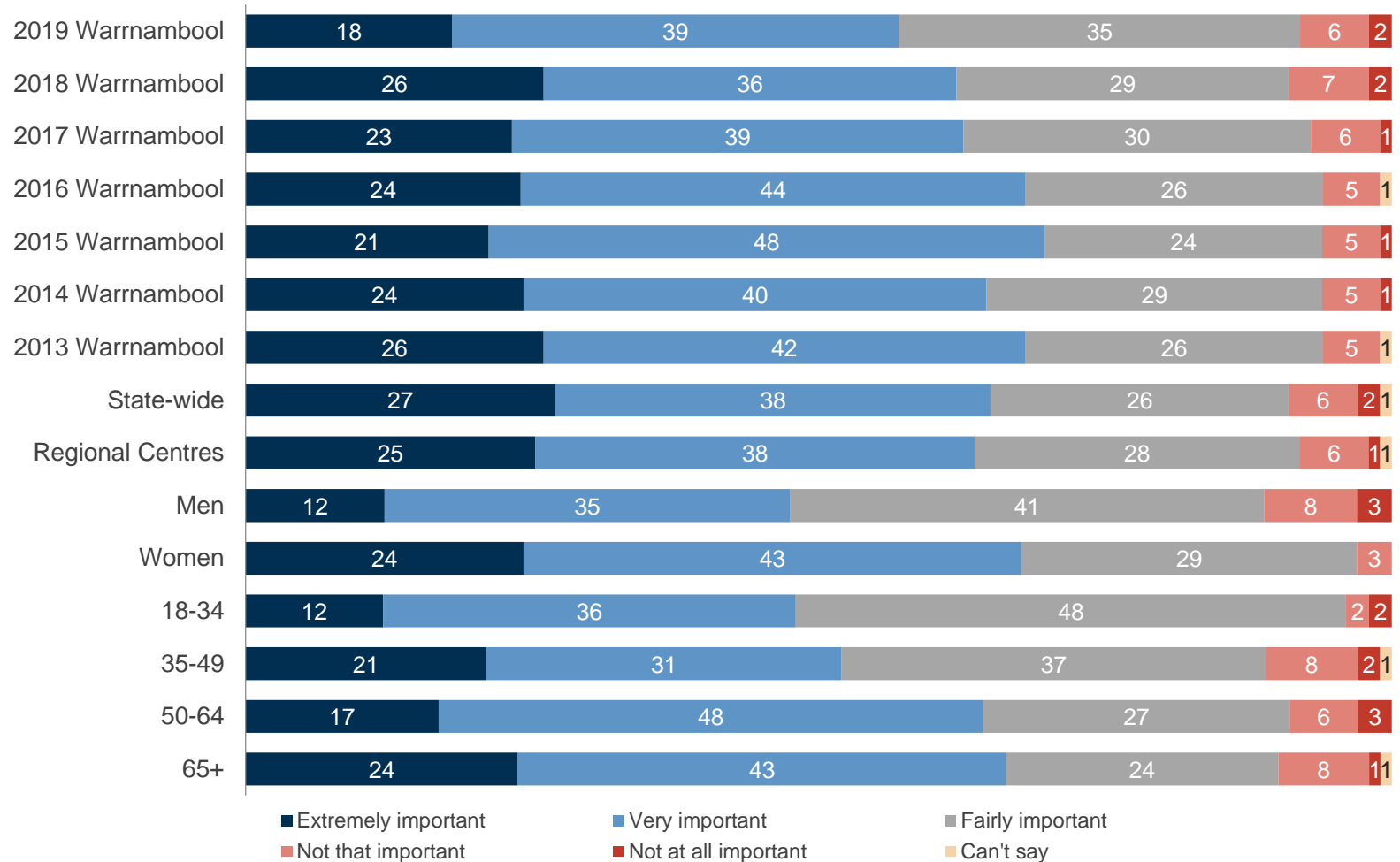
Base: All respondents. Councils asked state-wide: 23 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Enforcement of local laws importance

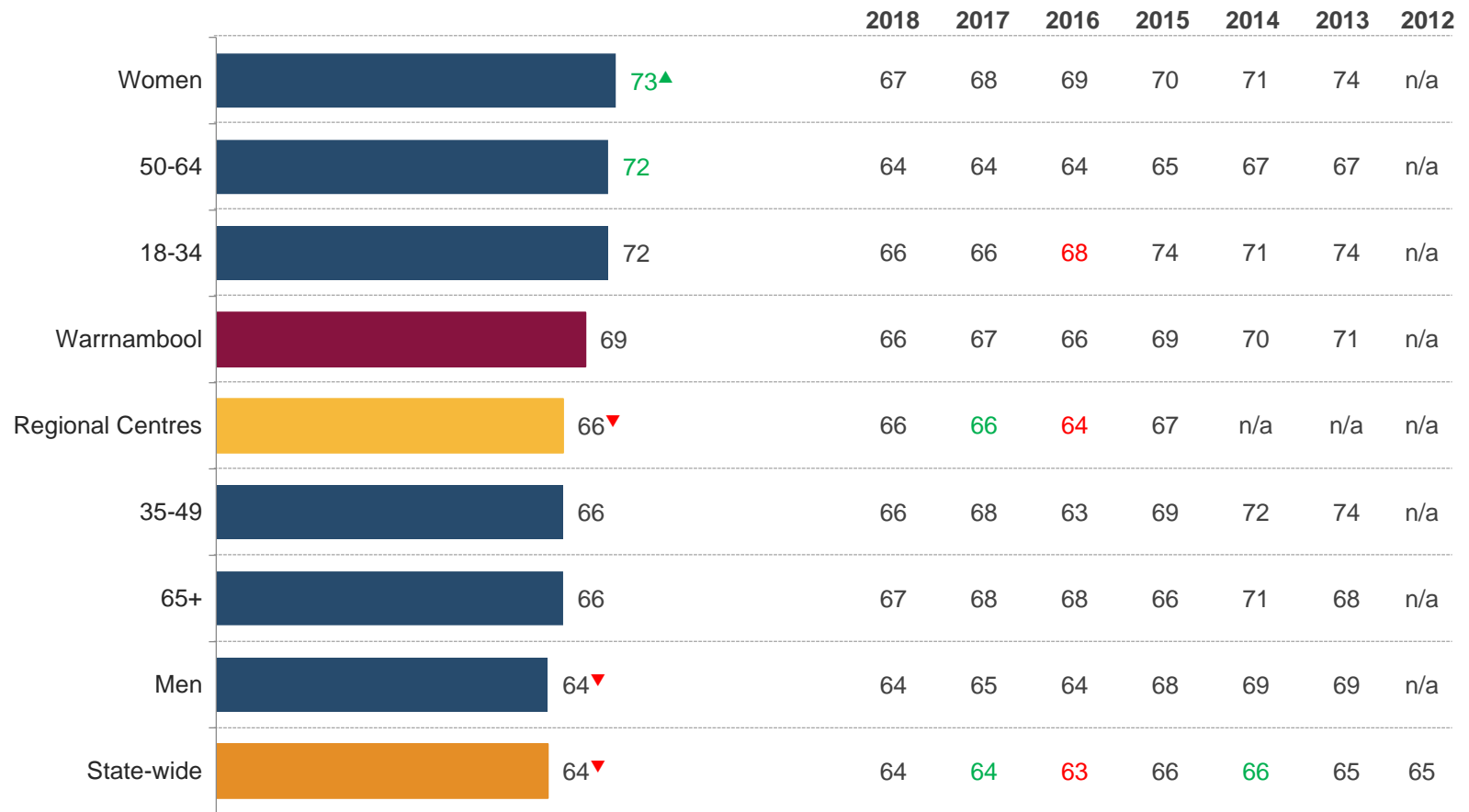
## 2019 Law enforcement importance (%)





## Enforcement of local laws performance

### 2019 Law enforcement performance (index scores)



Q2. How has Council performed on 'Enforcement of local laws' over the last 12 months?

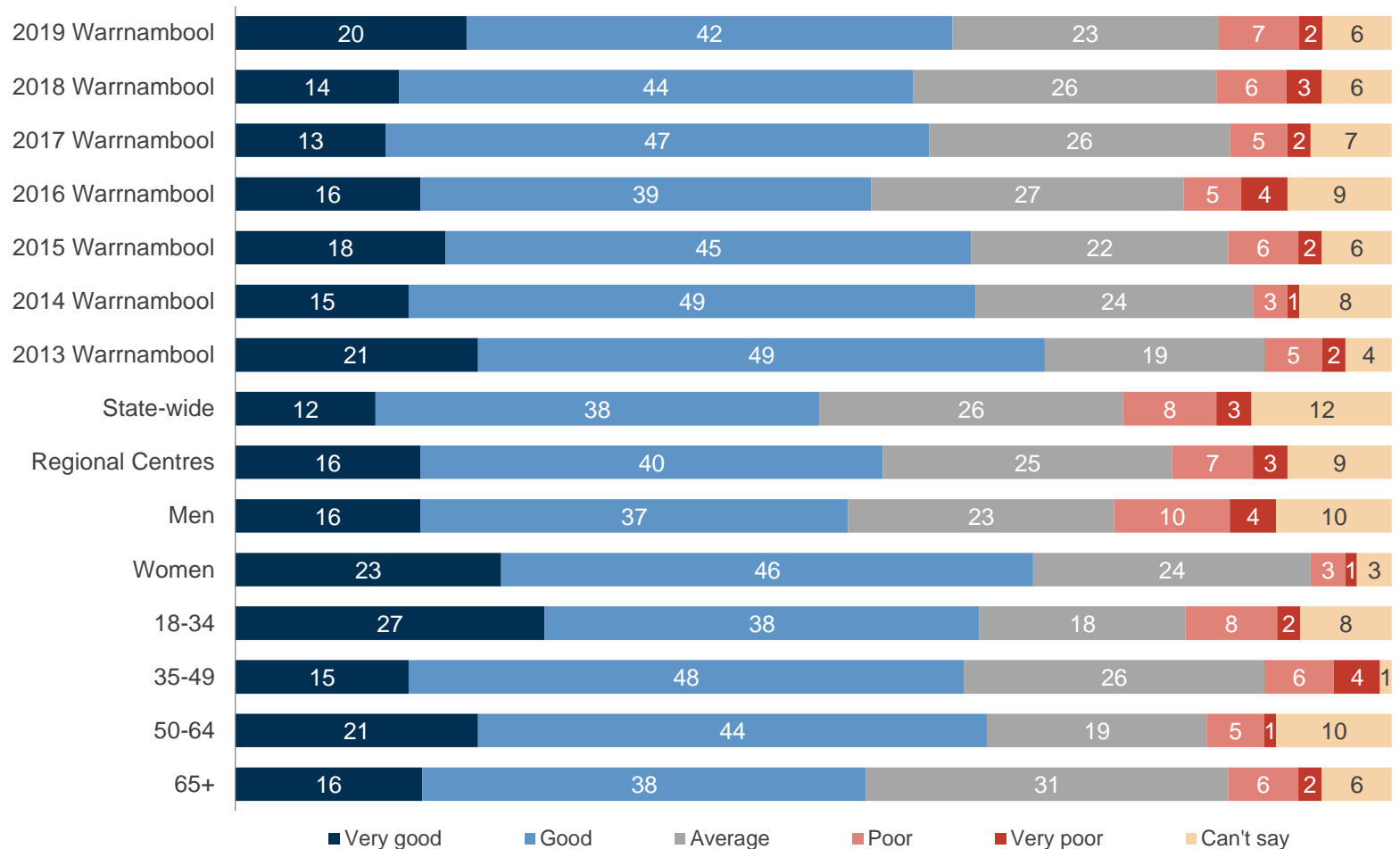
Base: All respondents. Councils asked state-wide: 34 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Enforcement of local laws performance

## 2019 Law enforcement performance (%)

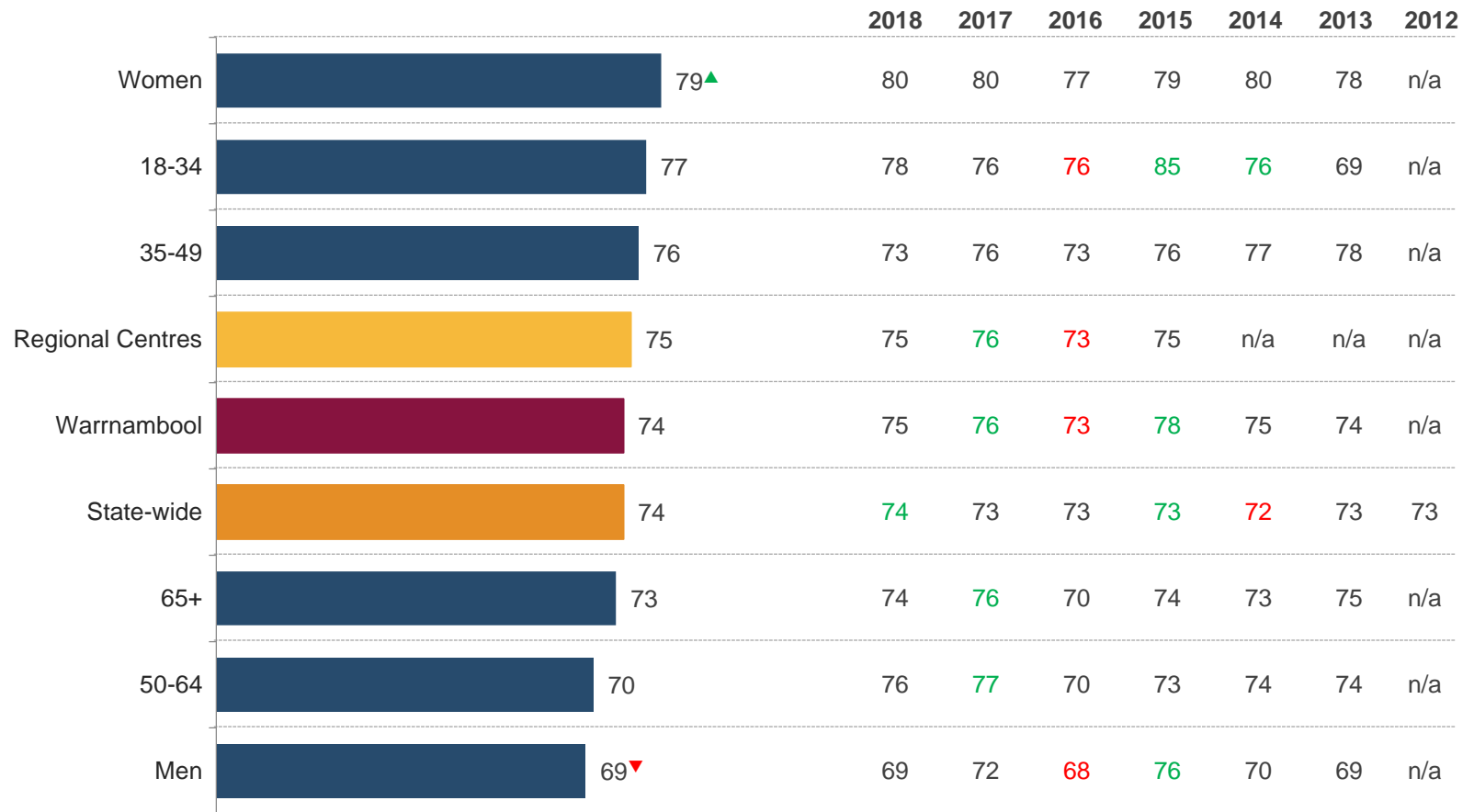






# Family support services importance

## 2019 Family support importance (index scores)



Q1. Firstly, how important should 'Family support services' be as a responsibility for Council?

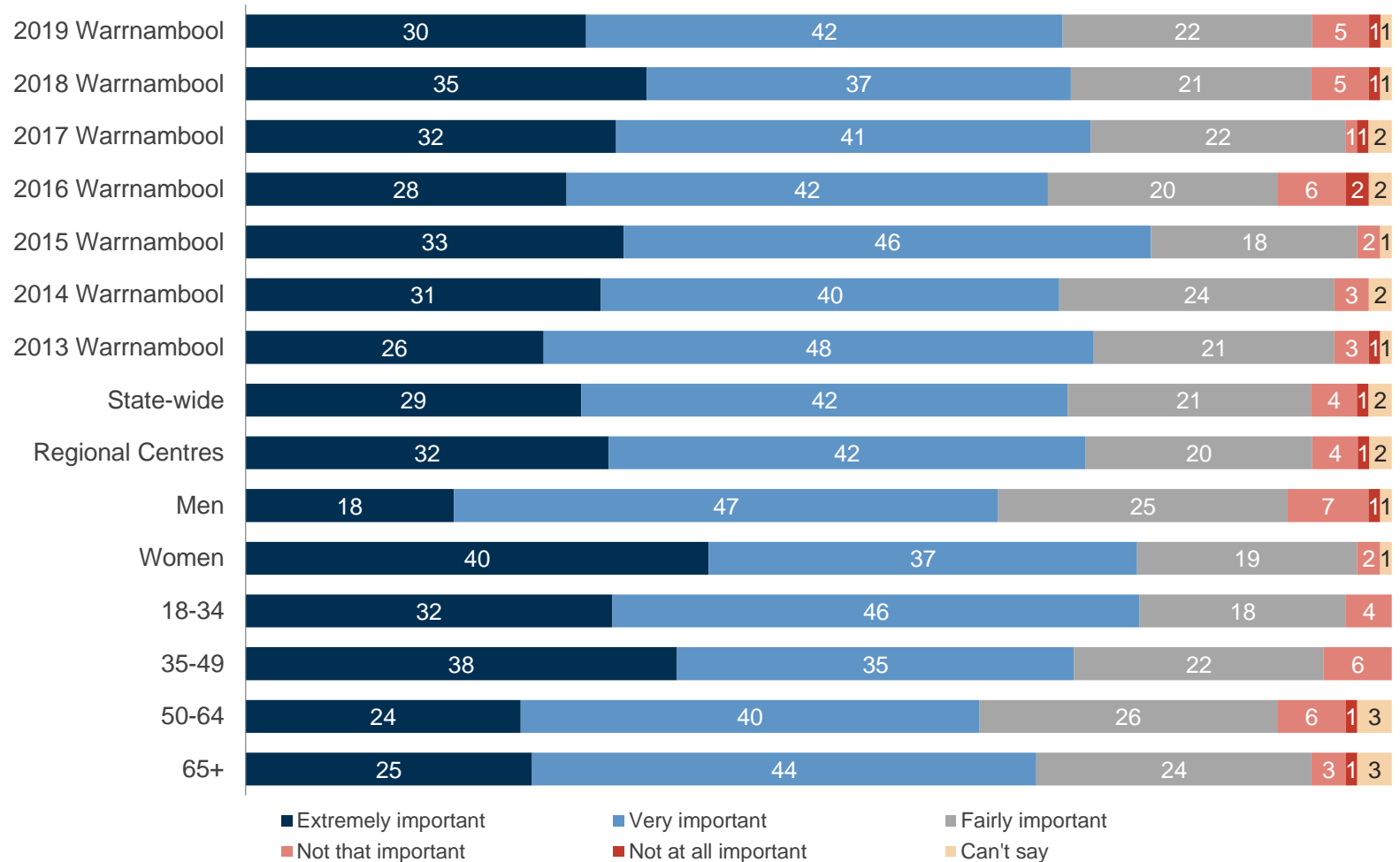
Base: All respondents. Councils asked state-wide: 21 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



## Family support services importance

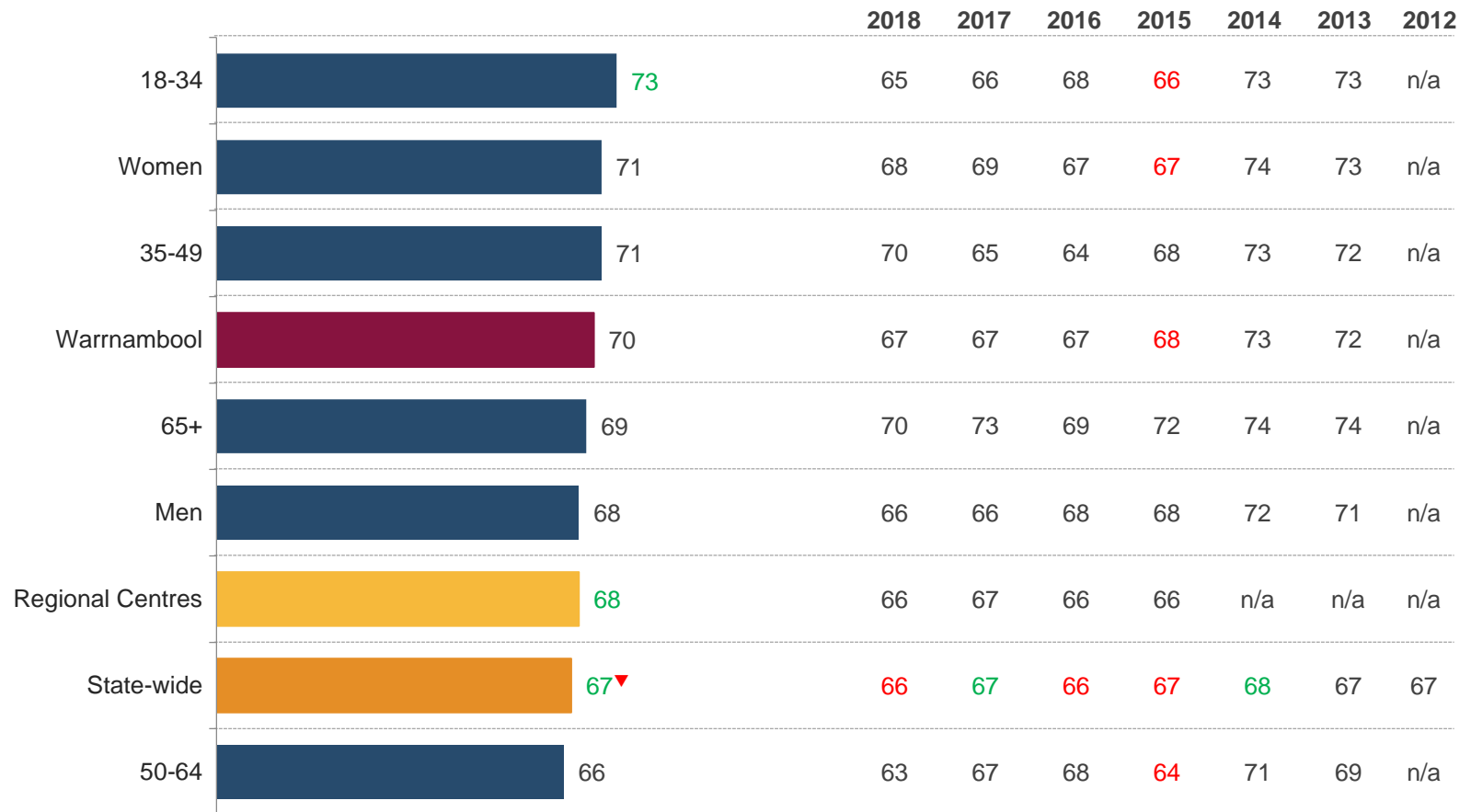
### 2019 Family support importance (%)





# Family support services performance

## 2019 Family support performance (index scores)



Q2. How has Council performed on 'Family support services' over the last 12 months?

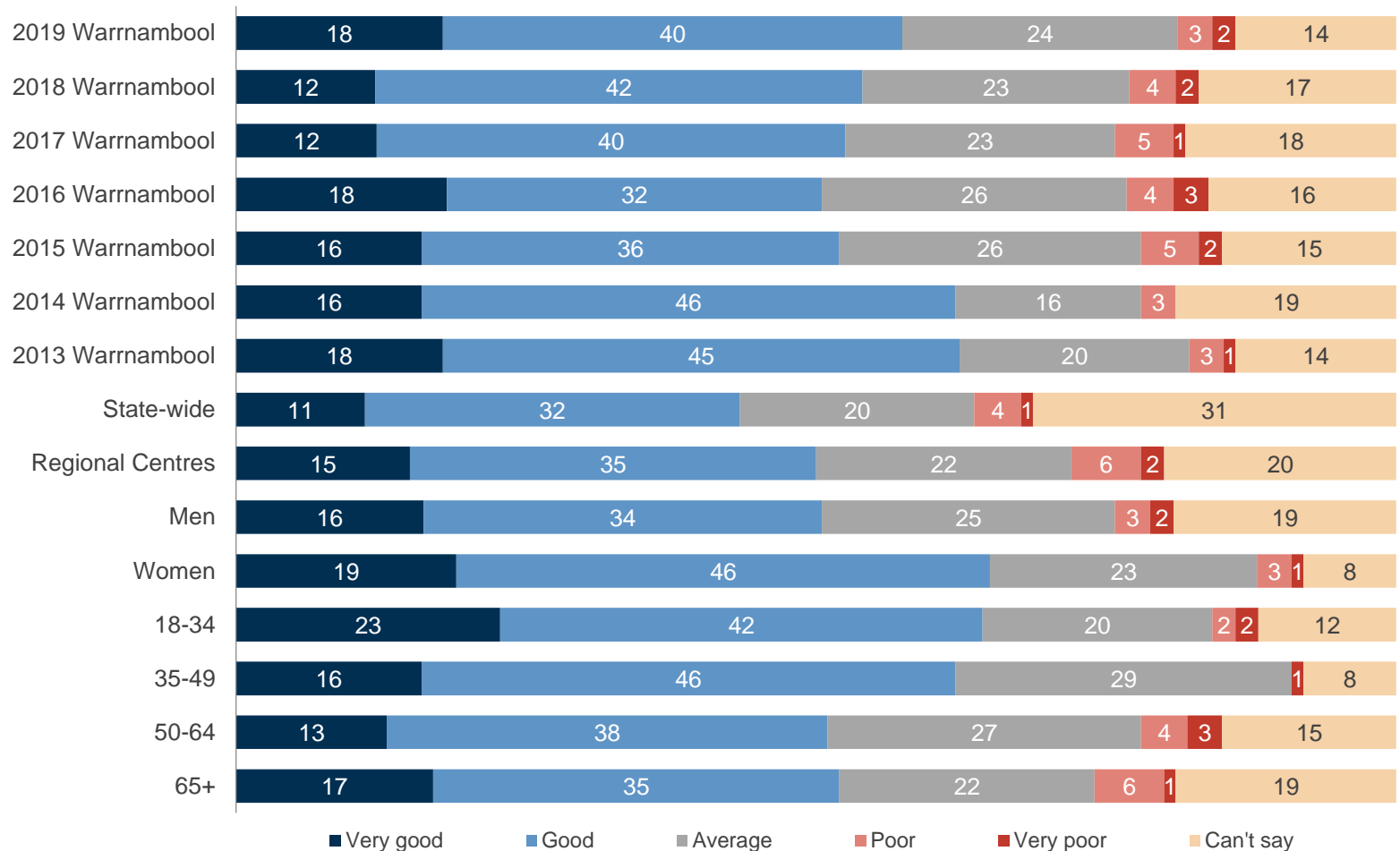
Base: All respondents. Councils asked state-wide: 31 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Family support services performance

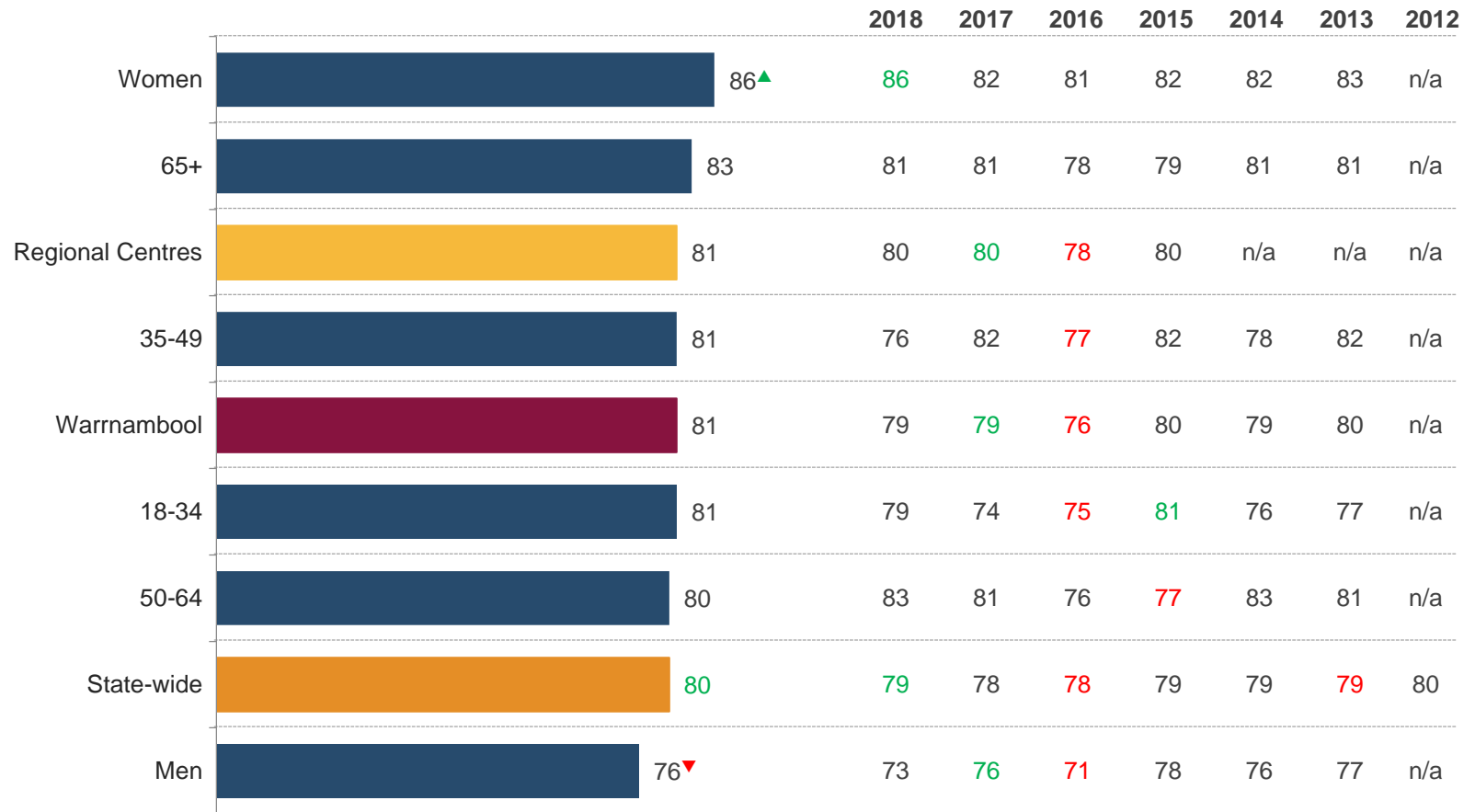
## 2019 Family support performance (%)





# Elderly support services importance

## 2019 Elderly support importance (index scores)



Q1. Firstly, how important should 'Elderly support services' be as a responsibility for Council?

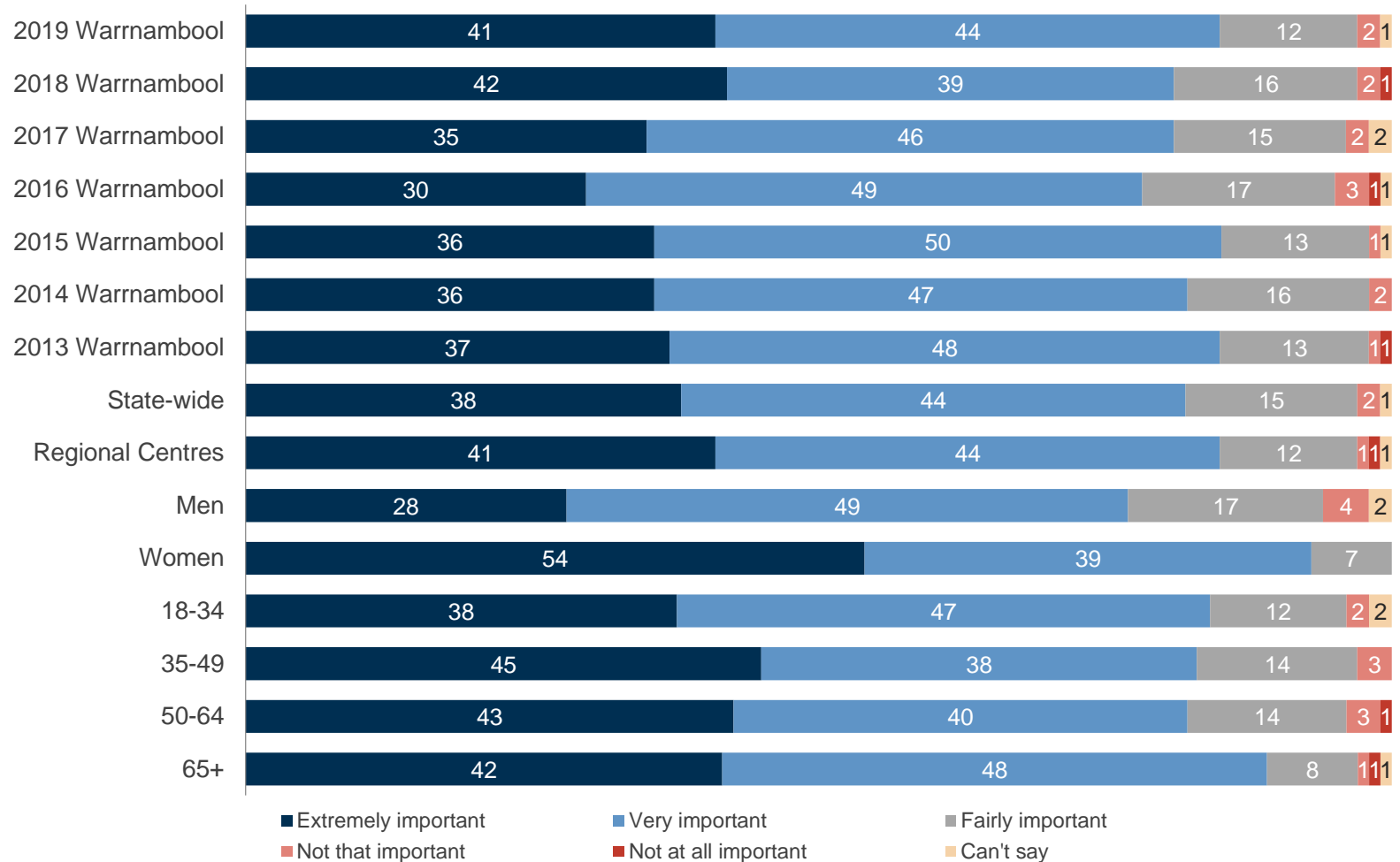
Base: All respondents. Councils asked state-wide: 21 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.



# Elderly support services importance

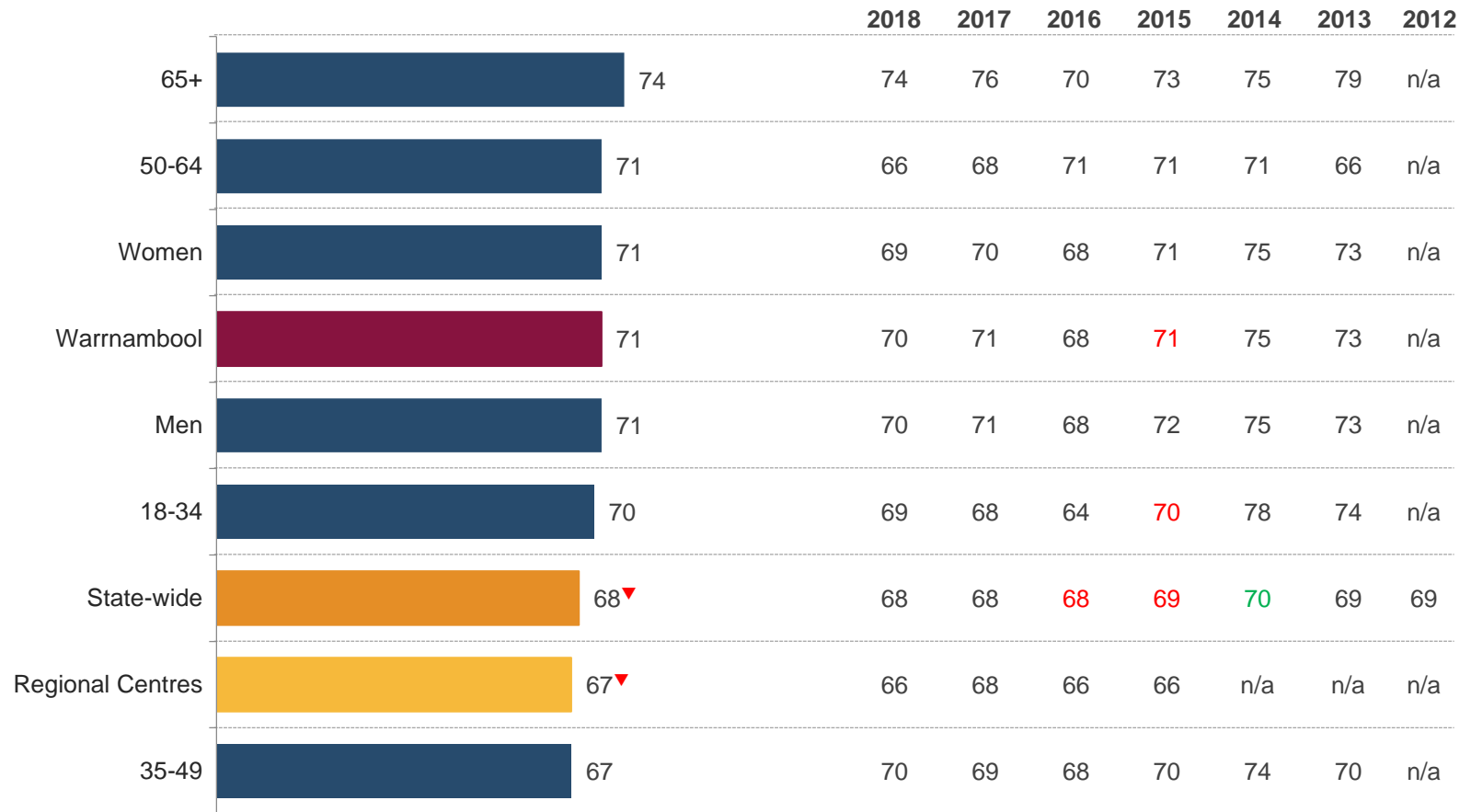
## 2019 Elderly support importance (%)





# Elderly support services performance

## 2019 Elderly support performance (index scores)



Q2. How has Council performed on 'Elderly support services' over the last 12 months?

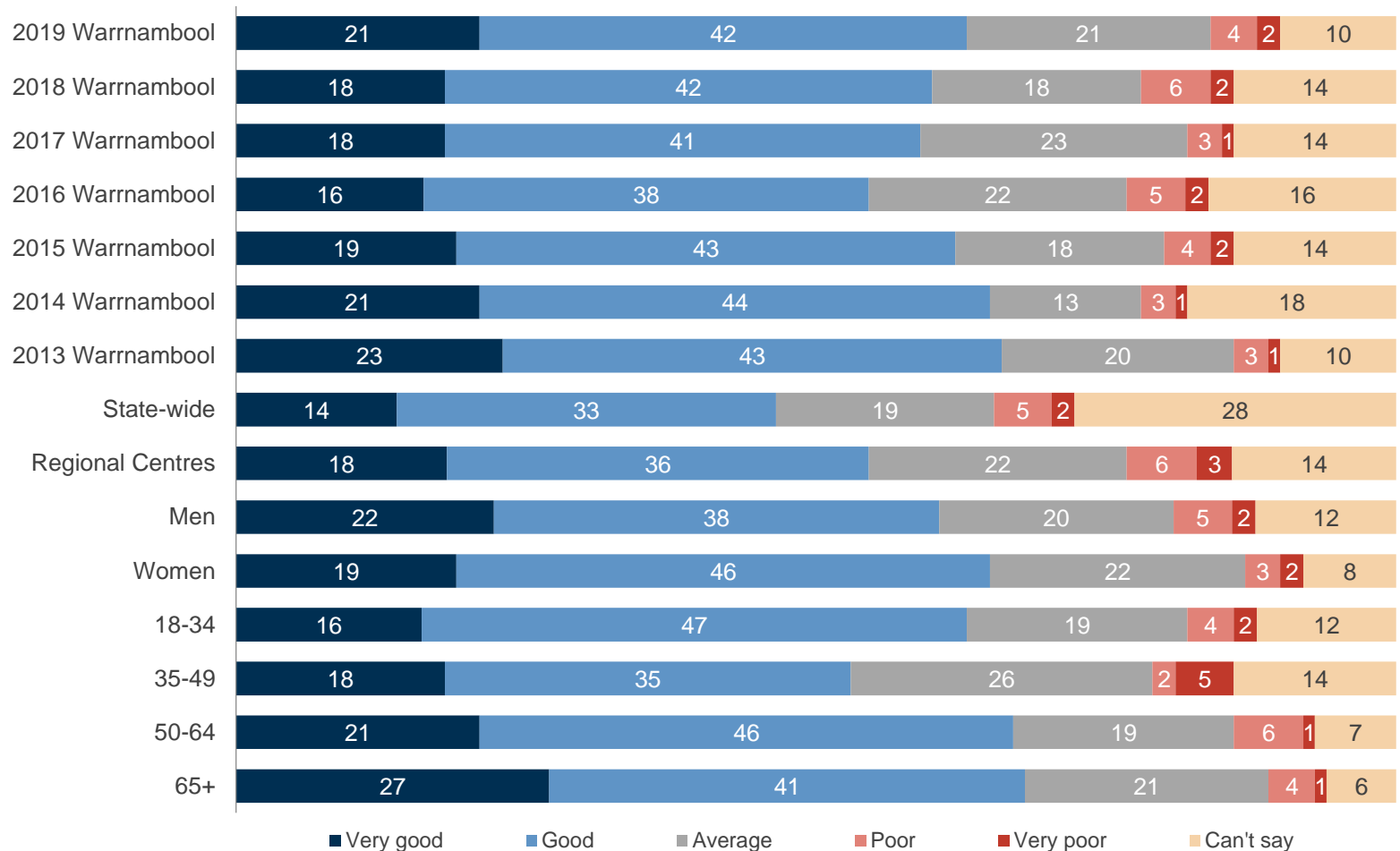
Base: All respondents. Councils asked state-wide: 32 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.



# Elderly support services performance

## 2019 Elderly support performance (%)

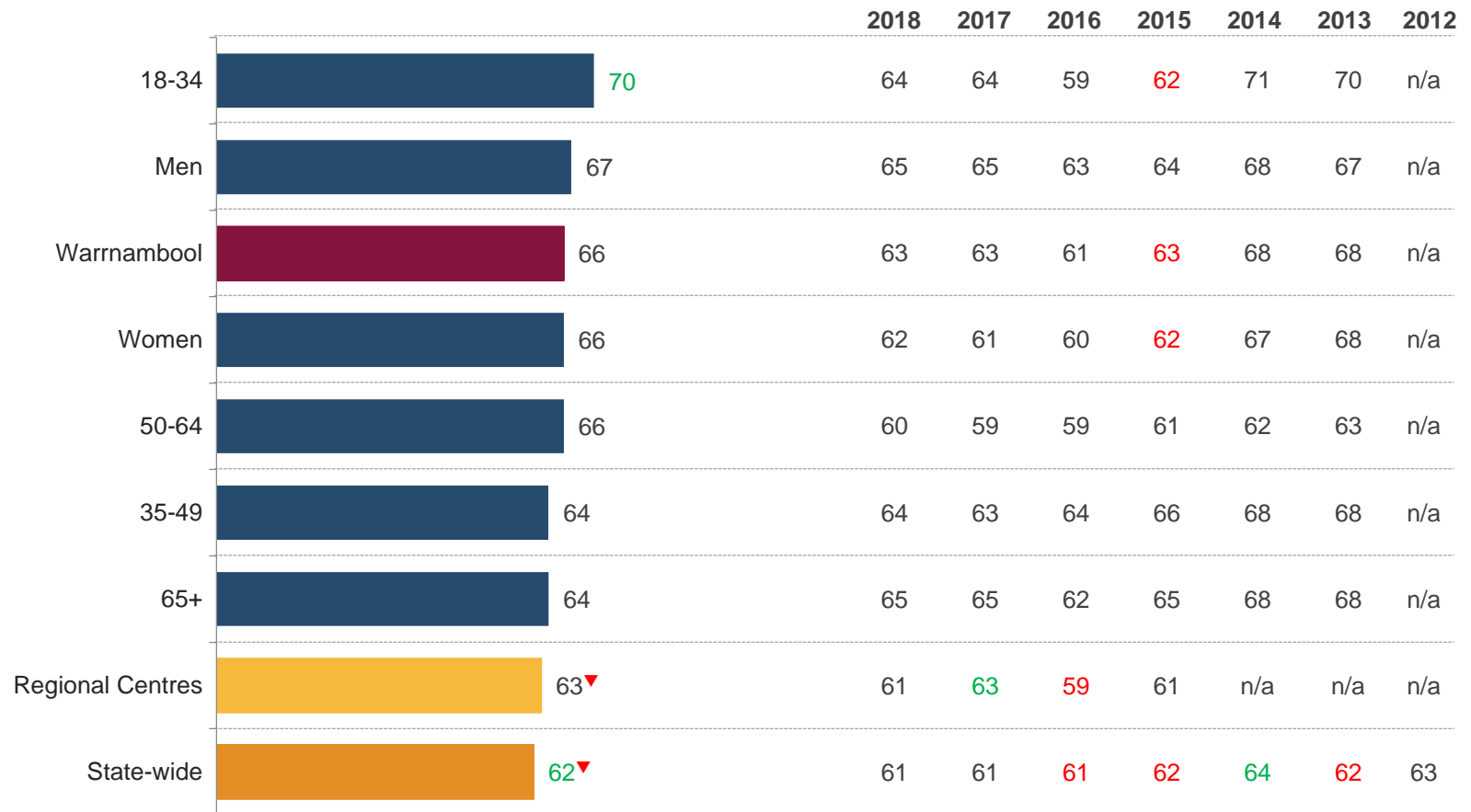






# Disadvantaged support services performance

## 2019 Disadvantaged support performance (index scores)



Q2. How has Council performed on 'Disadvantaged support services' over the last 12 months?

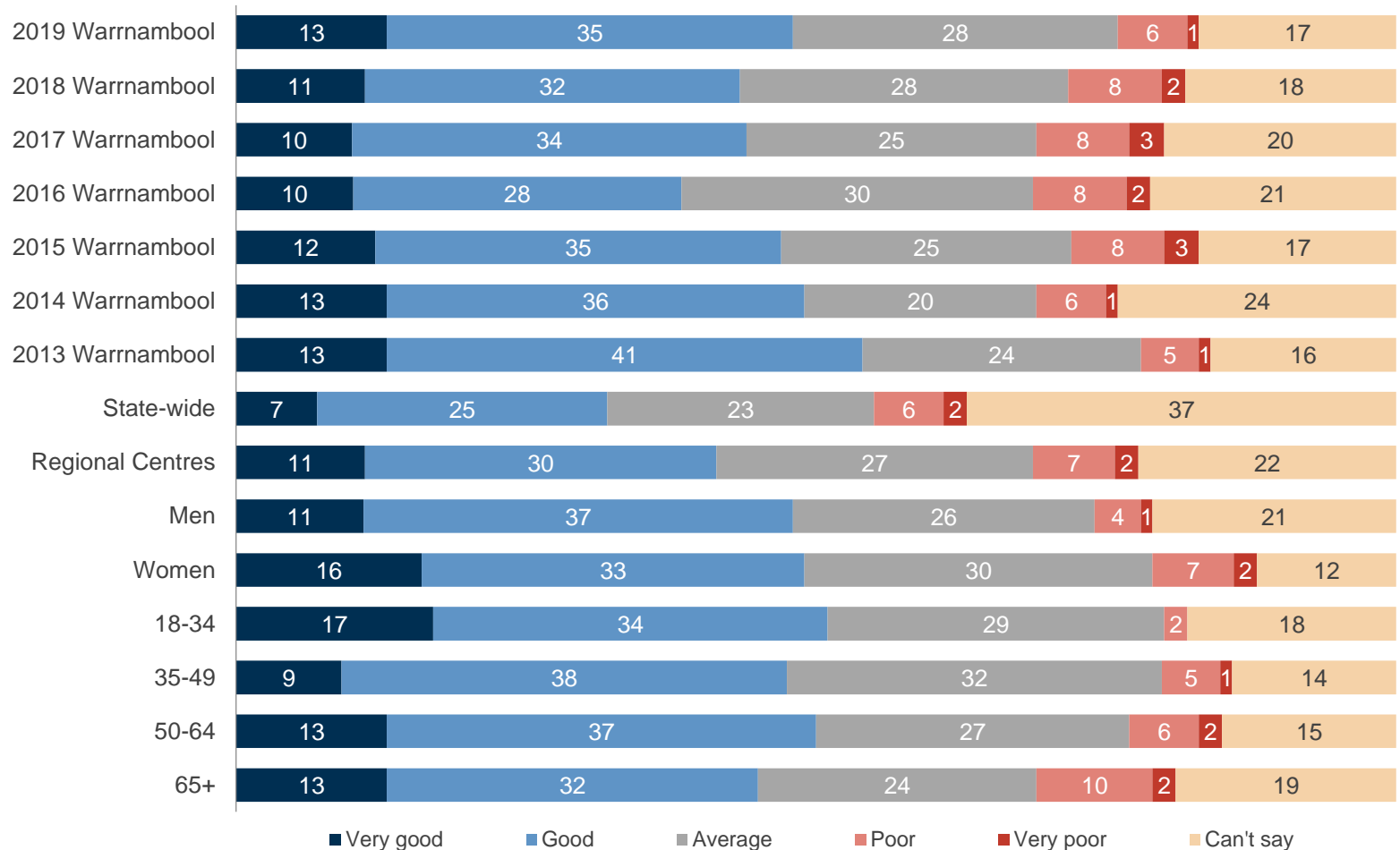
Base: All respondents. Councils asked state-wide: 16 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.



## Disadvantaged support services performance

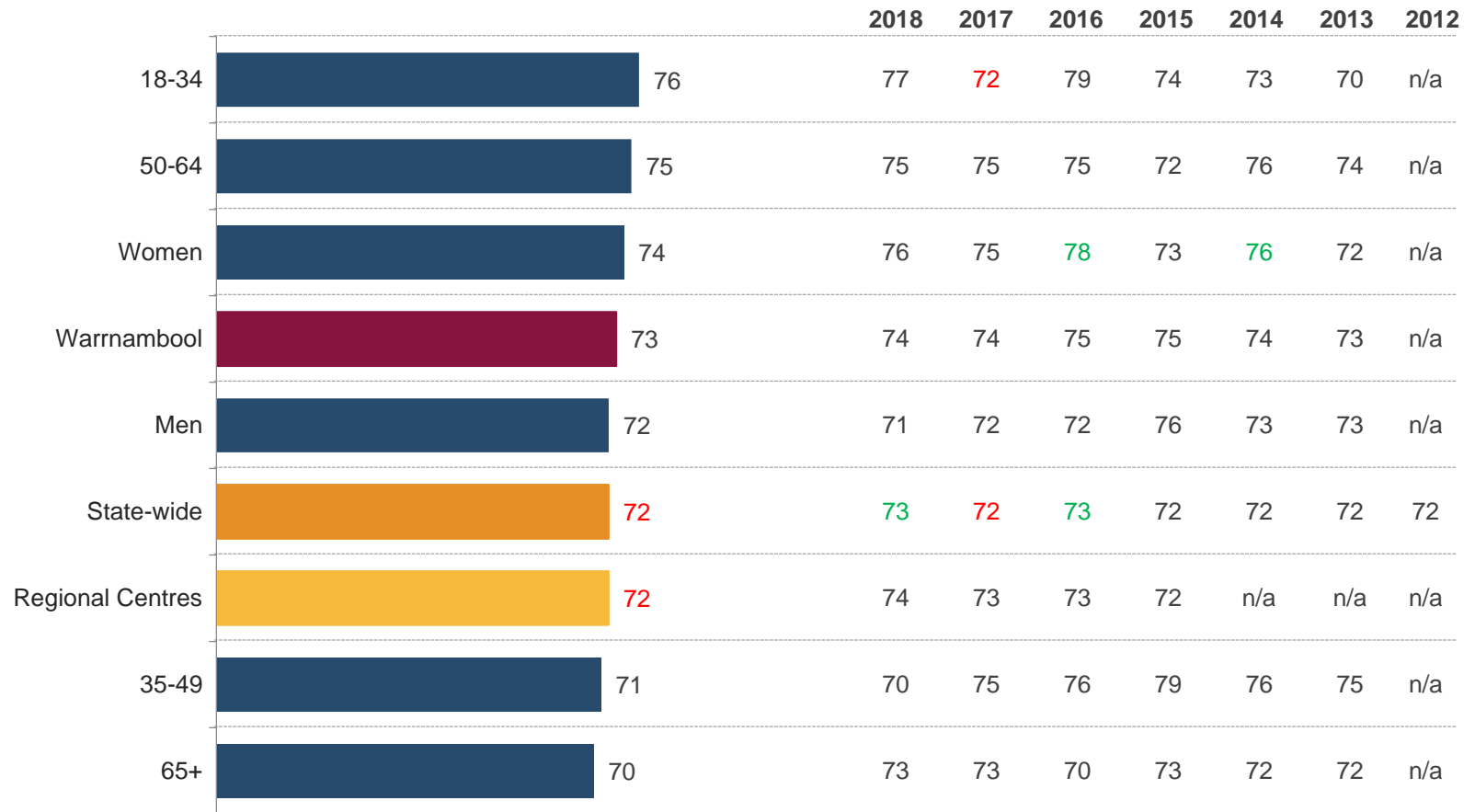
### 2019 Disadvantaged support performance (%)





## Recreational facilities importance

2019 Recreational facilities importance (index scores)



Q1. Firstly, how important should 'Recreational facilities' be as a responsibility for Council?

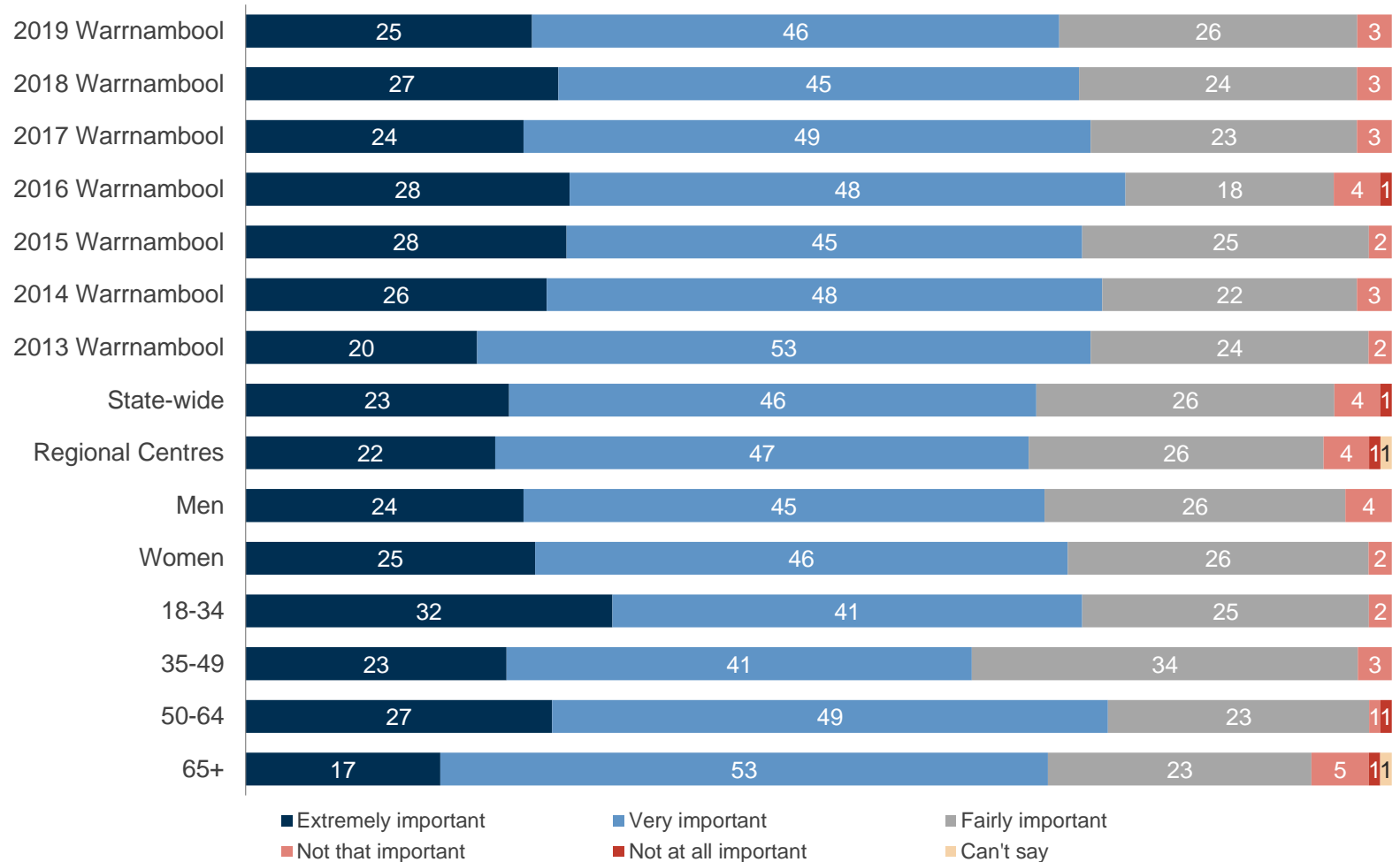
Base: All respondents. Councils asked state-wide: 29 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Recreational facilities importance

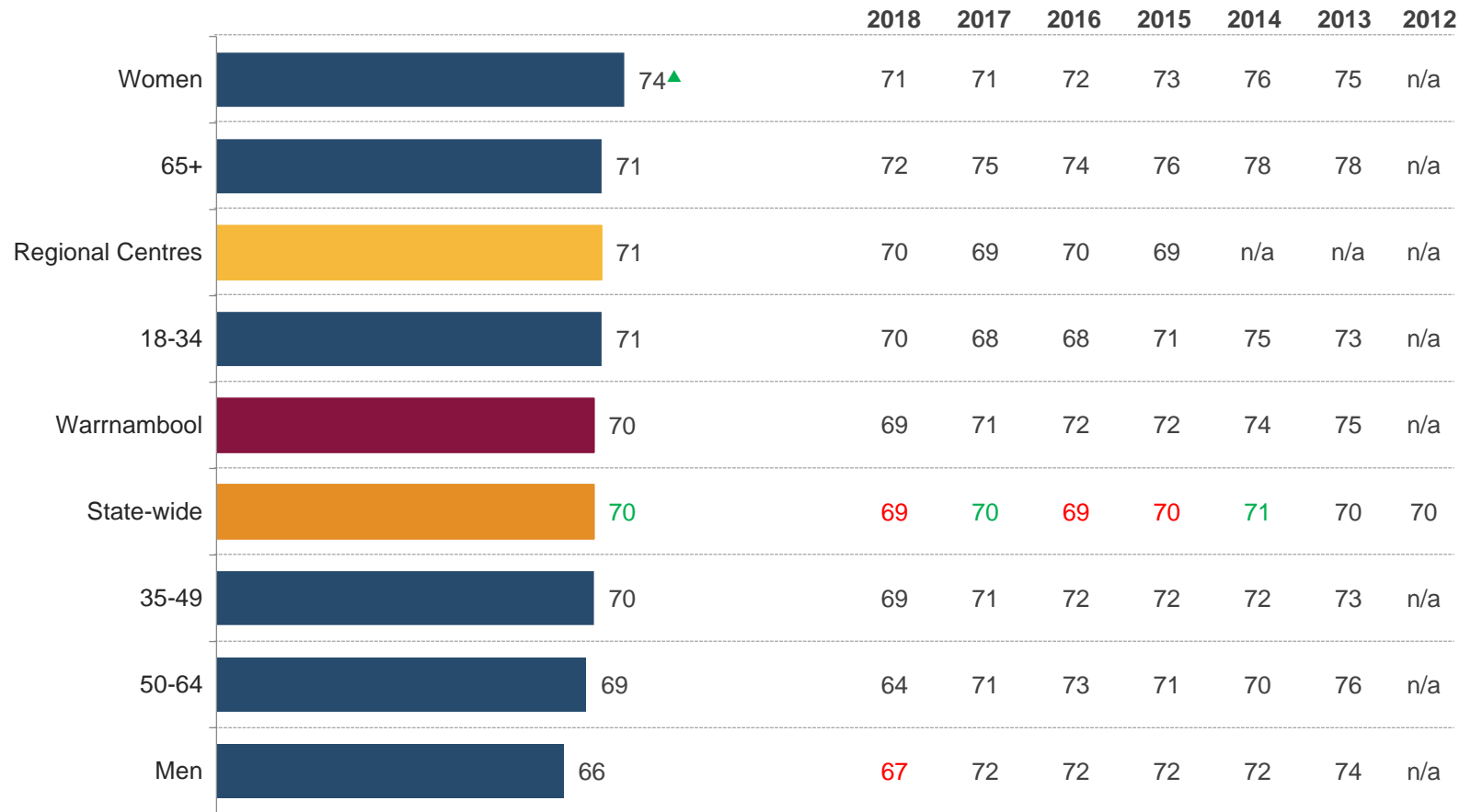
## 2019 Recreational facilities importance (%)





# Recreational facilities performance

## 2019 Recreational facilities performance (index scores)



Q2. How has Council performed on 'Recreational facilities' over the last 12 months?

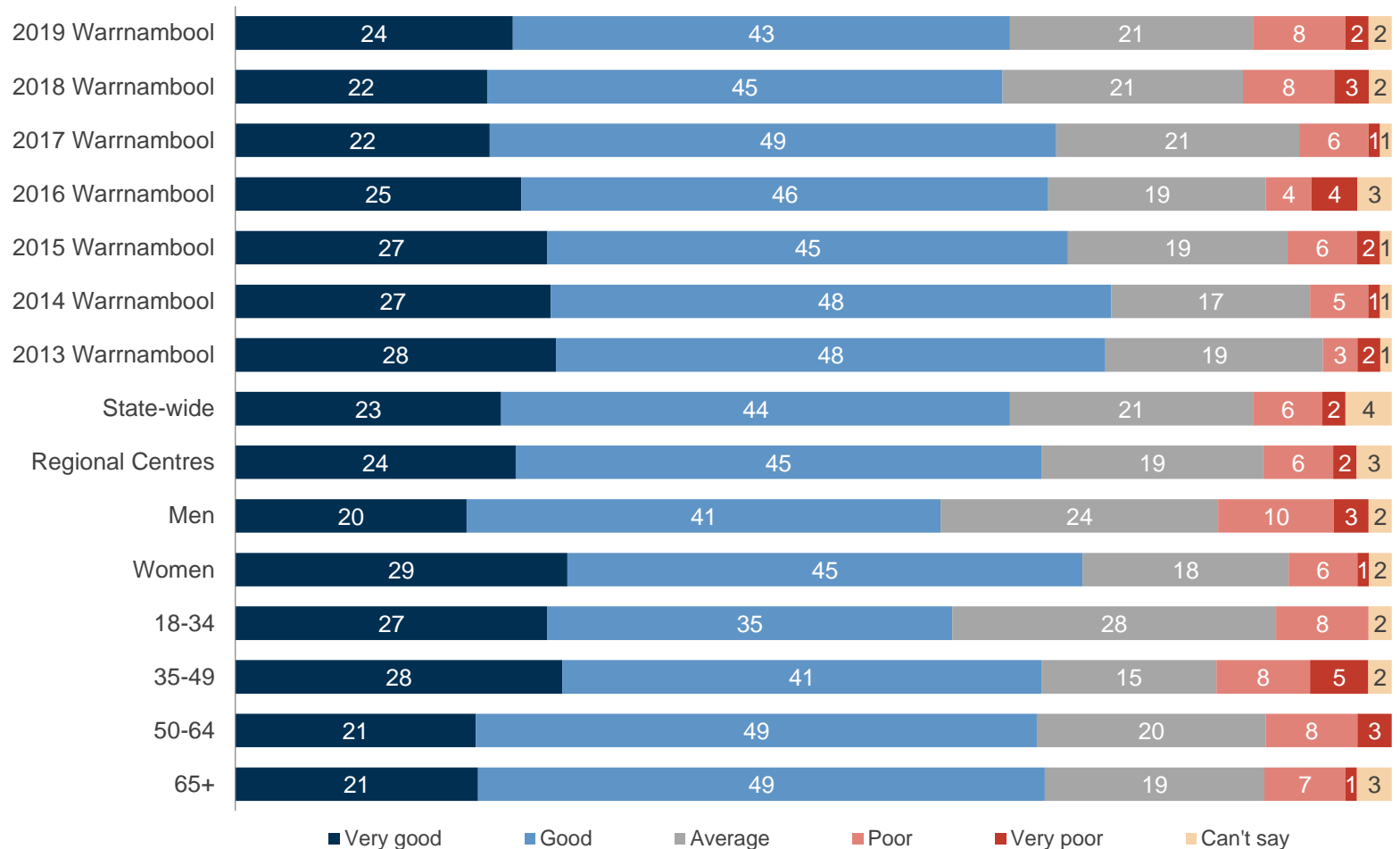
Base: All respondents. Councils asked state-wide: 39 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



## Recreational facilities performance

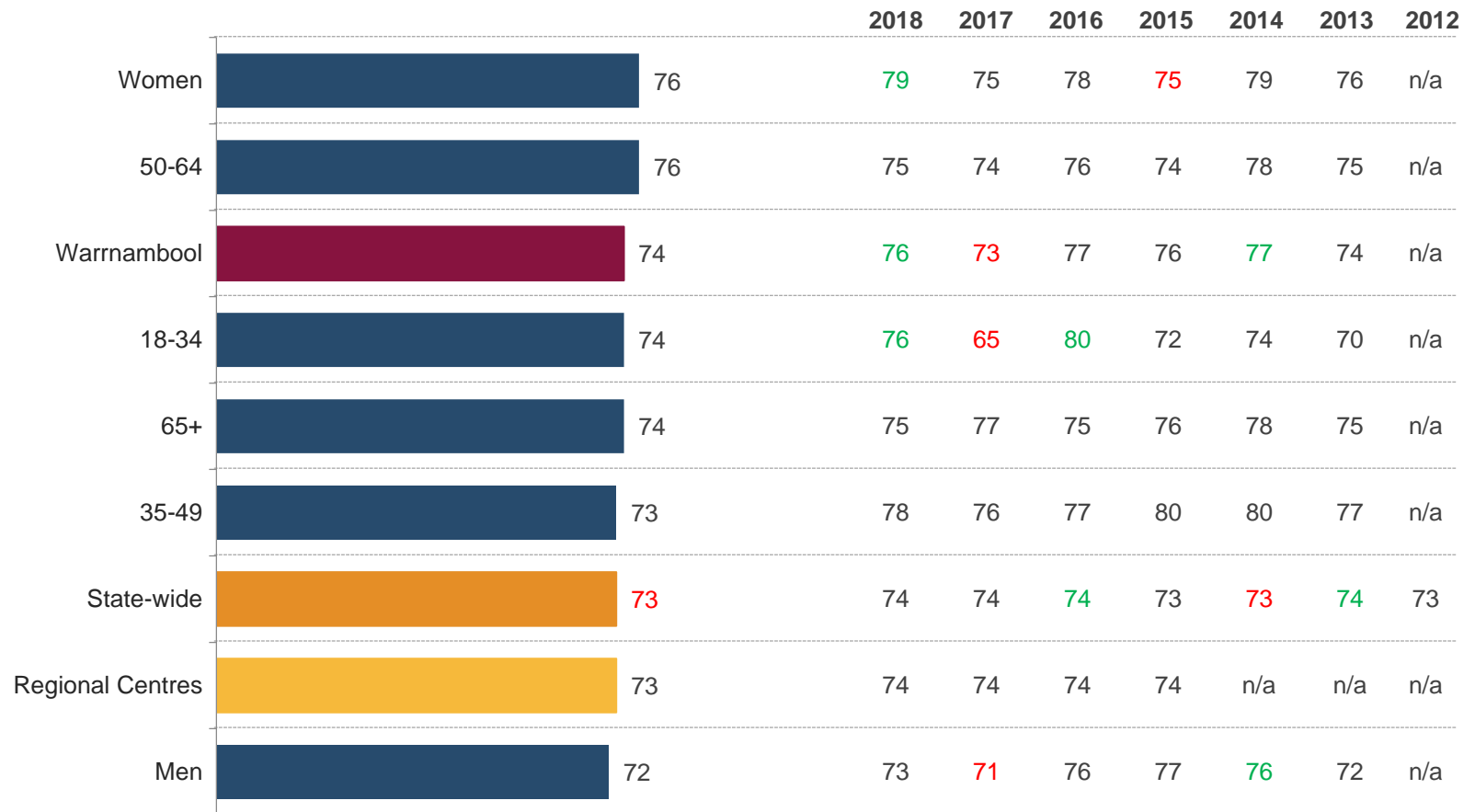
### 2019 Recreational facilities performance (%)





# The appearance of public areas importance

## 2019 Public areas importance (index scores)



Q1. Firstly, how important should 'The appearance of public areas' be as a responsibility for Council?

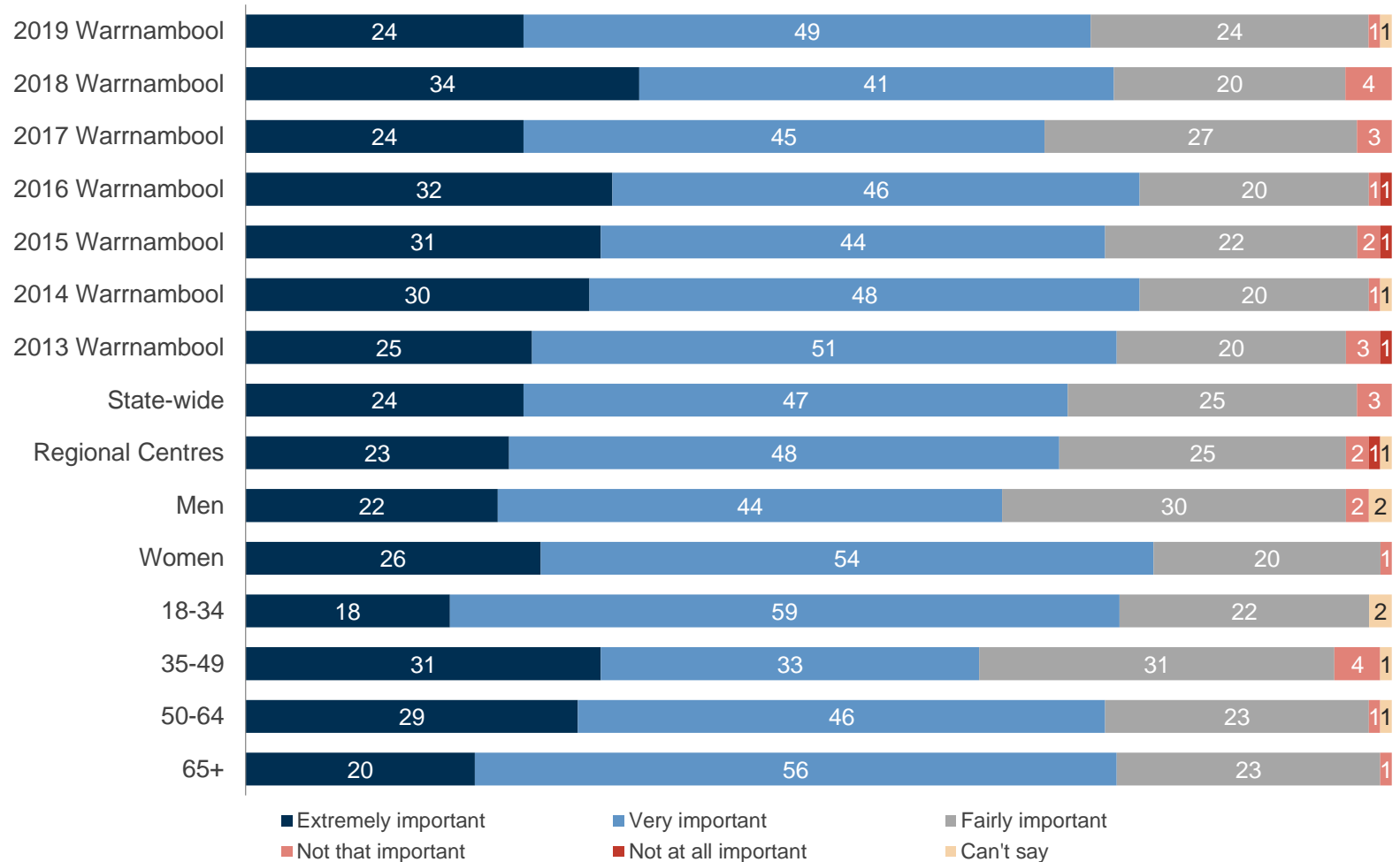
Base: All respondents. Councils asked state-wide: 28 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# The appearance of public areas importance

## 2019 Public areas importance (%)

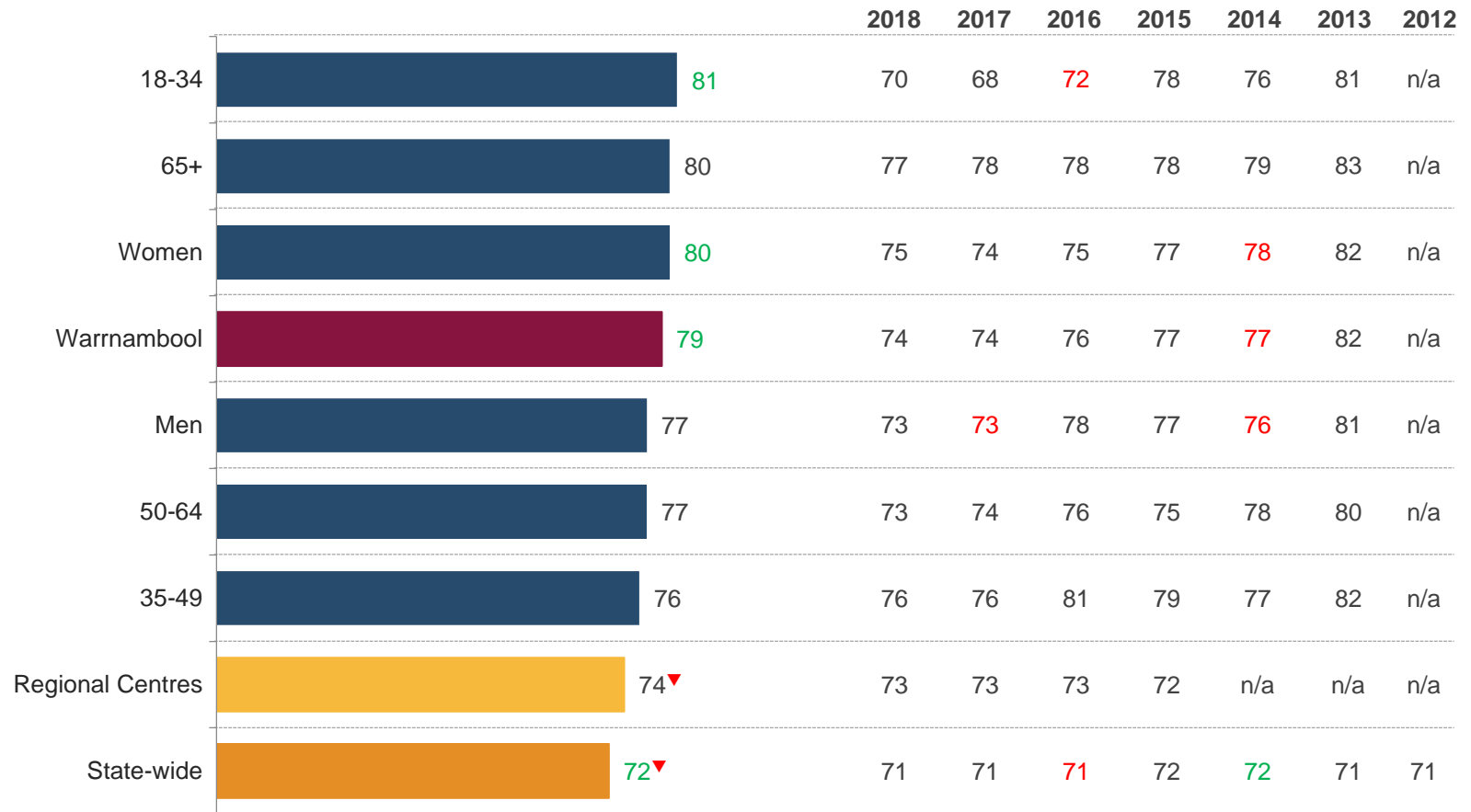






# The appearance of public areas performance

## 2019 Public areas performance (index scores)



Q2. How has Council performed on 'The appearance of public areas' over the last 12 months?

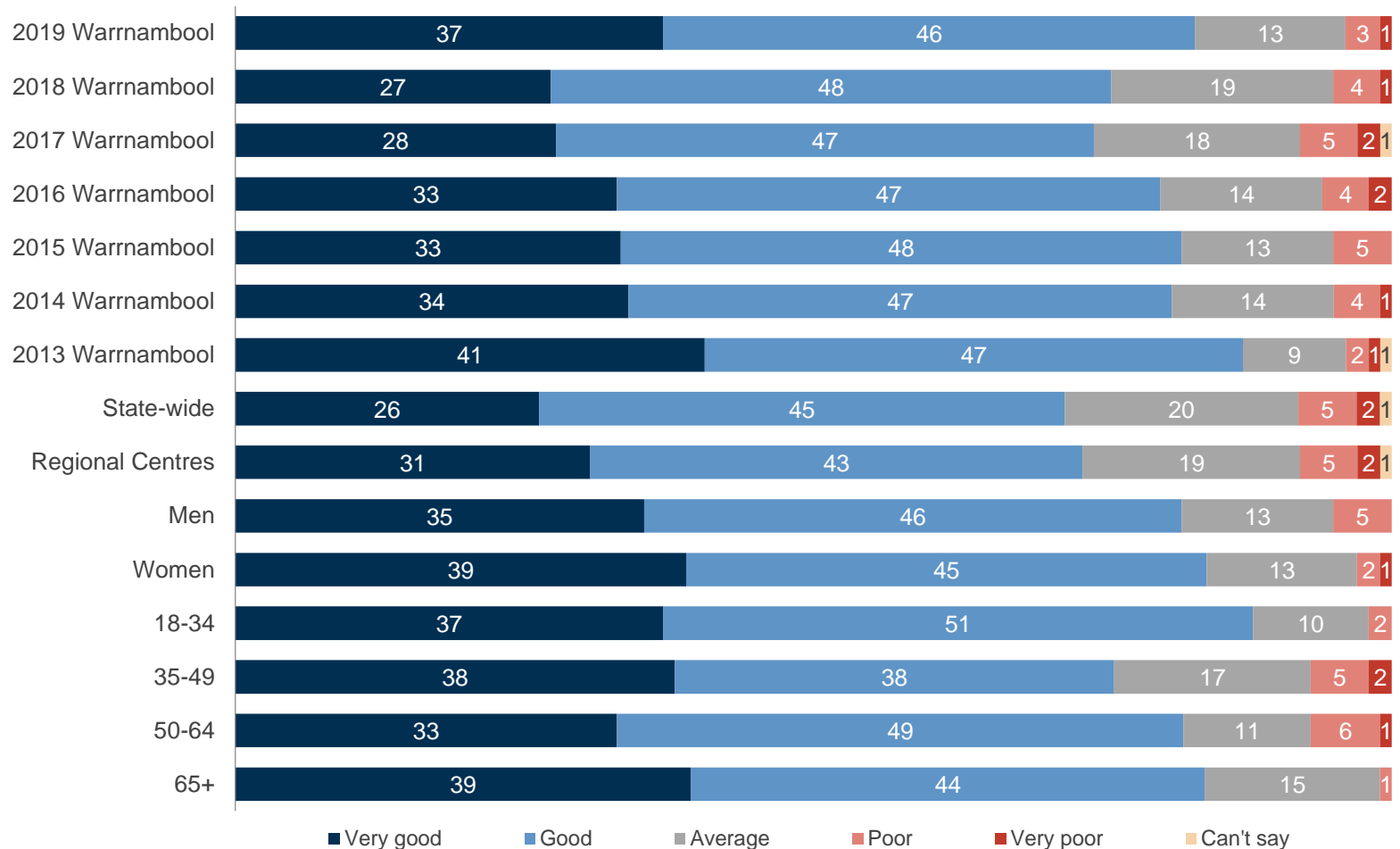
Base: All respondents. Councils asked state-wide: 38 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# The appearance of public areas performance

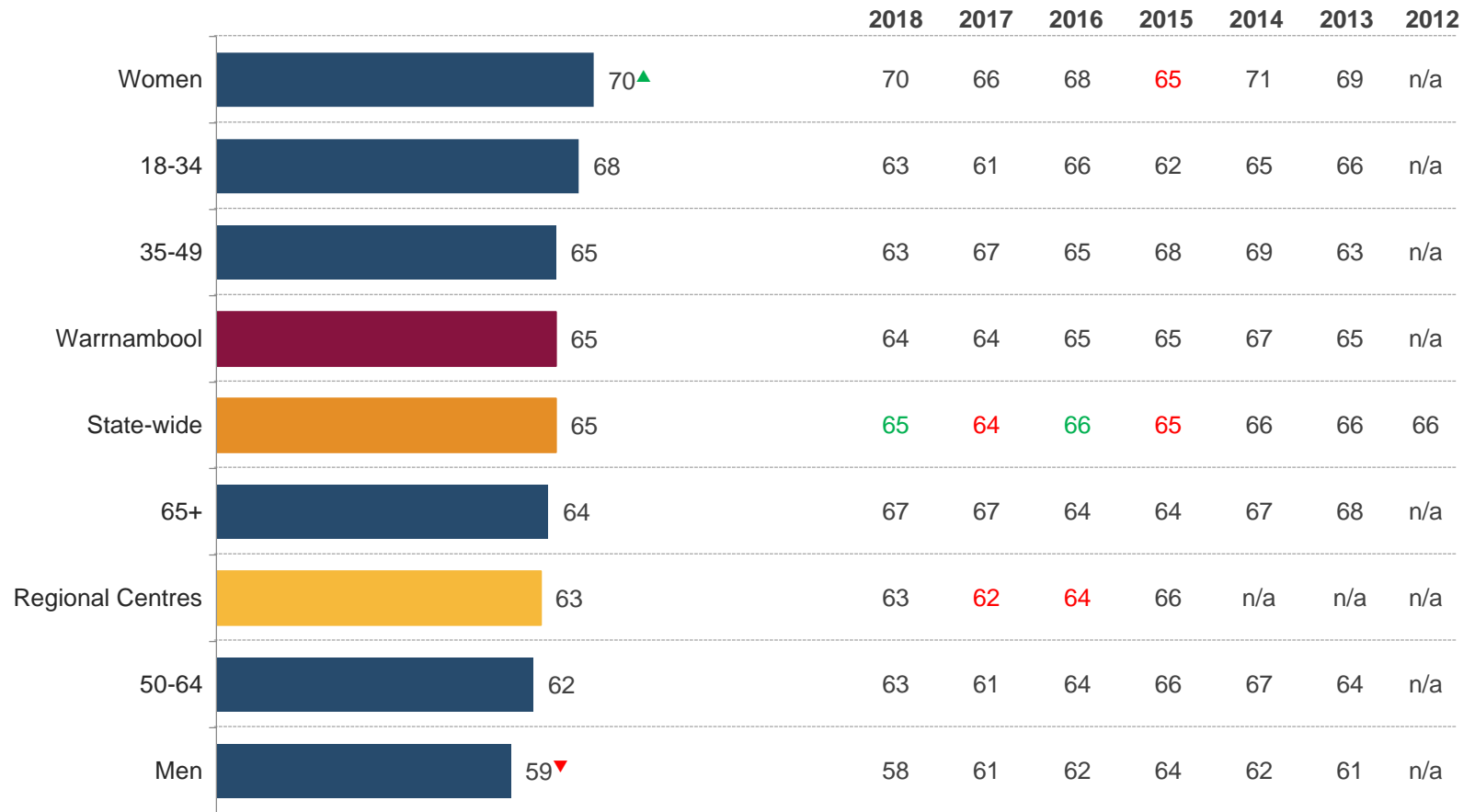
## 2019 Public areas performance (%)





# Art centres and libraries importance

## 2019 Art centres and libraries importance (index scores)



Q1. Firstly, how important should 'Art centres and libraries' be as a responsibility for Council?

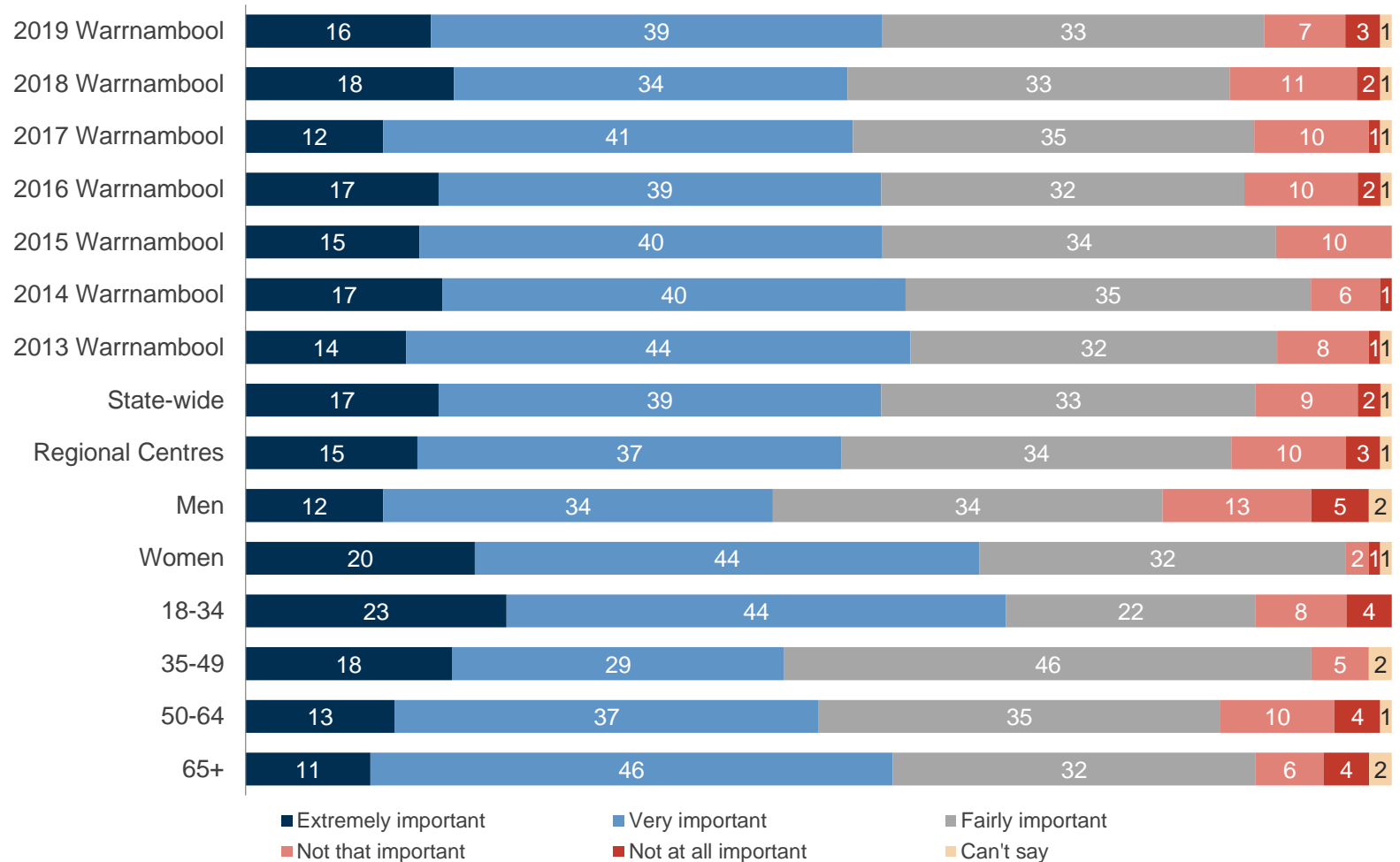
Base: All respondents. Councils asked state-wide: 18 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Art centres and libraries importance

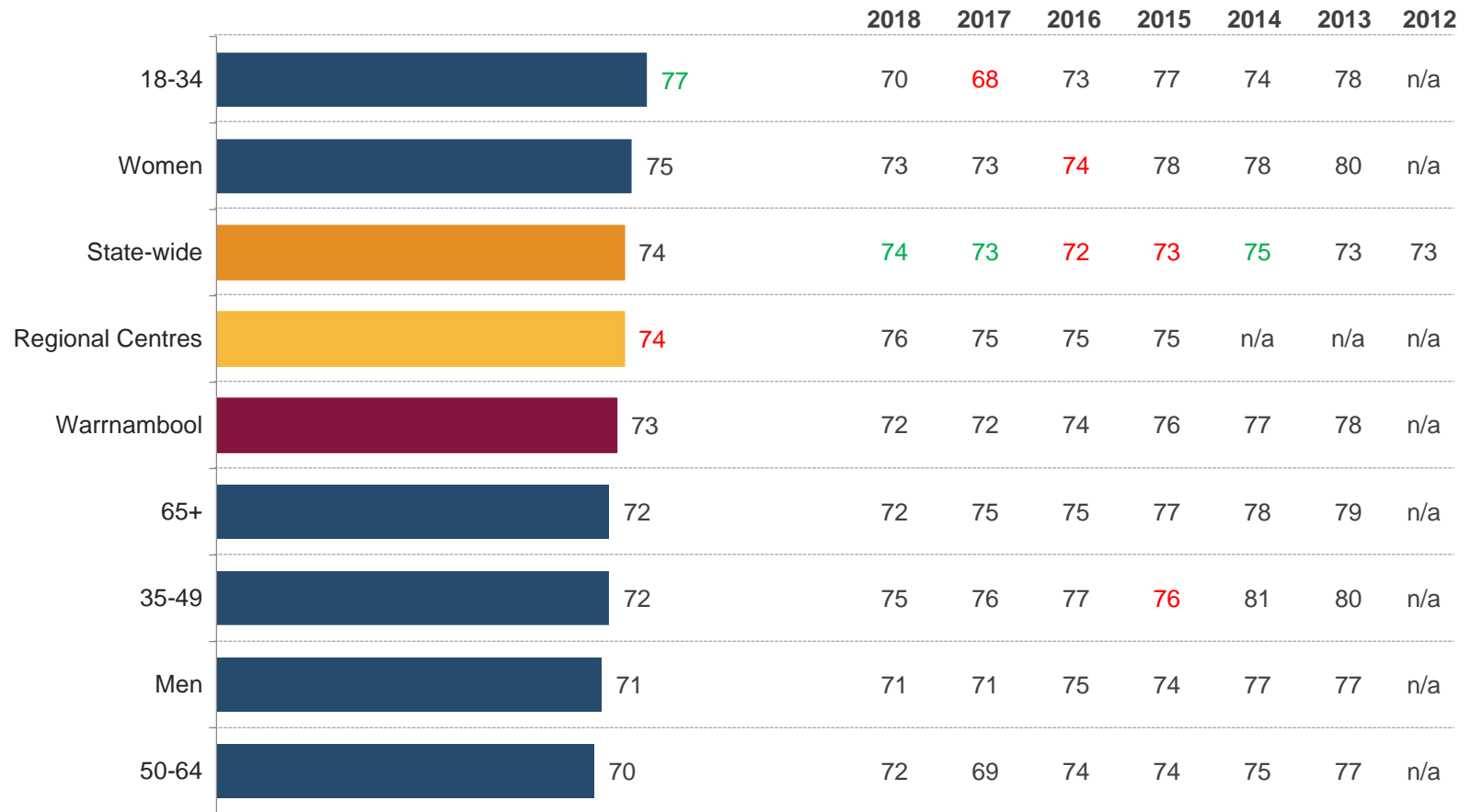
## 2019 Art centres and libraries importance (%)





## Art centres and libraries performance

2019 Art centres and libraries performance (index scores)



Q2. How has Council performed on 'Art centres and libraries' over the last 12 months?

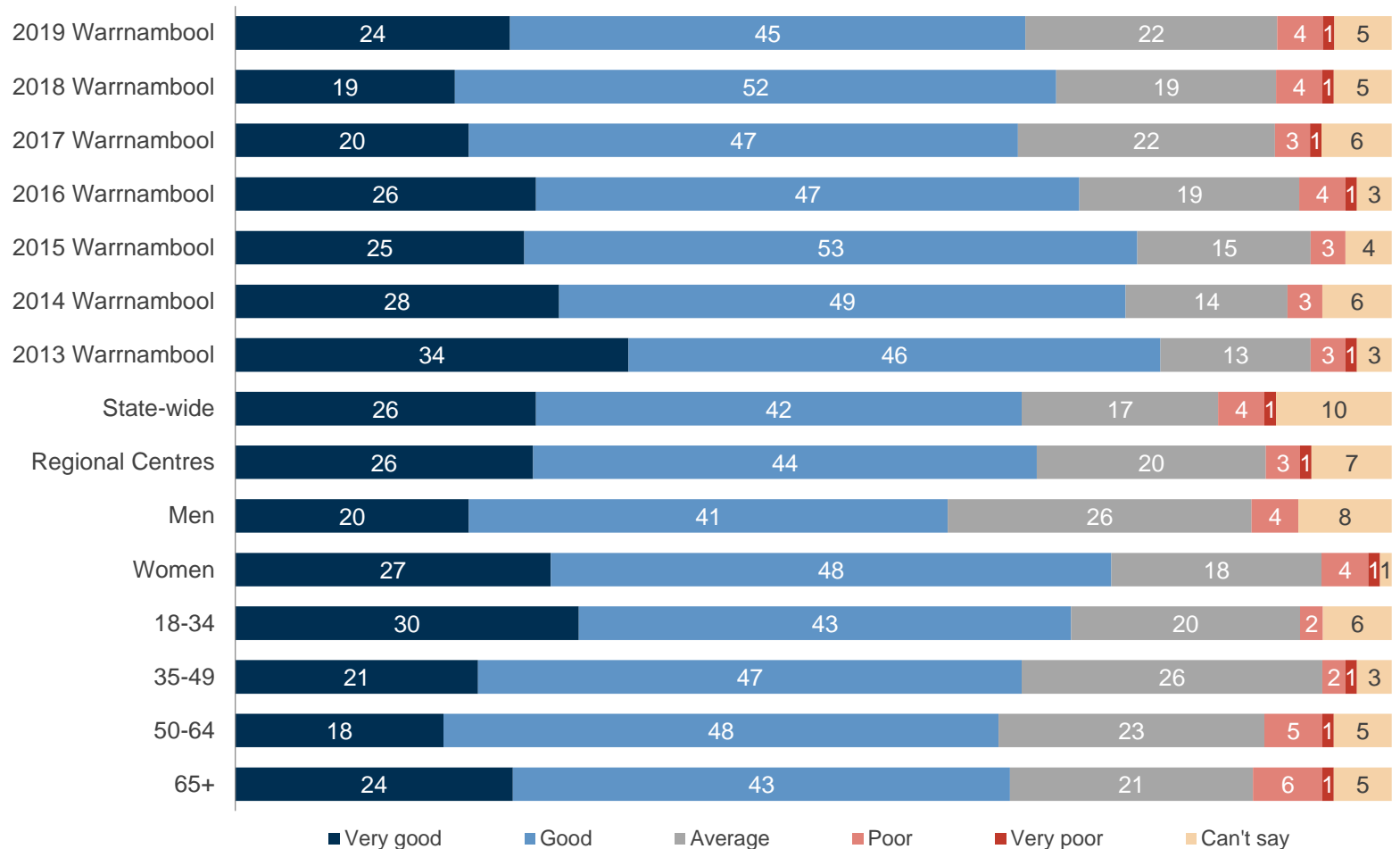
Base: All respondents. Councils asked state-wide: 25 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



## Art centres and libraries performance

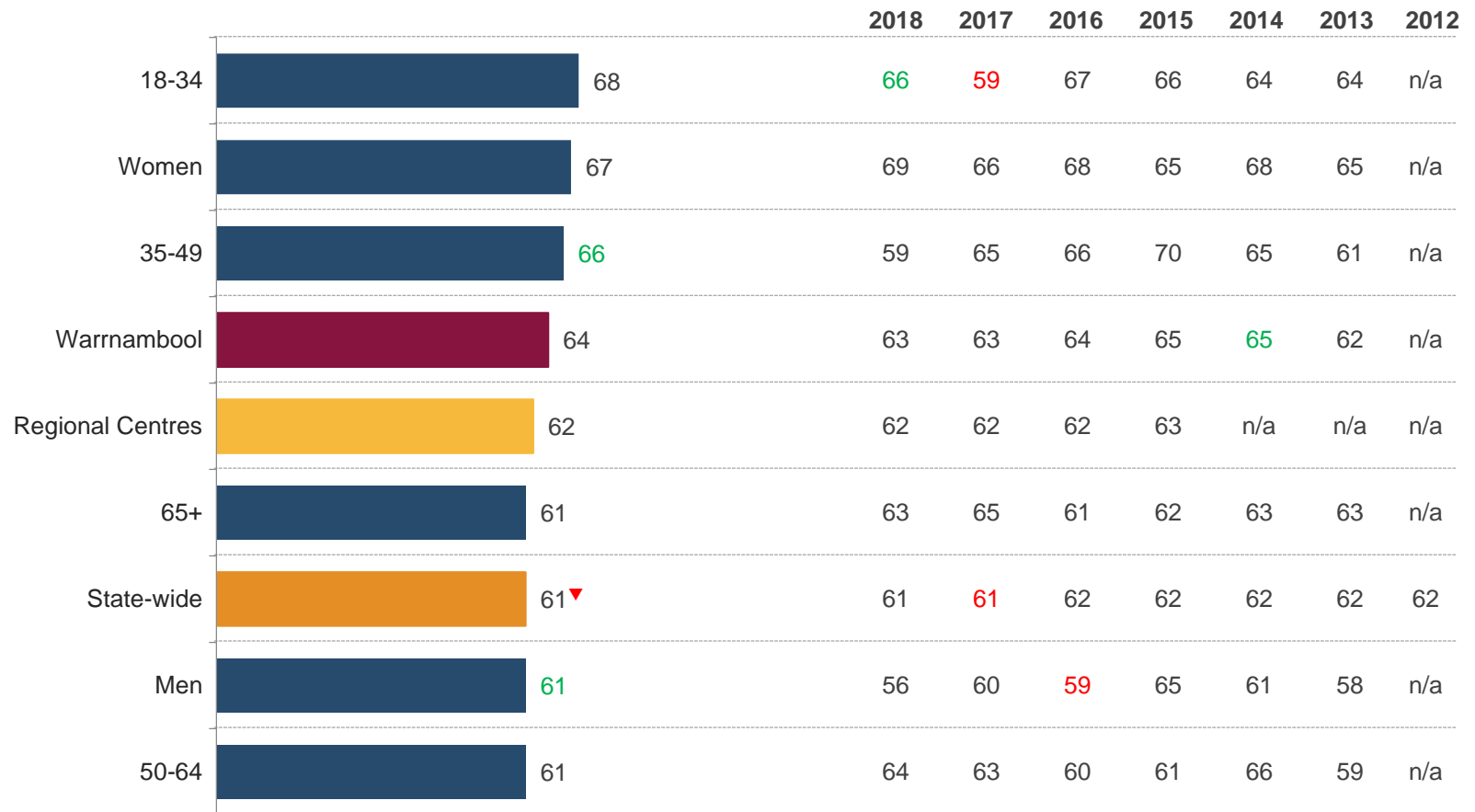
2019 Art centres and libraries performance (%)





# Community and cultural activities importance

## 2019 Community and cultural activities importance (index scores)



Q1. Firstly, how important should 'Community and cultural activities' be as a responsibility for Council?

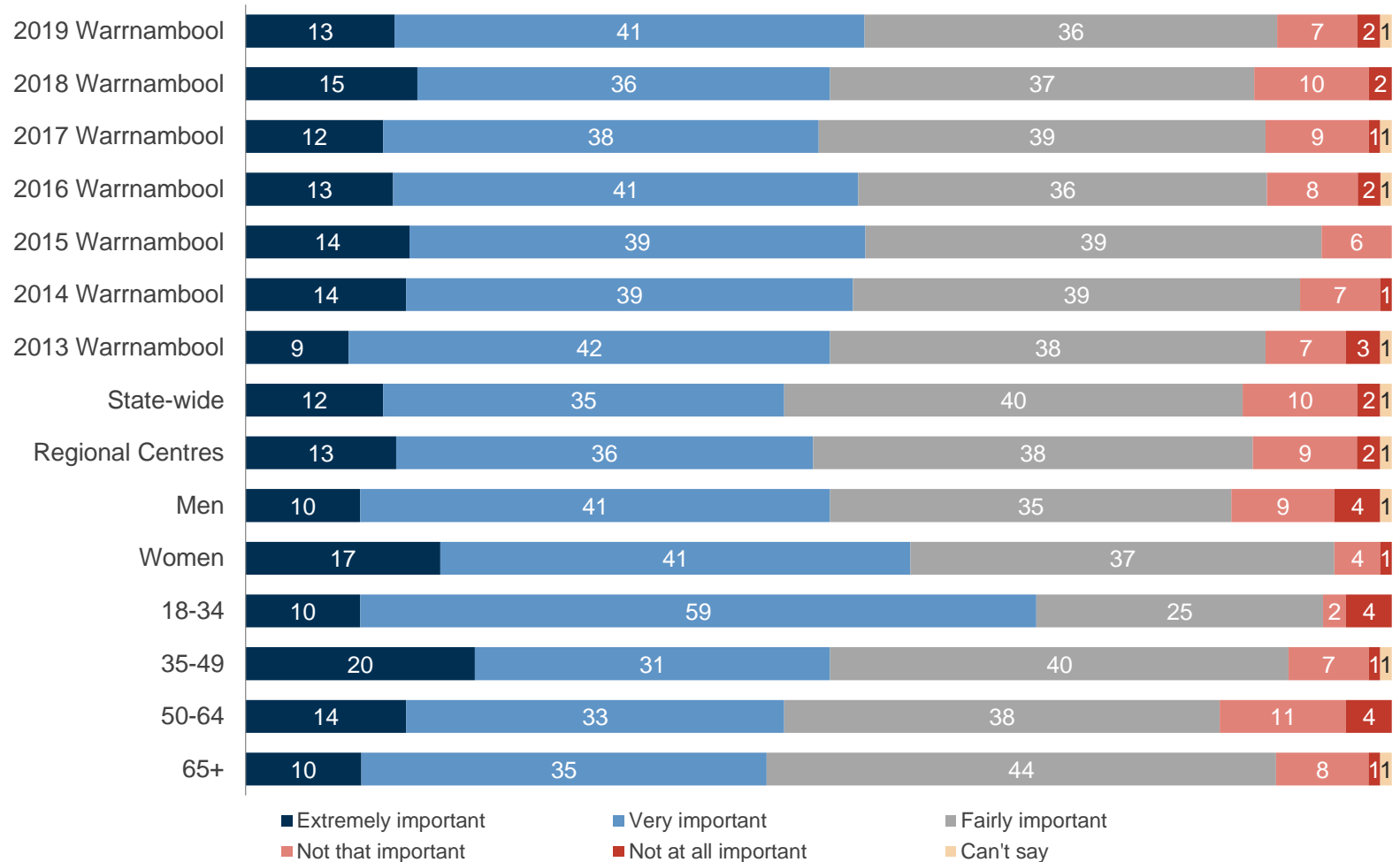
Base: All respondents. Councils asked state-wide: 20 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Community and cultural activities importance

## 2019 Community and cultural activities importance (%)

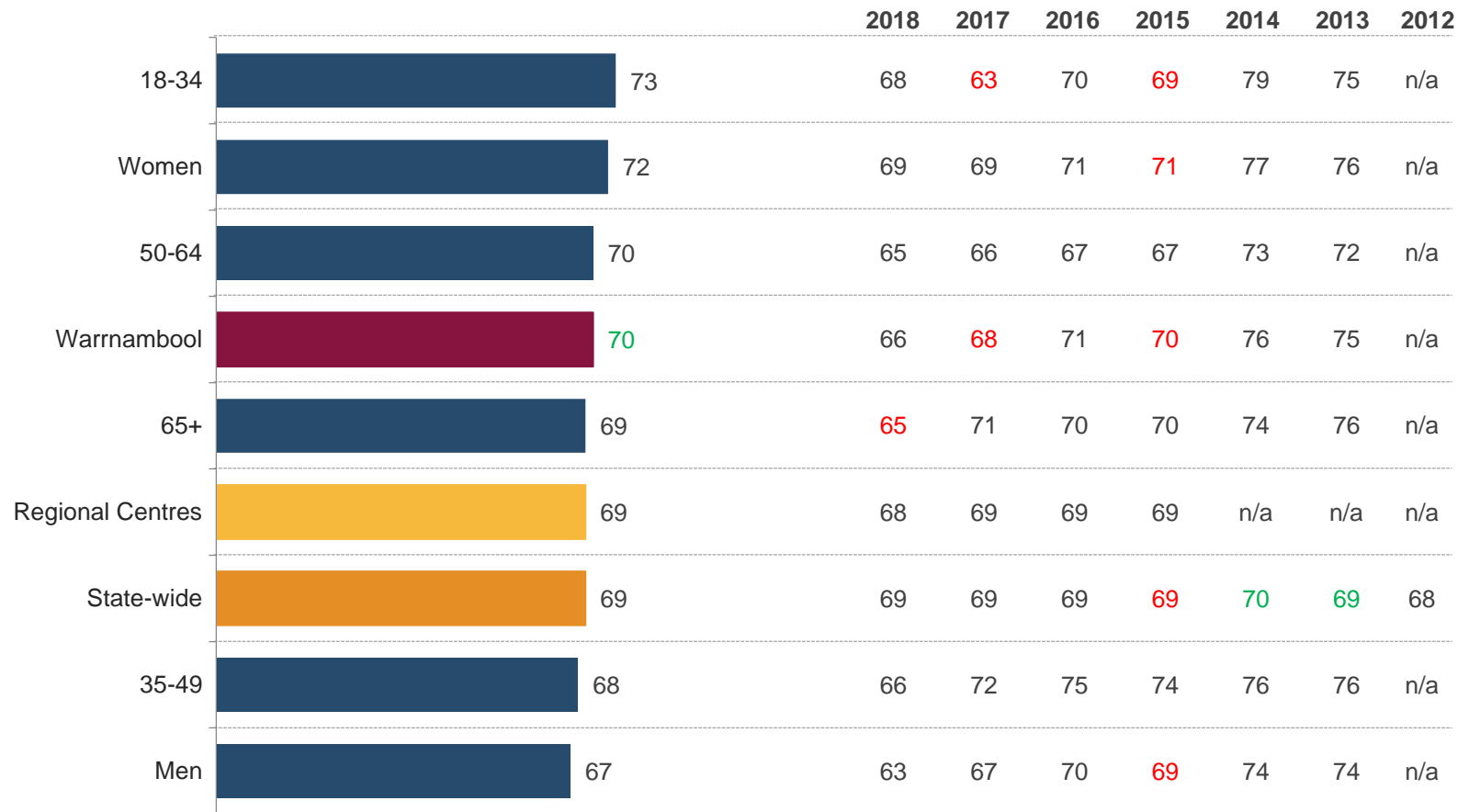






# Community and cultural activities performance

## 2019 Community and cultural activities performance (index scores)



Q2. How has Council performed on 'Community and cultural activities' over the last 12 months?

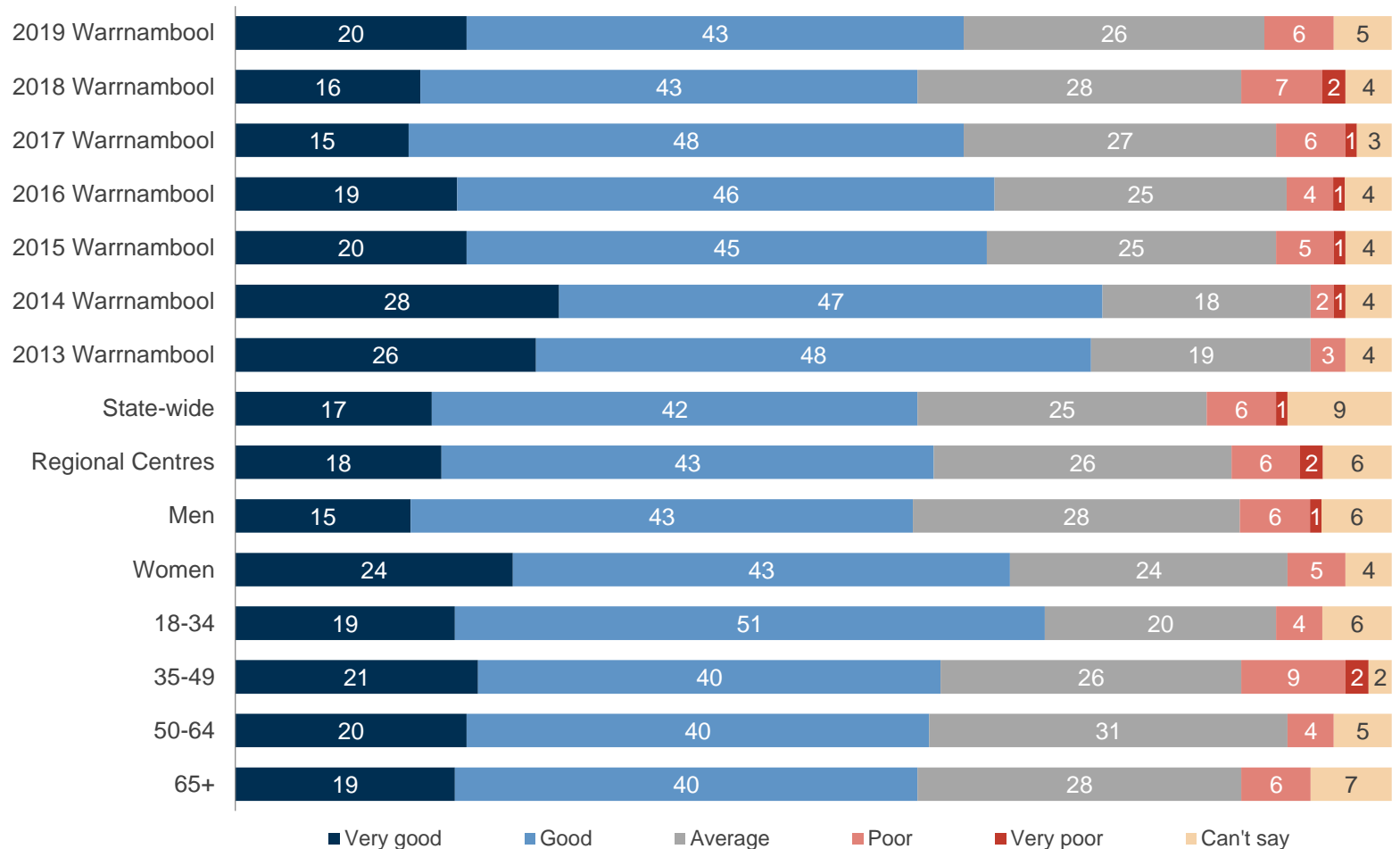
Base: All respondents. Councils asked state-wide: 24 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Community and cultural activities performance

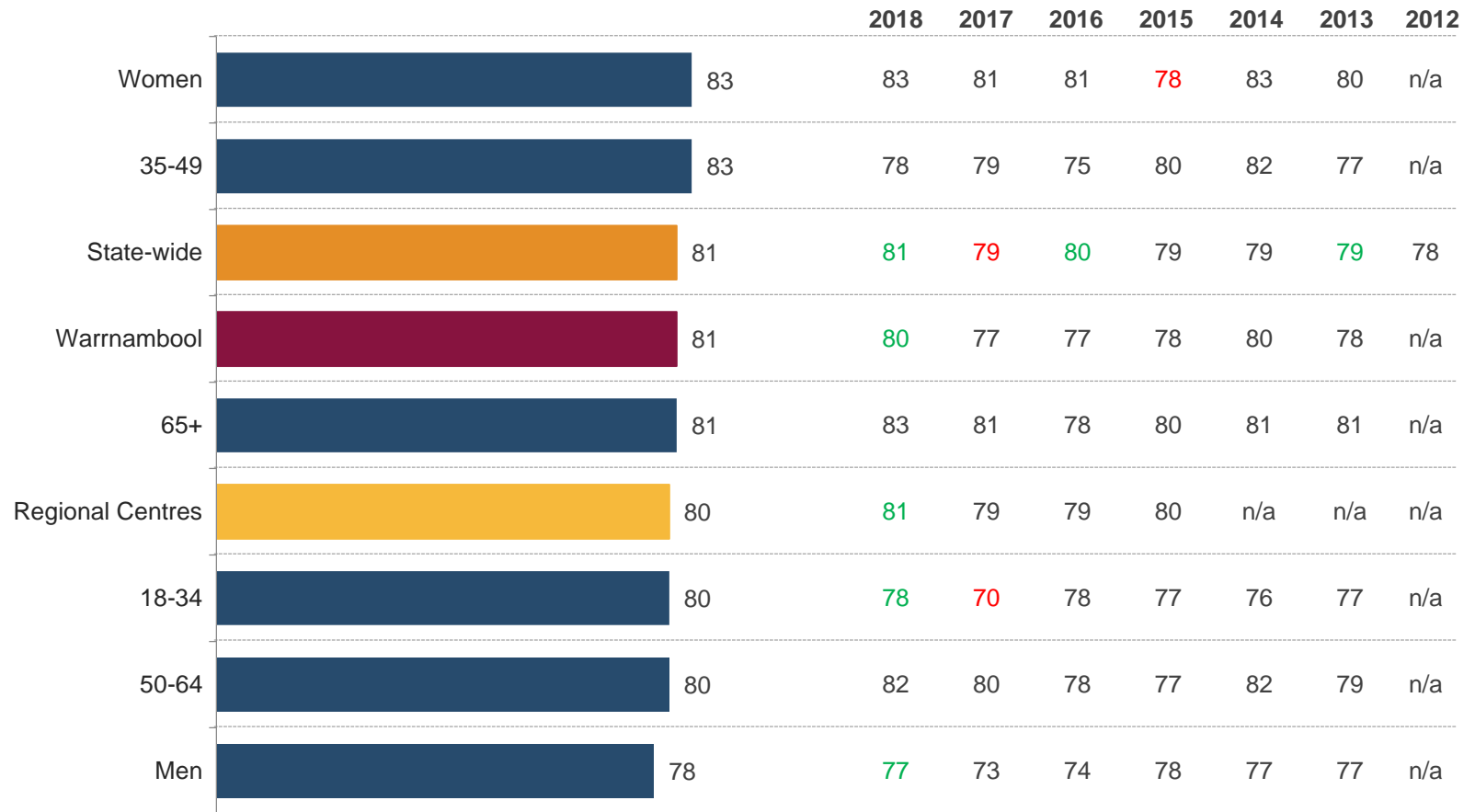
## 2019 Community and cultural activities performance (%)





# Waste management importance

## 2019 Waste management importance (index scores)



Q1. Firstly, how important should 'Waste management' be as a responsibility for Council?

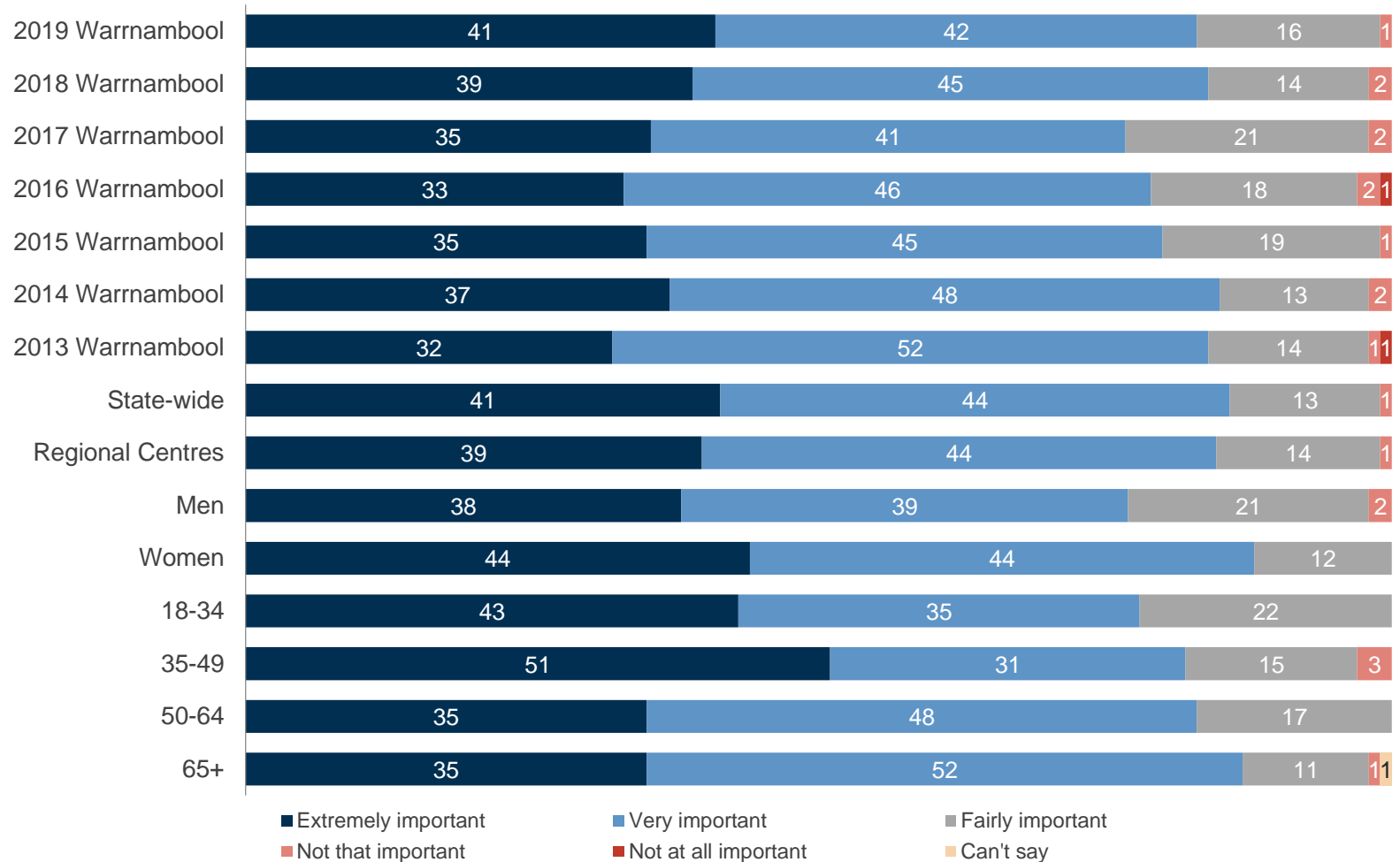
Base: All respondents. Councils asked state-wide: 29 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Waste management importance

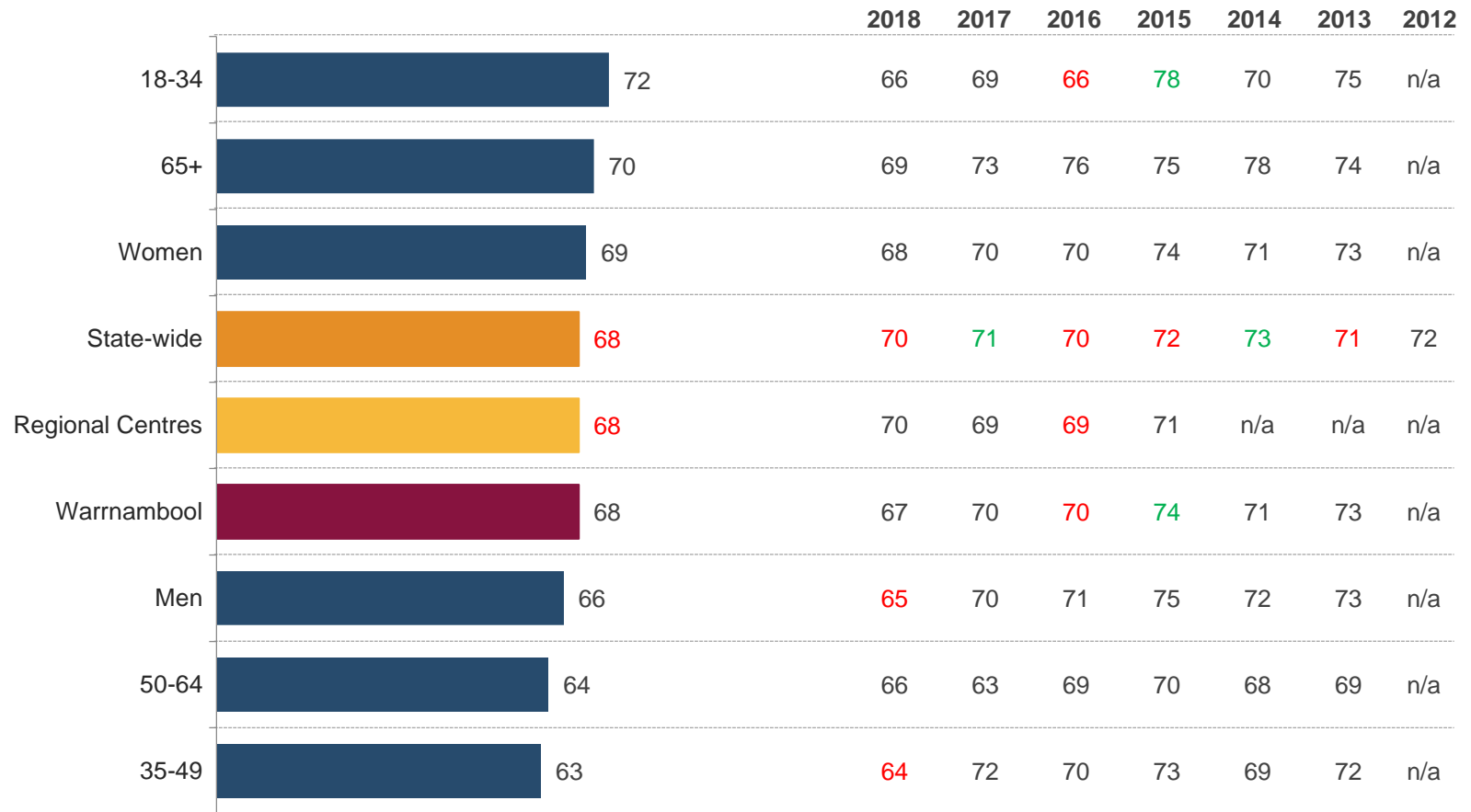
## 2019 Waste management importance (%)





# Waste management performance

## 2019 Waste management performance (index scores)



Q2. How has Council performed on 'Waste management' over the last 12 months?

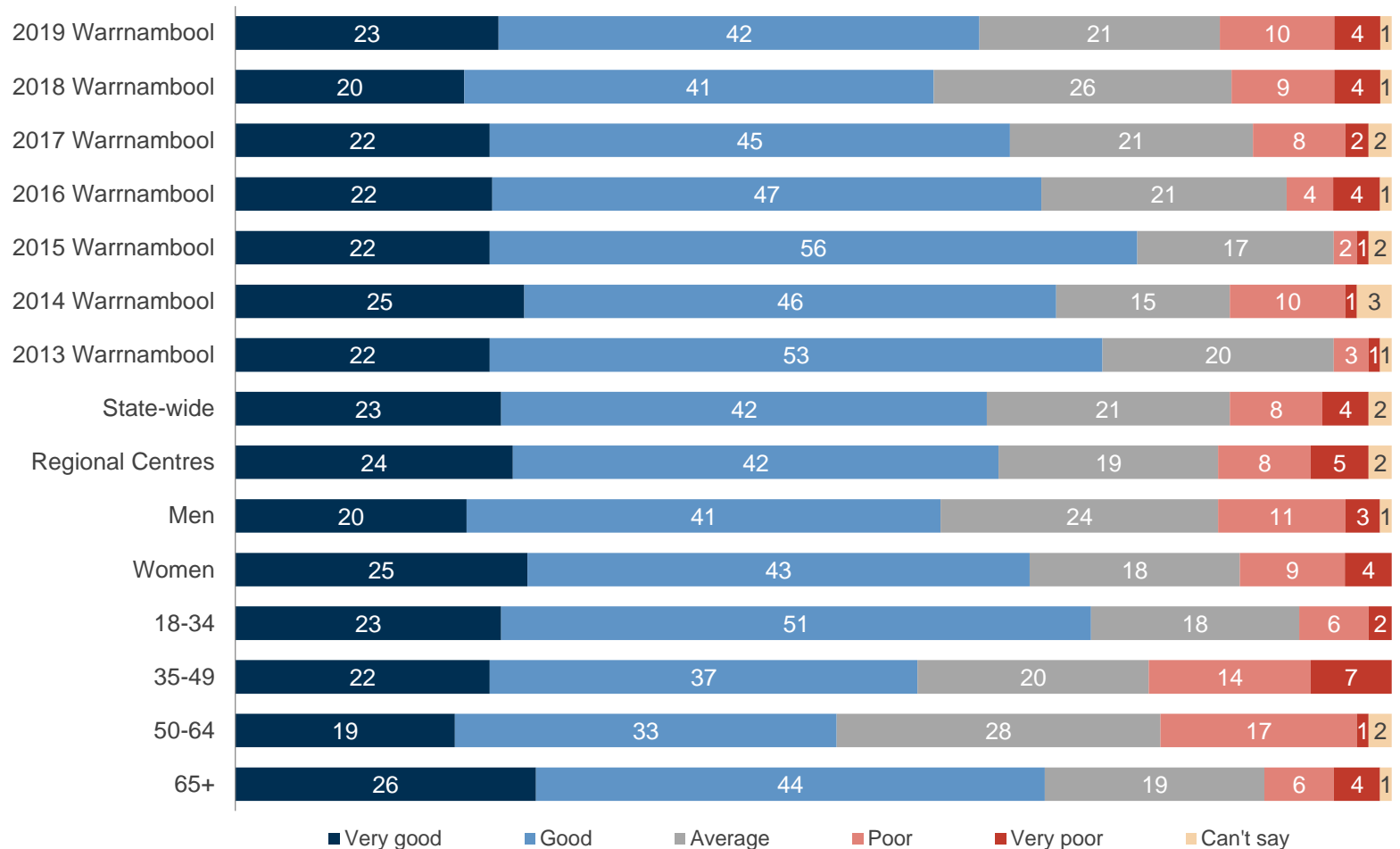
Base: All respondents. Councils asked state-wide: 40 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Waste management performance

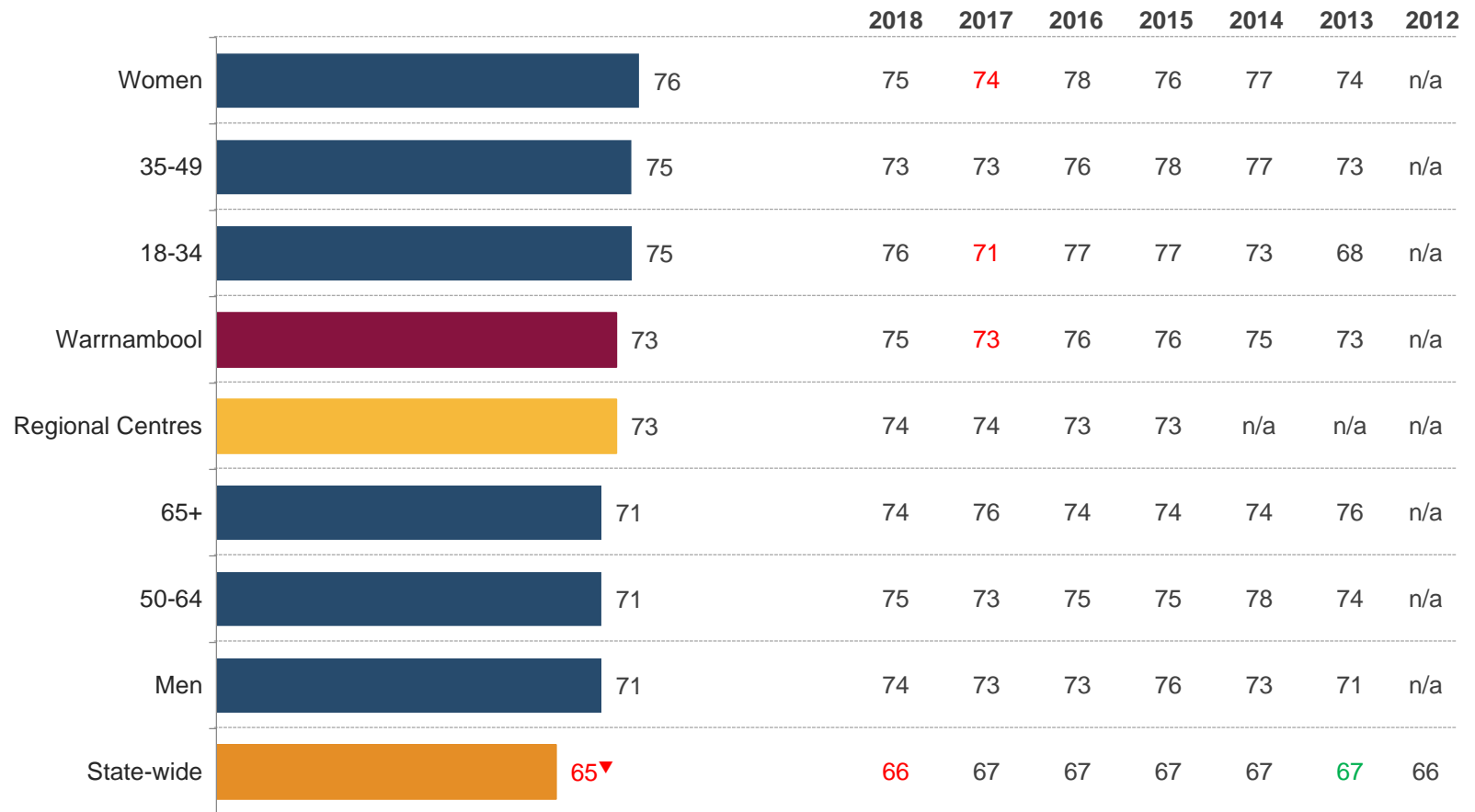
## 2019 Waste management performance (%)



# Business and community development and tourism importance



## 2019 Business/development/tourism importance (index scores)



Q1. Firstly, how important should 'Business and community development and tourism' be as a responsibility for Council?

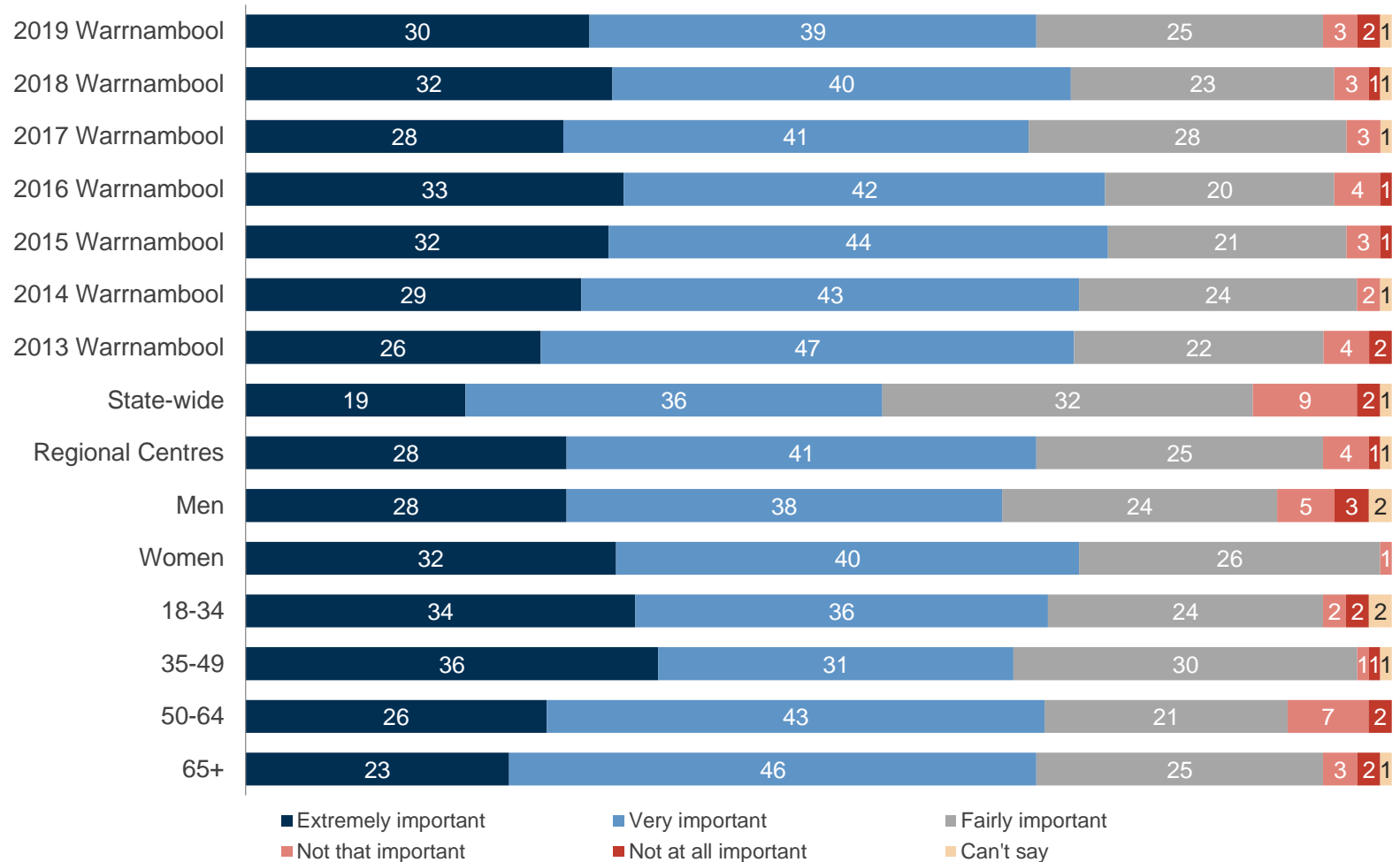
Base: All respondents. Councils asked state-wide: 18 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.

# Business and community development and tourism importance



## 2019 Business/development/tourism importance (%)

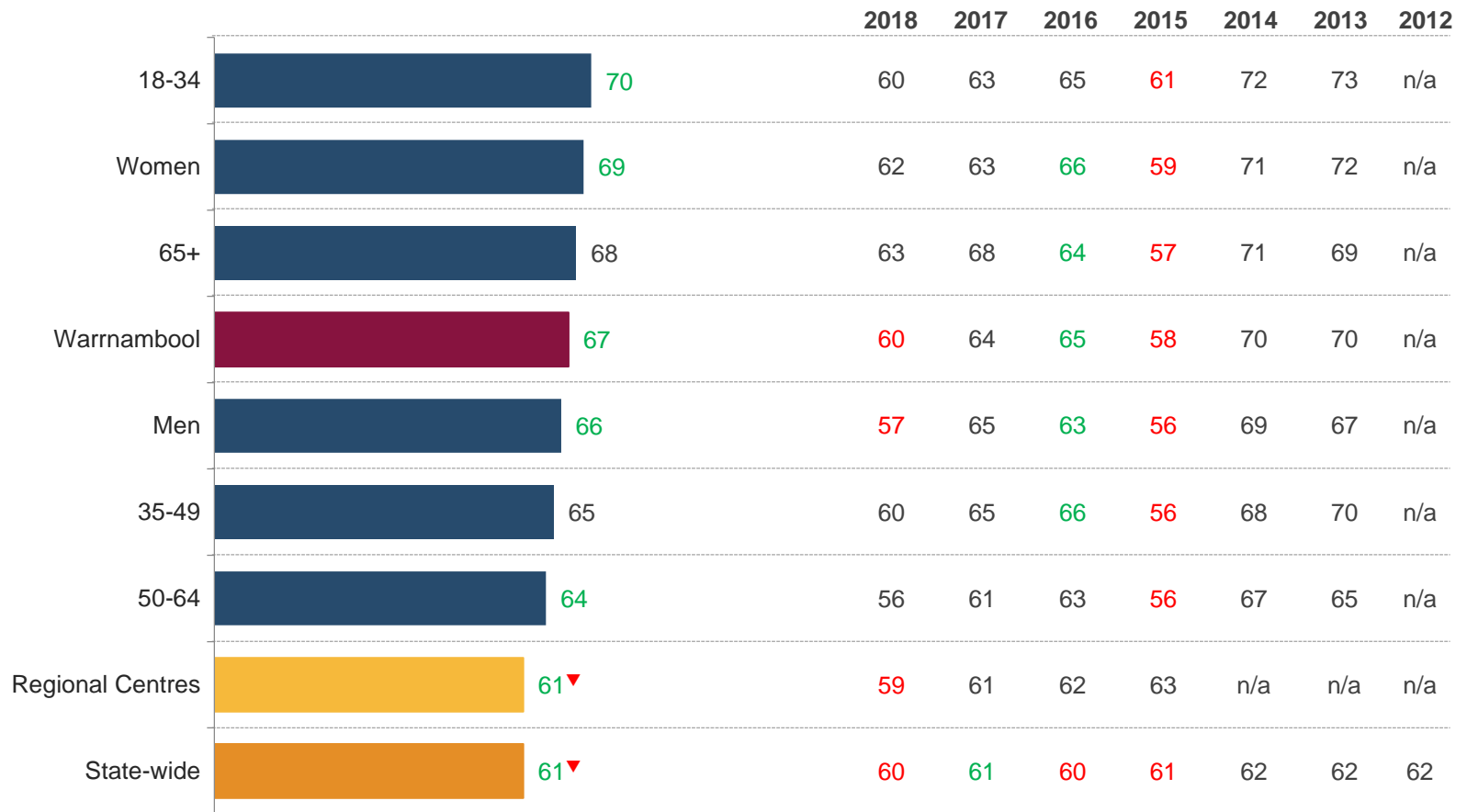




# Business and community development and tourism performance



## 2019 Business/development/tourism performance (index scores)



Q2. How has Council performed on 'Business and community development and tourism' over the last 12 months?

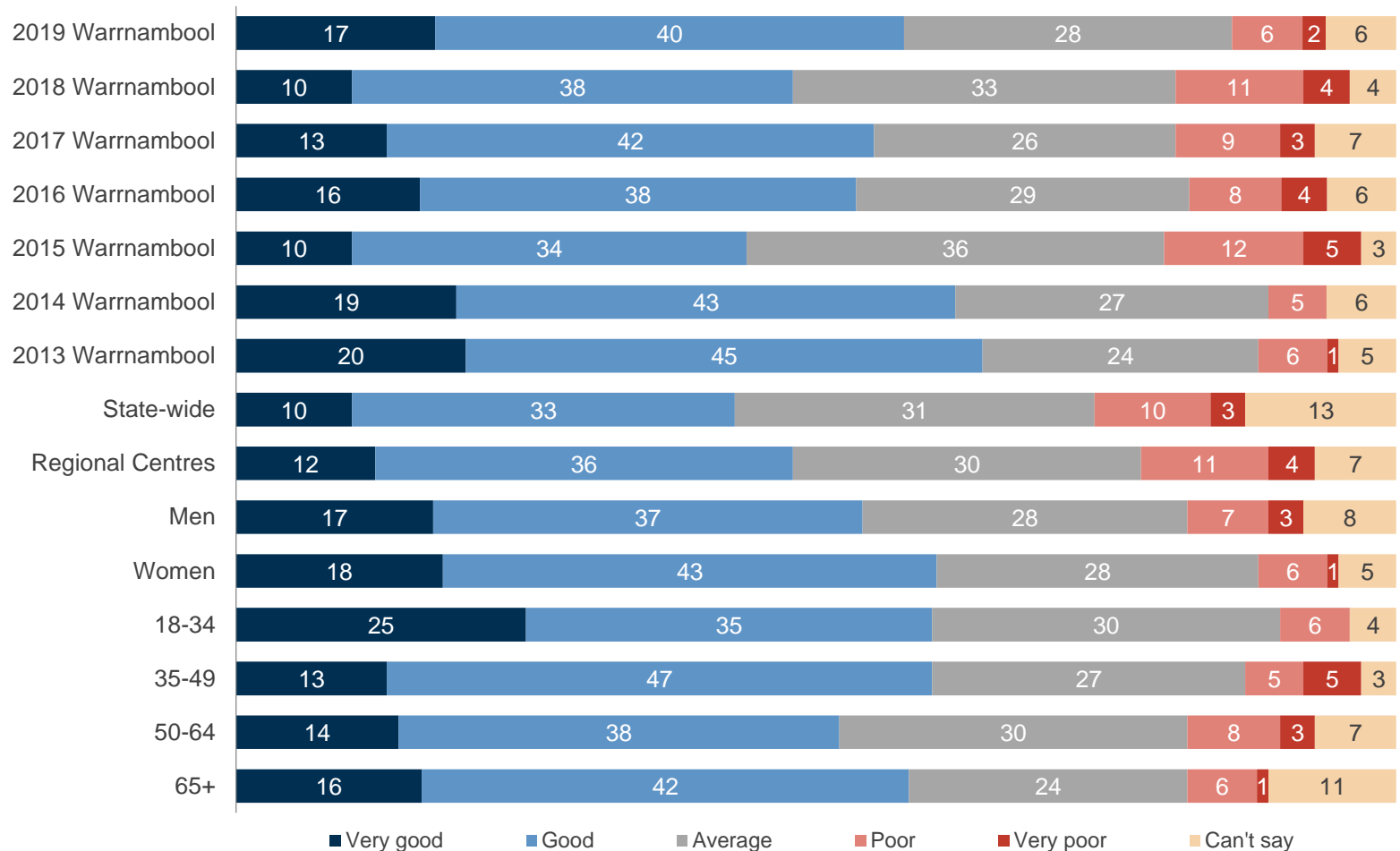
Base: All respondents. Councils asked state-wide: 22 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.

# Business and community development and tourism performance



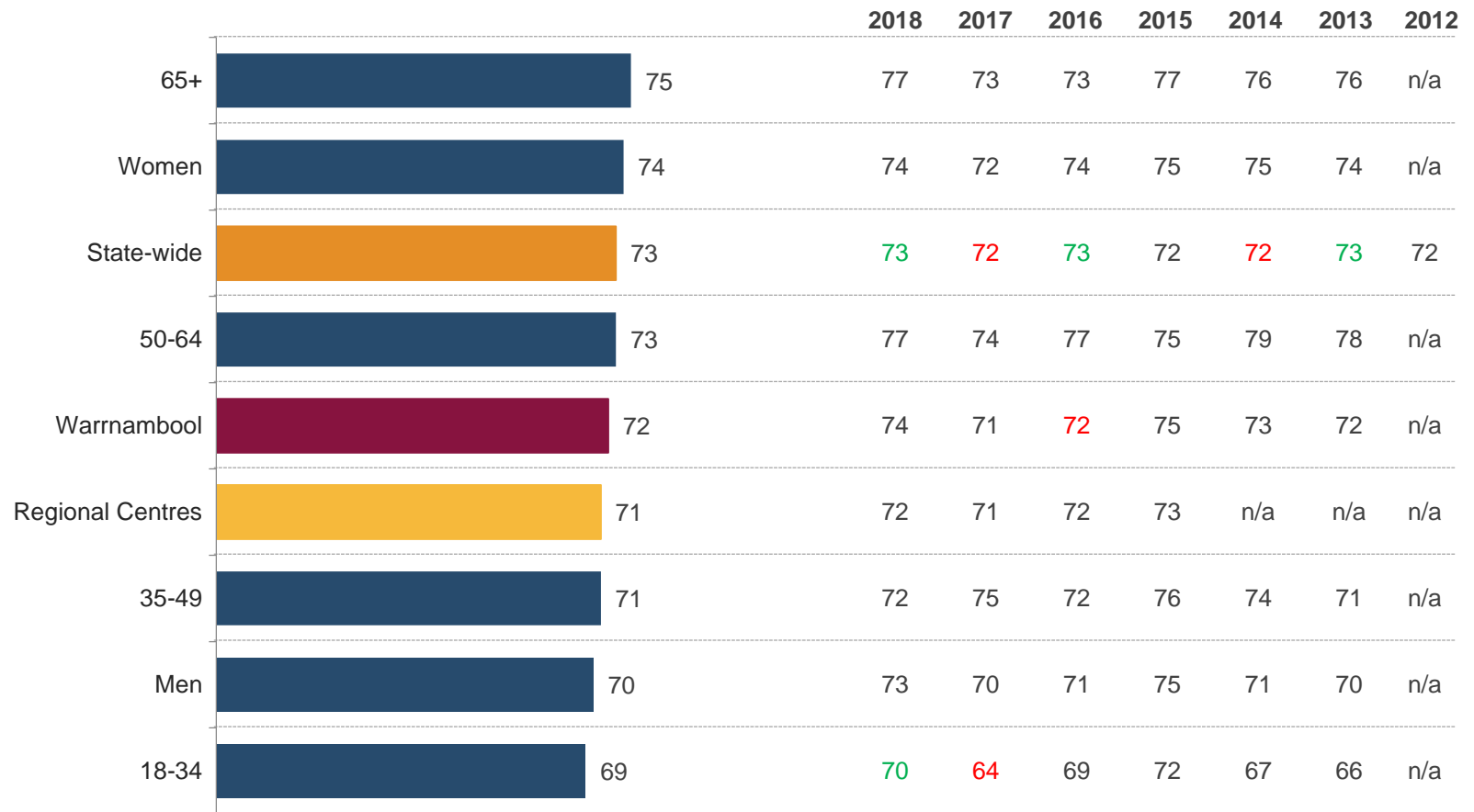
## 2019 Business/development/tourism performance (%)





# Council's general town planning policy importance

## 2019 Town planning importance (index scores)



Q1. Firstly, how important should 'Council's general town planning policy' be as a responsibility for Council?

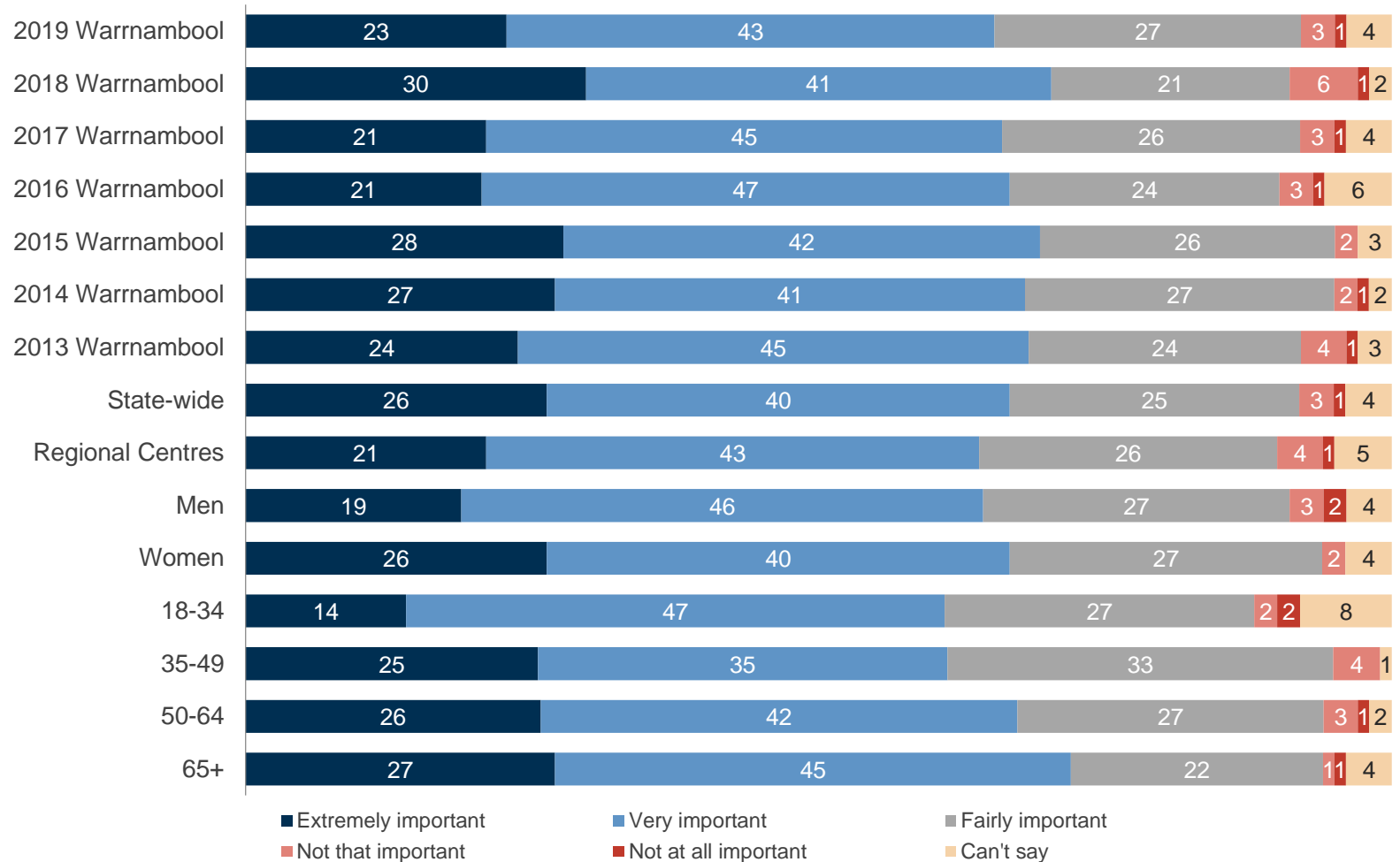
Base: All respondents. Councils asked state-wide: 12 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.



# Council's general town planning policy importance

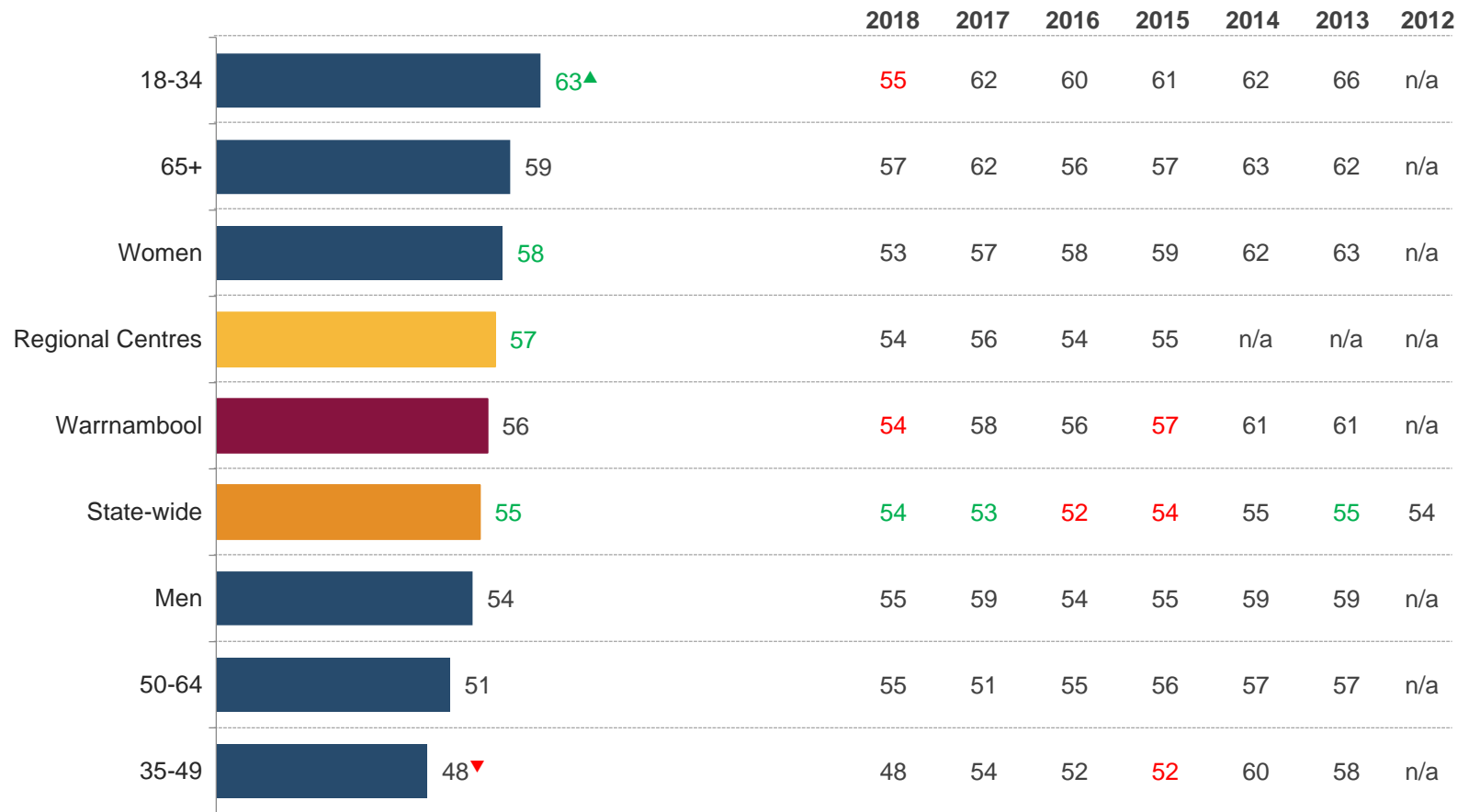
## 2019 Town planning importance (%)





# Council's general town planning policy performance

## 2019 Town planning performance (index scores)



Q2. How has Council performed on 'Council's general town planning policy' over the last 12 months?

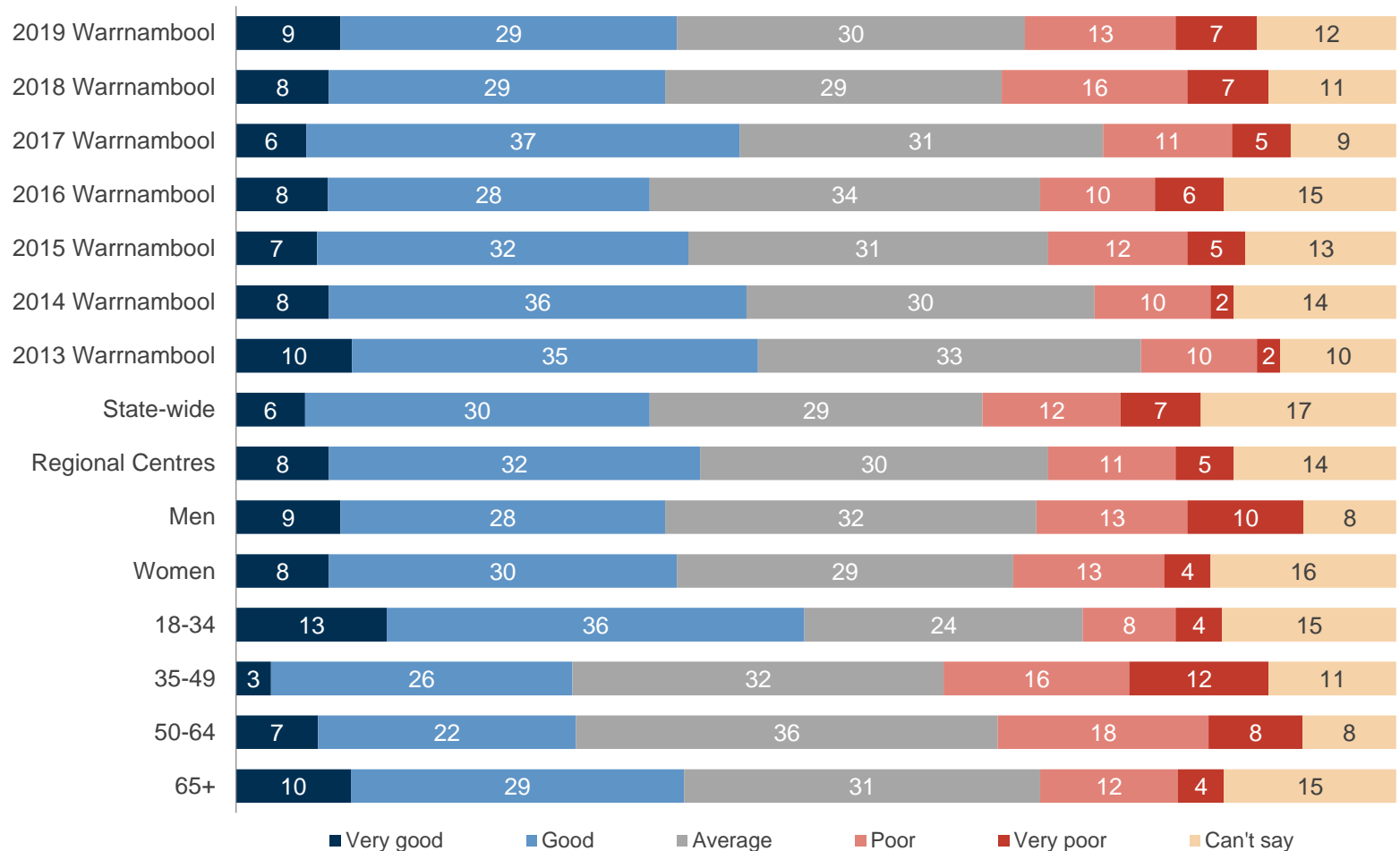
Base: All respondents. Councils asked state-wide: 19 Councils asked group: 2

Note: Please see Appendix A for explanation of significant differences.



# Council's general town planning policy performance

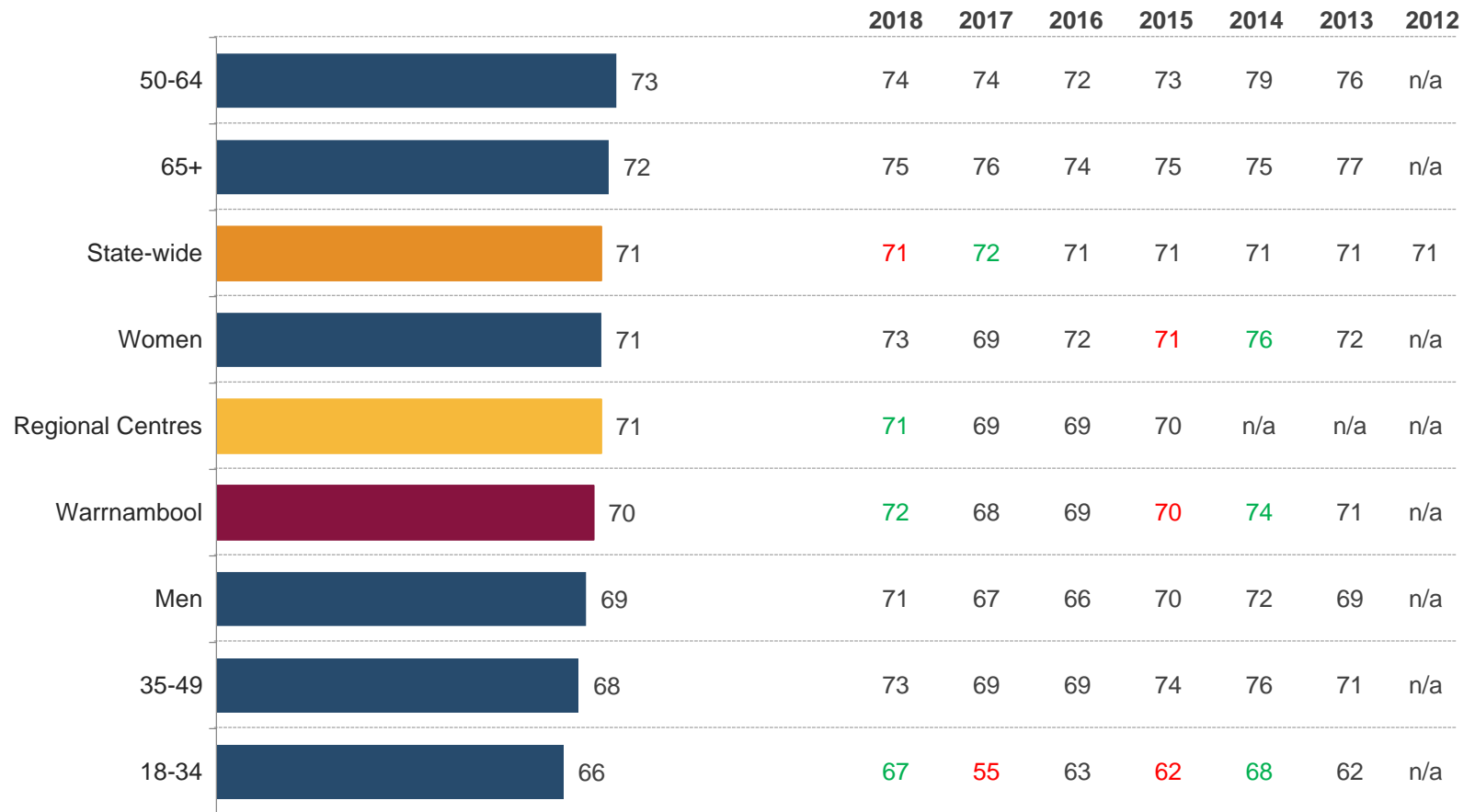
## 2019 Town planning performance (%)





# Planning and building permits importance

## 2019 Planning and building permits importance (index scores)



Q1. Firstly, how important should 'Planning and building permits' be as a responsibility for Council?

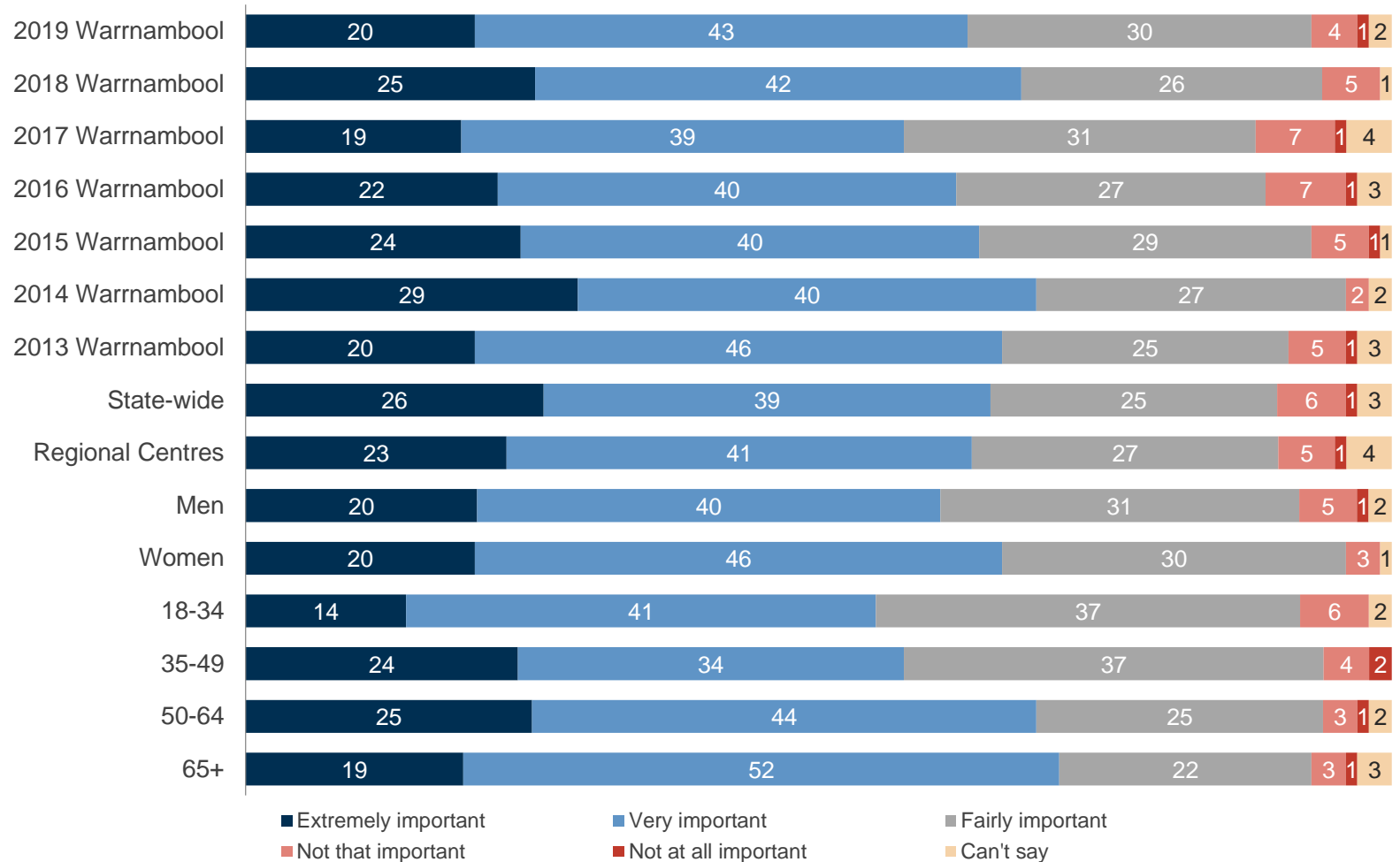
Base: All respondents. Councils asked state-wide: 20 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Planning and building permits importance

## 2019 Planning and building permits importance (%)

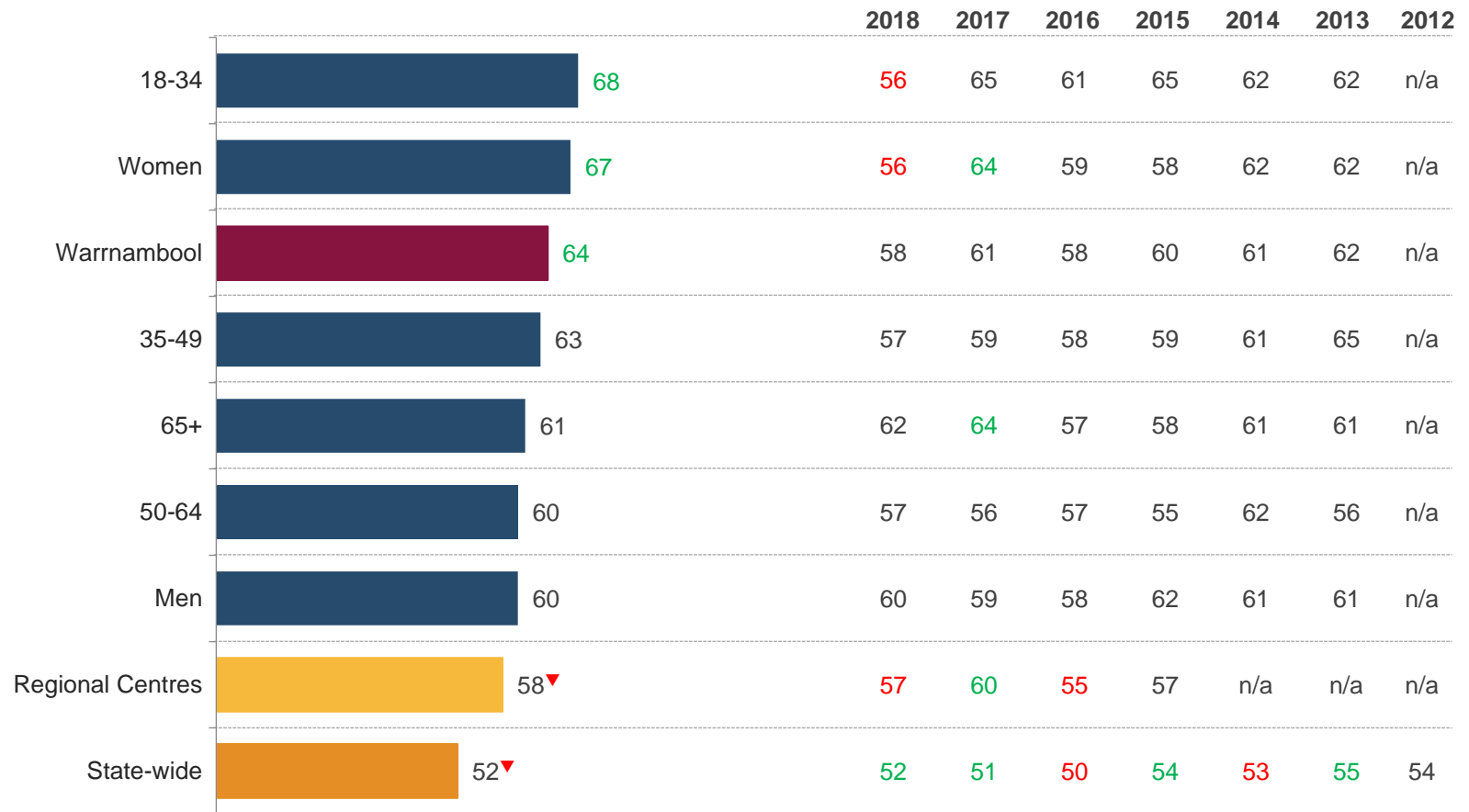






# Planning and building permits performance

## 2019 Planning and building permits performance (index scores)



Q2. How has Council performed on 'Planning and building permits' over the last 12 months?

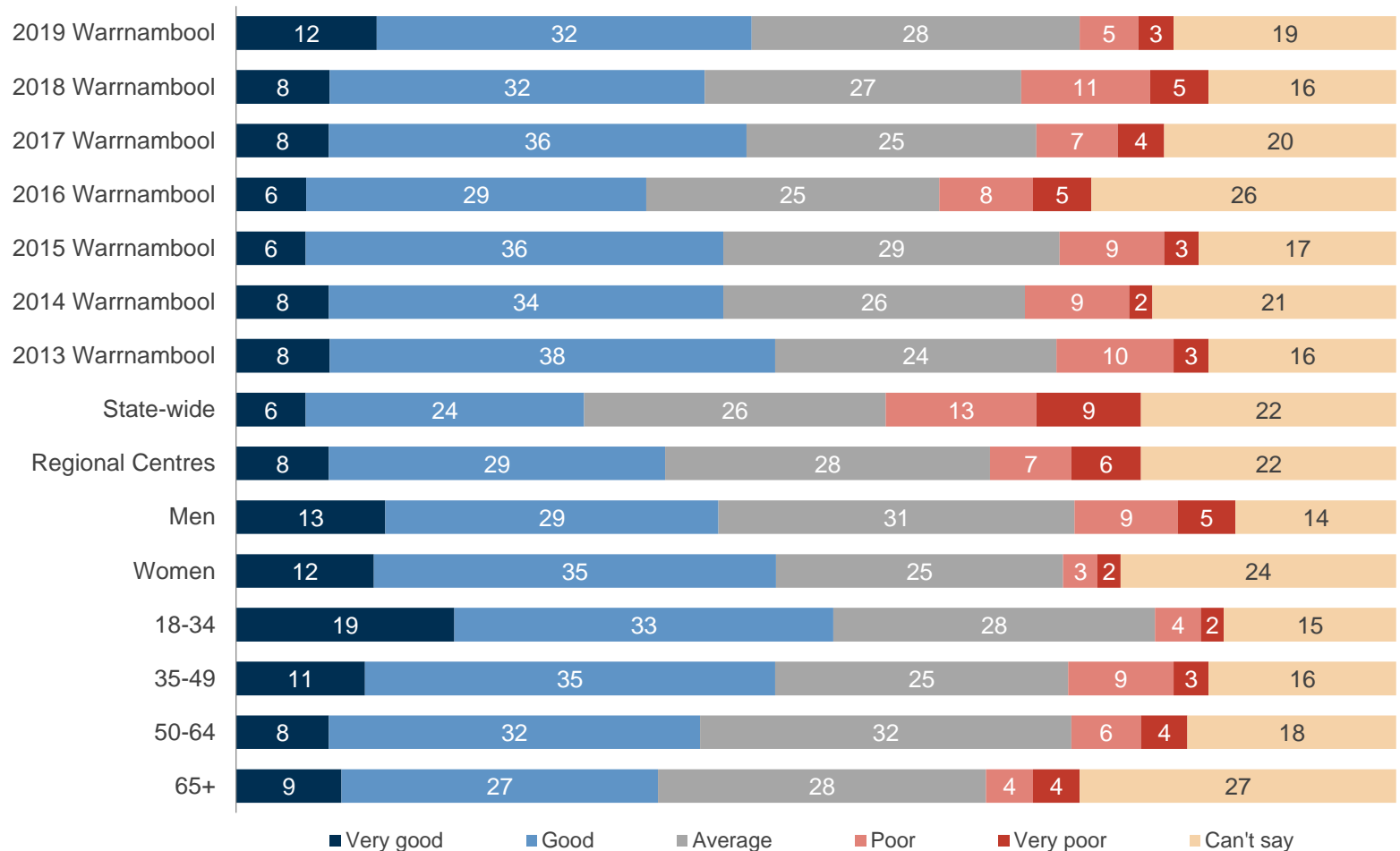
Base: All respondents. Councils asked state-wide: 27 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Planning and building permits performance

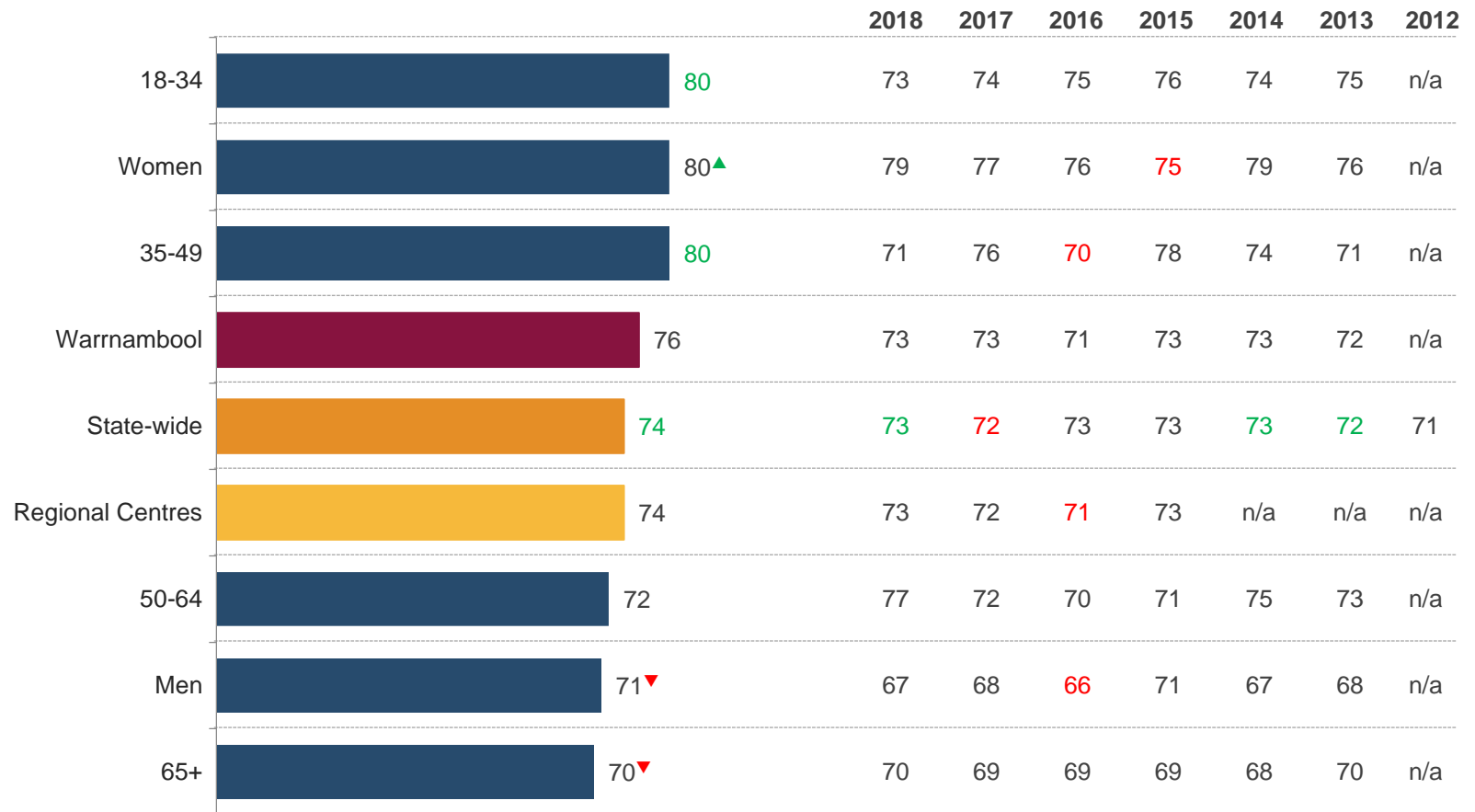
## 2019 Planning and building permits performance (%)





# Environmental sustainability importance

## 2019 Environmental sustainability importance (index scores)



Q1. Firstly, how important should 'Environmental sustainability' be as a responsibility for Council?

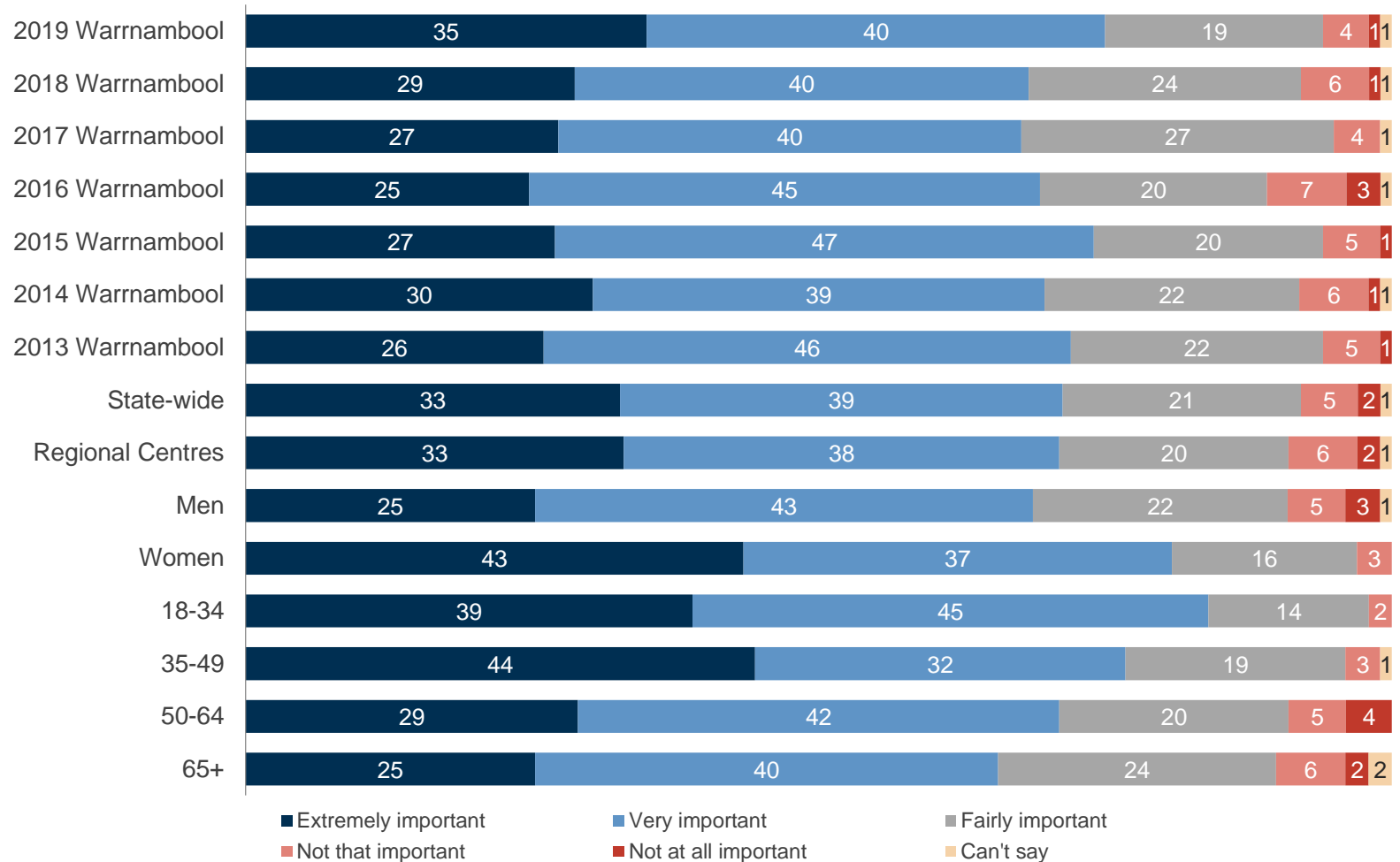
Base: All respondents. Councils asked state-wide: 22 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Environmental sustainability importance

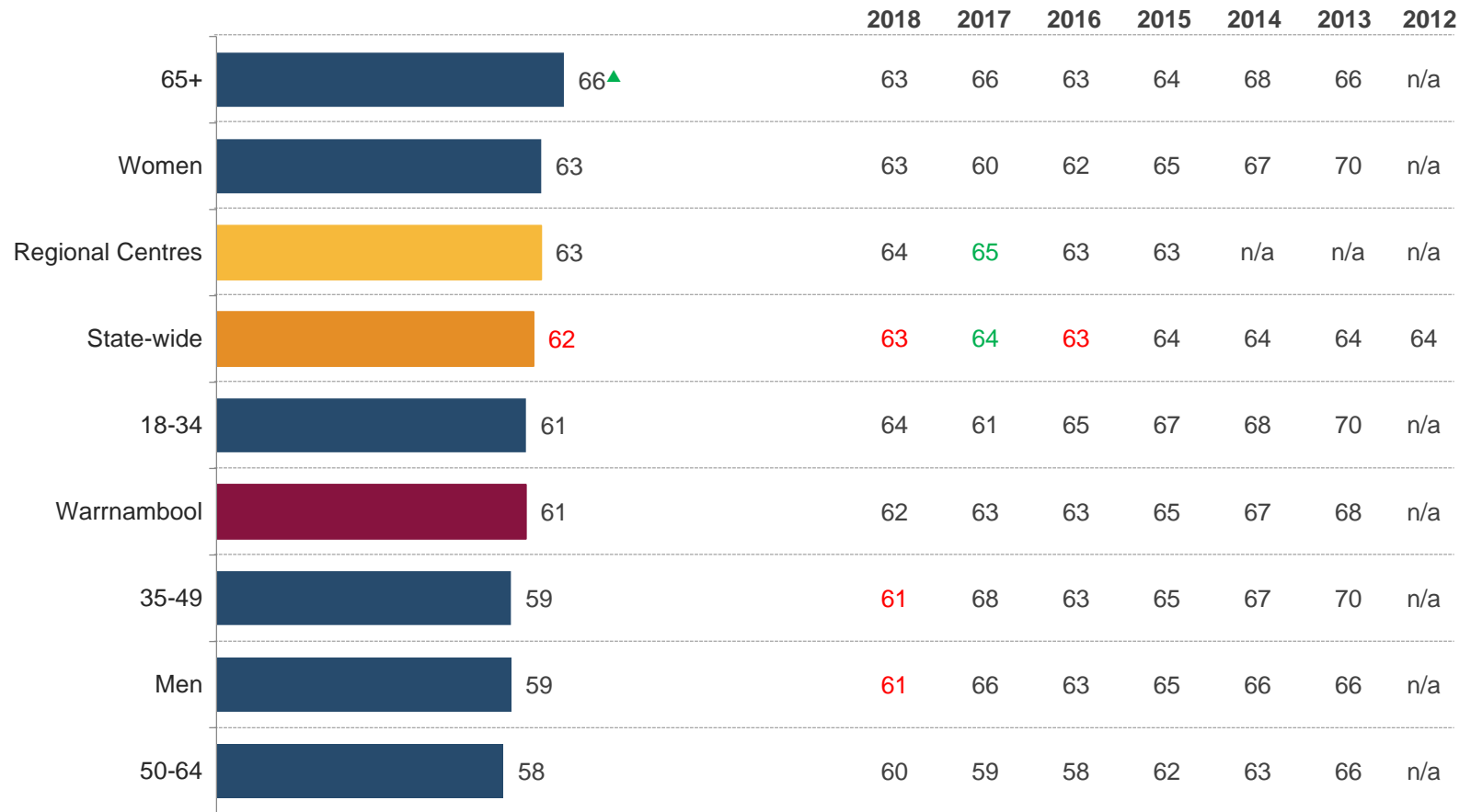
## 2019 Environmental sustainability importance (%)





# Environmental sustainability performance

## 2019 Environmental sustainability performance (index scores)



Q2. How has Council performed on 'Environmental sustainability' over the last 12 months?

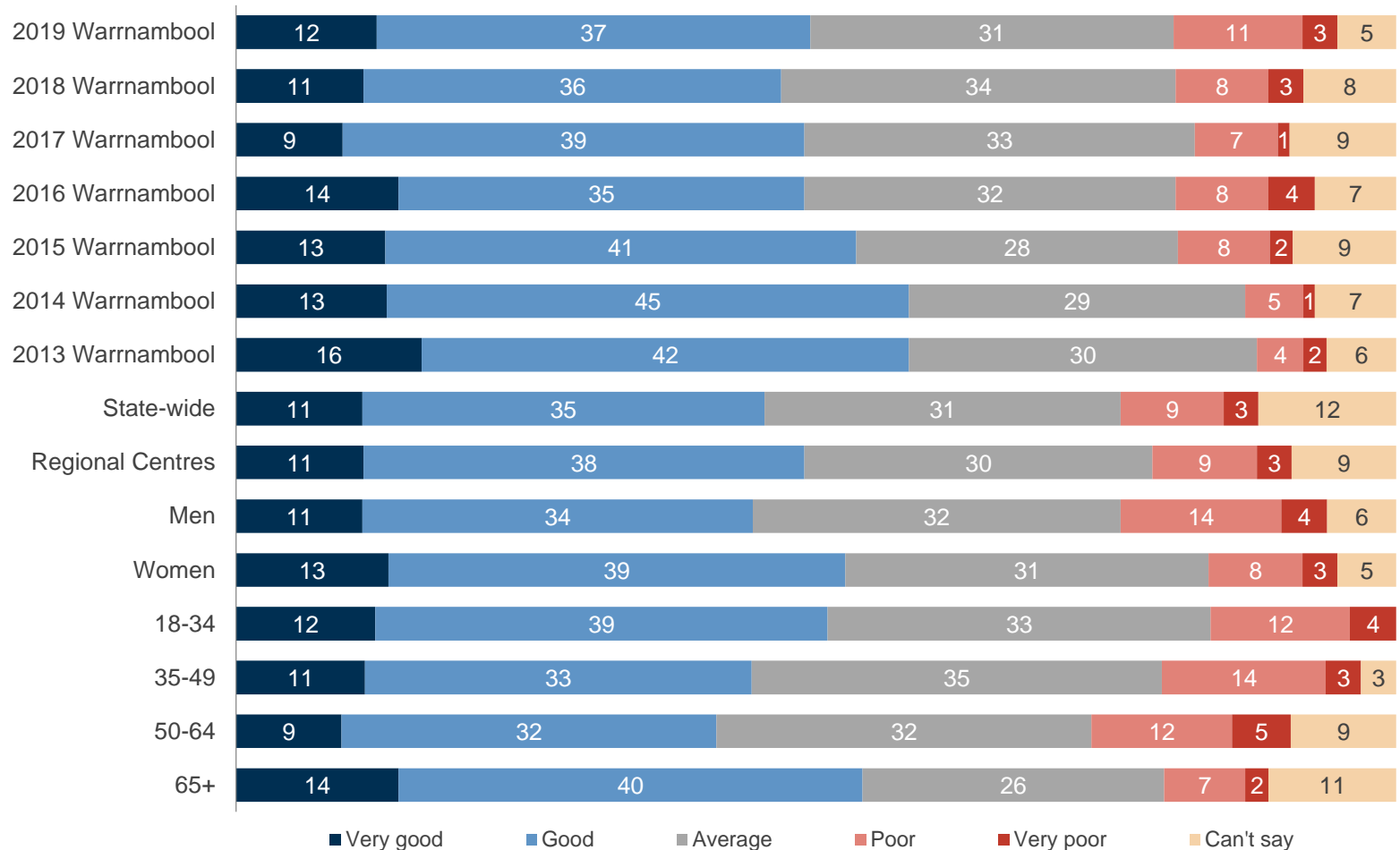
Base: All respondents. Councils asked state-wide: 27 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.



# Environmental sustainability performance

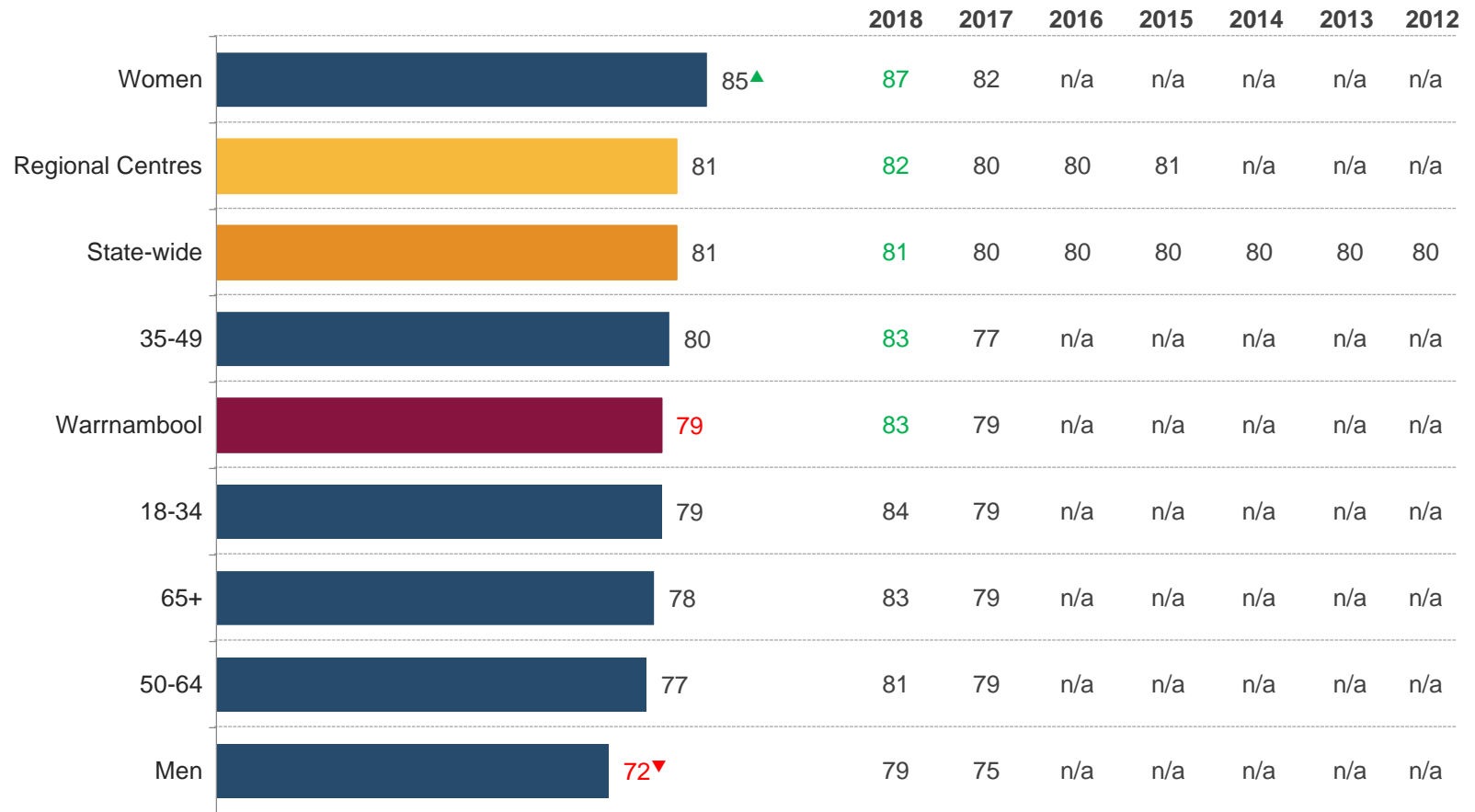
## 2019 Environmental sustainability performance (%)





# Emergency and disaster management importance

## 2019 Emergency and disaster management importance (index scores)



Q1. Firstly, how important should 'Emergency and disaster management' be as a responsibility for Council?

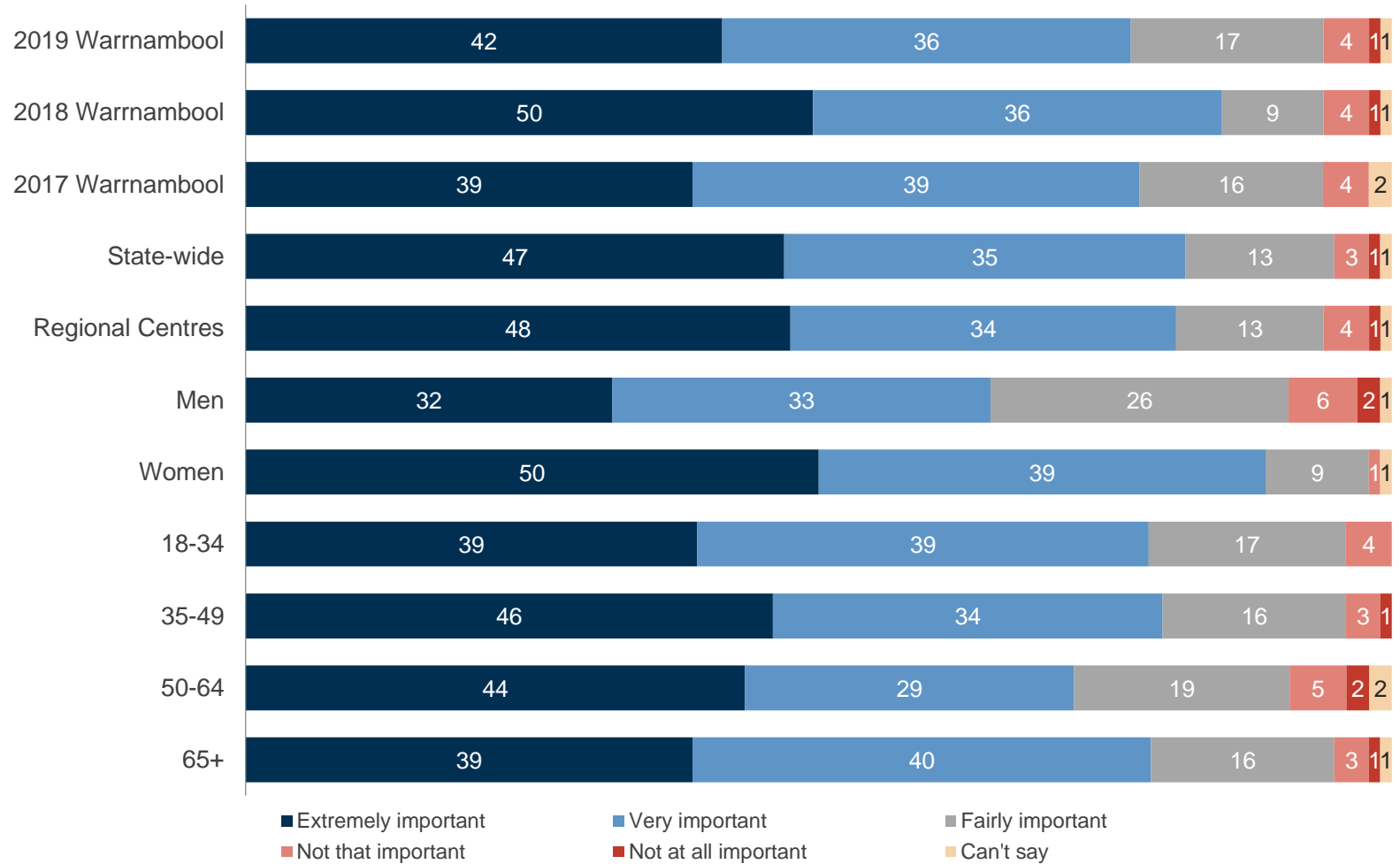
Base: All respondents. Councils asked state-wide: 18 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Emergency and disaster management importance

## 2019 Emergency and disaster management importance (%)

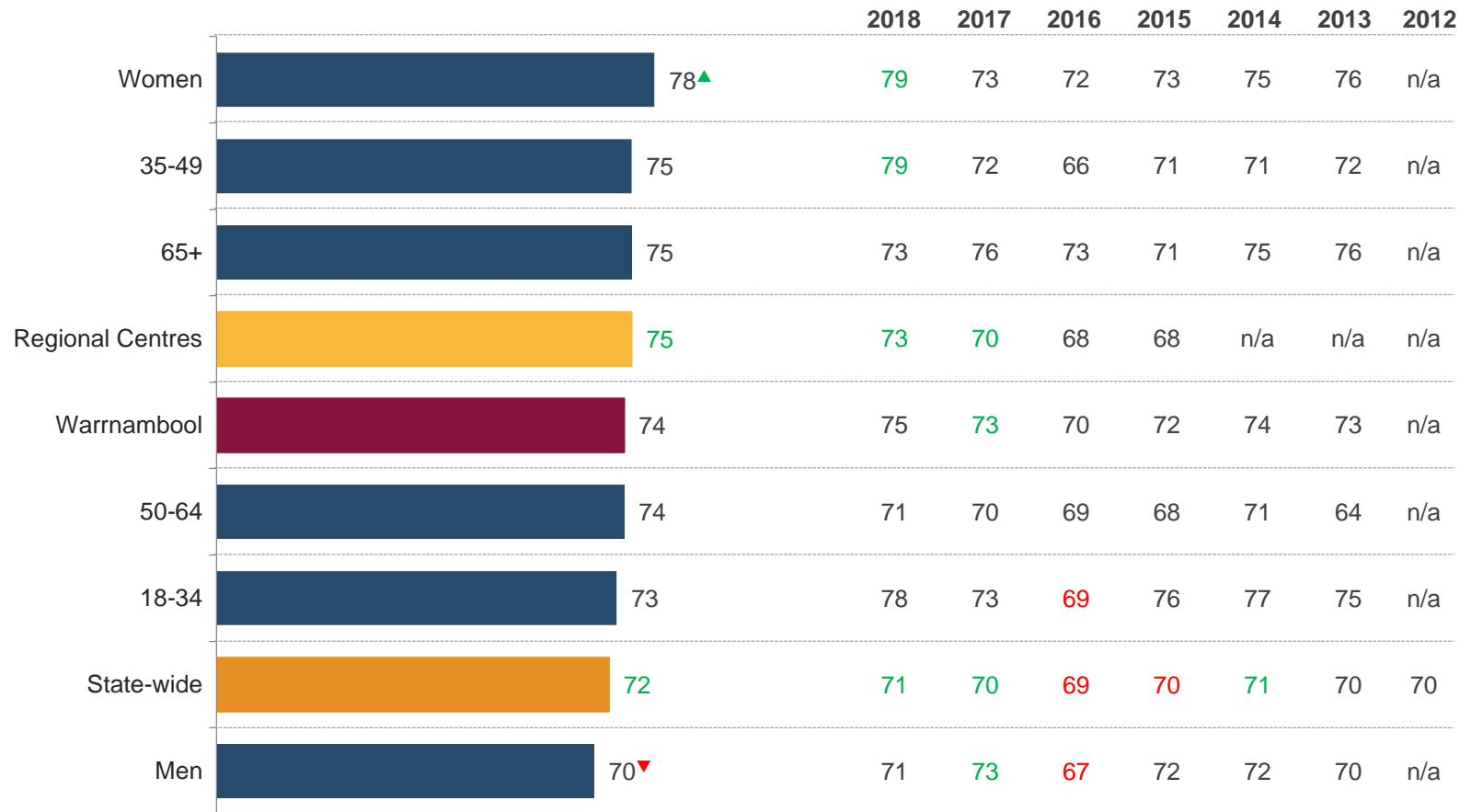






# Emergency and disaster management performance

## 2019 Emergency and disaster management performance (index scores)



Q2. How has Council performed on 'Emergency and disaster management' over the last 12 months?

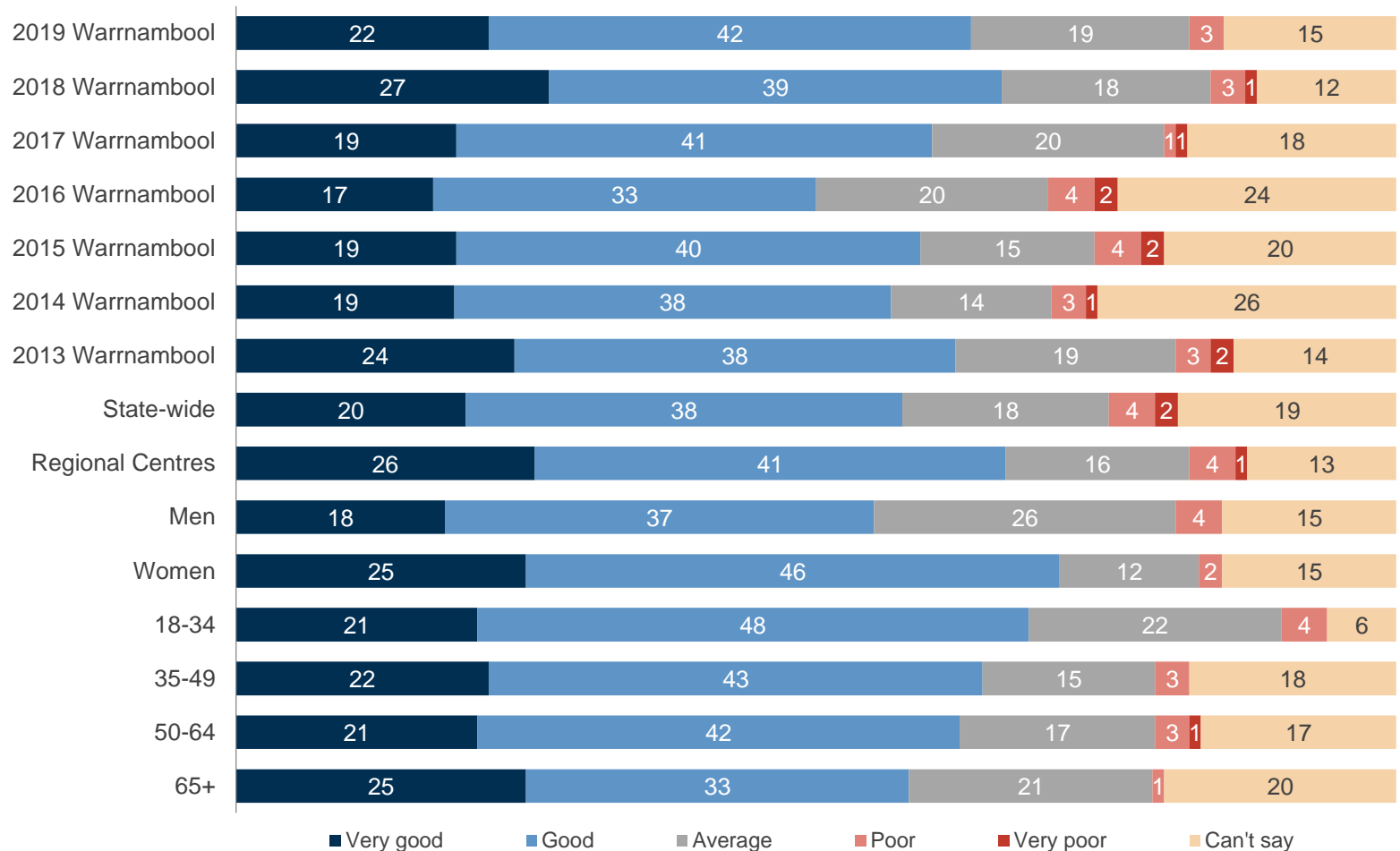
Base: All respondents. Councils asked state-wide: 24 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Emergency and disaster management performance

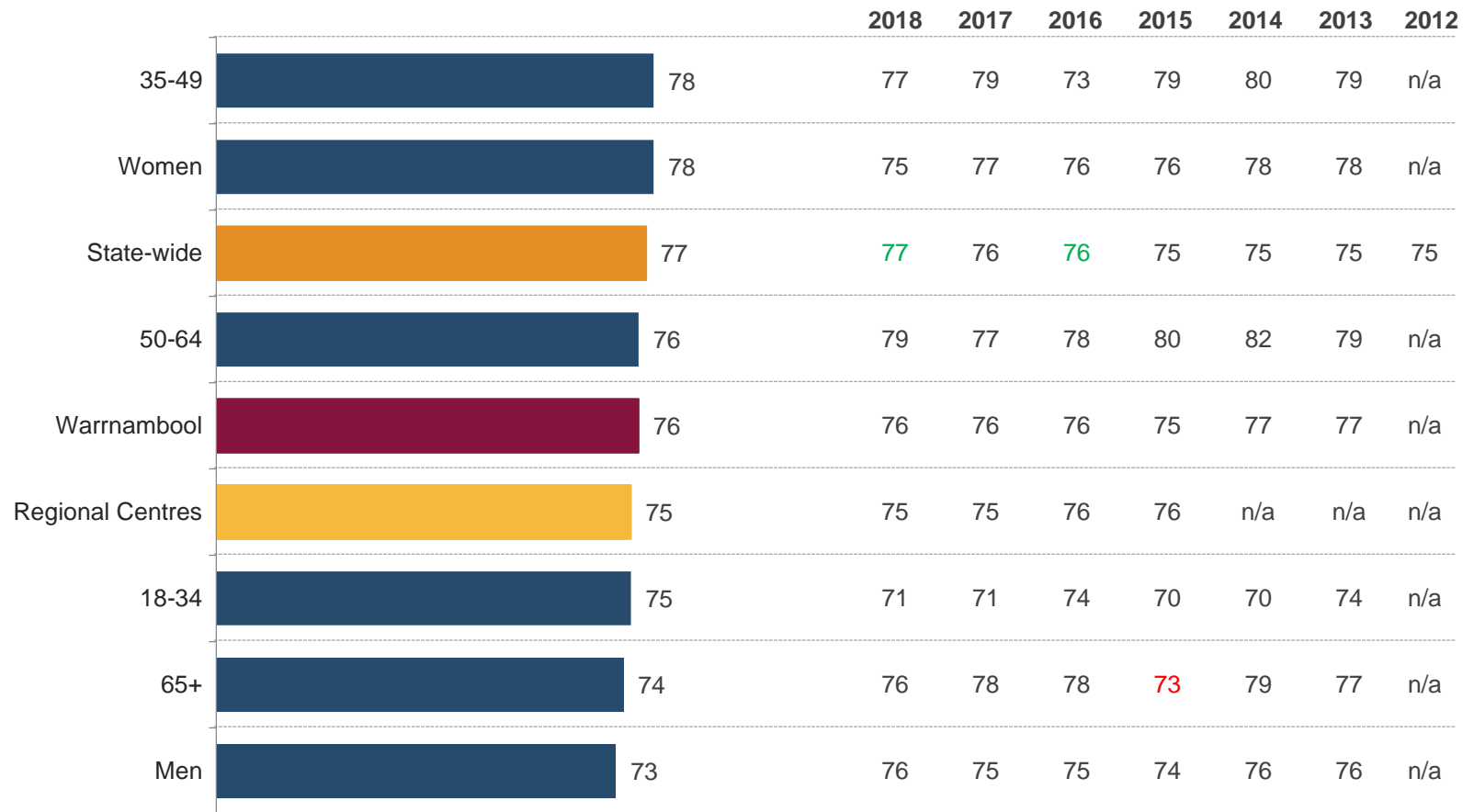
## 2019 Emergency and disaster management performance (%)





# Planning for population growth in the area importance

2019 Population growth importance (index scores)



Q1. Firstly, how important should 'Planning for population growth in the area' be as a responsibility for Council?

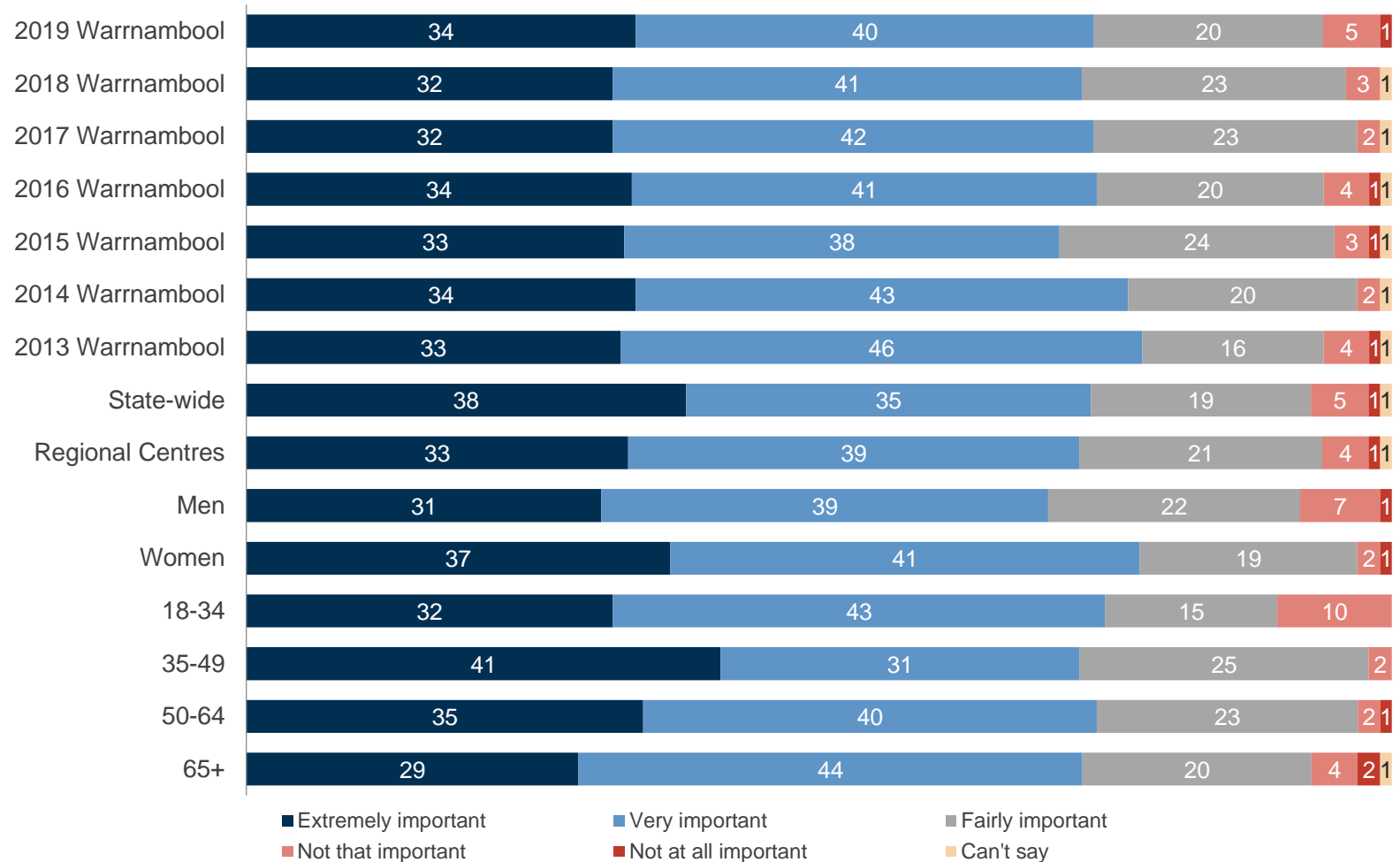
Base: All respondents. Councils asked state-wide: 11 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Planning for population growth in the area importance

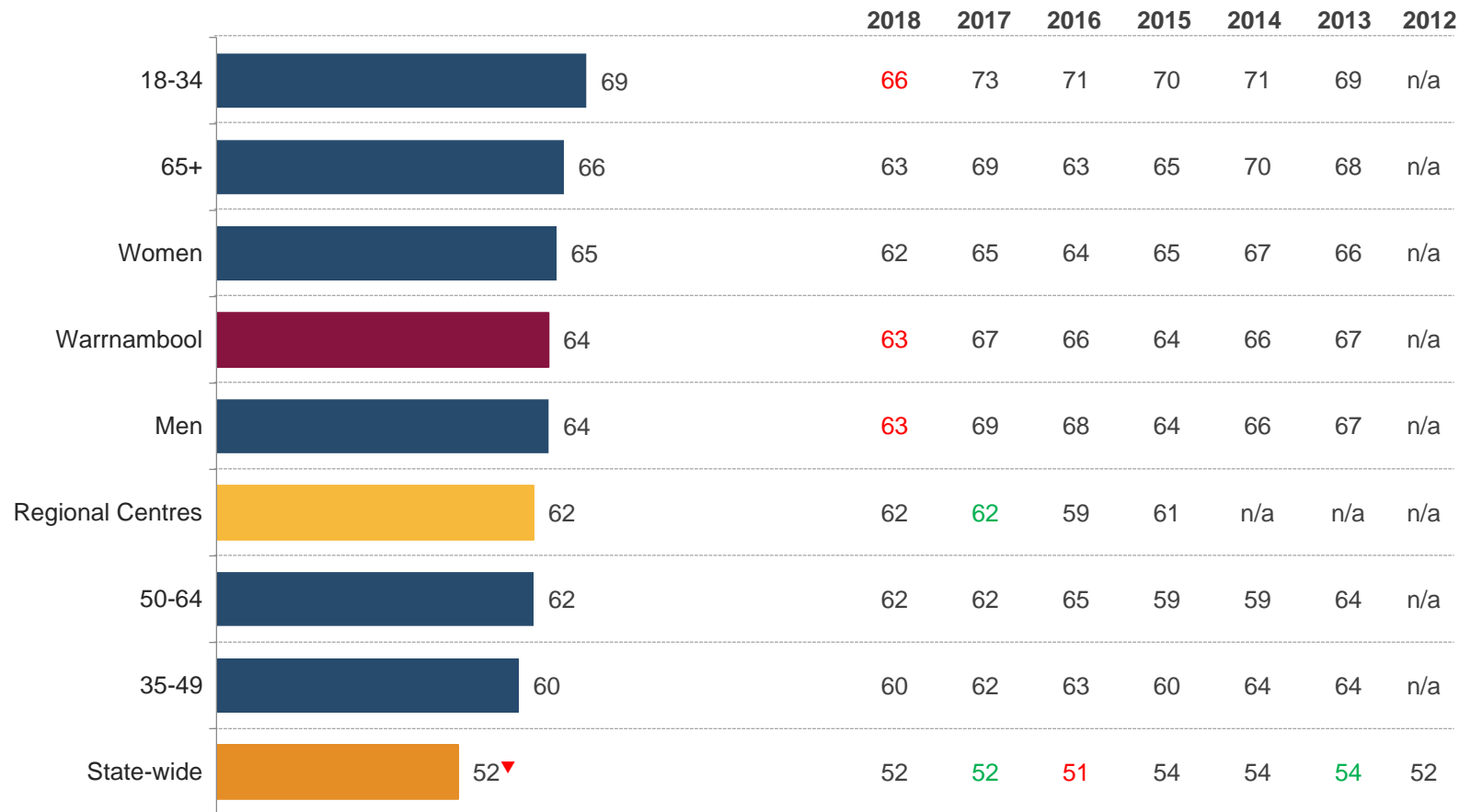
## 2019 Population growth importance (%)





# Planning for population growth in the area performance

## 2019 Population growth performance (index scores)



Q2. How has Council performed on 'Planning for population growth in the area' over the last 12 months?

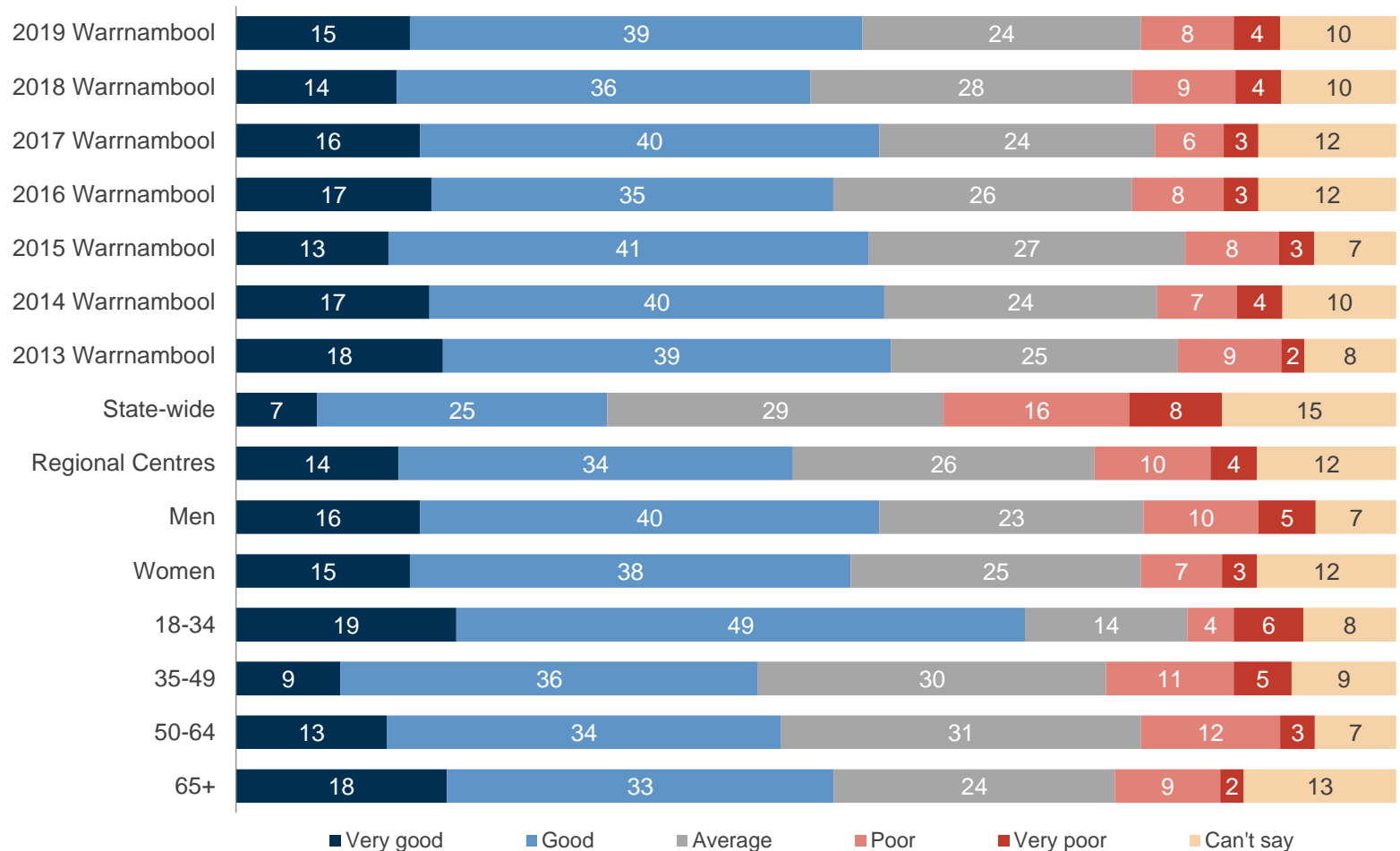
Base: All respondents. Councils asked state-wide: 17 Councils asked group: 3

Note: Please see Appendix A for explanation of significant differences.



# Planning for population growth in the area performance

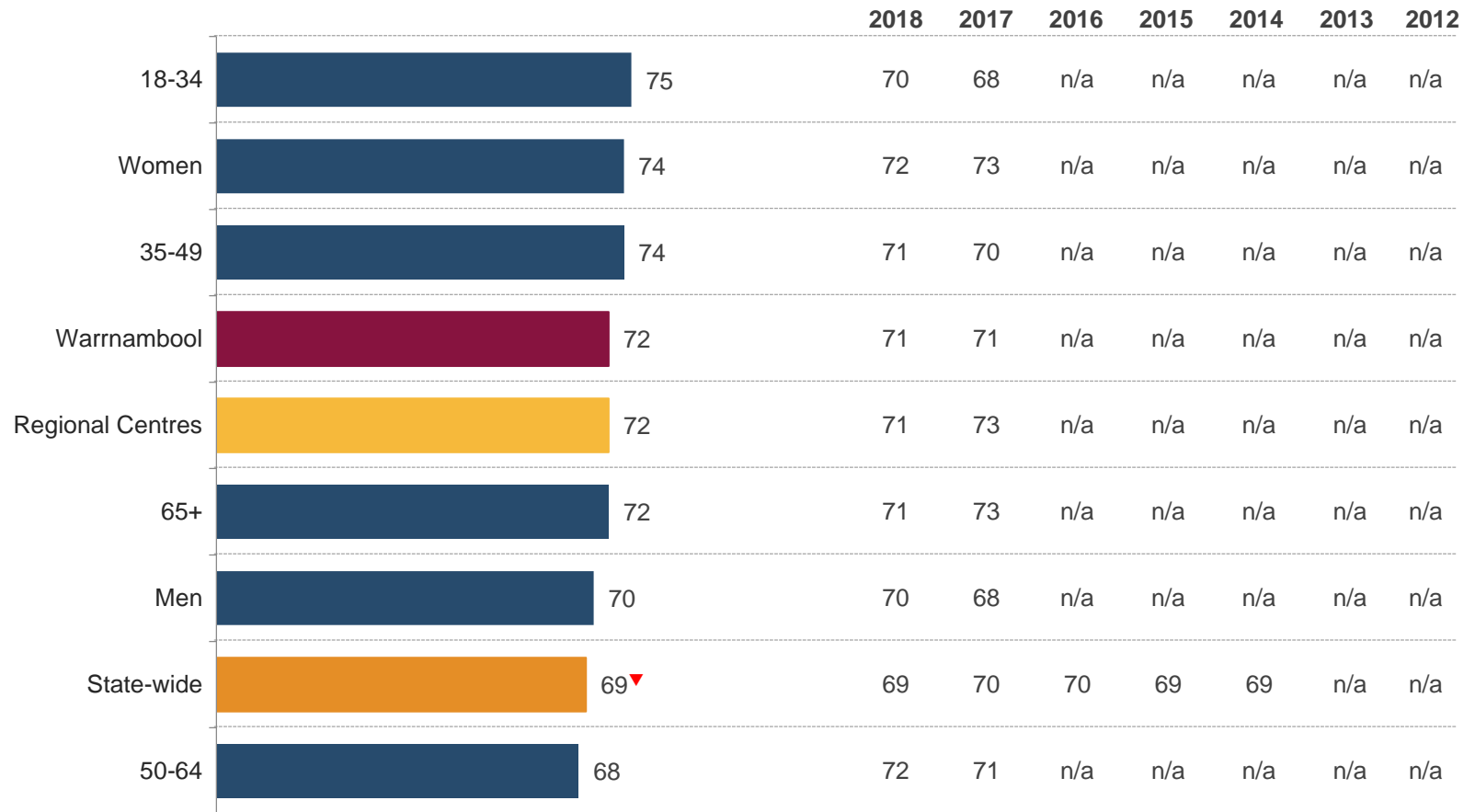
## 2019 Population growth performance (%)





# Business and community development importance

## 2019 Business/community development importance (index scores)



Q1. Firstly, how important should 'Business and community development' be as a responsibility for Council?

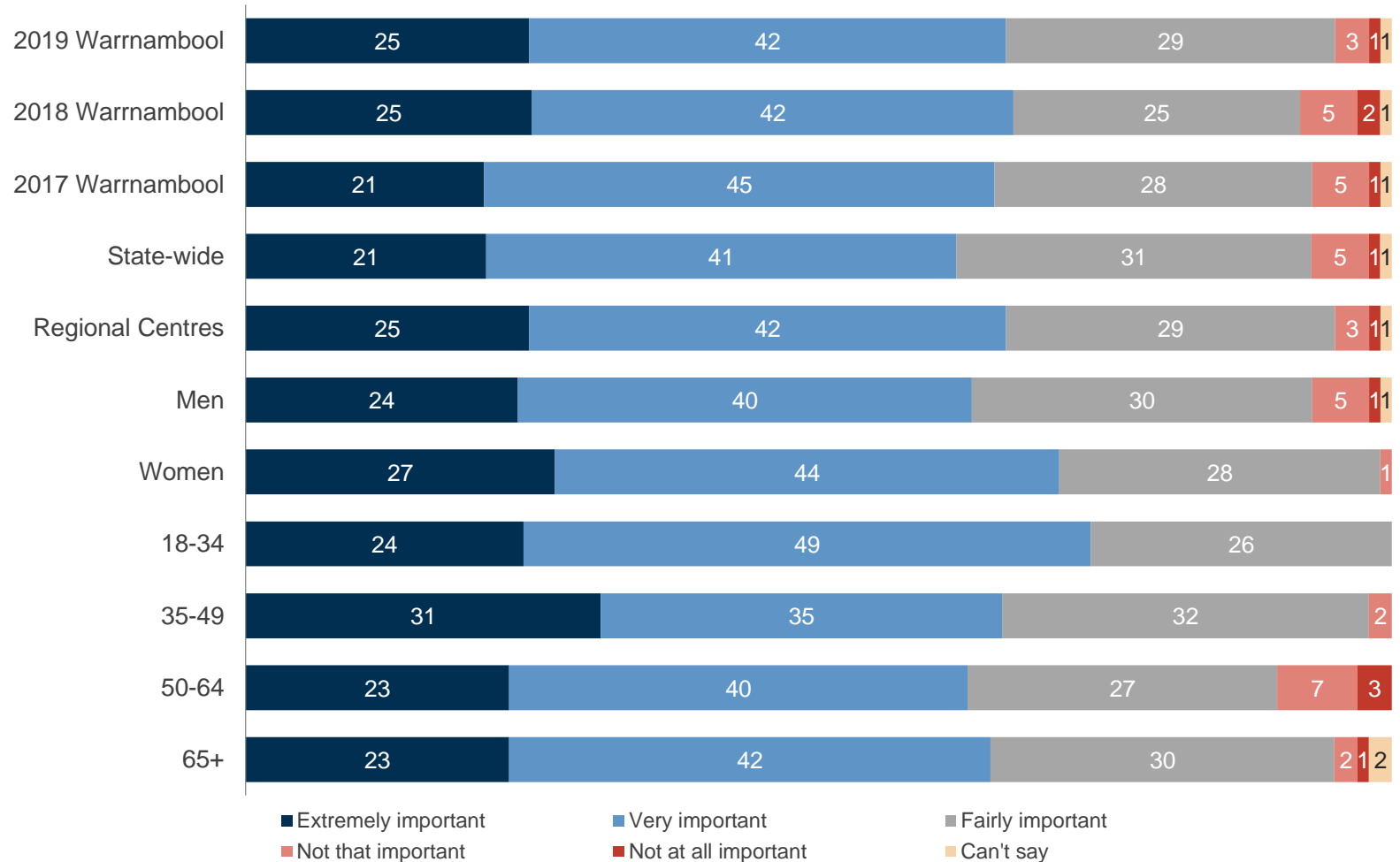
Base: All respondents. Councils asked state-wide: 7 Councils asked group: 1

Note: Please see Appendix A for explanation of significant differences.



# Business and community development importance

## 2019 Business/community development importance (%)

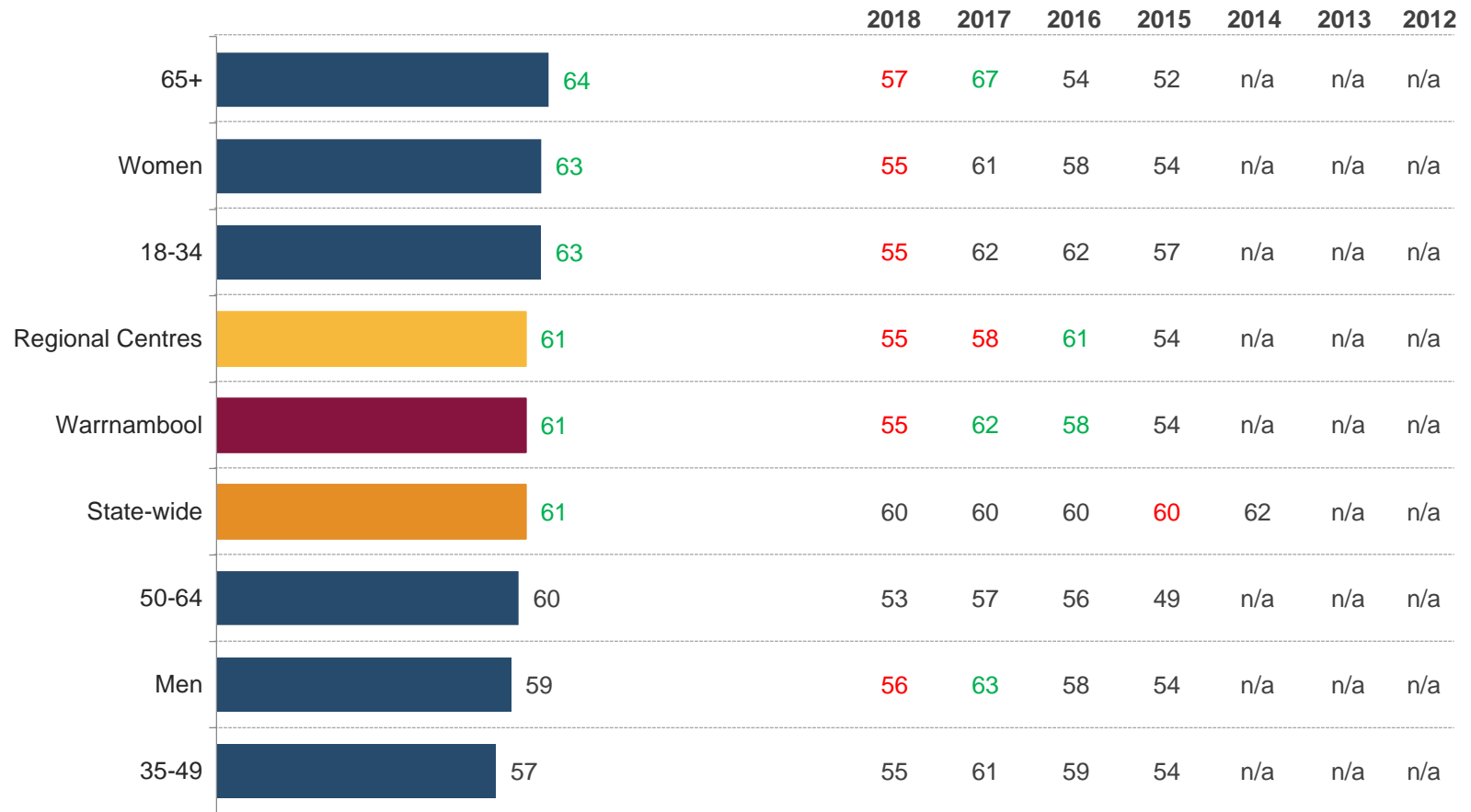






# Business and community development performance

## 2019 Business/community development performance (index scores)



Q2. How has Council performed on 'Business and community development' over the last 12 months?

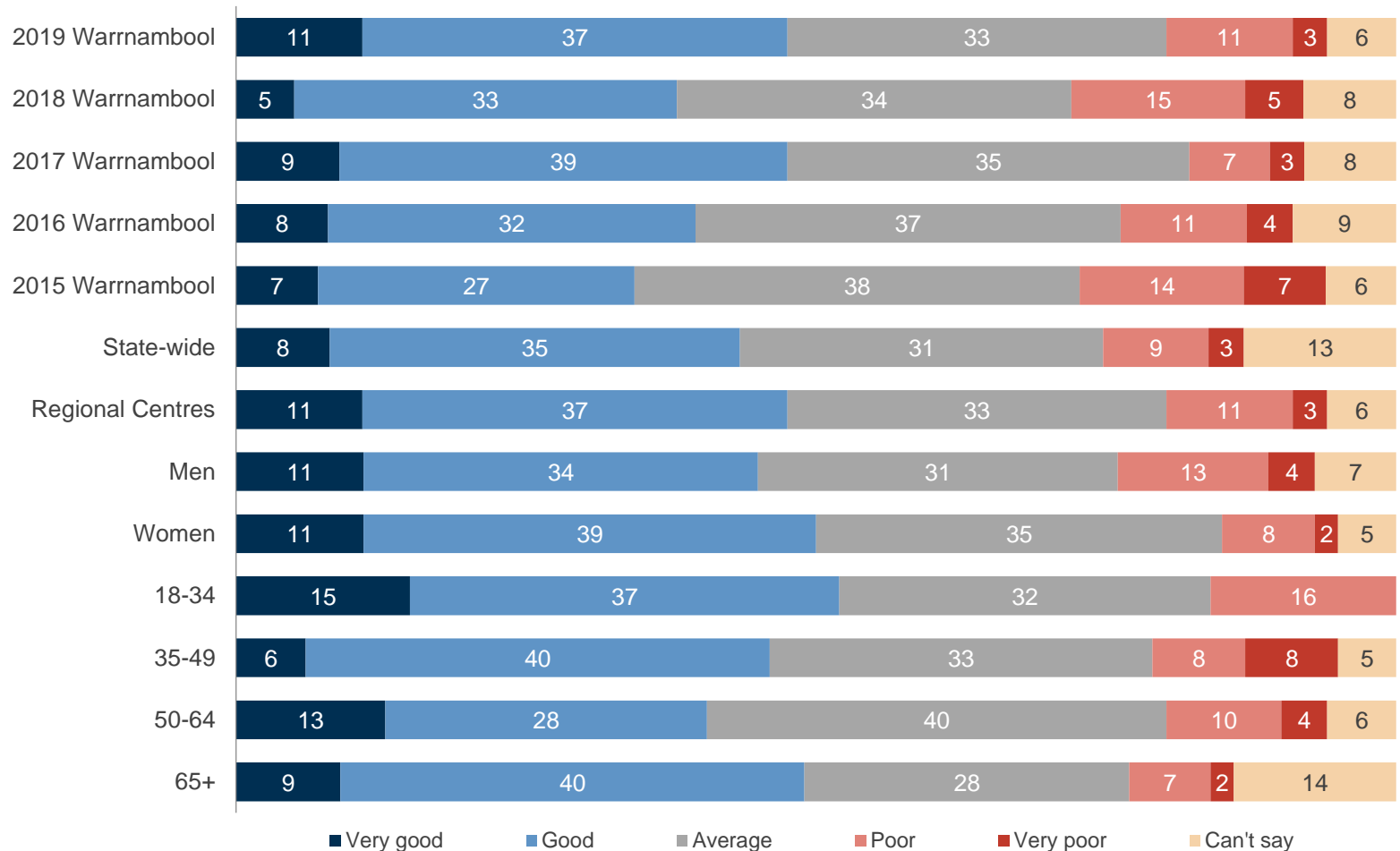
Base: All respondents. Councils asked state-wide: 11 Councils asked group: 1

Note: Please see Appendix A for explanation of significant differences.



# Business and community development performance

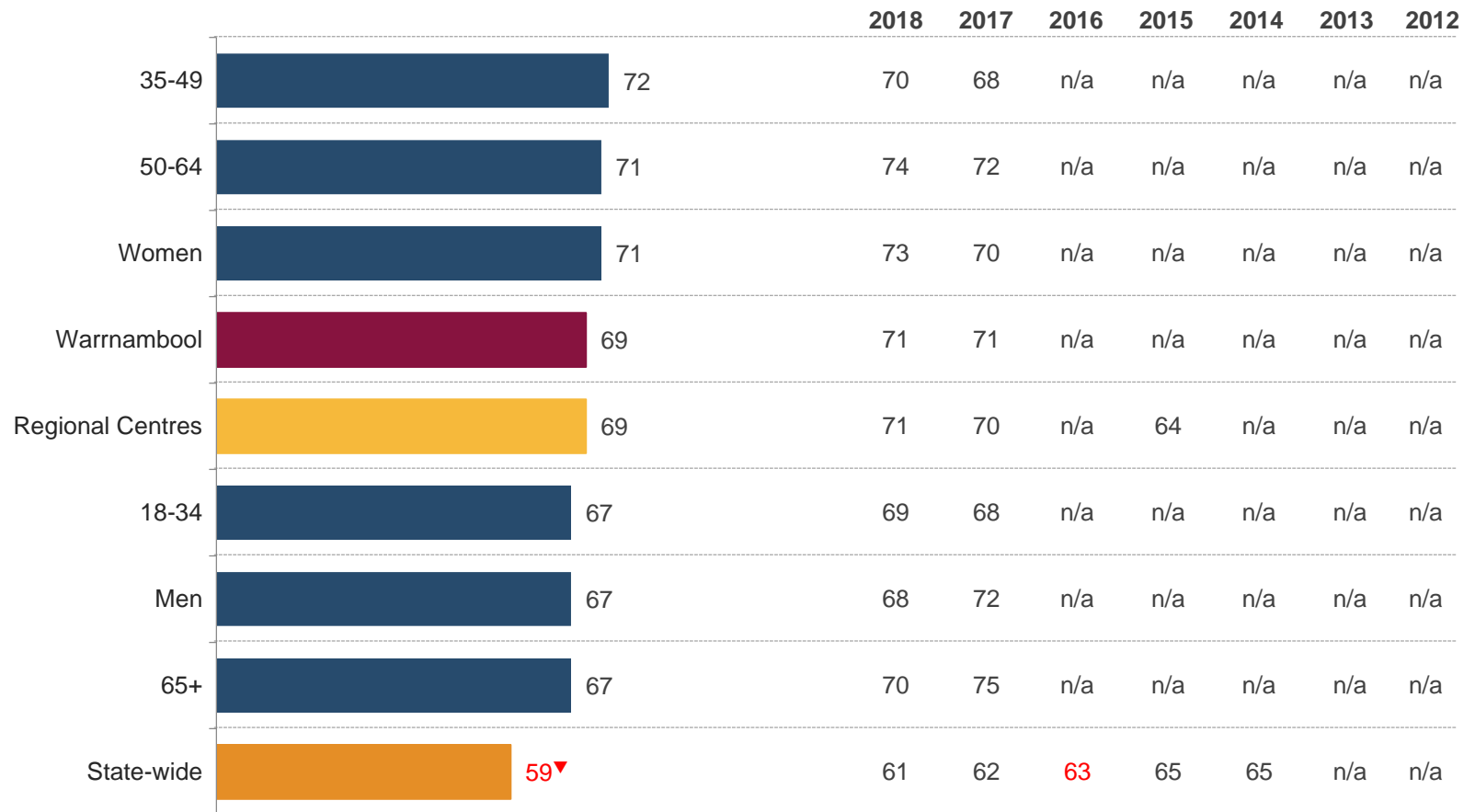
## 2019 Business/community development performance (%)





# Tourism development importance

## 2019 Tourism development importance (index scores)



Q1. Firstly, how important should 'Tourism development' be as a responsibility for Council?

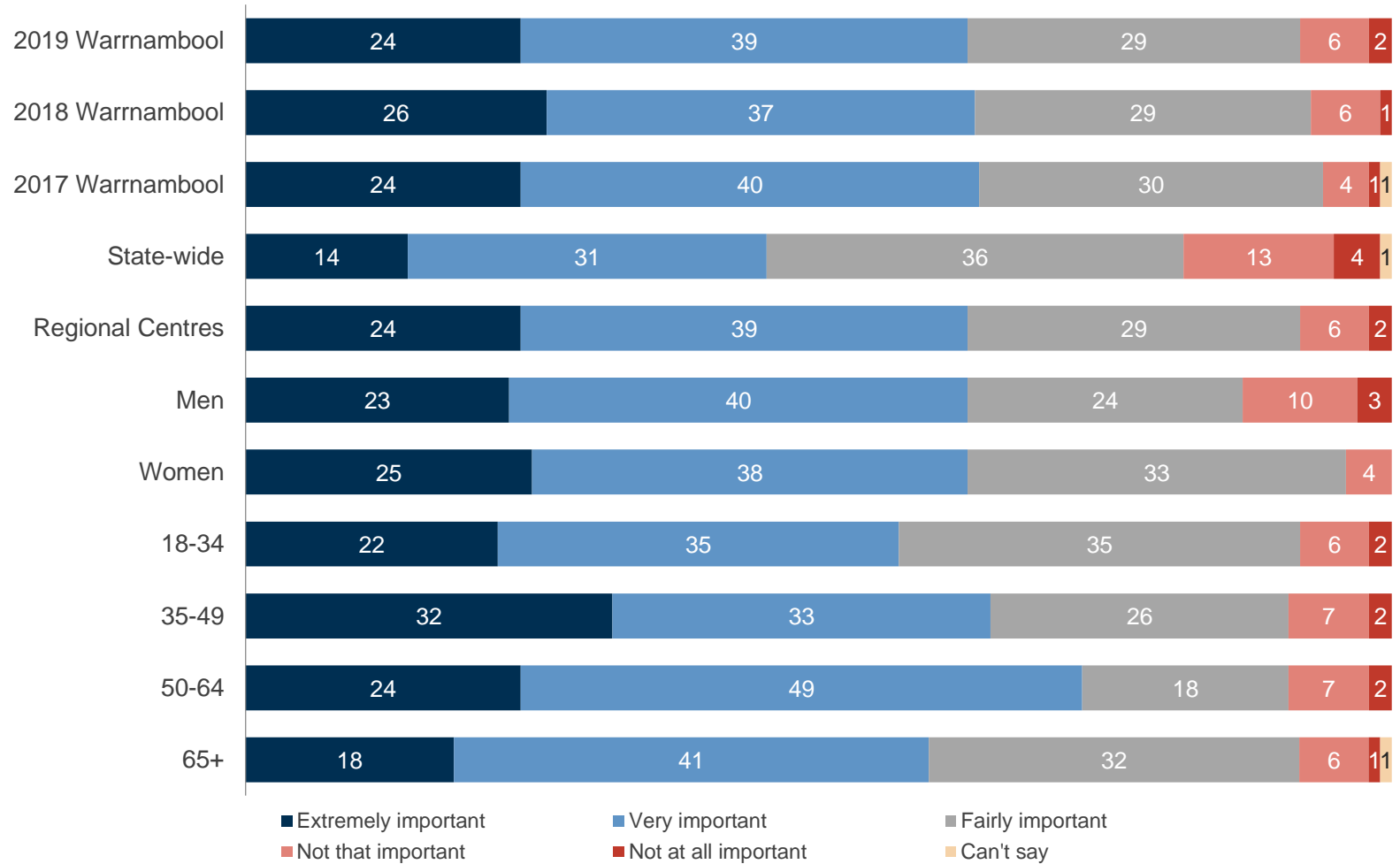
Base: All respondents. Councils asked state-wide: 9 Councils asked group: 1

Note: Please see Appendix A for explanation of significant differences.



# Tourism development importance

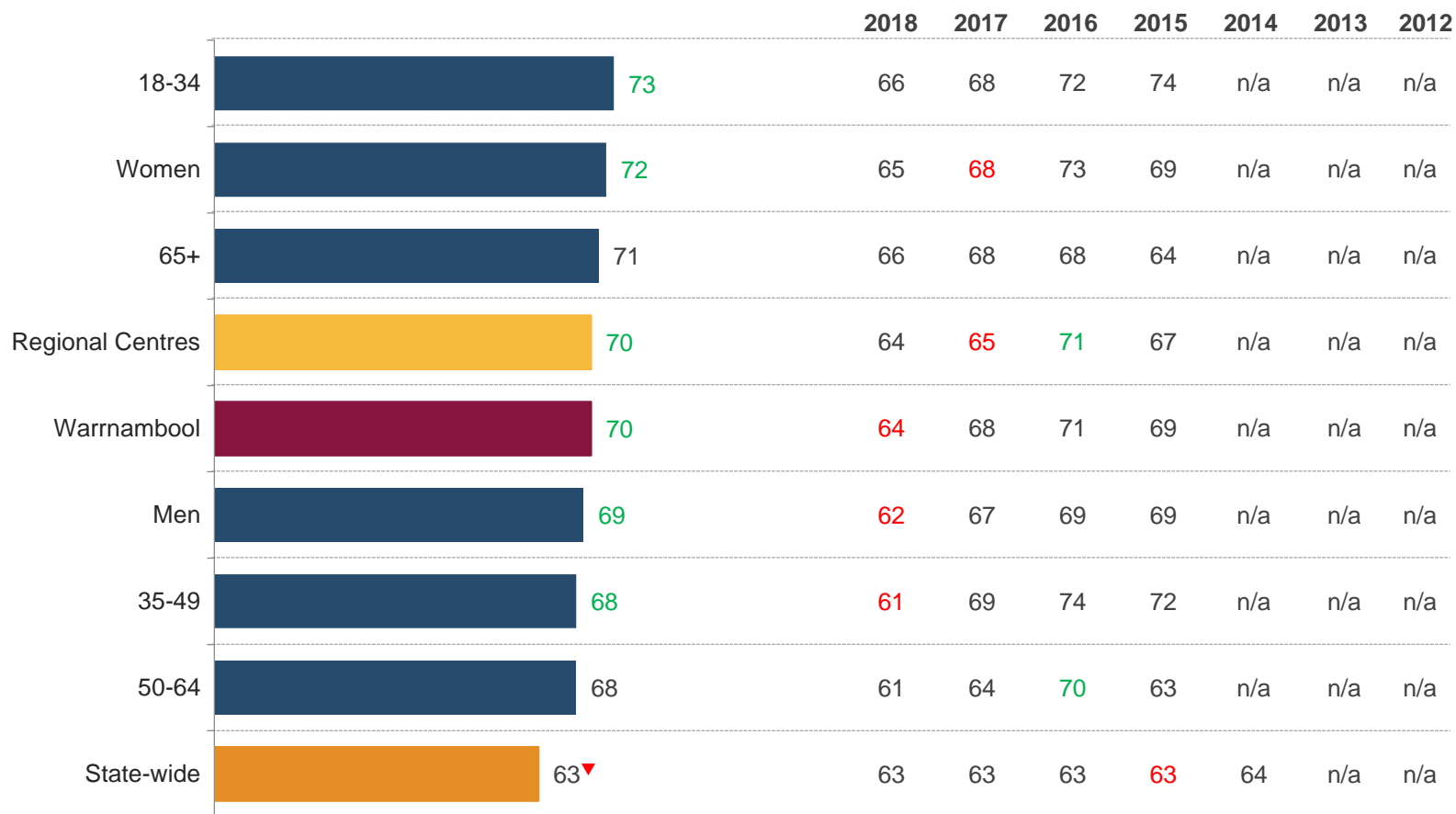
2019 Tourism development importance (%)





# Tourism development performance

## 2019 Tourism development performance (index scores)



Q2. How has Council performed on 'Tourism development' over the last 12 months?

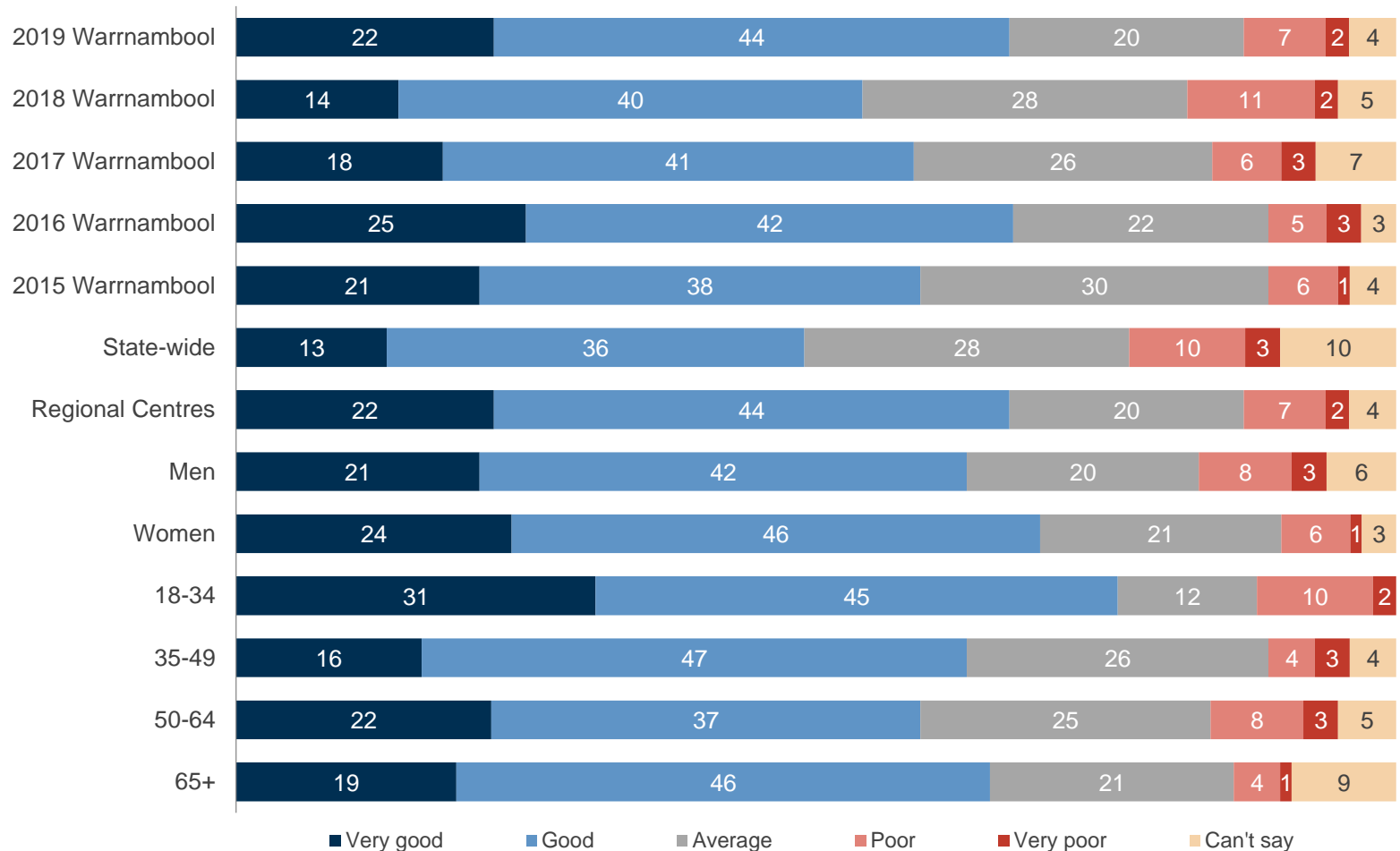
Base: All respondents. Councils asked state-wide: 15 Councils asked group: 1

Note: Please see Appendix A for explanation of significant differences.



# Tourism development performance

## 2019 Tourism development performance (%)



A large, stylized letter 'W' graphic that serves as a background element. It is filled with a dark blue, textured pattern resembling a night satellite image of a coastline, with bright white and yellow lights indicating urban areas and a network of roads. The 'W' is positioned on the right side of the page, extending from the top to the bottom.

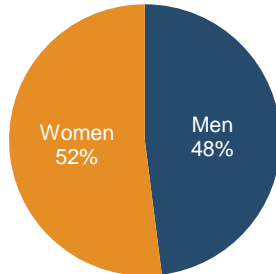
# Detailed demographics



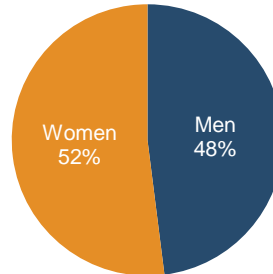
## Gender and age profile

### 2019 gender

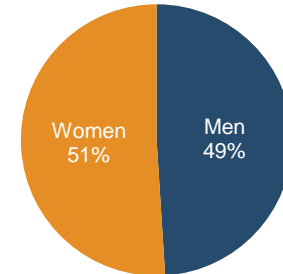
Warrnambool



Regional Centres

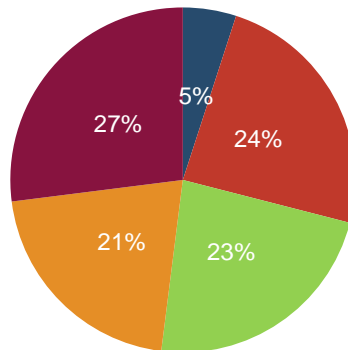


State-wide

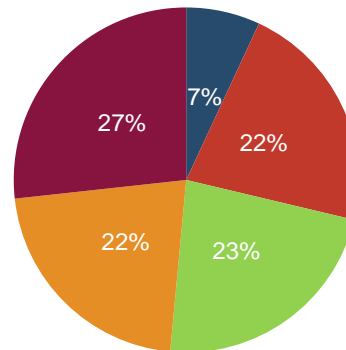


### 2019 age

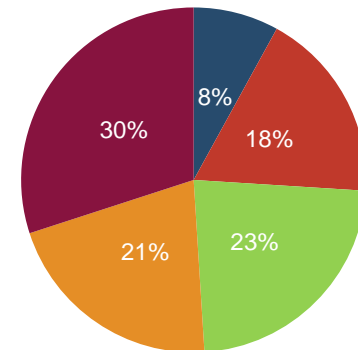
Warrnambool



Regional Centres



State-wide



■ 18-24 ■ 25-34 ■ 35-49 ■ 50-64 ■ 65+

■ 18-24 ■ 25-34 ■ 35-49 ■ 50-64 ■ 65+

■ 18-24 ■ 25-34 ■ 35-49 ■ 50-64 ■ 65+

S3. [Record gender] / S4. To which of the following age groups do you belong?

Base: All respondents. Councils asked state-wide: 63 Councils asked group: 8

Please note that for the reason of simplifying reporting, interlocking age and gender reporting has not been included in this report.

Interlocking age and gender analysis is still available in the dashboard and data tables provided alongside this report.



A large, stylized letter 'W' that serves as a background graphic. It is filled with a satellite image of North America, showing the United States and parts of Canada. The landmasses are in shades of blue and green, while the surrounding oceans are dark blue. A network of white lines, representing roads or rivers, is visible across the land. Two bright, glowing points of light are visible on the map, one in the central US and one in the southern US.

# **Appendix A: Index scores, margins of error and significant differences**



## Appendix A: Index Scores

### Index Scores

Many questions ask respondents to rate council performance on a five-point scale, for example, from 'very good' to 'very poor', with 'can't say' also a possible response category. To facilitate ease of reporting and comparison of results over time, starting from the 2012 survey and measured against the state-wide result and the council group, an 'Index Score' has been calculated for such measures.

The Index Score is calculated and represented as a score out of 100 (on a 0 to 100 scale), with 'can't say' responses excluded from the analysis. The '% RESULT' for each scale category is multiplied by the 'INDEX FACTOR'. This produces an 'INDEX VALUE' for each category, which are then summed to produce the 'INDEX SCORE', equating to '60' in the following example.

Similarly, an Index Score has been calculated for the Core question 'Performance direction in the last 12 months', based on the following scale for each performance measure category, with 'Can't say' responses excluded from the calculation.

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Very good	9%	100	9
Good	40%	75	30
Average	37%	50	19
Poor	9%	25	2
Very poor	4%	0	0
Can't say	1%	--	INDEX SCORE 60

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Improved	36%	100	36
Stayed the same	40%	50	20
Deteriorated	23%	0	0
Can't say	1%	--	INDEX SCORE 56



## Appendix A: Margins of error

The sample size for the 2019 State-wide Local Government Community Satisfaction Survey for Warrnambool City Council was n=400. Unless otherwise noted, this is the total sample base for all reported charts and tables.

The maximum margin of error on a sample of approximately n=400 interviews is +/-4.9% at the 95% confidence level for results around 50%. Margins of error will be larger for any sub-samples. As an example, a result of 50% can be read confidently as falling midway in the range 45.1% - 54.9%.

Maximum margins of error are listed in the table below, based on a population of 26,900 people aged 18 years or over for Warrnambool City Council, according to ABS estimates.

Demographic	Actual survey sample size	Weighted base	Maximum margin of error at 95% confidence interval
Warrnambool City Council	400	400	+/-4.9
Men	192	192	+/-7.1
Women	208	208	+/-6.8
18-34 years	49	115	+/-14.1
35-49 years	99	92	+/-9.9
50-64 years	111	85	+/-9.3
65+ years	141	107	+/-8.3



## Appendix A: Significant difference reporting notation

Within tables and index score charts throughout this report, statistically significant differences at the 95% confidence level are represented by upward directing green (▲) and downward directing red arrows (▼).

Significance when noted indicates a significantly higher or lower result for the analysis group in comparison to the 'Total' result for the council for that survey question for that year. Therefore in the example below:

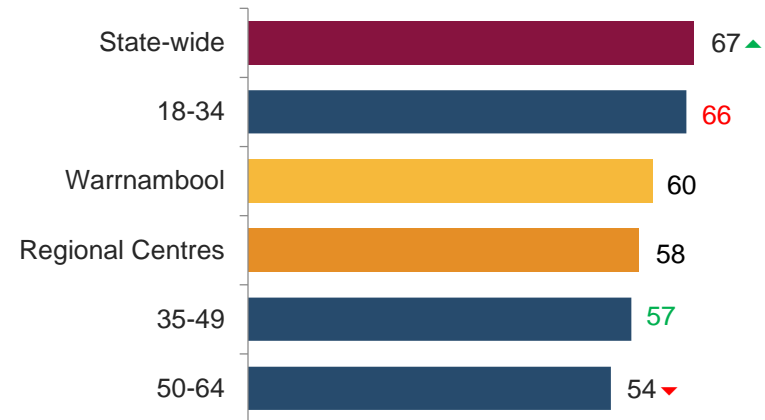
- ▲ The state-wide result is significantly higher than the overall result for the council.
- ▼ The result among 50-64 year olds is significantly lower than for the overall result for the council.

Further, results shown in green and red indicate significantly higher or lower results than in 2018.

Therefore in the example below:

- The result among 35-49 year olds in the council is **significantly higher** than the result achieved among this group in 2018.
- The result among 18-34 year olds in the council is **significantly lower** than the result achieved among this group in 2018.

**Overall Performance – Index Scores  
(example extract only)**





## Appendix A: Index score significant difference calculation

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The test applied to the Indexes was an Independent Mean Test, as follows:

$$Z \text{ Score} = (\$1 - \$2) / \text{Sqrt} ((\$5^2 / \$3) + (\$6^2 / \$4))$$

Where:

- \$1 = Index Score 1
- \$2 = Index Score 2
- \$3 = unweighted sample count 1
- \$4 = unweighted sample count 2
- \$5 = standard deviation 1
- \$6 = standard deviation 2

All figures can be sourced from the detailed cross tabulations.

The test was applied at the 95% confidence interval, so if the Z Score was greater than +/- 1.954 the scores are significantly different.



# **Appendix B: Further project information**



## Appendix B: Further information

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Further information about the report and explanations about the State-wide Local Government Community Satisfaction Survey can be found in this section including:

- Survey methodology and sampling
- Analysis and reporting
- Glossary of terms

### Detailed survey tabulations

Detailed survey tabulations are available in supplied Excel file.

### Contacts

For further queries about the conduct and reporting of the 2019 State-wide Local Government Community Satisfaction Survey, please contact JWS Research on

**(03) 8685 8555** or via email:

**[admin@jwsresearch.com](mailto:admin@jwsresearch.com)**



## Appendix B: Survey methodology and sampling

The 2019 results are compared with previous years, as detailed below:

- 2019, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2018, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2017, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2016, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2015, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2014, n=401 completed interviews, conducted in the period of 31<sup>st</sup> January – 11<sup>th</sup> March.
- 2013, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 24<sup>th</sup> March.
- 2012, n=400 completed interviews, conducted in the period of 18<sup>th</sup> May – 30<sup>th</sup> June.

Minimum quotas of gender within age groups were applied during the fieldwork phase. Post-survey weighting was then conducted to ensure accurate representation of the age and gender profile of the Warrnambool City Council area.

Any variation of +/-1% between individual results and net scores in this report or the detailed survey tabulations is due to rounding. In reporting, ‘—’ denotes not mentioned and ‘0%’ denotes mentioned by less than 1% of respondents. ‘Net’ scores refer to two or more response categories being combined into one category for simplicity of reporting.

This survey was conducted by Computer Assisted Telephone Interviewing (CATI) as a representative random probability survey of residents aged 18+ years in Warrnambool City Council.

Survey sample matched to the demographic profile of Warrnambool City Council as determined by the most recent ABS population estimates was purchased from an accredited supplier of publicly available phone records, including up to 40% mobile phone numbers to cater to the diversity of residents within Warrnambool City Council, particularly younger people.

A total of n=400 completed interviews were achieved in Warrnambool City Council. Survey fieldwork was conducted in the period of 1st February – 30th March, 2019.





## Appendix B: Analysis and reporting

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All participating councils are listed in the State-wide report published on the DELWP website. In 2019, 63 of the 79 Councils throughout Victoria participated in this survey. For consistency of analysis and reporting across all projects, Local Government Victoria has aligned its presentation of data to use standard council groupings. Accordingly, the council reports for the community satisfaction survey provide analysis using these standard council groupings. Please note that councils participating across 2012-2019 vary slightly.

### Council Groups

Warrnambool City Council is classified as a Regional Centres council according to the following classification list:

Metropolitan, Interface, Regional Centres, Large Rural & Small Rural

Councils participating in the Regional Centres group are: Greater Bendigo, Greater Geelong, Horsham, Latrobe, Mildura, Wangaratta, Warrnambool and Wodonga.

Wherever appropriate, results for Warrnambool City Council for this 2019 State-wide Local Government Community Satisfaction Survey have been compared against other participating councils in the Regional Centres group and on a state-wide basis. Please note that council groupings changed for 2015, and as such comparisons to council group results before that time can not be made within the reported charts.



## Appendix B: Analysis and reporting

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### 2012 survey revision

The survey was revised in 2012. As a result:

- The survey is now conducted as a representative random probability survey of residents aged 18 years or over in local councils, whereas previously it was conducted as a 'head of household' survey.
- As part of the change to a representative resident survey, results are now weighted post survey to the known population distribution of Warrnambool City Council according to the most recently available Australian Bureau of Statistics population estimates, whereas the results were previously not weighted.
- The service responsibility area performance measures have changed significantly and the rating scale used to assess performance has also changed.

As such, the results of the 2012 State-wide Local Government Community Satisfaction Survey should be considered as a benchmark. Please note that comparisons should not be made with the State-wide Local Government Community Satisfaction Survey results from 2011 and prior due to the methodological and sampling changes. Comparisons in the period 2012-2019 have been made throughout this report as appropriate.



## Appendix B: Analysis and reporting

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### Core, optional and tailored questions

Over and above necessary geographic and demographic questions required to ensure sample representativeness, a base set of questions for the 2019 State-wide Local Government Community Satisfaction Survey was designated as 'Core' and therefore compulsory inclusions for all participating Councils.

These core questions comprised:

- Overall performance last 12 months (Overall performance)
- Lobbying on behalf of community (Advocacy)
- Community consultation and engagement (Consultation)
- Decisions made in the interest of the community (Making community decisions)
- Condition of sealed local roads (Sealed local roads)
- Contact in last 12 months (Contact)
- Rating of contact (Customer service)
- Overall council direction last 12 months (Council direction)

Reporting of results for these core questions can always be compared against other participating councils in the council group and against all participating councils state-wide. Alternatively, some questions in the 2019 State-wide Local Government Community Satisfaction Survey were optional. Councils also had the ability to ask tailored questions specific only to their council.



## Appendix B: Analysis and reporting

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### Reporting

Every council that participated in the 2019 State-wide Local Government Community Satisfaction Survey receives a customised report. In addition, the state government is supplied with a state-wide summary report of the aggregate results of 'Core' and 'Optional' questions asked across all council areas surveyed.

Tailored questions commissioned by individual councils are reported only to the commissioning council and not otherwise shared unless by express written approval of the commissioning council.

The overall State-wide Local Government Community Satisfaction Report is available at <http://www.delwp.vic.gov.au/local-government/strengthening-councils/council-community-satisfaction-survey>.



## Appendix B:

# Glossary of terms

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**Core questions:** Compulsory inclusion questions for all councils participating in the CSS.

**CSS:** 2019 Victorian Local Government Community Satisfaction Survey.

**Council group:** One of five classified groups, comprising: metropolitan, interface, regional centres, large rural and small rural.

**Council group average:** The average result for all participating councils in the council group.

**Highest / lowest:** The result described is the highest or lowest result across a particular demographic sub-group e.g. men, for the specific question being reported. Reference to the result for a demographic sub-group being the highest or lowest does not imply that it is significantly higher or lower, unless this is specifically mentioned.

**Index score:** A score calculated and represented as a score out of 100 (on a 0 to 100 scale). This score is sometimes reported as a figure in brackets next to the category being described, e.g. men 50+ (60).

**Optional questions:** Questions which councils had an option to include or not.

**Percentages:** Also referred to as ‘detailed results’, meaning the proportion of responses, expressed as a percentage.

**Sample:** The number of completed interviews, e.g. for a council or within a demographic sub-group.

**Significantly higher / lower:** The result described is significantly higher or lower than the comparison result based on a statistical significance test at the 95% confidence limit. If the result referenced is statistically higher or lower then this will be specifically mentioned, however not all significantly higher or lower results are referenced in summary reporting.

**Statewide average:** The average result for all participating councils in the State.

**Tailored questions:** Individual questions tailored by and only reported to the commissioning council.

**Weighting:** Weighting factors are applied to the sample for each council based on available age and gender proportions from ABS census information to ensure reported results are proportionate to the actual population of the council, rather than the achieved survey sample.

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