

# MINUTES

**ADDITIONAL COUNCIL MEETING**

**WARRNAMBOOL CITY COUNCIL**

**5:45 PM - MONDAY 26 JUNE 2023**



**VENUE:**

**Reception Room**

**25 Liebig Street**

**Warrnambool**

**COUNCILLORS**

Cr. Debbie Arnott (Mayor)

Cr. Otha Akoch

Cr. Ben Blain

Cr. Vicki Jellie AM

Cr. Angie Paspaliaris

Cr. Max Taylor

Cr. Richard Ziegeler

Copies of the Warrnambool City Council's Agendas & Minutes  
can be obtained online at [www.warrnambool.vic.gov.au](http://www.warrnambool.vic.gov.au)

**ANDREW MASON**

**CHIEF EXECUTIVE OFFICER**

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All Open and Special Council Meetings will be audio recorded, with the exception of matters identified as confidential items in the agenda. This includes public participation sections of the meeting. Audio recordings of meetings will be made available for download on the internet via the Council's website by noon the day following the meeting and will be retained and publicly available on the website for 12 months following the meeting date. The recordings will be retained for the term of the current Council, after which time the recordings will be archived and destroyed in accordance with applicable public record standards. By participating in Open and Special Council meetings, individuals consent to the use and disclosure of the information that they share at the meeting (including any personal/sensitive information), for the purposes of Council carrying out its functions.

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**MINUTES OF THE ORDINARY MEETING OF THE WARRNAMBOOL CITY COUNCIL HELD IN THE  
RECEPTION ROOM, WARRNAMBOOL CIVIC CENTRE, 25 LIEBIG STREET, WARRNAMBOOL ON  
MONDAY 26 JUNE 2023 COMMENCING AT 5:45 PM**

PRESENT: Cr. Debbie Arnott, Mayor/Chairman  
Cr. Otha Akoch  
Cr. Vicki Jellie AM  
Cr. Ben Blain  
Cr. Angie Paspaliaris  
Cr. Max Taylor  
Cr. Richard Ziegeler

IN ATTENDANCE: Mr. Andrew Mason, Chief Executive Officer  
Mr. Peter Utri, Director Corporate Strategies  
Mr. David Leahy, Director City Infrastructure  
Mr. Luke Coughlan, Acting Director City Growth  
Ms. Ingrid Bishop, Director Community Development  
Mr. James Plozza, Manager Governance

**1. OPENING PRAYER & ORIGINAL CUSTODIANS STATEMENT**

Almighty God  
Grant to this Council  
Wisdom, understanding and Sincerity of purpose  
For the Good Governance of this City  
Amen.

**ORIGINAL CUSTODIANS STATEMENT**

I wish to acknowledge the traditional owners of the land on which we stand and pay my respects to their Elders past, present and emerging.

**2. APOLOGIES**

NIL.

**3. DECLARATION BY COUNCILLORS AND OFFICERS OF ANY CONFLICT OF INTEREST  
IN ANY ITEM ON THE AGENDA**

Section 130 of the Local Government Act 2020 (Vic) (**the Act**) provides that a relevant person must disclose a conflict of interest in respect of a matter and exclude themselves from the decision making process in relation to that matter including any discussion or vote on the matter at any Council meeting or delegated committee meeting and any action in relation to that matter.

Section 126(2) of the Act sets out that a relevant person (Councillor, member of a delegated Committee or member of Council staff) has a conflict of interest if the relevant person has a **general conflict of interest** within the meaning of section 127 of the Act or a **material conflict of interest** within the meaning of section 128 of the Act.

A relevant person has a **general conflict of interest** in a matter if an impartial, fair minded person would consider that the person's private interests could result in that person acting in a manner that is contrary to their public duty.

A relevant person has a **material conflict of interest** in a matter if an affected person would gain a benefit or suffer a loss depending on the outcome of the matter.

A Councillor who has declared a conflict of interest, must leave the meeting and remain outside the room while the matter is being considered, or any vote is taken. Councillors are also encouraged to declare circumstances where there may be a perceived conflict of interest.

## 4. REPORTS

### 4.1. COUNCIL PLAN 2021-2025 (2023 REVISION)

**DIRECTORATE:** *Corporate Strategies*

**PURPOSE:**

***This report presents the Council Plan 2021-2025 (2023 revision) to Council and includes a recommendation that the Council Plan be adopted.***

#### **EXECUTIVE SUMMARY**

Council is required under Section 90 of the Local Government Act to prepare and approve a four-year Council Plan by October 31 following a general election.

The Council Plan is the feature document in Council's suite of strategic planning documents, formulated to guide the work for which Council has responsibility. Although it is a four-year plan, it is reviewed annually to ensure it is relevant, has responded to significant events and/or remains aligned with the community wishes.

Council's vision for Warrnambool expressed in the Council Plan is for Warrnambool to be "A thriving city at the heart of coast and country."

The Council Plan supports the visions from the long-term community plan, Warrnambool 2040, which are.

- People: in 2040 Warrnambool will be a city where all people thrive.
- Environment: in 2040 Warrnambool will be most sustainable regional city in Australia.
- Place: in 2040 Warrnambool will be Australia's most liveable regional city.
- Economy: in 2040 Warrnambool will be Australia's most resilient and thriving regional economy.

The Draft Council Plan also lists key activities and initiatives to deliver on the five objectives described in the Plan.

These actions and initiatives demonstrate to the community important areas of effort in the delivery of the plan's key objectives.

These objectives are:

1. **A HEALTHY COMMUNITY:** To be a healthy, inclusive, and thriving community with equitable access to services, cultural opportunities and recreational activities.
2. **A SUSTAINABLE ENVIRONMENT:** To protect and strengthen local ecosystems, enhance biodiversity and enable sustainable communities.
3. **A STRONG ECONOMY:** Support a resilient local and self-sustaining regional economy that encourages economic growth and provides increased employment opportunities attracting ongoing investment.
4. **A CONNECTED, INCLUSIVE PLACE:** Provide quality places that all people value and want to live, work, play and learn in.
5. **AN EFFECTIVE COUNCIL:** To be recognised as a collaborative Council and a high-performing organisation that enables positive outcomes for Warrnambool's community, environment and economy and Victoria's South West.

At the May 1, 2023 meeting of Council a decision was made to release the revised draft of the Council Plan for public comment. The call for submissions was advertised in The Standard, on Council's website and on Council's social media.

One submission was received from a resident interested and concerned about Council's environmental commitments. This submission was tabled at the June 5 meeting of Council.

The submission and Council's response is below.

Submission	Council officer's response
<p>Whilst present the environmental effort seems to be very flimsy and lacking detail.</p> <p>What is strikingly noticeable having returned to Warrnambool after 40 years of living away is the loss of natural habitat and vegetation, in particular native trees! Our street doesn't even have trees on nature strips!</p> <p>Areas such as Albert Park (noted it has been flagged), along the Merri River and in particular St James Park (my relatives original farm) remains untouched and would be great areas to invest in native plantations and the development of a nature reserve.</p> <p>Warrnambool Council does not appear to have a commitment to native flora and fauna, which is very disappointing in light of climate change etc.</p>	<p>Council's goals in relation to the natural environment are contained in Council's Green Warrnambool strategy.</p> <p>The Green Warrnambool overview states that:</p> <p><i>In coming years we will protect our coast's environmental values and ensure it remains undeveloped. We will increase the number of indigenous plant and animal species in the municipality and ensure that none become extinct. This will include creating an urban forest and vegetation corridors that support indigenous fauna and help nature adapt to climate change. Our rivers, creeks and estuaries will be healthy, thriving, natural ecosystems. Pest plants and animals will be controlled. Our residents will be active stewards of the natural environment, increasing their knowledge and participation in environmental activities and providing individual and social health benefits. By working with and learning from Traditional Owners we will gain a deeper understanding of Warrnambool's long cultural history and its strong connection to country.</i></p> <p>The South of the Merri River Precinct Plan and Landscaping Guidelines provide a strategic approach to revegetation and landscaping along the Merri River to ensure that good ecological and social outcomes are achieved.</p> <p>The Albert Park Revegetation Plan outlines areas suitable for revegetation and makes recommendations for planting to improve ecological outcomes and increase biodiversity.</p>

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**MOVED: Cr Ben Blain**  
**SECONDED: Cr Richard Ziegeler**

**That Council, pursuant to Section 90 of the Local Government Act 2020, adopt the Council Plan 2021-2025 (2023 Revision) and make a copy of the plan available for public inspection at the Warrnambool Civic Centre, 25 Liebig Street, Warrnambool, and on Council's website, [www.warrnambool.vic.gov.au](http://www.warrnambool.vic.gov.au) and fix any spelling errors contained in the report.**

**CARRIED: 7:0**

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## **BACKGROUND**

The Community Vision, Warrnambool 2040, was developed over two years and involved thousands of Warrnambool residents and numerous clubs, groups, schools, businesses and community organisations who shared their 'Wishes for Warrnambool' and their aspirations for the future of the city.

The plan is owned by the community and the W2040 network partners including Warrnambool City Council.

Warrnambool's Council Plan seeks to align with and contribute towards achieving the objectives contained in Warrnambool 2040.

The annual review of the Council Plan is typically a "fine-tune" rather than a major overhaul to ensure that the views of the community expressed during extensive consultation in 2021 for the Council Plan remain embedded in the plan.

As a result of the review a number of changes have been made to activities and initiatives in the Council Plan. These include the delivery of a Neighbourhood House for West Warrnambool, the development of a Community Services Infrastructure Plan and the development of a new strategic plan for Warrnambool Art Gallery.

## **FINANCIAL IMPACT**

The Draft 2023-2024 Budget describes the allocation of resources required to deliver on the activities and initiatives contained in the Council Plan.

## **LEGISLATION/POLICY/COUNCIL PLAN CONTEXT**

Section 90 of the Local Government Act (2020) instructs Council to prepare and adopt a Council Plan for a period of at least four financial years after a general election. The Act also states that Council must review the plan in accordance with its deliberative engagement practices.

## **COMMUNITY IMPACT/CONSULTATION**

Council undertook an extensive community engagement effort in 2021 as part of the development of the four-year Council Plan which is used to direct allocation of resources as described in Council's annual budgets.

Any resident who makes a written submission to the Council Plan also has an opportunity to speak at an open Council meeting in support of their submission however this option was not taken up by the respondent to the Council Plan.



## **OFFICERS' DECLARATION OF INTEREST**

Nil.

## **CONCLUSION**

The 2023 review of the 2021-2025 Council Plan has been completed and the final draft Plan is now ready for Council to consider.

## **ATTACHMENTS**

1. Council Plan 2021-2025 (2023 Revision) [4.1.1 - 35 pages]



WARRNAMBOOL  
CITY COUNCIL

# Council Plan 2021-2025

**A thriving city at the heart of coast and country**

Revised 2023



[www.warrnambool.vic.gov.au](http://www.warrnambool.vic.gov.au)

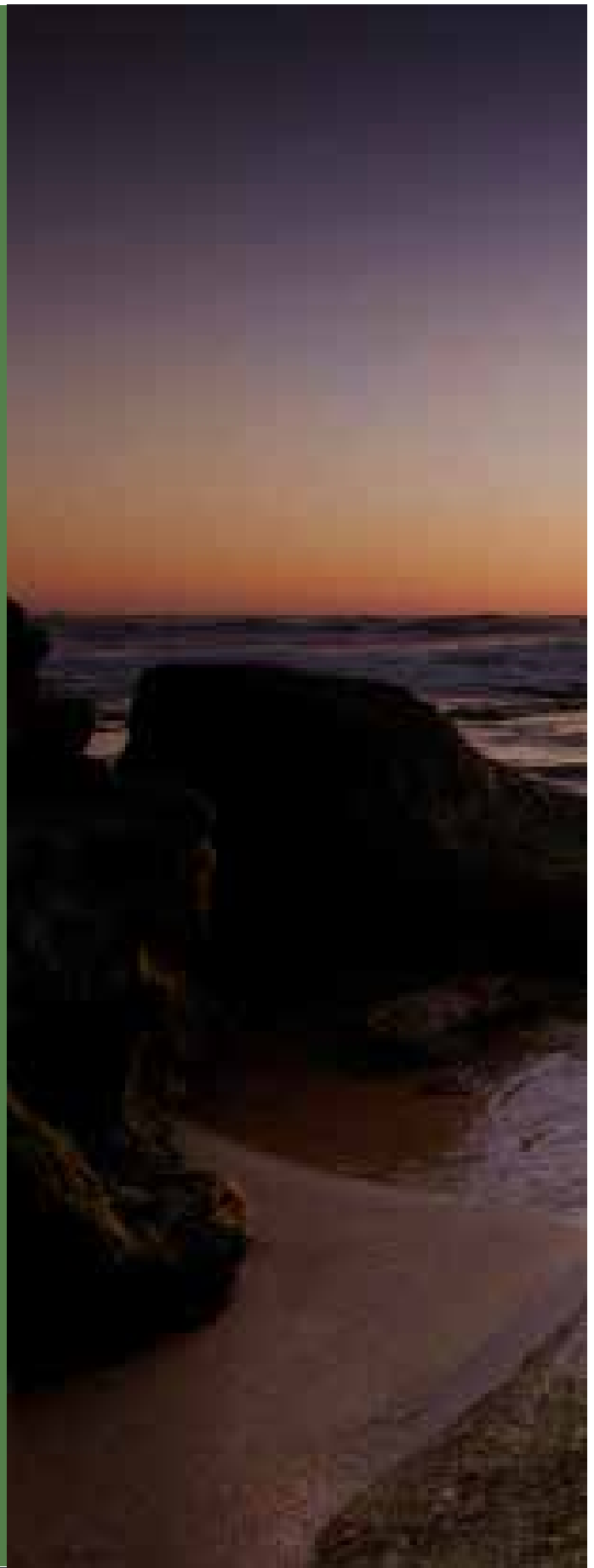
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The Local Government Act stipulates that Council must prepare a Council Plan which will include the strategic objectives of the council and strategies for achieving those objectives for the next four years as well as indicators for monitoring the achievement of the objectives.

The Council Plan is supported by the Annual Council Budget which describes the financial resources required to implement the actions and initiatives described in the Plan.





## Acknowledgement of Traditional Owners

Warrnambool City Council acknowledges the Peek Whurrong and Kirrae Whurrung Peoples of the Gunditjmara, Eastern Maar Nations as the Traditional Owners of the land, waterways and skies within Warrnambool municipality.

We pay respects to Elders past and present.

We also acknowledge all Aboriginal and Torres Strait Islander Peoples who are part of the Warrnambool community.







2021 - 2025 Warrnambool City Council Plan

# Our Vision

## A thriving city at the heart of coast and country.

Warrnambool is the bright beacon at the western edge of the Great Ocean Road.

Within the Warrnambool municipality are beautiful beaches, parks, buildings and pathways. The city of Warrnambool is the South West's professional, commercial, retail, education, sporting and health capital and our attractive townships of Allansford, Bushfield and Woodford enhance our liveability.

## Our Values



# Our Councillors

## Warrnambool City Council is an unsubdivided municipality represented by seven Councillors.

At the October 2020 Victorian Local Government elections Otha Akoch, Debbie Arnott, Ben Blain, Vicki Jellie, Angie Paspaliaris, Max Taylor and Richard Ziegeler were elected to Council.



Cr Debbie Arnott



Cr Otha Akoch



Cr Ben Blain



Cr Vicki Jellie



Cr Angie Paspaliaris



Cr Max Taylor



Cr Richard Ziegeler



## 2021 - 2025 Warrnambool City Council Plan



## Mayor's foreword

### Cr Debbie Arnott

**On behalf of Council I am pleased to present to the community the 2023 revision of the Council Plan 2021-2025.**

**T**he four-year Council Plan is a key strategic document for Council and guides the work we perform on behalf of the community.

The Council Plan is strongly influenced by, and aligns with, the wishes expressed in the long-term community vision, Warrnambool 2040.

Council is a key partner in Warrnambool 2040 the Local Government Act (2020) states that Council must address the long-term vision in its strategic planning. The Council Plan includes commentary on how its strategies align with those of Warrnambool 2040.

The Council Plan was developed following facilitated workshops with Councillors, Council staff and the community.

We also engaged the community through listening posts and through the use of an online survey. We received input from right across the Warrnambool municipality and we acknowledge all those who provided us with feedback and in doing so made a contribution towards the future of their city and its people.

Council has committed to reviewing the Plan annually. These reviews fine-tune the Plan and the outcome.

Changes will remain in keeping with the input we received from the community during the Plan's development.

When creating the Plan in 2021, Councillors discussed the need to take a conservative approach to the use of Council resources.

Recovering from the pandemic was a priority and we have seen our city rebound to the extent that some employers face challenges in finding staff to fill vacancies.

Since the Plan was adopted we have seen major projects begun and completed including the Reid Oval redevelopment, the Learning and Library Hub, the new Edwards Bridge and the Lake Pertobe Adventure Playspace.

The significant infrastructure work continues and we are currently working on new accessible and safe public amenities at McGennan Car Park, replacing city centre footpaths and getting Stage 1 of the Brierly Recreation Reserve redevelopment under way.

Council remains committed to taking stock, "steady the ship" and ensuring our financial sustainability but we also recognise that a growing city inevitably needs infrastructure that responds to population growth and 21st century expectations. Council continues to examine the future form and function of our aquatic centre, AquaZone, and the Warrnambool Art Gallery to ensure these community assets will meet the community's needs in the decades to come. This measured approach to prospective new infrastructure accords with the community's wishes – we received feedback from the community during Council Plan consultation in 2021 on the need to be responsible and to safeguard the financial sustainability of the city.

We will continue to manage existing assets to ensure that the liveability and amenity that residents and visitors enjoy is not compromised.

We will also continue to investigate the possibilities and opportunities provided by Flagstaff Hill.

Council committed to working meaningfully and effectively with the Aboriginal community and again, this was raised regularly by the community during the Council Plan consultation. March 28, 2023, marked a significant moment in history with the Federal Court's Native Title determination that recognised land rights of the Eastern Maar Aboriginal Corporation.





There are many activities and services that Council will continue to perform. While they could be described as “business as usual” activities they are all grouped in this plan and are essential to our community.

For instance we will always ensure that our city’s parks, gardens and public spaces are well kept and visually appealing. They are a part of what makes Warrnambool so liveable and able to attract new residents and maintain steady, manageable population growth.

We will continue to care for our most vulnerable residents through the provision of Home and Community Care services and through the delivery of a Meals on Wheels program.

We remain very excited about the future of our great and growing city.

Preliminary work on the redevelopment of the Warrnambool Base Hospital is under way. While this is not a Council project our staff are working with those who will deliver the hospital project to ensure the best possible outcomes on elements such as parking and access.

The revitalised health service along with a Deakin University campus and the major South West TAFE campus are key to our liveability. Our enviable location includes stunning beaches and a climate that lends itself to beach holidays and winter getaways.

With all the advantages our city has we must continue to be proactive about ensuring that Warrnambool in decades to come remains an attractive, liveable city with opportunities to thrive available to all residents. Ultimately this plan is a plan



## 2021 - 2025 Warrnambool City Council Plan



# A message from the Chief Executive Officer

## Andrew Mason

**Warrnambool City Council staff are committed to delivering on the objectives described in the Council Plan 2021-2025.**

The Council Plan is a requirement of the Local Government Act 2020. It was prepared in consultation with the community and adopted by Council on June 28, 2021.

Each year Council reviews the Plan to ensure it is relevant, remains aligned to the long-term community vision described in Warrnambool 2040 and takes into account any other emerging factors, such as a pandemic.

The Local Government Act stipulates that the Council Plan must:

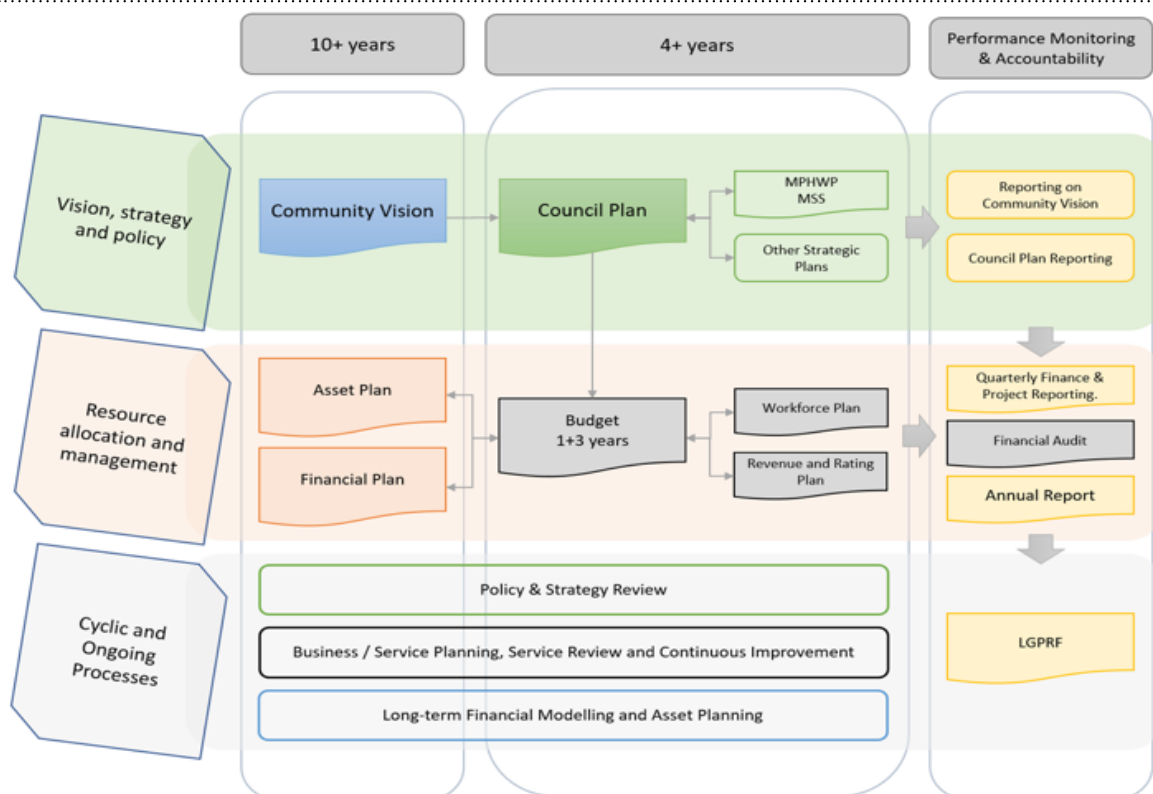
- describe the strategic direction of the Council;
- outline strategic objectives for achieving the strategic direction;
- strategies for achieving the objectives;
- strategic indicators for monitoring the achievement of the objectives; and,
- a description of the Council's initiatives and priorities for services, infrastructure and amenity.

The Council Plan is part of an integrated planning framework with the community vision, Warrnambool 2040, providing an over-arching strategic direction for our city.

The activities and initiatives contained in this Council Plan have been developed by Council staff to help deliver the objectives contained in the plan.

Council will provide quarterly reports to the community on how we have progressed with each of the actions and initiatives.

Strategic indicators or measuring our progress include the Local Government Performance Reporting Framework, the annual Local Government Community Satisfaction Survey, the financial and operational statements contained in our Annual Reports and the targets and goals identified in our broad suite of plans and strategies.



**Above:** the integration of Local Government planning and reporting to the community.

2021 - 2025 Warrnambool City Council Plan

# The Community Vision – Warrnambool 2040 goals

## OUR PEOPLE

Warrnambool will be a city where all people thrive

### Our Goals:

1. a welcoming and inclusive city
2. a safe and connected community
3. Warrnambool's people are healthy
4. value local Aboriginal identity and culture
5. a learning community

## OUR ECONOMY

Warrnambool will be Australia's most resilient and thriving regional economy

### Our Goals:

1. embrace digital innovation and technological change
2. grow a resilient and diverse economy
3. foster a creative and collaborative culture
4. think globally

## OUR PLACE

Warrnambool will be Australia's most liveable regional city

### Our Goals:

1. an affordable and accessible place to live for every one
2. encourages and prioritises sustainable transport
3. Well-connected outside the city
4. has accessible, high-quality public spaces and facilities

## OUR ENVIRONMENT

Warrnambool will be Australia's most sustainable city



### Our Goals:

1. ZERO WARRNAMBOOL - Innovative solutions for zero net emissions
2. ADAPTABLE WARRNAMBOOL - adapt to the impacts of climate change
3. WISE WARRNAMBOOL - a wise city, that wastes not
4. NATURAL WARRNAMBOOL - enjoy, love, respect and care for the natural environment
5. BLUE WARRNAMBOOL - water for life
6. GREEN WARRNAMBOOL - a city in nature



**2021 - 2025 Warrnambool City Council Plan**

## How we engaged with the community in 2021

<b>February 8 and 9</b>	Workshops with Councillors	
<b>February 8</b>	Online survey and registration for deliberative workshops undertaken – 72 respondents.	
<b>February 20</b>	Online survey to seek ideas for the Council Plan and to review the community vision, Warrnambool 2040.	
<b>February 24</b>	Workshop with Council staff.	
<b>March 3</b>	Listening posts at the Lighthouse Studio and Warrnambool Stadium with sessions for residents of all Warrnambool localities including Allansford, Bushfield-Woodford, Dennington, Central Warrnambool, Warrnambool-Botanic, East Warrnambool, North Warrnambool, North-East Warrnambool, South-East Warrnambool, South-Warrnambool-Merrivale and West Warrnambool.	
<b>March 17</b>	Two deliberative workshops with the community, 60 participants.	
<b>May 3</b>	Draft Council Plan considered at open Council meeting and subsequently released for public comment.	

## 2021 - 2025 Warrnambool City Council Plan

# About Warrnambool

## Our city

**The municipality of Warrnambool covers 120sqkm in Victoria's South West.**

It includes the city of Warrnambool and townships of Allansford, Bushfield and Woodford.

It has annual population growth of about one per cent, a population of 35,500 and is the most populous city in the South West.

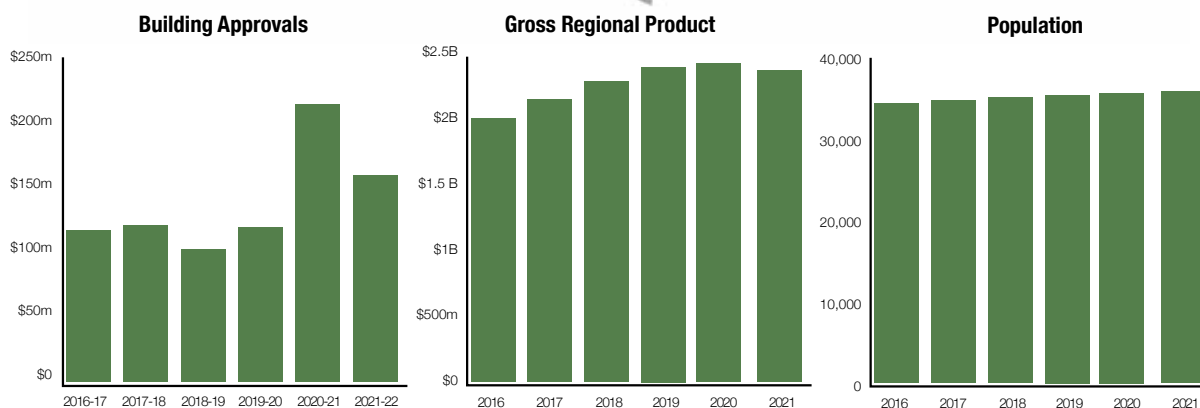
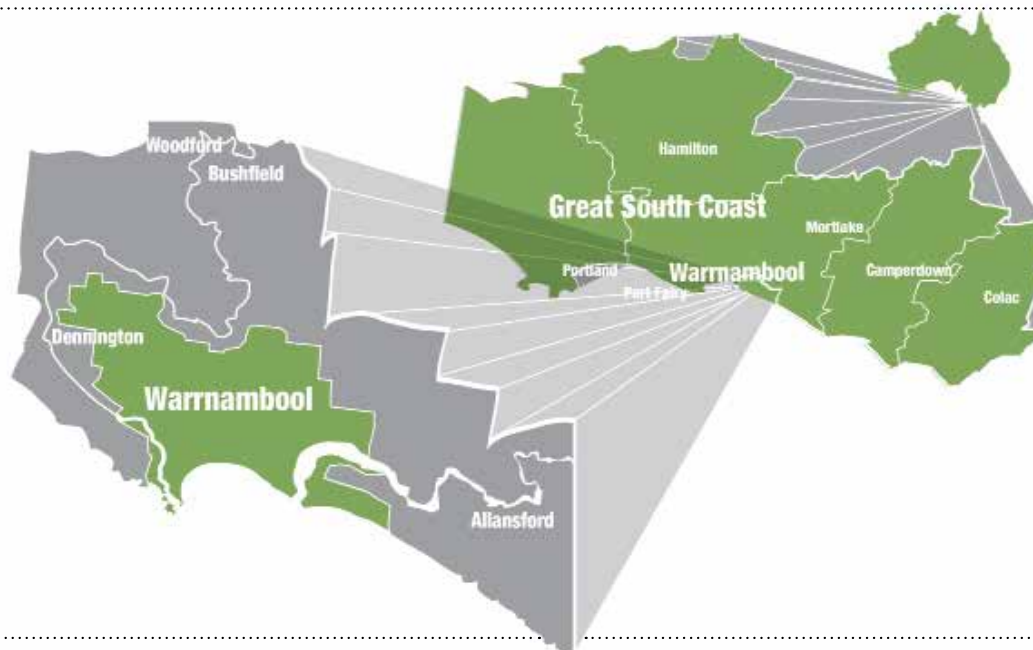
Warrnambool is the major regional centre for health care, education, professional services and sport and culture. Warrnambool's economy generates output of some \$4.6 billion accounting for about 25 per cent of the Great South Coast region's economic output from less than one per cent of the land area.

There are 18,518 jobs in Warrnambool and the following six sectors account for over two-thirds of employees whose place of work is located within Warrnambool:

- Healthcare and Social Assistance;
- Retail trade;
- Education and Training;
- Accommodation and Food Services;
- Construction and Manufacturing.

The construction industry makes the greatest contribution to economic output in the region, which at \$721.1 million accounts for 15.55 per cent of total output.

Warrnambool is a popular and expanding tourism destination. Property and business services, government administration and construction are also key growth sectors.

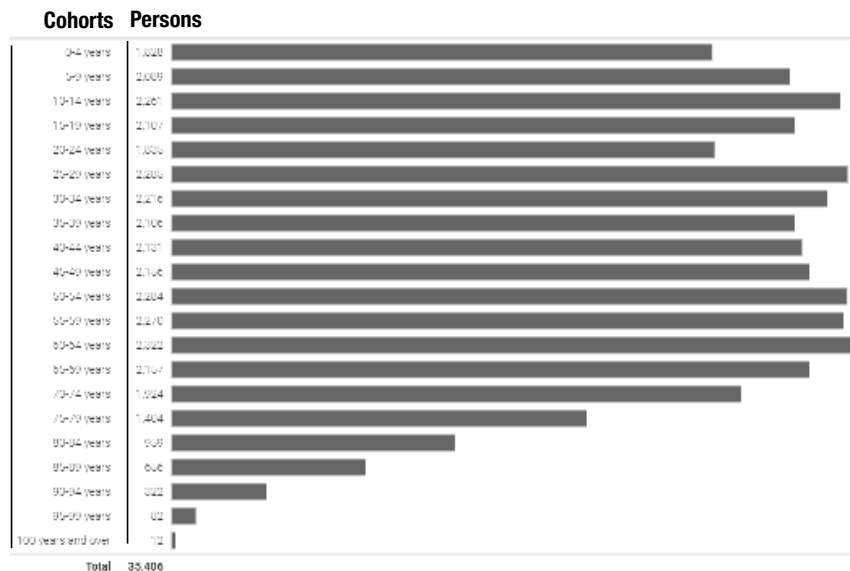


## 2021 - 2025 Warrnambool City Council Plan

# Our community

With a median age of 35 years, Dennington - Warrnambool is the youngest locality in Warrnambool.

The oldest is Allansford - Warrnambool with a median age of 43 years.



## Median age

**Warrnambool:** 42

**Victoria:** 38

**Australia:** 38

## Population density

**2.94 per hectare**

## Indigenous population

**Warrnambool:** 2 per cent

**Victoria:** 1 per cent

**Australia:** 3.2 per cent

## Family composition - couples with children

**Warrnambool:** 38.8 per cent

**Victoria:** 45.5 per cent

**Australia:** 43.7 per cent

## Family composition - couples without children

**Warrnambool:** 42 per cent

**Victoria:** 37.6 per cent

**Australia:** 38.8 per cent

## Lone person households

**Warrnambool:** 30.2 per cent

**Victoria:** 25.9 per cent

**Australia:** 25.6 per cent

## Medium and high density housing

**Warrnambool:** 20 per cent

**Regional Victoria:** 10 per cent

**Victoria:** 27 per cent

## Median weekly household income

**Warrnambool:** \$1,420

**Victoria:** \$1,759

**Australia:** \$1,746

## Households with a mortgage

**Warrnambool:** 37.8 per cent

**Victoria:** 36.1 per cent

**Australia:** 41.6 per cent

## Overseas born

**Warrnambool:** 15.2 per cent

**Victoria:** 30 per cent

**Australia:** 27.7 per cent

## Language at home other than English

**Warrnambool:** 6.5 per cent

**Victoria:** 30.5 per cent

**Australia:** 24.8 per cent

## Education attainment - bachelor degree and above

**Warrnambool:** 19.4 per cent

**Victoria:** 29.2 per cent

**Australia:** 26.3 per cent



### 2021 - 2025 Warrnambool City Council Plan

#### Education - Year 12 or equivalent

**Warrnambool:** 46.1 per cent  
**Great South Coast:** 41.4 per cent  
**Victoria:** 24 per cent

#### Public transport to work

**Warrnambool:** 1 per cent  
**Regional Victoria:** 2 per cent  
**Victoria:** 12 per cent

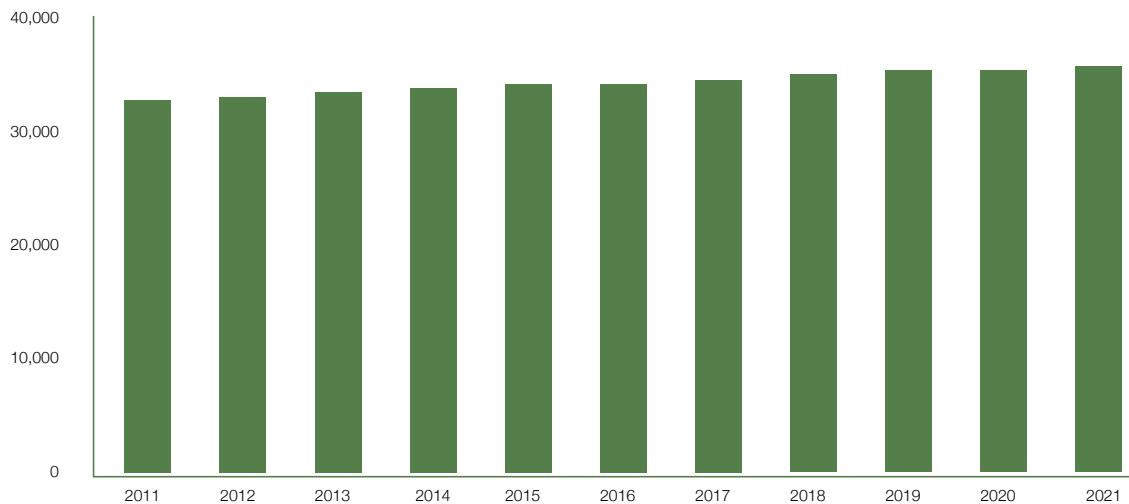
#### Unemployment rate (December 2022)

**Warrnambool:** 1.6 per cent  
**Great South Coast:** 1.7 per cent  
**Victoria:** 3.4 per cent

#### SEIFA index of disadvantage

**Warrnambool:** 986  
**Regional Victoria:** 977  
**Victoria:** 1010

#### Estimated Resident Population - Warrnambool City Council



Source: Australia, Bureau of Statistics, Regional Population Growth, Australia (3218.0) Compiled and presented by .id (informed decisions)



## 2021 - 2025 Warrnambool City Council Plan

# Our services to the community

## – a snapshot

**Environmental management** – environmental policy and projects.

**Waste management and street cleaning** – kerbside collections, leaf collection and street litter bins.

**Parks and gardens** – tree pruning, planting, maintenance of open space, conservation management.

**Community services** – Volunteer Connect, Social Inclusion, Youth Engagement, Diversity, Access and Inclusion.

**Aged services** – meals on wheels, personal care, respite, home maintenance, positive ageing and senior citizens programs.

**Family services** – preschools, maternal and child health, youth services, child care, family day care, immunisation.

**Arts and culture** – Warrnambool Art Gallery and Lighthouse Theatre.

**Library services** – Warrnambool library.

**Recreation** – sport, recreation and cultural facilities and programs.

**Leisure services** – Warrnambool Stadium and AquaZone.

**Health services** – public health, immunisation and administration of food premises.

**Festivals and events** – festivals and events to deliver economic benefits to the city.

**Asset maintenance** – buildings, roads, footpaths, tracks and drainage

**Infrastructure services** – capital works and maintenance on Council's main civil infrastructure.

**Regulatory services** – local laws, traffic control.

**Statutory building services** – includes processing of building permits.

**City strategy and development** – Council Planning Scheme, processing of development proposals.

**Holiday parks** – affordable holiday accommodation.



## 2021 - 2025 Warrnambool City Council Plan

**Flagstaff Hill Maritime Village** – includes the Visitor Information Centre and maritime museum.

**Economic development** – includes industry and business support, statistical analysis and project development.

**Warrnambool Airport** – for emergency, passenger and recreational aircraft.

**Port of Warrnambool** – managed by Council on behalf of the Victorian Government.

**Elected Council** – governs our city with and on behalf of the community.

**Governance and Risk** – supports sound governance and manages Council's insurance matters.

**Executive services** – manages and facilitates implementation of Council decisions, policies and compliance with legislative requirements.

**Revenue** – revenue collection, property management.

**Information services** – enables Council staff to have the information they need to efficiently perform their roles.

**Organisation development** – promotes and implements human resource strategies and includes recruitment, staff inductions and training.

**Corporate and financial services** – banking, treasury, auditing and grants commission functions.





# Our Strategic Objectives

The Strategic Objectives described – with the exception of the Council theme - below were developed in response to visions and goals in Warrnambool 2040.

The deliberative engagement process including an online survey “tested” those themes to ensure they remained relevant.

Below each of the five strategic objectives are strategies which describe how each of the objectives will be achieved over the four-year life of the Council Plan.

The tables also show the alignment or connection to Warrnambool 2040.



2021 - 2025 Warrnambool City Council Plan



## 1. A healthy community

**We will be a healthy, inclusive and thriving community with equitable access to services, cultural opportunities and recreational activities.**

Our strategies for achieving this objective	Alignment with Warrnambool 2040 goals
<b>1.1 Be a welcoming and inclusive city:</b> Warrnambool will be a city that is more welcoming to all and which fosters diversity.	Warrnambool will be a welcoming and inclusive city.
<b>1.2 Engagement with the Aboriginal community:</b> Council will pursue improved partnerships and meaningful engagement with Aboriginal people to grow opportunities and better outcomes for Aboriginal people.	Warrnambool will be a city that values Aboriginal identity and culture.
<b>1.3 Health and wellbeing:</b> Council will take action to improve health, wellbeing and safety outcomes for Warrnambool's community.	Warrnambool's people are healthy. Warrnambool is a safe and connected community.
<b>1.4 An accessible city:</b> Council will improve physical and social accessibility to community services, facilities, places and precincts.	Warrnambool has accessible, high quality public spaces and facilities.
<b>1.5 Recreation, arts, culture and heritage:</b> Council will support opportunities to participate in a wide range of recreational, arts and cultural programs that promote activity, wellbeing, diversity heritage and which increase community connectedness.	Warrnambool is a safe and connected community.
<b>1.6 Community learning pathways:</b> Council will support and encourage lifelong learning that helps build community resilience and preparedness for change.	Warrnambool is a learning community.

### Supporting documents

- Healthy Warrnambool 2021-2025
- Inclusion and Diversity Policy
- Kindergarten Enrolment and Orientation Policy
- Smoking Policy
- Disability Access and Inclusion Policy
- Active Warrnambool





2021 - 2025 Warrnambool City Council Plan



## 2. A sustainable environment

**We will protect and strengthen local ecosystems, enhance biodiversity and enable sustainable communities.**

Our strategies for achieving this objective	Alignment with Warrnambool 2040 goals
<b>2.1 Natural environment:</b> Council will enhance open spaces and infrastructure that support a healthy community, wildlife, flora, fauna and biodiversity.	Warrnambool is a city in nature
<b>2.2 Water and coastal management:</b> Council will protect and enhance the health of Warrnambool's coastline and inland waterways to protect and improve biodiversity.	Warrnambool has water for life.
<b>2.3 Environmental impact and a changing climate:</b> Council will encourage innovation and initiatives that minimise Warrnambool's environmental impact.	Warrnambool seeks innovative solutions for zero net emissions.
<b>2.4 Water resource management:</b> Council will promote and encourage awareness of sustainable practices in our work and in the community, including water resource management.	Warrnambool has water for life.
<b>2.5 Waste minimisation:</b> Council will pursue programs to minimise waste throughout the community, industry and promote the benefits of reduction, re-use and recycling of materials.	Warrnambool is a wise city that wastes not.
<b>2.6 Awareness and celebration:</b> Council will foster community awareness and recognition of the benefits of positive outcomes for Warrnambool's environment.	Warrnambool enjoys, loves, respects and cares for the natural environment.

### Supporting documents

- Resource Recovery, Waste Minimisation and Management Strategy
- Green Warrnambool
- Coastal Management Plan

## 2021 - 2025 Warrnambool City Council Plan



### 3. A strong economy

**We will support a resilient local and self-sustaining regional economy that encourages economic growth and provides increased employment opportunities that attract ongoing investment.**

Our strategies for achieving this objective	Alignment with Warrnambool 2040 goals
<b>3.1 Build on competitive strengths:</b> Council will support initiatives that foster ongoing development and investment in the industries which underpin Warrnambool's economic strengths and comparative advantages	Warrnambool will grow a resilient and diverse economy.
<b>3.2 Emerging industries:</b> Council will encourage emerging industry sectors that contribute to Warrnambool's economic growth and diversity.	Warrnambool will embrace digital innovation and technological change. Warrnambool will think globally.
<b>3.3 Visitor growth:</b> Council will facilitate Warrnambool's visitor growth and year-round visitation through industry development, effective destination management and promotion of attractions, experiences and by leveraging key events.	Warrnambool will grow a resilient and diverse economy.
<b>3.4 Workforce capability:</b> Council will foster the development of a workforce capable of supporting the needs of the local and regional economy.	Warrnambool will grow a resilient and diverse economy. Warrnambool will think globally.
<b>3.5 The digital economy:</b> Council will facilitate greater digital capability	Warrnambool will embrace digital innovation and technological change.

#### Supporting documents

- Warrnambool Economic Development and Investment Strategy
- Warrnambool City Centre Parking Strategy
- Events Strategy





## 2021 - 2025 Warrnambool City Council Plan



## 4. A connected, inclusive place

**We will provide high quality places that people value and want to live, work, play and learn in.**

Our strategies for achieving this objective	Alignment with Warrnambool 2040 goals
<b>4.1 Effective planning:</b> Council will ensure its planning acknowledges the unique character and attributes of local places and that that supports social connection, equitable access, appropriate housing and sustainable population growth.	Warrnambool is a safe and connected community.
<b>4.2 A connected community:</b> Council will enhance Warrnambool's connectivity through the delivery of, or advocacy for, improvement to roads, public transport, footpaths, trails and digital infrastructure.	Warrnambool is a safe and connected community.
<b>4.3 Stronger neighbourhoods:</b> Council will foster neighbourhood connections and capacity building including the development of inclusive recreational and cultural opportunities.	Warrnambool is a welcome and inclusive city.
<b>4.4 Sustainable practices:</b> Council will promote and encourage the implementation of sustainable design across the municipality including the attractiveness, safety, accessibility and functionality of our built environment.	Warrnambool encourages sustainable transport. Warrnambool adapts to the impacts of climate change. Warrnambool is well-connected outside the city.

### Supporting documents

- Lake Pertobe Master Plan
- Public Amenities Strategy
- Road Users Plan
- Asset Management Policy
- Nature Strip Landscaping Policy
- Street Tree Planting and Management Policy
- Warrnambool Botanic Gardens Master Plan

2021 - 2025 Warrnambool City Council Plan



## 5. An effective Council

**We will be recognised as a collaborative Council and a high-performing organisation that enables positive outcomes for Warrnambool's community, environment and economy and for Victoria's South West.**

### Our strategies for achieving this objective

**5.1 Leadership and governance:** Council will be a high-functioning team committed to respectful relationships, collaboration and ongoing engagement. It will provide strong, effective leadership, sound governance and informed decision-making.

**5.2 Engaged and informed community:** Council will ensure ongoing community engagement to identify changing needs and priorities when developing and delivering services and programs.

**5.3 Customer-focused services:** Council will continue to develop a program of Council services that are delivered to the community's satisfaction.

**5.4 High-performance culture:** Council will foster an organisational culture to support engaged, committed and high-performing staff for the effective delivery of Council's services and programs.

**5.5 Organisational and financial sustainability:** Council will ensure organisational and financial sustainability through the effective and efficient use of Council's resources and assets.

**5.6 Risk mitigation:** Council will mitigate and manage organisational risks through sound management systems and processes.

**5.7 Effective advocacy:** Council will pursue effective advocacy by providing compelling materials for desired support and funding for community priorities through establishing strong relationships with other levels of government, strategic partners and key stakeholders.

**5.8 Regional role and relationships:** Council will acknowledge Warrnambool's capability as the regional centre of south-west Victoria through appropriate leadership, advocacy and partnerships that enable greater opportunity for the region.

### Supporting documents

- Investment Policy
- Debt Management Policy
- Procurement Policy
- Project Management Policy
- Risk Management Policy
- Transparency Policy
- Customer Service Charter
- Warrnambool Advocacy Strategy



# Activities and Initiatives

The actions and initiatives listed below comprise the operational component of the Council Plan. Each action is linked to one or more of the strategic objectives described in this plan.



## 2021 - 2025 Warrnambool City Council Plan

## GOAL 1: A HEALTHY COMMUNITY

**We will be a healthy, inclusive, and thriving community with equitable access to services, cultural opportunities and recreational activities.**

## Objective 1

**WELCOMING & INCLUSIVE CITY: Warrnambool will be a city that is more welcoming to all and fosters diversity.**

Action Code	Action Name	Start Date	Due Date
1.1.1	Develop a new Customer Service Strategy to ensure it aligns with the Customer Service Charter and provides improved customer service outcomes for the community.	1/7/2023	30/6/2024
1.1.2	Increase access to participation for all abilities and raise awareness of the community regarding the needs of people with a disability.	1/7/2023	30/6/2024
1.1.3	Review and improve the Community Engagement Policy.	1/7/2023	30/6/2024
1.1.4	Research and align current programs with community demand and need.	1/7/2023	30/6/2024
1.1.5	Design and deliver a new West Warrnambool Neighbourhood House.	1/7/2023	30/6/2024

## Objective 2

**ABORIGINAL COMMUNITIES: Council will pursue improved partnerships and meaningful engagement with Aboriginal people to grow opportunities and better outcomes for Aboriginal people.**

Action Code	Action Name	Start Date	Due Date
1.2.1	Facilitate and foster collaborative relationships with Aboriginal and Community Controlled Organisations (ACCOs) to further the achievement of Reconciliation outcomes.	1/7/2023	30/6/2024
1.2.2	Increase participation of Aboriginal families and individuals across Council programs and services.	1/7/2023	30/6/2024



## 2021 - 2025 Warrnambool City Council Plan

## Objective 3

**HEALTH & WELLBEING: Council will take action to improve health, wellbeing and safety outcomes for Warrnambool's community.**

Action Code	Action Name	Start Date	Due Date
1.3.1	Develop a policy for Liquor Licences in Recreation Reserves.	1/7/2023	30/6/2024
1.3.2	Develop and action a marketing and customer engagement strategy that capitalises on Aquazone's unique offering.	1/7/2023	30/6/2024
1.3.3	Continue to implement the Municipal Health and Wellbeing Plan 2021-25 (Healthy Warrnambool) through the Committee of Practice model.	1/7/2023	30/6/2024
1.3.4	Implement and review compliance with Child Safe Standards.	1/7/2023	30/6/2024
1.3.5	Continue to improve children and families' health and wellbeing as set by the Healthy Achievement Program.	1/7/2023	30/6/2024
1.3.6	Enhance the Maternal Child Health program for children aged up to four years in line with community needs.	1/7/2023	30/6/2024
1.3.7	In line with community demand ensure programs for older people are accessible, relevant and affordable.	1/7/2023	30/6/2024
1.3.8	Advocate for early years workforce initiatives that support recruitment and retention of high quality early years staff and service.	1/7/2023	30/6/2024
1.3.9	Ensure our early years services meet the needs of our culturally diverse community.	1/7/2023	30/6/2024

## Objective 4

**ACCESSIBLE CITY: Council will improve the physical and social accessibility to community services, facilities, places and precincts.**

Action Code	Action Name	Start Date	Due Date
1.4.1	Develop a Community Services Infrastructure Plan.	1/7/2023	30/6/2024
1.4.2	Deliver all-abilities access compliance as part of new infrastructure projects.	1/7/2023	30/6/2024
1.4.3	Ensure Council's youth programs and activities are accessible, relevant and reflect current community demand and need.	1/7/2023	30/6/2024
1.4.4	Undertake an accessibility audit of Council playgrounds including playground equipment.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

## Objective 5

**RECREATION, ARTS, CULTURE & HERITAGE: Council will support opportunities to participate in a wide range of recreational, arts and cultural activities that promote activity, wellbeing, diversity and heritage, and grow connectedness across the community.**

Action Code	Action Name	Start Date	Due Date
1.5.1	Facilitate development of Warrnambool Art Gallery Strategic Plan 2024 – 2028.	1/7/2023	30/6/2024
1.5.2	Complete the Playspace Strategy for community play-grounds and spaces.	1/7/2023	30/6/2024
1.5.3	Deliver a Lighthouse Theatre season program that is marketable and relevant to the local/South West audience and provides opportunity to experience a diverse range of performing arts.	1/7/2023	30/6/2024
1.5.4	Deliver Warrnambool Art Gallery exhibitions and experiences that engage community, attract and increase visitors, support artists and build new audience.	1/7/2023	30/6/2024
1.5.5	Develop an Arts and Culture Strategy for Warrnambool.	1/7/2023	30/6/2024
1.5.6	Ensure the Library and Learning Centre programming is aligned to community need and developed in partnership with community organisations and business sector.	1/7/2023	30/6/2024

## Objective 6

**COMMUNITY LEARNING PATHWAYS: Council will support and encourage lifelong learning that helps built community resilience and preparedness for change.**

Action Code	Action Name	Start Date	Due Date
1.6.1	Maintain and further develop Council's partnership with Deakin University to enable research and development opportunities for community and industry.	1/7/2023	30/6/2024
1.6.2	In response to State Government kindergarten reforms, deliver a Council transition plan.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

GOAL 2: A SUSTAINABLE  
ENVIRONMENT

**We will protect and strengthen local ecosystems, enhance biodiversity and enable sustainable communities.**

## Objective 1

**NATURAL ENVIRONMENT: Council will enhance open spaces and infrastructure that support a healthy community, wildlife, flora, fauna and biodiversity.**

Action Code	Action Name	Start Date	Due Date
2.1.1	The Depot Team and Environmental Sustainability Team will work in collaboration to commence delivery of the Albert Park Re-Vegetation Program.	1/7/2023	30/6/2024
2.1.2	Implement Pest Plant and Animal Management Framework for the control of environmental weeds and pests.	1/7/2023	30/6/2024
2.1.3	In line with targets in the Green Warrnambool strategy develop and implement programs that improve biodiversity and protect and enhance flora and fauna.	1/7/2023	30/6/2024

## Objective 2

**WATER & COASTAL MANAGEMENT: Council will protect and enhance the health of Warrnambool's coastline and inland waterways to protect and improve biodiversity.**

Action Code	Action Name	Start Date	Due Date
2.2.1	Implement the Domestic Waste Water Management Plan to improve health and environmental outcomes for our community.	1/7/2023	30/6/2024
2.2.2	Implement the Warrnambool Coastal Management Plan to guide the future use, development and management of Warrnambool's coastline.	1/7/2023	30/6/2024
2.2.3	Complete the South Warrnambool Flood Study and begin Planning Scheme Amendment.	1/7/2023	30/6/2024

## Objective 3

**MINIMISE ENVIRONMENTAL IMPACT & THE IMPACT OF A CHANGING CLIMATE: Council will encourage innovation and initiatives that minimise Warrnambool's environmental impact.**

Action Code	Action Name	Start Date	Due Date
2.3.1	Explore option of a seasonal increase of FOGO collection over warmer months.	1/7/2023	30/6/2024
2.3.2	Deliver the 2023-2024 Smart Buildings energy efficiency program to reduce greenhouse gas emissions and utilise renewable energy.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

2.3.3	Facilitate and support the delivery of climate change mitigation, adaptation and resilience actions to raise awareness and prepare for a changing climate.	1/7/2023	30/06/2024
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## Objective 4

**WATER RESOURCE MANAGEMENT: Council will promote and encourage awareness of sustainable practices in our work, and the community including water resource management.**

Action Code	Action Name	Start Date	Due Date
2.4.1	Development of the Lake Pertobe Integrated Water Management Plan.	1/7/2023	30/6/2024

## Objective 5

**WASTE MINIMISATION: Council will pursue programs to minimise waste throughout the community, industry and promote the benefits of reduction, reuse and recycling of materials.**

Action Code	Action Name	Start Date	Due Date
2.5.1	Develop and deliver an education program supporting the reduction of landfill, and a greater understanding of contamination impacts.	1/7/2023	30/6/2024

## Objective 6

**AWARENESS & CELEBRATION: Council will foster community awareness and recognition of the benefits of positive outcomes for Warrnambool's environment.**

Action Code	Action Name	Start Date	Due Date
2.6.1	Monitor and manage organisational greenhouse gas emissions and energy usage.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

## GOAL 3: A STRONG ECONOMY

**We will support a resilient local and self-sustaining regional economy that encourages economic growth and provides increased employment opportunities attracting ongoing investment.**

## Objective 1

**BUILD ON COMPETITIVE STRENGTHS: Council will support initiatives that foster ongoing development and investment in the industries which underpin Warrnambool's economic strengths and comparative advantages.**

Action Code	Action Name	Start Date	Due Date
3.1.1	Manage Development Plans and Developer Contributions Plans to meet infrastructure requirements of new areas.	1/7/2023	30/6/2024
3.1.2	Develop programs and collateral to promote Warrnambool as an appealing investment destination.	1/7/2023	30/6/2024
3.1.3	Grow engagement with local businesses across the municipality through events and training opportunities.	1/7/2023	30/6/2024

## Objective 2

**EMERGING INDUSTRIES: Council will encourage emerging industry sectors that contribute to Warrnambool's economic growth and diversity.**

Action Code	Action Name	Start Date	Due Date
3.2.1	Facilitate and partner in initiatives to progress the implementation of the Great South Coast Economic Futures Plan.	1/7/2023	30/6/2024
3.2.2	Review and implement the Warrnambool Economic Development and Investment Strategy to facilitate investment and employment growth across the Warrnambool municipality.	1/7/2023	30/6/2024
3.2.3	Plan for the development and implementation of precinct structure plans to facilitate investment in appropriate development across the municipality.	1/7/2023	30/6/2024

## Objective 3

**VISITOR GROWTH: Council will facilitate Warrnambool's visitor growth and year-round visitation through industry development, effective destination management and promotion of attractions and experiences leveraging key events.**

Action Code	Action Name	Start Date	Due Date
3.3.1	Review and implement the Warrnambool Destination Action Plan in partnership with Great Ocean Road Regional Tourism and industry.	1/7/2023	30/6/2024
3.3.2	Increase visitation with events across the year and enhance the profile of Warrnambool as a destination.	1/7/2023	30/6/2024

**2021 - 2025 Warrnambool City Council Plan**

<b>3.3.3</b>	Develop and share economic data and analysis to business and industry to inform the performance of the Warrnambool economy.	1/7/2023	30/6/2024
<b>3.3.4</b>	Ensure that Council's position is advocated strongly to the Great Ocean Road Coast and Parks Authority.	1/7/2023	30/6/2024

## Objective 4

**WORKFORCE CAPABILITY: Council will foster the development of a workforce capable of supporting the needs of the local and regional economy.**

Action Code	Action Name	Start Date	Due Date
<b>3.4.1</b>	Deliver the Designated Area Migration Agreement (DAMA) representative role for the Great South Coast region and the Regional Certifying Body function on behalf of the Great South Coast.	1/7/2023	30/6/2024
<b>3.4.2</b>	Partner on projects and initiatives with Deakin University Warrnambool and South West TAFE that help provide a skilled workforce that meets local industry needs.	1/7/2023	30/6/2024

## Objective 5

**DIGITAL CAPABILITY: Council will facilitate greater digital capability.**

Action Code	Action Name	Start Date	Due Date
<b>3.5.1</b>	Participate in the implementation of the Great South Coast Digital Plan to address connectivity issues for industry and households.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

## GOAL 4: A CONNECTED AND INCLUSIVE PLACE

**Provide quality places that all people value and want to live, work, play and learn in.**

### Objective 1

**EFFECTIVE PLANNING:** Council will ensure its planning acknowledges the unique character and attributes of local places, and that it supports social connection, equitable access, appropriate housing and sustainable population growth.

Action Code	Action Name	Start Date	Due Date
4.1.1	Deliver City Parking Strategy including accessible parking and expansion of off-street parking areas.	1/7/2023	30/6/2024

### Objective 2

**CONNECTED COMMUNITY:** Council will enhance Warrnambool's connectivity through the delivery of, or advocacy for, improvement to roads, public transport, footpaths, trails and digital infrastructure.

Action Code	Action Name	Start Date	Due Date
4.2.1	Participate in regional activity efforts for improvements to safety on the Princes Highway.	1/7/2023	30/6/2024
4.2.2	Review Pathway Asset Management Plan and identify key gaps and opportunities for improvement.	1/7/2023	30/6/2024
4.2.3	Facilitate the implementation of Cycling Reference Group actions adopted by Council.	1/7/2023	30/6/2024

### Objective 3

**STRONGER NEIGHBOURHOODS:** Council will foster neighbourhood connection and capacity building including the development of inclusive recreational and cultural opportunities.

Action Code	Action Name	Start Date	Due Date
4.3.1	Deliver Stage 1 of the Brierly Reserve redevelopment.	1/7/2023	30/6/2024
4.3.2	In consultation with the community, carry out preliminary design and costing for a new accessible sports pavilion at Brierly Reserve and research community need for potential community hub.	1/7/2023	30/6/2024
4.3.3	Implement 2023-2024 initiatives of the Open Space Strategy.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

## Objective 4

**SUSTAINABLE PRACTICES: Council will promote and encourage the implementation of sustainable design across the municipality including the attractiveness, safety, accessibility and functionality of our built environment.**

Action Code	Action Name	Start Date	Due Date
4.4.1	Implement environmentally sustainable development targets into the Planning Scheme to provide for improved sustainability outcomes across the municipality.	1/7/2023	30/6/2024
4.4.2	Review the Sustainable Buildings Policy.	1/7/2023	30/6/2024
4.4.3	Participate in the Sustainable Subdivisions Framework trial.	1/7/2023	30/6/2024



## 2021 - 2025 Warrnambool City Council Plan

## GOAL 5: AN EFFECTIVE COUNCIL

**To be recognised as a collaborative Council and a high-performing organisation that enables positive outcomes for Warrnambool's community, environment and economy and Victoria's south west.**

## Objective 1

**LEADERSHIP & GOVERNANCE:** Council will be a high-functioning team committed to respectful relationships, collaboration, and ongoing engagement. It will provide strong, effective leadership, sound governance and informed decision-making.

Action Code	Action Name	Start Date	Due Date
5.1.1	Ensure our suite of policies and procedures are current.	1/7/2023	30/6/2024
5.1.2	Improve Council's governance process and systems to support good governance.	1/7/2023	30/6/2024
5.1.3	Work with the South West Alliance to deliver benefits for the region.	1/7/2023	30/6/2024
5.1.4	Continue to enhance organisational awareness of Victoria's Child Safe Standards via customised training programs. Implement measures to maintain and improve compliance with the Standards.	1/7/2023	30/6/2024

## Objective 2

**ENGAGED & INFORMED COMMUNITY:** Council will ensure ongoing community engagement to identify changing needs and priorities when developing and delivering services and programs.

Action Code	Action Name	Start Date	Due Date
5.2.1	Monitor and report on the reach and effectiveness of Council's communications measures including engagement through the Your Say website.	1/7/2023	30/6/2024
5.2.2	Provide communications support to promote Council services, facilities, programs and events.	1/7/2023	30/6/2024

## Objective 3

**CUSTOMER-FOCUSED SERVICES:** Council will continue and develop a program of Council services that are delivered to the community's satisfaction.

Action Code	Action Name	Start Date	Due Date
5.3.1	Improve outcomes in the delivery of Council's customer services.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

## Objective 4

**HIGH-PERFORMANCE CULTURE: Council will foster an organisational culture to support engaged, committed and high-performing staff for the effective delivery of Councils services and programs.**

Action Code	Action Name	Start Date	Due Date
5.4.1	Support an organisational approach to strategic procurement to ensure effective operational decision making that improves organisational performance.	1/7/2023	30/6/2024
5.4.2	Continue to evolve the staff training and development programs in order to drive enhanced employee engagement and culture.	1/7/2023	30/6/2024
5.4.3	Implement workplace actions identified within Councils Gender equity Action Plan, (GEAP), resulting in improved gender equity outcomes.	1/7/2023	30/6/2024
5.4.4	Review Council's Workforce Management Plan.	1/7/2023	30/6/2024
5.4.5	Continue implementation of Council's Volunteer Strategy.	1/7/2023	30/6/2024

## Objective 5

**ORGANISATIONAL & FINANCIAL SUSTAINABILITY: Council will ensure organisational and financial sustainability through the effective and efficient use of Councils resources and assets.**

Action Code	Action Name	Start Date	Due Date
5.5.1	Ensure procurement compliance and risk mitigation and that Council is operationally effective.	1/7/2023	30/6/2024
5.5.2	Review Council's property management processes in relation to leases and licensing.	1/7/2023	30/6/2024
5.5.3	Review and update the Long Term Financial Plan to ensure Council remains financially sustainable into the future.	1/7/2023	30/6/2024
5.5.4	Enhance business processes including IT systems integration.	1/7/2023	30/6/2024
5.5.5	Improve digital capacity for Council staff.	1/7/2023	30/6/2024

## 2021 - 2025 Warrnambool City Council Plan

## Objective 6

**RISK MITIGATION: Council will mitigate and manage organisational risks through sound management systems and processes.**

Action Code	Action Name	Start Date	Due Date
5.6.1	Review the IT Strategy and system resilience in relation to data security by collaborating with Corangamite and Moyne shires to develop a shared Cyber Security strategy.	1/7/2023	30/6/2024
5.6.2	Implement the 2023-2024 elements of Council's Victorian Protective Data Security Plan lodged with the Office of the Victorian Information Commissioner in August 2022.	1/7/2023	30/6/2024
5.6.3	Ensure effective Business Continuity Planning (BCP) is in place.	1/7/2023	30/6/2024
5.6.4	Enhance Council's risk management processes to ensure key strategic and operational decision-making considers risk factors.	1/7/2023	30/6/2024
5.6.5	Continue the development and implementation of Council's Health and Safety Management System with a focus on injury prevention, improved return-to-work processes, OHS training calendar implementation and increased organisation engagement.	1/7/2023	30/6/2024

## Objective 7

**EFFECTIVE ADVOCACY: Council will pursue effective advocacy by providing compelling materials for desired support and funding for community priorities through establishing strong relationships with other levels of government, strategic partners and key stakeholders.**

Action Code	Action Name	Start Date	Due Date
5.7.1	Provide materials to support advocacy efforts and report on advocacy outcomes.	1/7/2023	30/6/2024

## Objective 8

**REGIONAL ROLE & RELATIONSHIPS: Council will acknowledge Warrnambool's capability as the regional centre of south-west Victoria through appropriate leadership, advocacy and partnerships that enable greater opportunity for the region.**

Action Code	Action Name	Start Date	Due Date
5.8.1	Participate in shared services project - for a shared Information technology enterprise system and associated processes - with Moyne and Corangamite shires.	1/7/2023	30/6/2024
5.8.2	Pursue funding for animal shelter redevelopment in collaboration with surrounding municipalities to facilitate a regional facility if appropriate.	1/7/2023	30/6/2024

**2021 - 2025 Warrnambool City Council Plan**



**WARRNAMBOOL**  
CITY COUNCIL

Warrnambool City Council  
PO Box 198 Warrnambool VIC 3280  
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Email: [contact@warrnambool.vic.gov.au](mailto:contact@warrnambool.vic.gov.au)  
[www.warrnambool.vic.gov.au](http://www.warrnambool.vic.gov.au)  
City Assist customer service  
25 Liebig Street Warrnambool 8.30am – 5pm

The annual Council Budget outlines the major initiatives to be funded each year in order to deliver the Council Plan.

Council documents are available at [www.warrnambool.vic.gov.au](http://www.warrnambool.vic.gov.au) or call 5559 4800.



## **4.2. WARRNAMBOOL CITY COUNCIL 2023-24 BUDGET**

### **DIRECTORATE: Corporate Strategies**

#### **PURPOSE:**

***This report presents the proposed Warrnambool City Council 2023-24 Budget for adoption by Council.***

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#### **EXECUTIVE SUMMARY**

- The Warrnambool City Council 2023-24 Budget has been prepared for adoption by Council in line with Section 94 of the Local Government Act. The budget must be adopted by Council by the 30th of June. The budget has been prepared for the 2023-24 financial year and the following three financial years in line with the act.
- The Warrnambool City Council 2023-24 Budget proposes a 2.95% increase in rates, lower than the 3.5% rate cap declared for the 2023-24 financial year under the Victorian Government's "Fair Go Rates" system.
- The Warrnambool City Council 2023-24 Budget proposes a new allocation of \$13.8m to new Capital Works, and \$0.76m to non-capital projects.
- Council placed the draft budget on public exhibition on Monday 1 May 2023, calling for public submissions, and held a hearing of public submissions on Monday, 5 June 2023. 6 budget submissions indicated that they wished to be heard at the meeting, from a total of 11 submissions received.
- Councillors met to review and consider submissions at an informal meeting on Monday 19 June 2022. The submissions and responses are contained in Attachment 3 of this report.
- Amendments to the draft exhibited budget based on new information, minor technical changes and Councillor considerations of submissions are contained in the final proposed budget Attachment 1. A summary of these changes is outlined in attachment 4.

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**MOVED: Cr Angie Paspaliaris**

**SECONDED: Cr Vicki Jellie**

#### **That Council:**

- 1. Adopts the Warrnambool City Council 2023-24 Budget as presented in Attachment 1 to this report.**
- 2. Approve the Council Fees and Charges for the 2023-24 financial year as set out in Attachment 2 to this report.**
- 3. Notes the 11 public submissions were received in relation to the Draft 2023-24 Budget per attachment 3 to this report.**
- 4. Notes the changes to the Warrnambool City Council 2023-24 Draft Budget per Attachment 4 to this report.**

5. Increase the Warrnambool City Council rates hardship rebate to \$250. And make the hardship rebate available to ratepayers who qualify for help under Council's Hardship provisions.
6. Declares the amount of rates and charges to be raised as follows:

Rating Differential	Amount Raised	Cents/\$CIV
General Residential	\$ 24,076,093	.002580
Farm Land	\$ 467,098	.001557
Commercial	\$ 5,531,116	.005552
Industrial	\$ 1,963,431	.005215
Vacant	\$ 1,494,407	.004146
Recreational Category 1	\$ 23,293	\$22,293.00
Recreational Category 2	\$ 53,463	.002074
<b>Total</b>	<b>\$ 33,608,900</b>	

Charges	Amount Raised	Charge per property
Municipal Charge	\$ 5,431,932	\$294.65
Waste Management Charge	\$ 7,520,324	\$427.00
<b>Total</b>	<b>\$ 12,952,256</b>	

7. Declares that rates, rating differentials and charges for the period 1 July 2023 to 30 June 2023 align with Council's Revenue and Rating Plan and will be applied as outlined in section 4.1 of the Warrnambool City Council 2023-24 Budget (per Attachment 1).
8. Notes that rates and charges must be paid by four instalments made on or before the following dates:
- i) Instalment 1 – 30 September 2023
  - ii) Instalment 2 – 30 November 2023
  - iii) Instalment 3 – 29 February 2024
  - iv) Instalment 4 – 31 May 2024
9. Requires that any person pays interest on any amounts of rates and charges which:
- i) That person is liable to pay; and
  - ii) Have not been paid by the dates specified for their payment; and
  - iii) Are not specifically waived as part of Council's Hardship Provisions.
10. Authorises the Manager Financial Services to levy and recover the rates and charges in accordance with the Local Government Act.
11. That Cultural and Recreational Land be levied in accordance with section 4(1)(3) of the Cultural and Recreational Lands Act 1963, the amounts payable in respect of recreational lands under this act shall be in accordance with the Warrnambool City Council 2023-24 Budget per attachment 1.
12. That no incentives be offered or declared for early payment of rates or charges.

**CARRIED: 7:0****BACKGROUND**

At the Scheduled Council Meeting held on 1 May 2023, Council considered the 2023/2024 Proposed Budget and resolved to give public notice of the Proposed Budget and call for written submissions in accordance with Council's Community Engagement policy.

1. Public notice was published on Council's website on Tuesday 2 May 2022 and in the Warrnambool Standard on Wednesday 4 May 2022. The Draft Budget was also posted on Council's "our say" submission portal and copies made available at the Civic Centre Customer Service desk.
2. The Warrnambool City Council 2023/2024 Budget is attached – refer Attachment 1.

The budget allocates resources on an annual basis to support the delivery of the objectives of the Council Plan whilst continuing to provide quality services to all sections of our community.

The Local Government Act 2020 and the Regulations prescribe the information and format of the Budget, now commonly referred to as the "Model Budget". The Model Budget 2023-2024 includes a range of information including:

- Financial Statements.
- Services and initiatives funded in the budget.
- Fees and charges.
- Rating and borrowing details.
- Financial performance indicators.

The Warrnambool City Council 2023-24 Budget is the third in this term of Council. In this budget, Council has increased its rates hardship rebate from \$200 to \$250, to provide further relief to those ratepayers that need support in the community.

## **FINANCIAL IMPACT**

The Draft 2023-2024 Budget describes the allocation of resources required to deliver on the activities and initiatives contained in the Council Plan.

A number of matters have arisen since the draft budget was prepared, leading to necessary adjustments in the budget document. These matters have not had a material impact on the 2023-24 cash result, and are included in appendix 4. These include Commonwealth announcements on next year's grants commission allocation, and updates from the state government on Council's workers compensation premium for 2023-24.

Council has elected to implement a 2.95% rate increase in the 2023-24 Budget. This is lower than the 3.5% rate cap announced by the state government. This results in lower revenue of \$208,000 than attributed at the exhibition of the draft budget. The lower revenue will be offset by organisational savings to be identified by management in a future report to Council.

The revised proposed budget also allows for an extension of the outdoor swimming season at Aquazone by 4 weeks.

## **LEGISLATION/POLICY/COUNCIL PLAN CONTEXT**

The Warrnambool City Council 2023-24 Budget was prepared in line with Section 94 of the Local Government Act. The budget must be adopted by Council by the 30th of June

## **COMMUNITY IMPACT/CONSULTATION**

Council undertook an extensive community engagement effort in 2021 as part of the development of the four-year Council Plan and 2021-2022 Budget.

In recent months Council has sought the community's involvement in the preparation of the 2023-2024 Budget and annual review of the Council Plan. This has included calling for online and written submissions.

Those making written submissions also had an opportunity to speak at an open Council meeting in support of their submissions. Council welcomed feedback from the community about its draft budget and thanks all those that made a submission. Feedback will be provided to all submitters following adoption of the budget.

## LEGAL RISK/IMPACT

Section 94 of the Local Government Act 2020 states that:

- (2) A Council must prepare and adopt a budget for each financial year and the subsequent 3 financial years by
  - a. 30 June each year; or
  - b. Any other date fixed by the Minister by notice published in the Government Gazette.
- (3) A Council must ensure that the budget gives effect to the Council Plan and contains the following
  - a. Financial statements in the form and containing the information required by the regulations;
  - b. A general description of the services and initiatives to be funded in the budget;
  - c. Major initiatives identified by the Council as priorities in the Council Plan, to be undertaken during each financial year;
  - d. For services to be funded in the budget, the prescribed indicators and measures of service performance that are required to be reported against by this Act;
  - e. The total amount that the Council intends to raise by rates and charges;
  - f. A statement as to whether the rates will be raised by the application of a uniform rate or a differential rate;
  - g. A description of any fixed component of the rates, if applicable;
  - h. If the Council proposes to declare a uniform rate, the matters specified in section 160 of the Local Government Act 1989;
  - i. If the Council proposes to declare a differential rate for any land, the matters specified in section 161(2) of the Local Government Act 1989;
  - j. Any other information prescribed by the regulations.

Section 96 of the Local Government Act 2020 states that:

- (1). A Council must develop the budget and any revised budget in accordance with
  - a. The financial management principles; and
  - b. Its community engagement policy.

Section 11 (m) Power of Delegation of the Local Government Act 2020 states that: Subject to

section 181H(1)(b) of the Local government Act 1989, the power to declare general rates, municipal charges, service rates and charges and special rates and charges.

Section 158 (1) of the Local Government Act 1989 states that:

A Council must at least once in respect of each financial year declare by 30 June the following for that year—

- (a) the amount which the Council intends to raise by general rates, municipal charges, service rates and service charges;
- (b) whether the general rates will be raised by the application of—
  - (i) a uniform rate; or
  - (ii) differential rates (if the Council is permitted to raise such rates under section 161(1)); or
  - (iii) urban farm rates, farm rates or residential use rates (if the Council is permitted to raise such rates under section 161A).



## **OFFICERS' DECLARATION OF INTEREST**

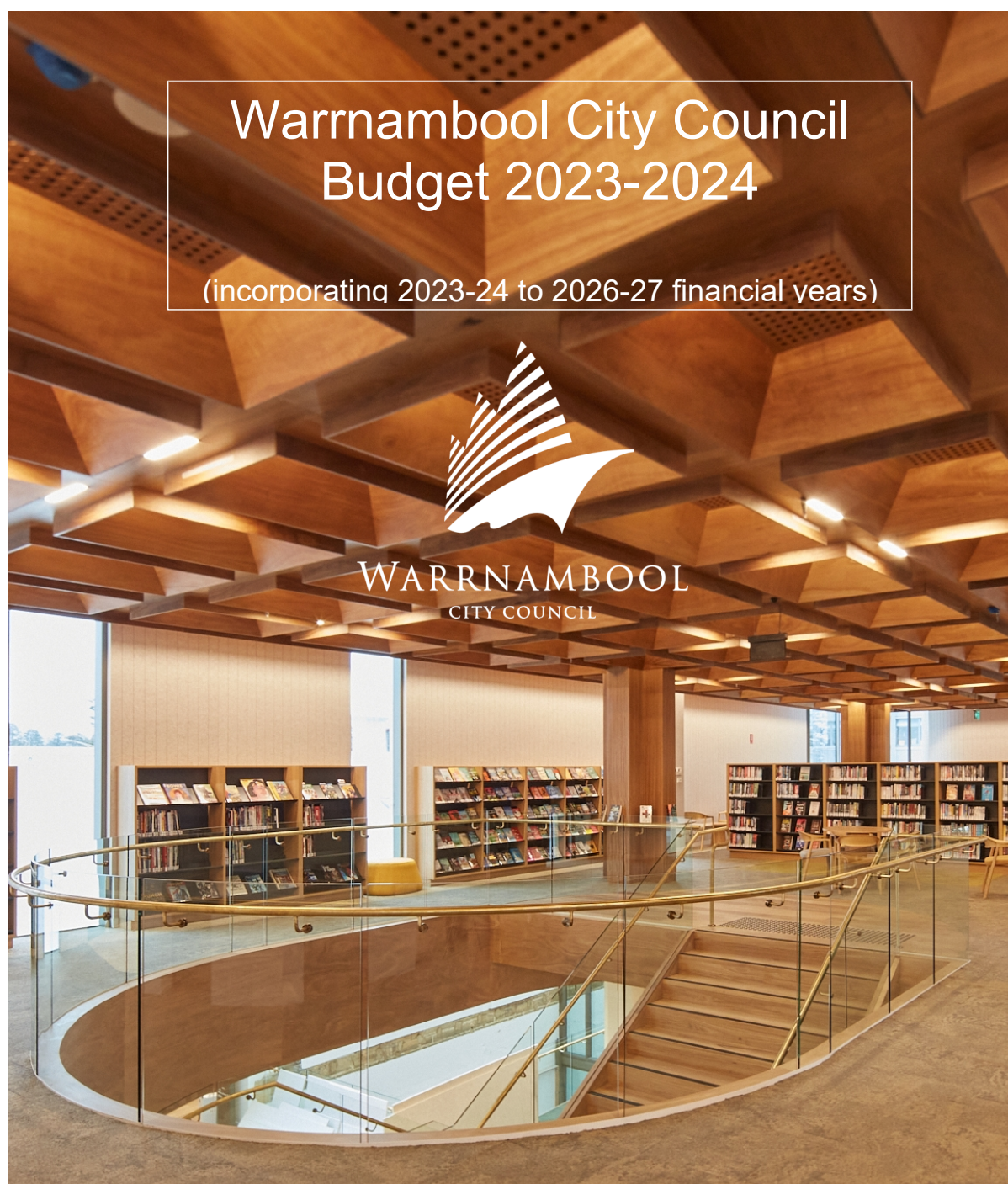
No Conflict of Interest has been declared.

## **CONCLUSION**

The Warrnambool City Council 2023-24 Budget is presented to Council for consideration. It has been prepared in line with the Local Government Act 2020.

## **ATTACHMENTS**

1. Warrnambool City Council 2023 2024 Budget for adoption [**4.2.1** - 58 pages]
2. 2023-24 Fees and Charges for adoption [**4.2.2** - 26 pages]
3. Budget submissions and Council responses [**4.2.3** - 9 pages]
4. internal changes to 2022-23 Budget [**4.2.4** - 1 page]



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## Introduction by the Mayor and Chief Executive Officer

The Warrnambool City Council's 2023-24 budget sets the framework for the organisation to deliver important services and key infrastructure to support our rapidly growing city. The budget aims to continue Council's commitment to invest in services and infrastructure in a financially responsible way by balancing the needs of our community while achieving long-term financial sustainability.

Off the back of several years of substantial capital works programs, Council is proposing to return to a more modest program for 2023-24 as we complete the large program of existing projects from the previous year and undertake a large digital transformation project in conjunction with Corangamite and Moyne shires. Council is mindful of the current challenges posed to building projects by of high construction costs and low availability of resources.

The budgeted capital works program of \$27.2 million includes the delivery of \$13.3 million of existing (carried forward) projects, and \$13.9 million of new project allocations, including:

- \$9.0m of new budget allocations to Council's asset renewal program,
- \$1.2m of additional investment in the Brierly Precinct,
- \$0.6m on Council's CBD footpaths and Car Parks program,
- \$0.5m for a new West Warrnambool Neighbourhood House building,
- Completion of the Japan Street major drainage upgrade project
- Year two of the joint "Coastal Connect", partnering with Corangamite and Moyne Shires.

No new borrowings are budgeted for the 2023-24 financial year. Council holds a responsible amount of debt (\$8.5m) and will continue to repay debt during the year. Borrowings remain within the Auditor-General's low risk range.

The 2023-24 budget includes a rate increase of 2.95 per cent which is below the Victorian State Government's rate cap of 3.5%. The annual waste charge has been limited to a 3.5 per cent increase. Similar to household budgets, Council's budget has been significantly challenged with consumer inflation running between 7-8% in 2022-23 and construction industry price increases at double that rate.

Council will continue with its hardship provisions that can include payment plans, interest deferrals and, for those who meet the eligibility requirements for hardship, a \$250 rebate to help offset increasing costs of living. This rebate has increased from \$200 last year. Council remains committed to working with ratepayers in a compassionate and respectful manner to achieve satisfactory outcomes for both parties where possible.

In terms of an operating result, Council's income statement for this budget shows a surplus of \$7.2 million. It should be noted that the statements presented in this budget are prepared per Australian Accounting Standards, and that the result is inclusive of once-off funding tied to the delivery of specific projects, and excludes capital expenditure. The Income Statement surplus does not represent unallocated cash available to Council. The underlying budget has been created on a balanced cash basis.

Along with built infrastructure Council provides a diverse range of services which are about directly caring for people through facilities and programs including kindergartens, childcare centres, home support services and services which maintain or enhance our environment and surroundings including waste collection.

The Budget is informed by the Council Plan 2021-2025 and to the objectives in the long-term community vision, Warrnambool 2040. We recommend that the Budget is read in conjunction with the Council Plan. The vision for the four-year life of the Council Plan is for Warrnambool to be a Thriving City in the Heart of Coast and Country.

To support the vision Council developed the following five key objectives:

1. A healthy community
2. A sustainable environment
3. A strong economy
4. A connected, inclusive place
5. An effective Council

These objectives align with the four key long-term visions contained within the community vision, Warrnambool 2040.

The four pillars of the vision are:

1. People: in 2040 Warrnambool will be a city where all people thrive.
2. Environment: in 2040 Warrnambool will be most sustainable regional city in Australia.
3. Place: in 2040 Warrnambool will be Australia's most liveable regional city.
4. Economy: in 2040 Warrnambool will be Australia's most resilient and thriving regional economy.



**Budget influences**

Council continues to balance the needs of the community versus pressure of financial sustainability. Pressure to maintain infrastructure and maintain service levels constantly challenges the organisation to find more efficient and innovative methods to deliver services.

Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. Consequently, a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.

Council undertakes a direct cost recovery for waste management from the community through the Waste Management Charge, which is levied on rates notices to property owners. Despite ongoing cost pressures in the provision of waste services, in particular in collection (fuel costs) and disposal costs, Council has been able to manage the cost increase in this service in line with the rate cap (3.5%).

Expected Average Residential Rates	2022-23	Increase/ (Decrease)	2023-24	% Increase/ (Decrease)
Average Residential Rates	\$1,456.24	\$42.90	\$1,499.13	2.95%
Municipal Charge	\$286.22	\$8.43	\$294.65	2.95%
Waste Management Fee	\$412.58	\$14.42	\$427.00	3.50%
Average Residential Rates & Charges	<b>\$2,155.04</b>	<b>\$65.75</b>	<b>\$2,220.78</b>	<b>3.05%</b>

Waste Management Charge	2021-22	2022-23	2023-24
Garbage collection & disposal (including Naroghid)	\$89.99	\$91.35	\$94.55
Recycling collection & processing	\$59.58	\$66.80	\$73.63
FOGO collection & processing	\$57.73	\$58.14	\$56.01
Glass collection & processing	\$14.30	\$25.39	\$28.12
Street cleaning	\$57.82	\$64.48	\$67.01
Drainage cleaning/rubbish removal/foreshore cleaning	\$49.36	\$51.03	\$54.23
Council overhead	\$57.22	\$55.40	\$53.44
<b>Total</b>	<b>\$386.00</b>	<b>\$412.58</b>	<b>\$427.00</b>

Cr Debbie Arnott  
Mayor

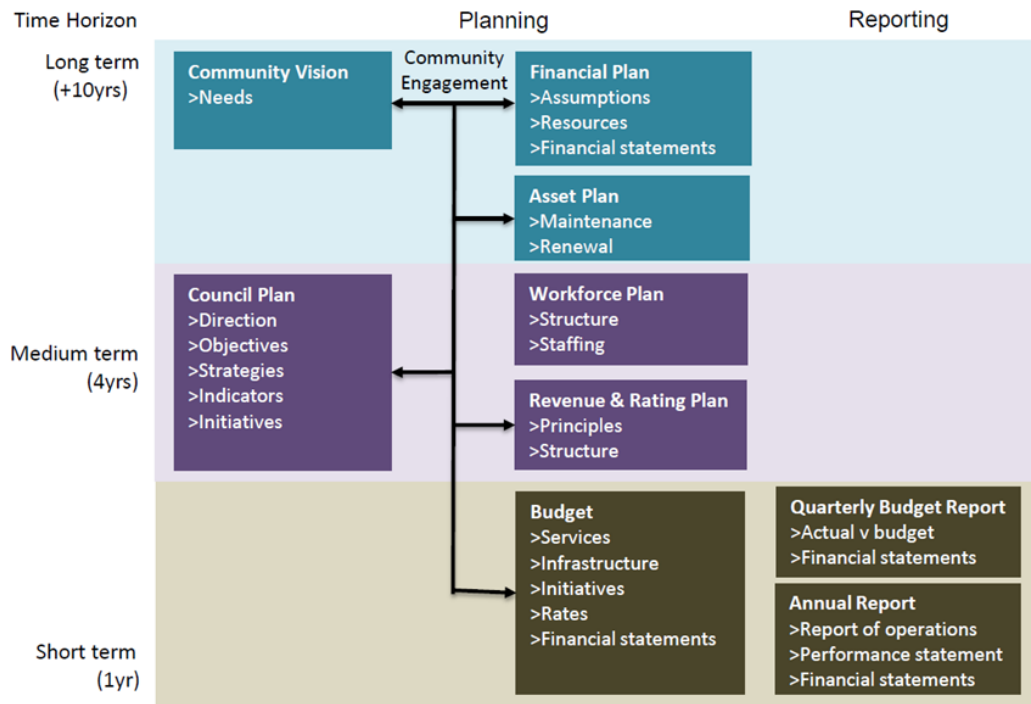
Andrew Mason  
Chief Executive Officer

## 1. Link to the Integrated Strategic Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with Council's adopted Community Engagement Policy and Public Transparency Policy.

## 1.2 Our purpose

### **Our vision**

***A thriving city at the heart of coast and country.***

### **Our values**

#### **Accountability**

We will be responsible and take ownership for our actions and decisions by being ethical, honest and transparent.

#### **Collaboration**

We will foster effective relationships through engagement, communication and cooperation; supporting decisions and outcomes for the benefit of all.

#### **Respectfulness**

We will treat everyone with dignity, fairness and empathy; providing them with the opportunity to share views and to be heard.

#### **Progressiveness**

We will evolve and grow by encouraging development, change and continuous improvement in everything that we do.

#### **Wellbeing**

We will commit to providing a safe and healthy workplace that promotes staff engagement, performance and achievement allowing all employees to flourish for the benefit of themselves and the organisation.

## **1.3 Strategic objectives**

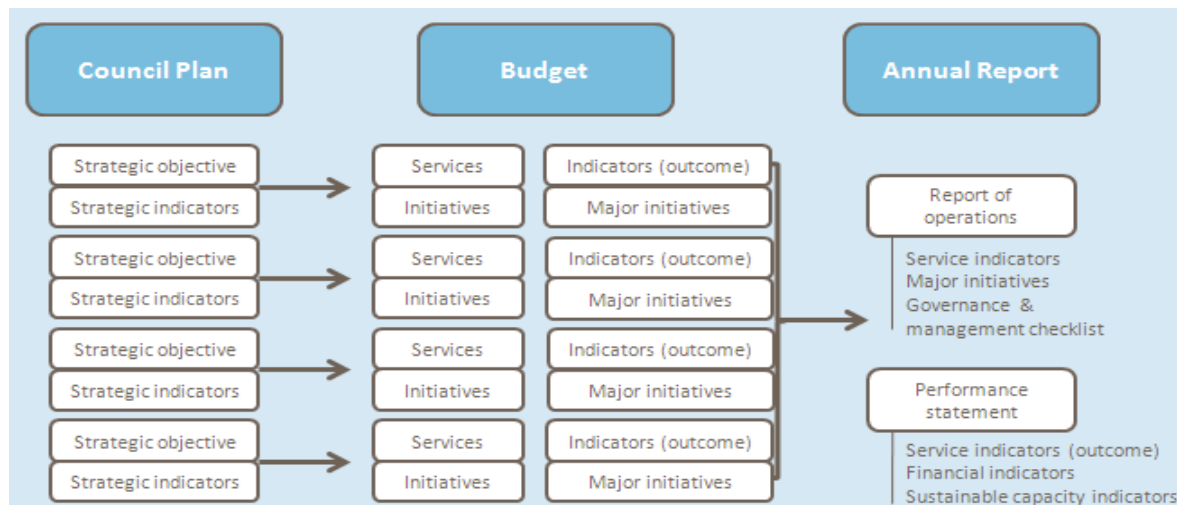
Council's strategic objectives were developed with the community in response to the vision and goals described in the long-term community plan, Warrnambool 2040.

Strategic Objective	Description
A healthy community	<i>To be a healthy, inclusive, and thriving community with equitable access to services, cultural opportunities and recreational activities.</i>
A sustainable environment	<i>To protect and strengthen local ecosystems, enhance biodiversity and enable sustainable communities.</i>
A strong economy	<i>Support a resilient local and self-sustaining regional economy that encourages economic growth and provides increased employment opportunities attracting ongoing investment.</i>
A connected, inclusive place	<i>Provide quality places that all people value and want to live, work, play and learn in.</i>
An effective Council	<i>To be recognised as a collaborative Council and a high-performing organisation that enables positive outcomes for Warrnambool's community, environment and economy and Victoria's south west.</i>

## **2. Services and service performance indicators**

This section provides a description of the services and initiatives to be funded in the Budget for the 2022-23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report

against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below:



## 2.1 Strategic Objective 1

To be a healthy, inclusive, and thriving community with equitable access to services, cultural opportunities and recreational activities.

Strategies to achieve Strategic Objective 1 are:

- 1.1 Welcoming and inclusive city
- 1.2 Aboriginal communities
- 1.3 Health and wellbeing
- 1.4 Accessible city
- 1.5 Recreation, arts, culture and heritage
- 1.6 Community learning pathways

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2021-22 Actual \$'000	2022-23 Forecast \$'000	2023-24 Budget \$'000
Aged Services	This area provides a range of services including meals on wheels, personal care, respite, home maintenance, home care, adult day care and senior citizens programs.	Inc	3,220	4,727	4,875
		Exp	3,747	5,061	5,297
		<b>Surplus / (deficit)</b>	<b>(527)</b>	<b>(334)</b>	<b>(422)</b>
Family Services	This service provides family orientated support services including pre-schools, maternal & child health, child care, counselling & support, youth services, immunisation, family day care.	Inc	7,281	8,848	9,935
		Exp	8,351	9,898	10,886
		<b>Surplus / (deficit)</b>	<b>(1,070)</b>	<b>(1,050)</b>	<b>(951)</b>
Service area	Description of services provided		2021-22 Actual \$'000	2022-23 Forecast \$'000	2023-24 Budget \$'000
Art and Culture	Provision of high-quality venues where people can see, present and explore the	Inc	1,819	2,663	2,132

	arts, ideas and events provided at the Warrnambool Art Gallery and Light House Theatre.	Exp	3,025	3,620	3,279
		<b>Surplus / (deficit)</b>	<b>(1,206)</b>	<b>(957)</b>	<b>(1,147)</b>
Library Services	Provision of quality library and information services to the community.	Inc	316	584	698
		Exp	950	1,532	1,888
		<b>Surplus / (deficit)</b>	<b>(634)</b>	<b>(948)</b>	<b>(1,190)</b>
Recreation	Provision of sport, recreation and cultural facilities, service and programs in response to identified community need and to provide information and advice to clubs and organisations involved in these areas.	Inc	89	181	193
		Exp	639	802	742
		<b>Surplus / (deficit)</b>	<b>(550)</b>	<b>(621)</b>	<b>(549)</b>
Leisure Centres	The Arc and Aquazone provide premier indoor community leisure facilities in South West Victoria, providing equitable and affordable access to a wide range of aquatic and fitness activities.	Inc	2,110	2,784	3,042
		Exp	3,245	3,829	4,244
		<b>Surplus / (deficit)</b>	<b>(1,135)</b>	<b>(1,045)</b>	<b>(1,202)</b>
Health Services	Administration of legislative requirements pertaining to public health, immunisation and food premises. Preparation of the Health & Wellbeing plan and the Reconciliation Action Plan.	Inc	294	275	279
		Exp	748	835	1,029
		<b>Surplus / (deficit)</b>	<b>(454)</b>	<b>(560)</b>	<b>(750)</b>

**Major initiatives**

- 1) Brierly Reserve Masterplan implementation
- 2) Female Friendly Facilities program

**Other initiatives**

- 3) Early years strategy
- 4) Female sports major event hosting

**Service performance outcome indicators**

Service	Indicator	2021-22 Actual \$'000	2022-23 Forecast \$'000	2023-24 Budget \$'000
<b>Aquatic Facilities</b>				
Health inspections of aquatic facilities	[Number of authorised officer inspections of Council aquatic facilities / Number of Council aquatic facilities]	4	4	4



Utilisation of Aquatic Facilities	(Number of visits to aquatic facilities / Municipal population]	3.96	5.51	6.45
Cost of Aquatic Facilities	[Direct cost of aquatic facilities less income received / Number of visits to aquatic facilities]	\$3.80	\$4.25	\$4.25
<b>Food Safety</b>				
Food safety Timeliness	Time taken to action food complaints [Number of days between receipt and first response action for all food complaints / Number of food complaints]	1	1	1
Food Safety - service standard	Food safety assessments [Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the Food Act 1984 / Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the Food Act 1984] x100	20.32%	95%	95%
Food safety - service cost	Cost of food safety service [Direct cost of the food safety service / Number of food premises registered or notified in accordance with the Food Act 1984]	\$353.27	\$559.38	\$622.54
Food safety - Critical and major non-compliance	[Number of critical noncompliance outcome notifications and major noncompliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100	100.00%	100.00%	100.00%
<b>Library</b>				
Library - utilisation	Physical library collection usage [Number of physical library collection item loans / Number of physical library collection items]	3.48	3.95	3.95

Library - resource standard	Recently purchased library collection [Number of library collection items purchased in the last 5 years / Number of library collection items] x100	90.26%	77.10%	77.10%
Library - participation	Active library borrowers in municipality  [Number of active library borrowers in the last three years / The sum of the population for the last three years] x100	11.22%	13.71%	17.55%
Library - service cost	Cost of library service per population  [Direct cost of the library service / Population]	\$25.77	\$39.98	\$48.78
<b>Maternal and child health</b>				
Maternal and child health - service standard	Infant enrolments in the MCH service [Number of infants enrolled in the MCH service (from birth notifications received) / Number of birth notifications received] x100	103.10%	100%	100%
Maternal and child health - service cost	Cost of the MCH service [Cost of the MCH service / Hours worked by MCH nurses]	\$87.24	\$82.83	\$81.96
Maternal and child health - participation	Participation in the MCH service [Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100	82.97%	82.97%	82.97%
Maternal and child health - participation	Participation in the MCH service by Aboriginal children [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100	93.21%	93.21%	93.21%
Maternal and child health - satisfaction	Participation in 4-week Key Age and Stage visit [Number of 4-week key age and stage visits / Number of birth notifications received] x100	101.97%	98.00%	98.00%
Recreational facilities	Satisfaction	71	71	71



**2.2 Strategic Objective 2**

To protect and strengthen local ecosystems, enhance biodiversity and enable sustainable communities.

Strategies to achieve Strategic Objective 2 are:

- 2.1 Natural environment
- 2.2 Water and coastal management
- 2.3 Minimise environmental impact and a changing climate
- 2.4 Water resource management
- 2.5 Waste minimisation
- 2.6 Awareness and celebration

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2021-22 Actual \$'000	2022-23 Forecast \$'000	2023-24 Budget \$'000
Environmental Management and Sustainability	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance.	Inc	21	21	13
		Exp	649	775	730
		<b>Surplus/ (deficit)</b>	<b>(628)</b>	<b>(754)</b>	<b>(717)</b>
Waste Management & Street Cleaning	This service provides kerbside collections and processing of garbage, recycling and Food Organics Green Organics (FOGO) from all households and some commercial properties in Council. It also provides street cleaning, leaf collection and street litter bins throughout Council.	Inc	60	153	5
		Exp	4,789	5,225	5,256
		<b>Surplus/ (deficit)</b>	<b>(4,729)</b>	<b>(5,072)</b>	<b>(5,251)</b>
Parks and Gardens	This service covers a range of areas such as tree pruning, planting, removal, planning and street tree strategies, management of conservation and parkland areas, creeks and other areas of environmental significance. Parks Management provides management and implementation of open space strategies and maintenance programs.	Inc	383	397	408
		Exp	4,382	4,820	4,943
		<b>Surplus/ (deficit)</b>	<b>(3,999)</b>	<b>(4,423)</b>	<b>(4,535)</b>

**Major initiatives**

- 1) Continued delivery environment and sustainability capital program.
- 2) Footpath and bike path renewal.

**Other initiatives**

- 3) Electric Vehicle transition plan (with Colac Otway and Golden Plains Shires)

**Service Performance Outcome Indicators**

Service	Indicator	2021-22 Actual	2022-23 Forecast	2023-24 Budget
Appearance of public areas	Satisfaction	76	76	76
Environmental sustainability	Performance	66	66	66
Waste collection	Satisfaction	73	73	73
Waste collection	Satisfaction - [Number of kerbside garbage and recycling bin collection requests / Number of kerbside bin collection households] x 1000	46.52	43.40	42.88
Waste collection	Service Standard - [Number of kerbside garbage and recycling collection bins missed / Number of scheduled kerbside garbage and recycling collection bin lifts] x 10,000	2.19	2.19	2.19
Waste collection	Service cost - bin collection service [Direct cost of the kerbside garbage bin collection service / Number of kerbside garbage collection bins]	\$75.67	\$86.08	\$83.69
Waste collection	Waste diversion - [Direct cost of the kerbside recyclables bin collection service / Number of kerbside recyclables collection bins]	\$45.49	\$42.93	\$44.98
Waste collection	Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill	66.24%	67.46%	67.85%

### 2.3 Strategic Objective 3: Economy



Support a resilient local and self-sustaining regional economy that encourages economic growth and provides increased employment opportunities attracting ongoing investment.

Strategies to achieve Strategic Objective 3 are:

3.1 Build on competitive strengths

3.2 Emerging industries

3.3 Visitor growth

3.4 Workforce capability

3.5 Digital capability

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2021-22 Actual \$'000	2022-23 Forecast \$'000	2023-24 Budget \$'000
Statutory Building Services	This service provides statutory building services to the Council community including processing of building permits.	Inc	168	130	142
		Exp	271	301	316
		<b>Surplus/ (deficit)</b>	<b>(103)</b>	<b>(171)</b>	<b>(174)</b>
City Strategy & Development	This service prepares and processes amendments to the Council Planning Scheme. This service processes statutory planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme, prepares major policy documents and processes amendments to the Council Planning Scheme.	Inc	586	383	437
		Exp	1,510	1,580	1,926
		<b>Surplus/ (deficit)</b>	<b>(924)</b>	<b>(1,197)</b>	<b>(1,489)</b>
Livestock Exchange	The South West Victoria Livestock Exchange ceased operating during 2022-23. Ongoing costs relate to site maintenance only.	Inc	1,162	517	0
		Exp	950	836	36
		<b>Surplus/ (deficit)</b>	<b>212</b>	<b>(319)</b>	<b>(36)</b>
Holiday Parks	Provides affordable holiday accommodation that is modern, clean and well maintained in a family orientation atmosphere.	Inc	2,647	3,359	3,807
		Exp	1,896	2,127	2,274
		<b>Surplus/ (deficit)</b>	<b>751</b>	<b>1,232</b>	<b>1,533</b>
Flagstaff Hill Maritime Village and Visitor Information Centre	A City and Regional tourism hub open 364 days of the year that includes a Visitor Information Centre and Flagstaff Hill Maritime Village, which tells the maritime history of the region during the day and a 'Shipwrecked' Sound and Light Laser show in the evening.	Inc	1,147	1,320	1,382
		Exp	1,752	2,255	2,381
		<b>Surplus/ (deficit)</b>	<b>(605)</b>	<b>(935)</b>	<b>(999)</b>
Economic Development	Includes the industry and business -support, research and statistical analysis and project development which underpin economic development.	Inc	1	0	0
		Exp	539	854	867
		<b>Surplus/ (deficit)</b>	<b>(538)</b>	<b>(854)</b>	<b>(867)</b>
Warrnambool Airport	This service provides a regional Airport that meets the needs of users and operates as a	Inc	197	215	215

		2021-22	2022-23	2023-24
	viable commercial enterprise to the benefit of the region.			
	Exp	312	388	407
	<b>Surplus/ (deficit)</b>	<b>(115)</b>	<b>(173)</b>	<b>(192)</b>
Port of Warrnambool	Council manages the Cities port facility on behalf of the State Government.			
	Inc	238	103	103
	Exp	226	98	103
	<b>Surplus/ (deficit)</b>	<b>(12)</b>	<b>(5)</b>	<b>0</b>
Festivals and Events Group	Delivers a range of promotions, festivals and events along with attracting events to the city to deliver economic benefits.			
	Inc	19	2	2
	Exp	831	1,045	1,112
	<b>Surplus / (deficit)</b>	<b>(812)</b>	<b>(1,043)</b>	<b>(1,110)</b>

**Major initiatives**

1) Public Open Space Contributions Policy Development

**Other initiatives**

3) Flagstaff Hill activation trial

4) A 10-year Holiday Parks Investment Plan.

**Service Performance Outcome Indicators**

Service	Indicator	2021-22 Actual	2022-23 Forecast	2023-24 Budget
Tourism development	Satisfaction	63	63	63
Population growth	Satisfaction - measure of community perception	57	57	57

Statutory planning	Timeliness - Time taken to decide planning applications [The median number of days between receipt of a planning application and a decision on the application]	53.00	53.00	53.00
Statutory planning	Service standard - Planning applications decided within required time frames [(Number of regular planning application decisions made within 60 days) + (Number of VicSmart planning application decisions made within 10 days) / Number of planning application decisions made] x100	71.79%	71.79%	71.79%
Statutory planning	Service cost - Cost of statutory planning service [Direct cost of the statutory planning service / Number of planning applications received]	\$1,691.67	\$1,691.67	\$1,691.67
Statutory planning	Decision making -Council planning decisions upheld at VCAT [Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100	0%	0%	0%

**2.4 Strategic Objective 4: Place**

Provide quality places that all people value and want to live, work, play and learn in.

Strategies to achieve Strategic Objective 4 are:

- 4.1 Effective planning
- 4.2 Connected community
- 4.3 Stronger neighbourhoods
- 4.4 Sustainable practices

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2021-22 Actual \$'000	2022-23 Forecast \$'000	2023-24 Budget \$'000
Asset Maintenance	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include buildings, pavilions, roads, footpaths and tracks and drainage.	Inc	564	684	824
		Exp	2,273	3,054	3,130
		<b>Surplus/ (deficit)</b>	<b>(1,709)</b>	<b>(2,370)</b>	<b>(2,306)</b>
Infrastructure Services	This service prepares and conducts capital works and maintenance planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include roads, laneways, car parks, foot/bike paths, drains and bridges.	Inc	4,080	3,429	4,925
		Exp	6,945	7,473	8,871
		<b>Surplus/ (deficit)</b>	<b>(2,865)</b>	<b>(4,044)</b>	<b>(3,946)</b>
Regulatory Services	Local laws enforcement including parking fees and fines, public safety, animal management and traffic control.	Inc	2,935	3,313	3,393
		Exp	2,139	2,528	2,472
		<b>Surplus/ (deficit)</b>	<b>796</b>	<b>785</b>	<b>921</b>

**Major initiatives**

- 1) West Warrnambool Community House
- 2) CBD Footpath program

**Other initiatives**

- 3) Targeted annual road resealing program.
- 4) Playground renewal program.

**Service Performance Outcome Indicators**

Service	Indicator	2021-22 Actual	2022-23 Forecast	2023-24 Budget
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Roads	Satisfaction of use - Sealed local road requests [Number of sealed local road requests / Kilometres of sealed local roads ] x100	54.98	54.98	54.98
Roads	Condition - Sealed local roads maintained to condition standards [Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100	95.43%	95.43%	95.43%
Roads	Service cost - Cost of sealed local road reconstruction [Direct cost of sealed local road reconstruction / Square metres of sealed local roads reconstructed]	\$112.65	\$112.65	\$112.65
Roads	Service cost - Cost of sealed local road resealing [Direct cost of sealed local road resealing / Square metres of sealed local roads resealed]	\$5.87	\$5.87	\$5.87
Roads	Satisfaction - Satisfaction with sealed local roads [Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]	60	60	60
Appearance of public areas	Performance	76	76	76
Animal management	Timeliness - Time taken to action animal management requests [Number of days between receipt and first response action for all animal management requests / Number of animal management requests]	1	1	1
Animal management	Service standard Animals reclaimed [Number of animals reclaimed / Number of animals collected] x100	17.25%	20.00%	20.00%
Animal management	Service cost [Number of animals rehomed / Number of animals collected] x100	66.72%	65.00%	65.00%
Animal management	Cost of animal management service per population [Direct cost of the animal management service / Population]	\$19.34	\$18.26	\$17.68
Animal management	Animal management prosecutions [Number of successful animal management prosecutions / Number of animal management prosecutions] x100	0%	0%	0%



**2.5 Strategic Objective 5: Council**

To be recognised as a collaborative Council and a high-performing organisation that enables positive outcomes for Warrnambool's community, environment and economy and Victoria's south west.

Strategies to achieve Strategic Objective 5 are:

- 5.1 Leadership and governance
- 5.2 Engaged and informed communities
- 5.3 Customer focused services
- 5.4 High performance culture
- 5.5 Organisational and financial sustainability
- 5.6 Risk mitigation
- 5.7 Effective advocacy
- 5.8 Regional role and relationships

The service categories to deliver these key strategic objectives are described below.

Service area	Description of services provided		2021-22 Actual \$'000	2022-23 Forecast \$'000	2023-24 Budget \$'000
Governance & Elected Council	Elected Council governs our City in partnership with and on behalf of our community, and encourages and facilitates participation of all people in civic life. Also includes contributions made to community groups and organisations.	Inc	1,320	0	0
		Exp	507	631	789
		<b>Surplus/ (deficit)</b>	<b>813</b>	<b>(631)</b>	<b>(789)</b>
Executive Services	Manages and facilitates the Council governance service, implementation of Council decisions and policies and compliance with the legislative requirements.	Inc	0	0	0
		Exp	503	541	564
		<b>Surplus/ (deficit)</b>	<b>(503)</b>	<b>(541)</b>	<b>(564)</b>
Communications & Customer Service	Provides a customer interface for various service units and a wide range of transactions. Includes media and marketing.	Inc	0	0	0
		Exp	1,048	1,063	1,224
		<b>Surplus/ (deficit)</b>	<b>(1,048)</b>	<b>(1,063)</b>	<b>(1,224)</b>
Volunteer Services	Volunteer Connect provides support and guidance to organisations and community groups that involve volunteers in their work, and provides a volunteer matching service to bring together volunteer roles, and volunteers to fill them.	Inc	0	0	0
		Exp	121	128	134
		<b>Surplus/ (deficit)</b>	<b>(121)</b>	<b>(128)</b>	<b>(134)</b>
Information Services	Enables Council staff to have access to the information they require to efficiently perform their functions. Includes software support, licensing and lease commitments.	Inc	56	0	0
		Exp	2,488	2,461	2,691
		<b>Surplus/ (deficit)</b>	<b>(2,432)</b>	<b>(2,461)</b>	<b>(2,691)</b>
Organisation Development & Risk Management	This service promotes and implements positive HR strategies to assist staff reach their full potential and, at the same time are highly productive in delivering Council's services to the community. Includes recruitment, staff inductions, training, implementation of the Corporate Risk Management Framework and managing Council's insurance portfolio.	Inc	183	13	0
		Exp	1,726	1,679	1,967
		<b>Surplus/ (deficit)</b>	<b>(1,543)</b>	<b>(1,666)</b>	<b>(1,967)</b>

			2021-22	2022-23	2023-24
Corporate & Financial Services	Provides corporate support to Council and all divisions/branches in meeting organisational goals and objectives and includes banking and treasury functions, loan interest, audit, grants commission, legal, procurement, overhead costs including utilities and unallocated grants commission funding.	Inc	6,198	2,802	6,308
		Exp	4,013	3,852	4,097
		<b>Surplus/ (deficit)</b>	<b>2,185</b>	<b>(1,050)</b>	<b>2,211</b>
Depreciation	Depreciation is the allocation of expenditure write down on all of Council's assets over their useful lives.	Inc	0	0	0
		Exp	12,436	12,778	13,097
		<b>Surplus/ (deficit)</b>	<b>(12,436)</b>	<b>(12,778)</b>	<b>(13,097)</b>

**Major initiatives**

- 1) Coastal Connect (Regional Council Transformation Program) with Moyne and Corangamite Shires
- 2) Introduce changes through the Gender Equality Action Plan.

**Other initiatives**

- 3) Advocacy by Council on issues outlined in the Advocacy Plan.
- 4) Project Management Framework implementation

Service	Indicator	2021-22 Actual	2022-23 Forecast	2023-24 Budget
Governance	Transparency - Council decisions made at meetings closed to the public [Number of Council resolutions made at ordinary or special meetings of Council, or at meetings of a special committee consisting only of Councillors, closed to the public / Number of Council resolutions made at ordinary or special meetings of Council or at meetings of a special committee consisting only of Councillors ] x100	1.88%	1.88%	1.88%
Governance	Consultation and engagement - Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement	56	56	56
Governance	Attendance - Councillor attendance at council meetings [The sum of the number of Councillors who attended each ordinary and special Council meeting / (Number of ordinary and special Council meetings) × (Number of Councillors elected at the last Council general election)] x100	100.00%	100.00%	100.00%
Governance	Service cost - Cost of elected representation [Direct cost of the governance service / Number of Councillors elected at the last Council general election]	\$45,870.43	\$53,700.43	\$66,201.00

Governance	Satisfaction - Satisfaction with council decisions [Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]	58	58	58
Financial performance	Revenue level - Average rate per property assessment [General rates and Municipal charges / Number of property assessments]	\$2,026.28	\$2,059.08	\$2,092.55
Financial performance	Expenditure level - Expenses per property assessment [Total expenses / Number of property assessments]	\$4,177.02	\$4,368.61	\$4,451.73
Financial performance	Workforce turnover - Percentage of staff turnover [Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100	13.10%	13.10%	13.10%
Financial performance	Working capital - Current assets compared to current liabilities [Current assets / Current liabilities] x100	196.17%	140.78%	140.18%
Financial performance	Unrestricted cash - Unrestricted cash compared to current liabilities [Unrestricted cash / Current liabilities] x100	109.24%	88.03%	86.74%
Financial performance	Asset renewal - Asset renewal and upgrade compared to depreciation [Asset renewal and asset upgrade expense / Asset depreciation] x100	131.15%	212.19%	112.50%
Financial performance	Loans and borrowings - Loans and borrowings compared to rates [Interest bearing loans and borrowings / Rate revenue] x100	24.54%	31.32%	32.11%
Financial performance	Loans and borrowings - repayments compared to rates [Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100	4.42%	4.74%	5.43%
Financial performance	Indebtedness - Non-current liabilities compared to own source revenue [Non-current liabilities / Own source revenue] x100	17.03%	20.48%	20.43%
Financial performance	Adjusted underlying result - Adjusted underlying surplus (or deficit) [Adjusted underlying surplus (deficit) / Adjusted underlying revenue] x100	7.57%	1.42%	1.65%
Financial performance	Rates concentration - Rates compared to adjusted underlying revenue	53.35%	55.58%	55.50%

Financial performance	Rates effort - Rates compared to property values [Rate revenue / Capital improved value of rateable properties in the municipality] x100	0.57%	0.43%	0.43%
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### 2.3 Reconciliation with budgeted operating result

	Surplus/ (Deficit)	Expenditure	Income / Revenue
	\$'000	\$'000	\$'000
Community	(6,211)	27,365	21,154
Environment	(10,503)	10,929	426
Economy	(3,334)	9,422	6,088
Place	(5,331)	14,473	9,142
Council	(5,158)	11,466	6,308
<b>Total</b>	<b>(30,537)</b>	<b>73,655</b>	<b>43,118</b>
<b>Expenses added in:</b>			
Depreciation	13,097		
Amortisation	265		
Operational projects	635		
Net loss on disposal	218		
Capitalised expenditure	4,028		
Other	448		
<b>Surplus/(Deficit) before funding sources</b>	<b>(49,228)</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	46,879		
Capital grants	4,531		
Contributions - non-monetary	5,000		
<b>Total funding sources</b>	<b>56,410</b>		
<b>Operating surplus/(deficit) for the year</b>	<b>7,182</b>		

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023-24 has been supplemented with projections to 2026-27.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

#### Comprehensive Income Statement

For the four years ending June 30, 2027

		Forecast Actual 2022/23	Budget 2023/24	Projections		
	NOTES	\$'000	\$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
<b>Income / Revenue</b>						
Rates and charges	4.1.1	45,010	46,879	48,953	50,659	52,424
Statutory fees and fines	4.1.2	2,157	2,283	2,345	2,404	2,464
User fees	4.1.3	19,131	20,482	21,040	21,566	22,105
Grants - operating	4.1.4	12,357	15,013	15,172	15,551	15,940
Grants - capital	4.1.4	15,540	4,531	4,011	9,332	4,307
Contributions - monetary	4.1.5	5,720	2,181	1,019	1,044	1,070
Contributions - non-monetary	4.1.5	6,500	5,000	5,000	5,000	5,000
Other income	4.1.6	1,065	1,028	904	926	949
<b>Total income / revenue</b>		<b>107,480</b>	<b>97,397</b>	<b>98,444</b>	<b>106,482</b>	<b>104,259</b>
<b>Expenses</b>						
Employee costs	4.1.7	38,399	42,691	43,903	45,170	46,474
Materials and services	4.1.8	34,956	33,045	29,088	29,898	30,731
Depreciation	4.1.9	12,778	13,097	13,424	13,760	14,104
Amortisation - right of use assets	4.1.10	250	265	265	265	265
Bad and doubtful debts		149	147	151	154	158
Finance costs		235	224	205	140	109
Lease costs		45	46	47	48	49
Other expenses	4.1.11	449	482	495	508	520
Net loss on disposal of property, infrastructure, plant and equipment		437	218	225	235	244
<b>Total expenses</b>		<b>87,698</b>	<b>90,215</b>	<b>87,803</b>	<b>90,178</b>	<b>92,654</b>
<b>Surplus/(deficit) for the year</b>		<b>19,782</b>	<b>7,182</b>	<b>10,641</b>	<b>16,304</b>	<b>11,605</b>
<b>Other comprehensive income</b>						
Items that may be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		10,848	10,409	13,617	11,768	10,939
<b>Total other comprehensive income</b>		<b>10,848</b>	<b>10,409</b>	<b>13,617</b>	<b>11,768</b>	<b>10,939</b>
<b>Total comprehensive result</b>		<b>30,630</b>	<b>17,591</b>	<b>24,258</b>	<b>28,072</b>	<b>22,544</b>



**Balance Sheet**

For the four years ending June 30, 2027

		Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
	NOTES					
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		6,963	6,507	7,530	7,860	7,507
Trade and other receivables		2,481	2,418	2,501	2,347	2,341
Financial assets		27,231	29,188	30,055	30,880	36,863
Inventories		194	196	228	198	199
Other current assets		1,643	1,716	2,011	1,802	1,840
<b>Total current assets</b>	4.2.1	<b>38,511</b>	<b>40,024</b>	<b>42,326</b>	<b>43,086</b>	<b>48,751</b>
<b>Non-current assets</b>						
Trade and other receivables		15	15	15	15	15
Other financial assets		2	2	2	2	2
Property, infrastructure, plant & equipment		767,217	781,003	803,319	828,297	844,756
Right-of-use assets	4.2.4	960	695	430	165	1,763
<b>Total non-current assets</b>	4.2.1	<b>768,194</b>	<b>781,714</b>	<b>803,766</b>	<b>828,479</b>	<b>846,536</b>
<b>Total assets</b>		<b>806,705</b>	<b>821,738</b>	<b>846,092</b>	<b>871,565</b>	<b>895,287</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		4,265	4,378	4,549	4,555	4,658
Trust funds and deposits		1,175	1,195	1,215	1,175	1,187
Unearned income/revenue		2,539	1,672	3,264	2,201	2,718
Provisions		6,950	7,121	7,295	7,474	7,657
Interest-bearing liabilities	4.2.3	1,819	1,681	1,494	1,127	1,163
Lease liabilities	4.2.4	191	196	202	209	185
<b>Total current liabilities</b>	4.2.2	<b>16,939</b>	<b>16,244</b>	<b>18,020</b>	<b>16,742</b>	<b>17,568</b>
<b>Non-current liabilities</b>						
Provisions		1,035	1,048	1,062	1,076	1,090
Interest-bearing liabilities	4.2.3	8,510	6,831	5,339	4,214	3,053
Lease liabilities	4.2.4	873	677	474	266	1,764
<b>Total non-current liabilities</b>	4.2.2	<b>10,419</b>	<b>8,556</b>	<b>6,875</b>	<b>5,555</b>	<b>5,907</b>
<b>Total liabilities</b>		<b>27,358</b>	<b>24,800</b>	<b>24,895</b>	<b>22,297</b>	<b>23,475</b>
<b>Net assets</b>		<b>779,347</b>	<b>796,938</b>	<b>821,196</b>	<b>849,268</b>	<b>871,812</b>
<b>Equity</b>						
Accumulated surplus		281,696	287,464	297,105	312,409	323,014
Reserves		480,304	490,713	504,330	516,098	527,037
Other reserves		17,347	18,761	19,761	20,761	21,761
<b>Total equity</b>		<b>779,347</b>	<b>796,938</b>	<b>821,196</b>	<b>849,268</b>	<b>871,812</b>

**Statement of changes in equity**

For the four years ending June 30, 2027

		Total	Accumulate d Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
<b>2023 Forecast Actual</b>					
Balance at beginning of the financial year		748,717	265,259	469,456	14,002
Surplus/(deficit) for the year		19,782	19,782	-	-
Net asset revaluation increment/(decrement)		10,848	-	10,848	-
Transfers to other reserves		-	(6,913)	-	6,913
Transfers from other reserves		-	3,568	-	(3,568)
<b>Balance at end of the financial year</b>		<b>779,347</b>	<b>281,696</b>	<b>480,304</b>	<b>17,347</b>
<b>2024 Budget</b>					
Balance at beginning of the financial year		779,347	281,696	480,304	17,347
Surplus/(deficit) for the year		7,182	7,182	-	-
Net asset revaluation increment/(decrement)		10,409	-	10,409	-
Transfers to other reserves	4.3.1	-	(3,050)	-	3,050
Transfers from other reserves	4.3.1	-	1,636	-	(1,636)
<b>Balance at end of the financial year</b>	4.3.2	<b>796,938</b>	<b>287,464</b>	<b>490,713</b>	<b>18,761</b>
<b>2025</b>					
Balance at beginning of the financial year		796,938	287,464	490,713	18,761
Surplus/(deficit) for the year		10,641	10,641	-	-
Net asset revaluation increment/(decrement)		13,617	-	13,617	-
Transfers to other reserves		-	(3,000)	-	3,000
Transfers from other reserves		-	2,000	-	(2,000)
<b>Balance at end of the financial year</b>		<b>821,196</b>	<b>297,105</b>	<b>504,330</b>	<b>19,761</b>
<b>2026</b>					
Balance at beginning of the financial year		821,196	297,105	504,330	19,761
Surplus/(deficit) for the year		16,304	16,304	-	-
Net asset revaluation increment/(decrement)		11,768	-	11,768	-
Transfers to other reserves		-	(3,000)	-	3,000
Transfers from other reserves		-	2,000	-	(2,000)
<b>Balance at end of the financial year</b>		<b>849,268</b>	<b>312,409</b>	<b>516,098</b>	<b>20,761</b>
<b>2027</b>					
Balance at beginning of the financial year		849,268	312,409	516,098	20,761
Surplus/(deficit) for the year		11,605	11,605	-	-
Net asset revaluation increment/(decrement)		10,939	-	10,939	-
Transfers to other reserves		-	(3,000)	-	3,000
Transfers from other reserves		-	2,000	-	(2,000)
<b>Balance at end of the financial year</b>		<b>871,812</b>	<b>323,014</b>	<b>527,037</b>	<b>21,761</b>

**Statement of cash flows**

For the four years ending June 30, 2027

	Notes	Forecast Actual 2022/23	Budget 2023/24	Projections		
		\$'000	\$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		45,015	46,879	48,953	50,659	52,424
Statutory fees and fines		2,157	2,283	2,345	2,404	2,464
User fees		19,126	20,482	21,040	21,566	22,105
Grants - operating		12,357	15,013	15,172	15,551	15,940
Grants - capital		15,540	4,531	4,011	9,332	4,307
Contributions - monetary		5,720	2,181	1,019	1,044	1,070
Interest received		700	608	522	535	548
Dividends received		-	-	-	-	-
Trust funds and deposits taken		1,175	1,195	1,215	1,175	1,187
Other receipts		365	372	382	391	401
Employee costs		(38,399)	(42,691)	(43,903)	(45,170)	(46,474)
Materials and services		(34,956)	(33,045)	(29,088)	(29,898)	(30,731)
Trust funds and deposits repaid		(2,034)	(1,175)	(1,195)	(1,215)	(1,175)
Other payments		(449)	(482)	(495)	(508)	(520)
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	26,317	16,151	19,978	25,866	21,546
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and		(31,914)	(27,182)	(22,219)	(26,029)	(20,613)
Proceeds from sale of property, infrastructure, plant		563	355	366	377	388
Payments for investments		(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Proceeds from sale of investments		27,000	39,500	32,000	29,000	27,000
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	(31,351)	(14,327)	(16,853)	(23,652)	(20,225)
<b>Cash flows from financing activities</b>						
Finance costs		(250)	(224)	(178)	(140)	(109)
Proceeds from borrowings		1,375	-	-	-	-
Repayment of borrowings		(1,736)	(1,819)	(1,681)	(1,494)	(1,127)
Interest paid - lease liability		(45)	(46)	(47)	(48)	(49)
Repayment of lease liabilities		(185)	(191)	(196)	(202)	(388)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	(841)	(2,280)	(2,102)	(1,884)	(1,673)
Net increase/(decrease) in cash & cash equivalents		(5,875)	(456)	1,023	330	(352)
Cash and cash equivalents at the beginning of the financial year		12,838	6,963	6,507	7,530	7,860
<b>Cash and cash equivalents at the end of the financial year</b>		6,963	6,507	7,530	7,860	7,507

**Statement of capital works**

For the four years ending June 30, 2027

		Forecast Actual	Budget	Projections		
		2022/23	2023/24	2024/25	2025/26	2026/27
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		-	70	-	-	-
<b>Total land</b>		-	<b>70</b>	-	-	-
Buildings		4,177	2,514	6,383	8,898	1,970
<b>Total buildings</b>		<b>4,177</b>	<b>2,514</b>	<b>6,383</b>	<b>8,898</b>	<b>1,970</b>
<b>Total property</b>		<b>4,177</b>	<b>2,584</b>	<b>6,383</b>	<b>8,898</b>	<b>1,970</b>
<b>Plant and equipment</b>						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		2,380	1,202	1,126	1,152	1,181
Fixtures, fittings and furniture		-	-	-	-	-
Computers and telecommunications		1,040	3,862	285	292	299
Library books		202	215	319	325	413
<b>Total plant and equipment</b>		<b>3,621</b>	<b>5,279</b>	<b>1,730</b>	<b>1,769</b>	<b>1,893</b>
<b>Infrastructure</b>						
Roads		4,110	4,281	6,614	3,699	3,790
Bridges		2,283	275	281	287	295
Footpaths and cycleways		1,976	2,002	1,860	3,882	1,908
Drainage		762	1,368	627	627	628
Recreational, leisure and community facilities		5,462	8,509	2,948	5,567	8,773
Waste management		-	-	-	-	-
Parks, open space and streetscapes		1,604	779	823	818	872
Aerodromes		119	43	194	294	295
Off street car parks		-	-	-	-	-
Other infrastructure		7,800	2,062	759	187	189
<b>Total infrastructure</b>		<b>24,115</b>	<b>19,319</b>	<b>14,106</b>	<b>15,362</b>	<b>16,750</b>
<b>Total capital works expenditure</b>	4.5.1	<b>31,914</b>	<b>27,182</b>	<b>22,219</b>	<b>26,029</b>	<b>20,613</b>
<b>Represented by:</b>						
New asset expenditure		1,518	<b>3,662</b>	1,751	5,030	4,137
Asset renewal expenditure		15,622	<b>8,909</b>	9,723	8,903	9,106
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		14,774	<b>14,611</b>	10,745	12,096	7,370
<b>Total capital works expenditure</b>	4.5.1	<b>31,914</b>	<b>27,182</b>	<b>22,219</b>	<b>26,029</b>	<b>20,613</b>
<b>Funding sources represented by:</b>						
Grants		11,694	<b>4,531</b>	4,011	9,332	4,307
Contributions		4,600	<b>345</b>	184	237	498
Council cash		15,620	<b>22,306</b>	18,024	16,460	15,809
Borrowings		-	-	-	-	-
<b>Total capital works expenditure</b>	4.5.1	<b>31,914</b>	<b>27,182</b>	<b>22,219</b>	<b>26,029</b>	<b>20,613</b>

**Statement of human resources**

For the four years ending June 30, 2027

	Forecast Actual	Budget		Projections	
	2022-23	2023-24	2024-25	2025-26	2026-27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	38,399	42,691	43,903	45,170	46,474
Employee costs - capital	826	1,355	1,396	1,438	1,481
<b>Total staff expenditure</b>	<b>39,225</b>	<b>44,046</b>	<b>45,299</b>	<b>46,608</b>	<b>47,955</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	423.8	439.2	439.2	439.2	439.2
<b>Total staff numbers</b>	<b>423.8</b>	<b>439.2</b>	<b>439.2</b>	<b>439.2</b>	<b>439.2</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below.

Department	Budget 2023-24 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000	\$'000	\$'000
Corporate Strategies	7,853	5,708	2,038	107	-
City Infrastructure	10,872	9,574	1,198	100	-
Community Development	17,737	7,813	7,345	2,579	-
City Growth	6,229	4,082	1,284	863	-
Total permanent staff expenditure	39,042	27,177	11,865	3,649	-
Casuals and other expenditure	3,649				
Capitalised labour costs	1,355				
<b>Total expenditure</b>	<b>44,046</b>				

A summary of the number of full-time (FTE) Council staff in relation to the above expenditure is included below.

Department	Budget 2023-24	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
Corporate Strategies	66.2	45.7	20.0	0.5	-
City Infrastructure	105.9	89.9	15.0	1.0	-
Community Development	196.4	80.3	88.4	27.7	-
City Growth	58.5	35.0	14.9	8.6	-
Total permanent staff expenditure	389.2	250.9	138.3	37.8	-
Casuals and other expenditure	37.8				
Capitalised labour costs	12.2				
<b>Total expenditure</b>	<b>439.2</b>				



**Summary of Planned Human Resources Expenditure**

For the four years ended 30 June 2027

	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
<b>Corporate Strategies</b>				
<b>Permanent - Full time</b>	<b>5,756</b>	<b>5,923</b>	<b>6,095</b>	<b>6,271</b>
Women	1,535	1,579	1,625	1,672
Men	4,221	4,343	4,469	4,599
Persons of self-described gender	0	0	0	0
<b>Permanent - Part time</b>	<b>2,030</b>	<b>2,089</b>	<b>2,149</b>	<b>2,212</b>
Women	1,868	1,922	1,978	2,035
Men	162	167	172	177
Persons of self-described gender	0	0	0	0
<b>Total Corporate Strategies</b>	<b>7,786</b>	<b>8,012</b>	<b>8,244</b>	<b>8,483</b>
<b>City Infrastructure</b>				
<b>Permanent - Full time</b>	<b>9,580</b>	<b>9,858</b>	<b>10,144</b>	<b>10,438</b>
Women	1,556	1,601	1,648	1,696
Men	8,024	8,256	8,496	8,742
Persons of self-described gender	0	0	0	0
<b>Permanent - Part time</b>	<b>1,192</b>	<b>1,227</b>	<b>1,262</b>	<b>1,299</b>
Women	1,121	1,154	1,187	1,222
Men	71	73	75	77
Persons of self-described gender	0	0	0	0
<b>Total City Infrastructure</b>	<b>10,772</b>	<b>11,084</b>	<b>11,406</b>	<b>11,737</b>
<b>Community Development</b>				
<b>Permanent - Full time</b>	<b>7,810</b>	<b>8,036</b>	<b>8,270</b>	<b>8,509</b>
Women	6,109	6,286	6,468	6,656
Men	1,701	1,751	1,802	1,854
Persons of self-described gender	0	0	0	0
<b>Permanent - Part time</b>	<b>7,308</b>	<b>7,520</b>	<b>7,738</b>	<b>7,962</b>
Women	5,716	5,882	6,052	6,228
Men	1,592	1,638	1,686	1,735
Persons of self-described gender	0	0	0	0
<b>Total Community Development</b>	<b>15,118</b>	<b>15,556</b>	<b>16,008</b>	<b>16,472</b>
<b>City Growth</b>				
<b>Permanent - Full time</b>	<b>4,093</b>	<b>4,212</b>	<b>4,334</b>	<b>4,460</b>
Women	1,637	1,685	1,734	1,784
Men	2,456	2,527	2,600	2,676
Persons of self-described gender	0	0	0	0
<b>Permanent - Part time</b>	<b>1,273</b>	<b>1,310</b>	<b>1,348</b>	<b>1,387</b>
Women	864	889	914	941
Men	409	421	434	446
Persons of self-described gender	0	0	0	0
<b>Total City Growth</b>	<b>5,366</b>	<b>5,522</b>	<b>5,682</b>	<b>5,847</b>
<b>Casuals, temporary and other expenditure</b>	<b>3,649</b>	<b>3,729</b>	<b>3,831</b>	<b>3,936</b>
<b>Capitalised labour costs</b>	<b>1,355</b>	<b>1,396</b>	<b>1,438</b>	<b>1,481</b>
<b>Total staff expenditure</b>	<b>44,046</b>	<b>45,299</b>	<b>46,608</b>	<b>47,955</b>

	2023-24 FTE	2024-25 FTE	2025-26 FTE	2026-27 FTE
<b>Corporate Strategies</b>				
<b>Permanent - Full time</b>	<b>48.0</b>	<b>48.0</b>	<b>48.0</b>	<b>48.0</b>
Women	12.8	12.8	12.8	12.8
Men	35.2	35.2	35.2	35.2
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Permanent - Part time</b>	<b>20.0</b>	<b>20.0</b>	<b>20.0</b>	<b>20.0</b>
Women	18.4	18.4	18.4	18.4
Men	1.6	1.6	1.6	1.6
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Corporate Strategies</b>	<b>68.0</b>	<b>68.0</b>	<b>68.0</b>	<b>68.0</b>
<b>City Infrastructure</b>				
<b>Permanent - Full time</b>	<b>91.1</b>	<b>91.1</b>	<b>91.1</b>	<b>91.1</b>
Women	14.8	14.8	14.8	14.8
Men	76.3	76.3	76.3	76.3
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Permanent - Part time</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>
Women	8.5	8.5	8.5	8.5
Men	6.5	6.5	6.5	6.5
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total City Infrastructure</b>	<b>106.1</b>	<b>106.1</b>	<b>106.1</b>	<b>106.1</b>
<b>Community Development</b>				
<b>Permanent - Full time</b>	<b>83.0</b>	<b>83.0</b>	<b>83.0</b>	<b>83.0</b>
Women	64.7	64.7	64.7	64.7
Men	18.3	18.3	18.3	18.3
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Permanent - Part time</b>	<b>85.4</b>	<b>85.4</b>	<b>85.4</b>	<b>85.4</b>
Women	80.2	80.2	80.2	80.2
Men	5.2	5.2	5.2	5.2
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Community Development</b>	<b>168.4</b>	<b>168.4</b>	<b>168.4</b>	<b>168.4</b>
<b>City Growth</b>				
<b>Permanent - Full time</b>	<b>32.5</b>	<b>32.5</b>	<b>32.5</b>	<b>32.5</b>
Women	13.0	13.0	13.0	13.0
Men	19.5	19.5	19.5	19.5
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Permanent - Part time</b>	<b>14.3</b>	<b>14.3</b>	<b>14.3</b>	<b>14.3</b>
Women	9.7	9.7	9.7	9.7
Men	4.6	4.6	4.6	4.6
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total City Growth</b>	<b>46.8</b>	<b>46.8</b>	<b>46.8</b>	<b>46.8</b>
<b>Casuals and temporary staff</b>	<b>37.7</b>	<b>37.7</b>	<b>37.7</b>	<b>37.7</b>
<b>Capitalised labour</b>	<b>12.2</b>	<b>12.2</b>	<b>12.2</b>	<b>12.2</b>
<b>Total staff numbers</b>	<b>439.2</b>	<b>439.2</b>	<b>439.2</b>	<b>439.2</b>

#### 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

#### 4.1 Comprehensive Income Statement

##### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023-24 the FGRS cap has been set at **3.5%**. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges. Council have elected to implement a **2.95%** rate increase for 2023-24

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

A \$250 financial hardship rebate will also be available to ratepayers via an application process.

This will raise total rates and charges for 2023-24 to **\$46.9** million.

##### 4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2022-23		2023-24	Change	
	Forecast Actual		Budget	Change	%
	\$'000		\$'000	\$'000	
General rates*	32,035		<b>33,532</b>	1,497	4.67%
Municipal charge*	5,185		<b>5,432</b>	247	4.76%
Waste management charge	7,167		<b>7,520</b>	353	4.93%
Supplementary rates and rate adjustments	463		<b>218</b>	(245)	-52.92%
Recreational land	75		<b>77</b>	2	2.34%
Interest on rates and charges	85		<b>100</b>	15	17.65%
<b>Total rates and charges</b>	45,010		46,879	1,869	4.15%

\*These items are subject to the rate cap established under the FGRS.

##### 4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2022-23 cents/\$CIV*	2023-24 cents/\$CIV*	Change
General rate for rateable <b>general residential</b> properties	0.002640	<b>0.002580</b>	-2.29%
General rate for rateable <b>farm land</b> properties	0.001750	<b>0.001557</b>	-11.04%
General rate for rateable <b>commercial</b> properties	0.006162	<b>0.005552</b>	-9.89%
General rate for rateable <b>industrial</b> properties	0.005451	<b>0.005215</b>	-4.33%
General rate for rateable <b>vacant land</b> properties	0.004824	<b>0.004146</b>	-14.06%
Recreational land category 1 properties	\$ 22,626.00	\$ <b>23,293.00</b>	2.95%
Recreational land category 2 properties	0.002666	<b>0.002074</b>	-22.22%

Note:

Movement in property valuation figures provided by the Valuer-General Victoria (VGV) have led to a decrease in rates in the dollar compared to the previous year. This is due to a significant increase in property values as outlined in table 4.1.1(f)

##### 4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2022-23	2023-24	Change	
	\$'000	\$'000	\$'000	%
General Residential land	23,024	24,076	1,052	4.57%
Farm land	458	467	9	1.99%
Commercial land	5,372	5,531	159	2.96%
Industrial land	1,874	1,963	89	4.77%
Vacant land	1,307	1,494	187	14.34%
Recreational land category 1 properties	23	23	0	1.27%
Recreational land category 2 properties	52	53	1	2.81%
<b>Total amount to be raised by general rates</b>	<b>32,110</b>	<b>33,609</b>	<b>1,499</b>	<b>4.67%</b>

**4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.**

Type or class of land	2022-23	2023-24	Change	
	Number	Number	Number	%
General Residential land	15,856	16,060	204	1.29%
Farm land	163	161	(2)	-1.23%
Commercial land	937	937	0	0.00%
Industrial land	446	453	7	1.57%
Vacant land	725	837	112	15.45%
Recreational land category 1 properties	1	1	0	0.00%
Recreational land category 2 properties	16	16	0	0.00%
<b>Total number of assessments</b>	<b>18,144</b>	<b>18,465</b>	<b>321</b>	<b>1.77%</b>

**4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)**

**4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.**

Type or class of land	2022-23	2023-24	Change	
	\$'000	\$'000	\$'000	%
General Residential land	8,722,742	9,333,074	610,332	7.00%
Farm land	261,820	300,035	38,215	14.60%
Commercial land	871,879	996,167	124,288	14.26%
Industrial land	343,762	376,515	32,753	9.53%
Vacant land	271,049	360,452	89,403	32.98%
Recreational land category 1 properties	2,850	2,970	120	4.21%
Recreational land category 2 properties	19,479	25,782	6,303	32.36%
<b>Total value of land</b>	<b>10,493,581</b>	<b>11,394,995</b>	<b>901,414</b>	<b>8.59%</b>

**4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.**

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2022-23	2023-24		
	\$	\$	\$	%
Municipal	286.21	294.65	8	2.95%

**4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year.**

Type of Charge	2022-23	2023-24	Change	
	\$'000	\$'000	\$	%
Municipal	5,185	5,432	247	4.76%

**4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.**

Type of Charge	Per Rateable Property 2022-23 \$	Per Rateable Property 2023-24 \$	Change	
Waste Management charge	412.58	427.00	14	3.50%

**4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.**

Type of Charge	2022-23 \$'000	2023-24 \$'000	Change	
Waste Management charge	7,167	7,520	353	4.93%

**4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year (excluding Recreational and Cultural Land and interest).**

	2022-23 \$'000	2023-24 \$'000	Change	
Rates and Charges	44,387	46,484	2,097	4.73%
Supplementary Rates	463	218	(245)	-52.92%
<b>Total Rates and charges</b>	<b>44,850</b>	<b>46,702</b>	<b>1,852</b>	<b>4.13%</b>

**4.1.1(l) Fair Go Rates System Compliance**

Victoria City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2022-23	2023-24
Total Rates (budgeted)	\$ 36,580,000	\$ 37,923,101
Budgeted Number of rateable properties	18,127	18,465
Base Average Rate	\$ 2,018	\$ 2,054
Maximum Rate Increase (set by the State Government)	1.75%	2.95%
Capped Average Rate	\$ 2,053	\$ 2,114
Maximum General Rates and Municipal Charges Revenue	\$ 37,220,150	\$ 39,041,832
Budgeted General Rates and Municipal Charges Revenue	\$ 37,220,150	\$ 39,041,832
Budgeted Supplementary Rates	\$ 140,000	\$ 218,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 37,360,150	\$ 39,259,832

**4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charge**

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023-24: estimated \$0.21m and 2022-23: \$0.46m)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

**4.1.1(n) Differential rates**



The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2580% (0.002580 cents in the dollar of CIV) for all rateable other land properties;
- A general rate of 0.1557% (0.001557 cents in the dollar of CIV) for all rateable farm land properties;
- A general rate of 0.5552% (0.005552 cents in the dollar of CIV) for all rateable commercial properties;
- A general rate of 0.5215% (0.005215 cents in the dollar of CIV) for all rateable industrial properties;
- A general rate of 0.4146% (0.004168 cents in the dollar of CIV) for all rateable vacant land properties; and

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

### **Commercial land**

Commercial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture/production of, or trade in, goods or services; or
- Unoccupied but zoned commercial under the Warrnambool City Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Economic development and planning services, having direct benefit to the use of Commercial Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described below.

1. Rateable property used for income generation from business and administrative purposes, including, but not limited to, properties used for:

- The sale or hire of goods by retail or trade sales, e.g. shops, auction rooms, milk bars, newsagents;
- The manufacture of goods where the goods are sold on the property;
- The provision of entertainment, e.g. theatres, cinemas, amusement parlours;
- Media establishments, e.g. radio stations, newspaper offices, television stations;
- The provision of accommodation other than residential, e.g. motels, caravan parks, camping grounds, camps, accommodation houses, hostels, boarding houses;
- The provision of hospitality, e.g. hotels, bottle shops, restaurants, cafes, takeaway food establishments, tearooms;
- Tourist and leisure industry, e.g. flora and fauna parks, gymnasiums, boatsheds, indoor sports stadiums, gaming establishments;
- The provision of education, e.g. schools, museums, art galleries;
- Showrooms, e.g. display of goods;
- Religious purposes; and
- Public offices and halls.

2. Properties used for the provision of health services including, but not limited to, properties used for hospitals, nursing homes, rehabilitation, medical practices and dental practices."

3. Properties used as offices including, but not limited to, properties used for legal practices, real estate agents, veterinary surgeons, accounting firms and advertising agencies.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme. The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

### **Farm Land**

"Farm land is any land, which is:

- "farm land" as described in of Section 2 (1) of the Valuation of Land Act 1960.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement of sustainable and productive use and management of Farm Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of "farm land" as described in of Section 2 (1) of the Valuation of Land Act 1960.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

#### **Industrial land**

"Industrial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned Industrial under the Warrnambool City Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Economic development and planning services, having direct benefit to the use of Industrial Land; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described but not limited to those below.

"Rateable properties which are used in the process of income generation, including, but not limited to the following:

- The manufacture of goods, food and beverage which are generally not sold or consumed on site (but does preclude some warehouse sales);
- The storage of goods;
- The provision of services for the repair of goods;
- The storage of plant and machinery;
- The production of raw materials in the extractive and timber industries; and
- The treatment and storage of industrial waste materials.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant Planning Scheme. The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

#### **Vacant land**

"Vacant land is any land, which is:

- Vacant unoccupied land within the Warrnambool City Council; or
- Land on which no building designed or adapted for human occupation is erected

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Encouragement for orderly planning through development of serviced urban properties;
- Provision of municipal administrative services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of vacant unoccupied land and on which no building designed or adapted for human occupation is erected within the Warrnambool City Council.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are no buildings are constructed.

#### **Other land**

"Other land is any land, which is:

- Occupied for the principal purpose of human habitation including dwellings, flats and units;
- "residential use land" as described in of Section 2 (1) of the Valuation of Land Act 1960; and
- "urban farm land" as described in of Section 2 (1) of the Valuation of Land Act 1960.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics of a property which is used for human habitation including dwellings, flats and units, or is residential use land or urban farm land as described in of Section 2 (1) of the Valuation of Land Act 1960.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use of land permitted under the relevant Planning Scheme.

The characteristics of planning scheme zoning is the zoning applicable to each rateable land within this category as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

#### **Cultural and Recreational land**

The amounts listed are subject to change until the Valuer General Victoria has provided council with a Generally True and Correct Declaration for the 2022 General Revaluation.

Ratepayer	Assessment Number	Property Address	Amount \$
Showgrounds Reserve Committee Of Management	129359	331 Koroit St Warrnambool	7,646.07
Warrnambool Golf Club Inc.	131150	1-35 Younger St Warrnambool	4,275.23
Warrnambool Swimming Club	131388	10 Queens Rd Warrnambool	1,753.94
Christ Church Tennis Club	132180	66 Henna St Warrnambool	1,685.43
Warrnambool Croquet Club Inc.	134926	60-62 Cramer St Warrnambool	520.70
Warrnambool Yacht Club Inc.	138135	44 Viaduct Rd Warrnambool	739.94
Warrnambool Racing Club Inc.	135344	2-64 Grafton Rd Warrnambool	21,677.56
Warrnambool Ski Club Inc.	138747	26 Simpson St Warrnambool	1,041.40
Warrnambool Lawn Tennis Club	139872	33-45 Pertobe Rd Warrnambool	3,644.90
Warrnambool Bowls Club	140336	81-85 Timor St Warrnambool	4,165.60
Warrnambool Kart Club	140883	162 Buckleys Rd Allansford	589.21
Dennington Bowling Club Inc.	141525	36 Princes Hwy Dennington	2,151.32
St Joseph Primary School Supergrass Tennis	141935	40 Bromfield St Warrnambool	1,027.70
Warrnambool City Memorial Bowling Club	134927	50-56 Cramer St Warrnambool	23,215.23
Warrnambool Offshore Light Game Fishing Club	17654	48 Viaduct Rd Warrnambool	79.48
Warrnambool BMX Club	150399	51 Pertobe Rd Warrnambool	671.43
Warrnambool Bowls Club (Carpark)	140338	91 Timor Street Warrnambool	1,713.24

**4.1.2 Statutory fees and fines**

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change	
			\$'000	%
Animal control	515	530	15	2.9%
Health and local laws	173	184	12	6.8%
Parking fines	645	661	16	2.5%
Permits and certificates	312	330	18	5.8%
Town planning and building	513	578	65	12.6%
<b>Total statutory fees and fines</b>	<b>2,157</b>	<b>2,283</b>	<b>126</b>	<b>5.8%</b>

Statutory fees and fines are mainly levied in accordance with legislation and relate to income collected through parking fines, health registrations, animal registrations, planning permits and building permits.

Town planning and building fees continue to grow on high development volumes.

**4.1.3 User fees**

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change	
			\$'000	%
Property management	913	1,116	203	22.2%
Indoor aquatic centre	1,808	1,931	123	6.8%
Children's services	4,431	5,708	1,277	28.8%
Multi-purpose sports stadium	933	1,011	79	8.4%
Cultural centres	2,357	1,855	(502)	(21.3%)
Regulatory control	1,912	1,960	48	2.5%
Tourism and promotion	1,264	1,298	34	2.7%
Foreshore holiday parks	3,333	3,780	447	13.4%
Livestock exchange	505	0	(505)	(100.0%)
Aged services fees	1,093	1,188	95	8.7%
Other fees and charges	583	634	57	5.6%
<b>Total user fees</b>	<b>19,131</b>	<b>20,482</b>	<b>1,356</b>	<b>7.1%</b>

User fees relate to the wide range of services Council provides across its extensive service delivery programs and includes holiday park fees, leisure centre and performing arts centre user charges, fees for the provision of child care, family day care and home help, entrance fees at flagstaff hill, car parking fees and livestock exchange selling fees.

Council sets fees based on market conditions and the cost associated with running a service, while giving consideration to those who may be suffering financial hardship.

Children's Services user fees increase by semester for council provided centre based care locations, in line with other providers of children services.

Cultural Centre user fees will decrease year on year due to additional performances at the Lighthouse Theatre during the 2022-23 year, mainly due to a backlog of shows that were delayed from previous years due to the COVID-19 pandemic that were held during the year.

Foreshore Holiday Parks user fees increase year on year due to a revision of accommodation fees in line with industry standards.

The closure of the South West Victoria Livestock Exchange in 2022-23 accounts for the drop in revenue for Livestock exchange fees.

**4.1.4 Grants**

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change	
			\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	8,027	10,372	2,431	31%
State funded grants	19,870	8,925	(10,805)	(54.8%)
<b>Total grants received</b>	<b>27,897</b>	<b>19,297</b>	<b>(8,374)</b>	<b>(30.3%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
VGC Financial Assistance	856	4,383	3,527	412%
VGC Local Roads	182	815	633	348%
Aged services	1,883	2,052	169	9%
<b>Recurrent - State Government</b>				
Port	98	98	-	0%
Family and children	4,316	4,171	(140)	(3.2%)
Aged services	797	605	(133)	(18.0%)
Cultural services	636	622	(14)	(2.2%)
Infrastructure	95	104	9	9%
Environmental planning	79	74	(5)	(6.3%)
School Crossing	236	238	2	1%
Pension	730	750	20	3%
<b>Total recurrent grants</b>	<b>9,908</b>	<b>13,912</b>	<b>4,068</b>	<b>41%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Other	36	-	(36)	(100%)
Environmental planning	86	0	(86)	0.0%
<b>Non-recurrent - State Government</b>				
Eco dev	250	-	(250)	(100%)
Family and children	830	878	48	5.8%
Recreation	1	-	(1)	(100%)
Cultural services	128	72	(56)	(43.8%)
Infrastructure	562	118	(444)	(79.0%)
Environmental planning	153	8	(145)	(94.8%)
Other	403	25	(302)	(92.4%)
<b>Total non-recurrent grants</b>	<b>2,449</b>	<b>1,101</b>	<b>(1,186)</b>	<b>(51.9%)</b>
<b>Total operating grants</b>	<b>12,357</b>	<b>15,013</b>	<b>2,882</b>	<b>24%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	425	425	-	0%
Other	-	160	160	100%
<b>Recurrent - State Government</b>				
<b>Total recurrent grants</b>	<b>425</b>	<b>585</b>	<b>160</b>	<b>38%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Infrastructure	4,559	2,735	(1,824)	(40.0%)
<b>Non-recurrent - State Government</b>				
Port	3,400	-	(3,400)	(100%)
Family	654	20	(634)	(96.9%)
Recreation	1,007	-	(1,007)	(100.0%)
Cultural	835	9	(826)	(98.9%)
Infrastructure	557	1,167	610	109.5%
Environment	-	15	15	100%
Other	4,103	-	(4,103)	(100%)
<b>Total non-recurrent grants</b>	<b>15,115</b>	<b>3,946</b>	<b>(11,169)</b>	<b>(73.9%)</b>
<b>Total capital grants</b>	<b>15,540</b>	<b>4,531</b>	<b>(11,009)</b>	<b>(70.8%)</b>
<b>Total Grants</b>	<b>27,897</b>	<b>19,544</b>	<b>(8,374)</b>	<b>(30.3%)</b>



Grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and funding the capital works program.

#### 4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2022-23	2023-24	\$'000	%
	\$'000	\$'000		
Monetary	5,720	2,181	(3,539)	(61.9%)
Non-monetary	6,500	5,000	(1,500)	(23.1%)
<b>Total contributions</b>	<b>12,220</b>	<b>7,181</b>	<b>(5,039)</b>	<b>(41.2%)</b>

Monetary contributions include monies paid to Council for works, including roads and drainage, required to be completed by developers in accordance with planning permits issued for property development. Also included are philanthropic donations and contributions by other organisations to specific projects.

This income can swing considerably between years as it is largely dependent on development activity driven by the housing market and developers. The 2022-23 forecast included contributions of \$2.4m for the new Industrial Estate and \$1.2m for developer contributions, as well as contributions from various groups to capital works.

Non-monetary contributions occur when upon completion of new developments by external parties the Council takes ownership of the assets and recognises the value of the assets as non-cash contributions in its income statement. Based on the current levels of development and future projects, Council is expecting a decrease in 2023-24.

#### 4.1.6 Other Income

	Forecast Actual	Budget	Change	
	2022-23	2023-24	\$'000	%
	\$'000	\$'000		
Interest	700	608	(92)	(13.1%)
Infrastructure Services	53	57	4	7.9%
Recreation and Cultural Programs	0	48	48	0.0%
Family and Community	85	100	15	17.6%
Reimbursements	178	170	(8)	(4.4%)
Other Income	49	44	(5)	(9.3%)
<b>Total other income</b>	<b>1,065</b>	<b>980</b>	<b>(37)</b>	<b>(3.5%)</b>

Other revenue relates to a range of items such as investment interest, private works, cost recoups and other miscellaneous income items. Interest revenue was influenced in 2022-23 by rising interest rates and high levels of cash held for the delivery of major infrastructure projects.

**4.1.7 Employee Costs**

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change \$'000	%
Wages and Salaries	33,654	37,311	3,658	10.9%
Workcover	820	1,097	277	33.7%
Superannuation	3,610	3,990	380	10.5%
Fringe Benefit Tax	316	293	(22)	(7.0%)
<b>Total employee costs</b>	<b>38,399</b>	<b>42,691</b>	<b>4,292</b>	<b>11.2%</b>

Employee benefits include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, and employer superannuation.

Employee costs are budgeted to increase by \$4.29m compared to the 2022-23 forecast. This is mainly due to:

- New recurrent positions \$1.8m, mainly due to the extension of kindergarten services under the State Government's 3 year old Kinder program. This additional expenditure is funded by the State Government.
- During the financial year Council saved \$0.9 million via vacant positions. These savings were partially offset by contractor costs (in Materials and Services).
- In 2022-23, the new Library & Learning Hub opened with an increased service level in the new building which is significantly larger than the existing library. The full-year impact for 2023-24 of running new library service is an increase in employee costs of \$0.4m.
- Council has been notified that its' Workcover premium is expected to increase by \$0.2m year on year. This is due to a statewide funding shortfall for Workcover that will impact organisations through increased industry rates.
- The balance of the increase is due to the impact of pay increases and banding increments under the Warrnambool City Council Enterprise Agreement, and the impact of the Commonwealth Government's increase to the Superannuation Guarantee from 10.5% to 11.0%

**4.1.8 Materials and Services**

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change \$'000	%
Infrastructure Services	6,491	6,165	(325)	(5.0%)
Waste Management	4,529	4,539	10	0.2%
Recreation and Cultural Services	4,971	4,100	(871)	(17.5%)
Children's Services	3,947	1,840	(2,108)	(53.4%)
Corporate Services	5,293	5,582	89	1.7%
Tourism and Promotions	2,781	1,580	(1,202)	(43.2%)
Aged Services	2,029	1,768	(261)	(12.9%)
Foreshore Caravan Parks	704	801	97	13.8%
Saleyards	319	36	(283)	(88.7%)
Planning and building services	1,646	428	(1,218)	(74.0%)
Health and Local Laws	2,512	2,239	(273)	(10.9%)
Other	(266)	4,167	4,433	(1666.6%)

<b>Total materials and services</b>	<b>34,956</b>	<b>33,045</b>	<b>(1,911)</b>	<b>(5.5%)</b>
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Materials and services include the purchases of consumables, payments to contractors for the provision of services and overhead costs including insurances and utilities.

Council's expenditure on materials and services is budgeted to decrease by \$1.9m in 2023-24.

A number of non-recurrent operational projects were budgeted for in the previous year that are not recurring, particularly in the Children's Services area, which included a number of funded projects, and Planning and Building Services area, which included a number of Strategic planning items such as the Foreshore Precinct Plan and land use and major flooding studies to inform future planning policies.

There were also Covid-recovery projects funded in 2022-23, particularly in the Tourism and Promotions area, that have or are being implemented, with no new allocation of funding to these in the 2023-24 budget.

In 2023-24, Council is undertaking two particular projects that would generally would be considered capital in nature, however, as they relate to non-Council assets they are considered an operating expense. These include costs associated with the shared Coastal Connect ICT project \$2.3m, and the completion of Warrnambool Harbour works \$1.7m. Expensed capital works are significantly lower than in the previous year, where major projects were budgeted for included the new Library and Learning Hub, the dredging of Lady Bay, and the Boat Ramp upgrade, totalling over \$7.0m.

#### 4.1.9 Depreciation

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change \$'000	%
Property	2,228	2,284	56	2.5%
Plant and Equipment	1,654	1,695	41	2.5%
Infrastructure	8,896	9,118	222	2.5%
<b>Total depreciation</b>	<b>12,778</b>	<b>13,097</b>	<b>319</b>	<b>2.5%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.32 million for 2023-24 will be due to the capitalisation of new infrastructure completed in 2022-23.

#### 4.1.10 Amortisation – Right of use assets

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change \$'000	%
Right of use assets	250	265	15	6.0%
<b>Total amortisation – right of use assets</b>	<b>250</b>	<b>265</b>	<b>15</b>	<b>6.0%</b>

#### 4.1.11 Other expenses

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000	Change \$'000	%
Councillor Allowances	281	309	29	10.2%
Auditors remuneration - internal	59	61	2	3.4%
Auditors remuneration - VAGO	72	75	3	3.5%
Other Expenses	38	38	0	0.0%
<b>Total other expenses</b>	<b>449</b>	<b>482</b>	<b>33</b>	<b>7.3%</b>

Other expenditure relates to a range of unclassified items including audit fees, Councillor allowances, lease costs and miscellaneous items. An increase is expected in 2023-24 for Councillor allowances following the new pay structures set out from the Victorian Independent Remuneration Tribunal.

## 4.2 Balance Sheet

### 4.2.1 Assets

Cash assets include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of less than 90 days. Investments exceeding 90 days are classified as financial assets. Council expects to have a balance of \$34.2 million in Cash and Investments at the end of the 2023-24 year, being held mainly to deliver future capital works and meet future cash commitments.

Trade and other receivables are monies owed to Council by ratepayers and others. It is expected that these will remain consistent with a number rental and rate deferrals coming to an end.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, drainage, plant and equipment, which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program, depreciation of assets, gifted assets and the sale and revaluation of assets.

### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. No significant movement is expected in this category for 2022-23.

Provisions include accrued long service leave, annual leave owing to employees and rehabilitation costs for a cessed landfill site. These employee entitlements are only expected to increase marginally and are influenced by the outcome of the current Enterprise Agreement negotiation and active management of leave entitlements.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

There are no new borrowings budgeted for the projected budget period. This may change in future years as Council reviews priority projects and strategic opportunities.

	Forecast Actual 2022-23 \$	Budget 2023-24 \$	Projections 2024-25 \$	Projections 2025-26 \$	Projections 2026-27 \$
Amount borrowed as at 30 June of the prior year	10,601	10,329	8,512	6,833	5,341
Amount proposed to be borrowed	1,375	-	-	-	-
Amount projected to be repaid	(1,647)	(1,817)	(1,679)	(1,492)	(1,125)
<b>Amount of borrowings as at 30 June</b>	<b>10,329</b>	<b>8,512</b>	<b>6,833</b>	<b>5,341</b>	<b>4,216</b>

### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2022-23 \$'000	Budget 2023-24 \$'000
<b>Right-of-use assets</b>		
Land and buildings	55	20
Plant & Equipment	905	675
<b>Total right-of-use assets</b>	<b>960</b>	<b>695</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	11	6
Plant & Equipment	180	190
<b>Total current lease liabilities</b>	<b>191</b>	<b>196</b>
<b>Non-current lease liabilities</b>		
Land and buildings	50	19
Plant & Equipment	823	658
<b>Total non-current lease liabilities</b>	<b>873</b>	<b>677</b>
<b>Total lease liabilities</b>	<b>1,064</b>	<b>873</b>

### 4.3 Statement of changes in equity

#### 4.3.1 Reserves

Reserves contain both specific cash backed reserves and asset revaluation amounts. Cash backed reserves include statutory reserves, Councils drainage and Carparking/CBD funds.

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. Assets valuations are required to be considered annually and formally revalued if there is a material change.

#### 4.3.2 Equity

Accumulated surplus is the value of all net assets less specific reserve allocations and revaluations that have built up over financial years.

### 4.4 Statement of cash flows

Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

#### 4.4.1 Net cash flows provided by/used in operating activities

Net operating cash flows are expected to significantly lower than 2022-23 levels, mainly due to a number of grants received in the 2022-23 financial year that were for once-off capital projects.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council that are included in the operating result include non-cash items which have been excluded from the Cash Flow Statement per Australian Accounting Standards.

#### 4.4.2 Net cash flows provided by/used in investing activities

Significant capital projects are expected to be completed in 2023-24, some of which are being carried forward from the 2022-23 budget. These payments for property, plant and equipment will result in Council drawing down some of its short term investments to fund this.

#### 4.4.3 Net cash flows provided by/used in financing activities

Net borrowings (Loan funds less repayments) for the 2022-23 budget include a full year of repayments on a loan taken out mid-way throughout the 2022-23 financial year. No new borrowings have been budgeted in the 2023-24 financial year.

#### 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2022-23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

##### 4.5.1 Summary

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Property	4,177	<b>2,584</b>	(1,593)	-38.14%
Plant and equipment	3,621	<b>5,229</b>	1,608	44.40%
Infrastructure	24,115	<b>19,369</b>	(4,746)	-19.68%
<b>Total</b>	31,914	<b>27,182</b>	(4,732)	-14.83%



	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	2,584	625	1,240	719	-	356	-	2,228	-
Plant and equipment	5,229	75	1,589	3,565	-	3,500	-	1,829	-
Infrastructure	19,369	2,962	6,080	10,326	-	676	345	18,249	-
<b>Total</b>	<b>27,182</b>	3,662	8,909	14,611	-	4,531	345	22,306	-

Council has more than 250 major buildings with a replacement cost of over \$130 million and includes buildings and improvements for community facilities, sports facilities and pavilions and municipal buildings. These assets require renewal investment in addition to the new scheduled building projects. In keeping with the principles of financial sustainability from the *Local Government Act 2020*, the majority of Councils building capital works program is focused on asset renewal rather than building new assets.

Plant and equipment includes plant, machinery and equipment, computers and telecommunications and art works. A Large component in the 2023-24 budget relates to the Coastal Connect project, whereby Council is involved in implementing a new enterprise software system across three regional councils with the backing of the state government's Rural Council Transformation Program. Under this \$4.5m project, Warrnambool, Moyne, and Corangamite councils will all transition to a common software platform, with \$3.5m remaining to be spent on the project from 2023-24 onwards. The remainder of the spend in this category for 2023-24 mainly relates to renewing Councils plant, machinery and equipment.

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

In 2023-24 (including 2022-23 expected carried forward projects):

- \$4.28m will be spent on renewing Council's roads,
- \$3.50m on the Coastal Connect project,
- \$2.01m on ongoing Energy Saving and Sustainability initiatives
- \$1.67m on completing Warrnambool Harbour projects
- \$1.47m on the Brierly Masterplan implementation
- \$1.37m on improving our drainage network,
- \$1.14m on renewing and upgrading buildings,
- \$1.00m on the Hockey Pitch replacement

#### 4.5.2 New Budget Capital Works Allocations

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Land acquisition DCP intersection works	70	70	-	-	-	-	-	70	-
<b>Buildings</b>									
Building Renewal Program	1,140	-	1,140	-	-	-	-	1,140	-
West Warrnambool Neighbourhood House	500	500	-	-	-	-	-	500	-
Archie Graham Building Renewal	200	-	100	100	-	-	-	200	-
Accessible Infrastructure Program	62	-	-	62	-	10	-	52	-
<b>TOTAL PROPERTY</b>	<b>1,972</b>	570	1,240	162	-	10	-	1,962	-
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement Program	1,102	-	1,102	-	-	-	-	1,102	-
Civic Centre Generator Upgrade	100	-	-	100	-	-	-	100	-
<b>Computers and Telecommunications</b>									
IT Hardware	272	-	272	-	-	-	-	272	-
Lighthouse Theatre Radio Equipment	65	-	-	65	-	-	-	65	-
<b>Cultural</b>									
Library Stock Renewal	200	-	200	-	-	-	-	200	-
Public Art Initiatives	50	50	-	-	-	-	-	50	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,789</b>	50	1,574	165	-	-	-	1,789	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Local Road Renewal Program	3,261	-	3,261	-	-	500	-	2,761	-
Willow Tree Lane Upgrade	200	-	-	200	-	-	-	200	-
Road Safety Strategy Implementation	170	-	-	170	-	50	-	120	-
Zeigler Parade On-Street Parking Upgrade	150	-	-	150	-	-	-	150	-
Kepler/Lava Roundabout Completion	48	-	-	48	-	-	-	48	-
Road Safety Audit Implementation	47	-	-	47	-	16	-	31	-
Street Light Upgrades	31	31	-	-	-	-	-	31	-
<b>Bridges</b>									
Bridges Renewal Program	275	-	275	-	-	-	-	275	-
<b>Footpaths and Cycleways</b>									
Footpath Renewal Program	860	-	860	-	-	-	-	860	-
CBD Footpath and Car Park Program	600	-	-	600	-	-	-	600	-
Linkage Paths	222	222	-	-	-	-	75	147	-
Beach Access	180	-	180	-	-	-	-	180	-
New Footpath Construction	140	140	-	-	-	-	-	140	-
<b>Drainage</b>									
Drainage Program	126	-	126	-	-	-	-	126	-
<b>Recreational, Leisure &amp; Community Facilities</b>									
Hockey Pitch replacement	400	-	400	-	-	-	-	400	-
Brierly Reserve Masterplan implementation (stage 1)	750	-	-	750	-	-	-	750	-
Brierly Reserve Masterplan implementation (stage 2)	500	500	-	-	-	-	-	500	-
Council Pound Upgrade (stage 2)	450	-	-	450	-	-	50	400	-
Lake Pertobe Multi-use Court	250	250	-	-	-	-	-	250	-
Flagstaff Hill Future Direction	200	-	-	200	-	-	-	200	-
Holiday Park Improvement Program	206	-	-	206	-	-	-	206	-
Facilities Minor Upgrades Program	201	-	-	201	-	20	-	181	-
Country Football/Netball Program	104	-	-	104	-	50	-	54	-
River Works Minor Capital	75	75	-	-	-	25	-	50	-
Art Gallery Minor Capital	21	21	-	-	-	-	-	21	-
<b>Parks, Open Space and Streetscapes</b>									
Playground and Open Space Renewal Program	337	-	337	-	-	-	8	329	-
Public Open Space Improvements Program	213	-	-	213	-	-	-	213	-
Belfast Coast Minor Improvements	35	-	-	35	-	15	-	20	-
<b>Aerodromes</b>									
Aerodrome Minor Improvements	43	-	-	43	-	-	12	31	-
<b>TOTAL INFRASTRUCTURE</b>	<b>10,095</b>	<b>1,239</b>	<b>5,439</b>	<b>3,417</b>	<b>-</b>	<b>676</b>	<b>145</b>	<b>9,275</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>13,856</b>	<b>1,859</b>	<b>8,252</b>	<b>3,744</b>	<b>-</b>	<b>686</b>	<b>145</b>	<b>13,026</b>	<b>-</b>

#### 4.5.3 Works carried forward from the 2022-2023 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Buildings</b>									
City Kinder Entrance	384			384		346		38	
Infrastructure Accessibility Program	63			63		-	-	63	-
McGennan's Change Facilities	60	-	-	60	-	-	-	60	-
Roof Access and Improvements	50	-	-	50	-	-	-	50	-
Fencing Minor Works	30	30	-	-	-	-	-	30	-
Kindergarten Future Planning Project	25	25	-	-	-	-	-	25	-
<b>TOTAL PROPERTY</b>	<b>612</b>	55	-	557	-	346	-	267	-
<b>PLANT AND EQUIPMENT</b>									
<b>Computers and Telecommunications</b>									
Coastal Connect ICT Project	3,500			3,500		3,500	-	-	-
Levys Point CCTV Project	25	25	-	-	-	-	-	25	-
<b>Cultural</b>									
Library Stock Renewal	15	-	15	-	-	-	-	15	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>3,540</b>	25	15	3,500	-	3,500	-	40	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Road Safety Strategy Implementation	261	-	-	261	-	-	-	261	-
Queens Road Construction Upgrade	113	-	-	113	-	-	-	113	-
<b>Drainage</b>									
Japan St Catchment Diversion Project	1,242	-	-	1,242	-	-	-	1,242	-
<b>Recreational, Leisure &amp; Community Facilities</b>									
Warrnambool Port Boat Ramp and Harbour works	1,668	-	-	1,668	-	-	-	1,668	-
Brierly Masterplan Implementation	1,473	1,473	-	-	-	-	-	1,473	-
Hockey Pitch Renewal	600	-	600	-	-	-	200	400	-
Building Upgrades Program	551	-	-	551	-	-	-	551	-
Council Pound Upgrade	400	-	-	400	-	-	-	400	-
Lake Pertobe Upgrade Works	201	-	-	201	-	-	-	201	-
Art Gallery Lighting Improvements	186	-	-	186	-	-	-	186	-
Public Art Initiatives	76	76	-	-	-	-	-	76	-
Friendlies Society Amenities Upgrade	58	-	-	58	-	-	-	58	-
Aquazone Minor Works	52	-	-	52	-	-	-	52	-
Dennington Cricket Net Upgrade	45	-	-	45	-	-	-	45	-
Hopkins River Bouy Replacement	27	-	27	-	-	-	-	27	-
Re-decking Hopkins River Rowing Platform	15	-	15	-	-	-	-	15	-
<b>Parks, Open Space and Streetscapes</b>									
Street Trees	174	174	-	-	-	-	-	174	-
Belfast Coast Minor Improvements	20	-	-	20	-	-	-	20	-
<b>Other Infrastructure</b>									
Energy Saving and Sustainability Initiatives	2,012	-	-	2,012	-	-	-	2,012	-
<b>TOTAL INFRASTRUCTURE</b>	<b>9,174</b>	<b>1,723</b>	<b>642</b>	<b>6,809</b>	<b>-</b>	<b>-</b>	<b>200</b>	<b>8,974</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS</b>	<b>13,326</b>	<b>1,803</b>	<b>657</b>	<b>10,866</b>	<b>-</b>	<b>3,846</b>	<b>200</b>	<b>9,280</b>	<b>-</b>

**Summary of Planned Capital Works Expenditure  
For the years ending 30 June 2025, 2026 & 2027**

2024-25	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Buildings	6,383	331	2,328	3,723	6,383	2,192	46	4,146	0
<b>Total Property</b>	<b>6,383</b>	<b>331</b>	<b>2,328</b>	<b>3,723</b>	<b>6,383</b>	<b>2,192</b>	<b>46</b>	<b>4,146</b>	<b>0</b>
<b>Plant and Equipment</b>									
Plant, machinery and equipment	1,126	0	1,126	0	1,126	0	0	1,126	0
Computers and telecommunications	285	0	285	0	285	0	0	285	0
Cultural collections (Library books & Art)	319	31	287	0	319	62	5	251	0
<b>Total Plant and Equipment</b>	<b>1,730</b>	<b>31</b>	<b>1,698</b>	<b>0</b>	<b>1,730</b>	<b>62</b>	<b>5</b>	<b>1,662</b>	<b>0</b>
<b>Infrastructure</b>									
Roads	6,614	0	3,384	3,230	6,614	576	155	5,883	0
Recreational, leisure and community facilities	2,681	900	0	1,781	2,681	755	-163	2,089	0
Footpaths and cycleways	1,860	379	881	600	1,860	105	75	1,680	0
Aquatic Facilities	53	0	0	53	53	0	0	53	0
Drainage	627	0	627	0	627	0	0	627	0
Parks, open space and streetscapes	607	0	345	262	607	80	55	472	0
Bridges	281	0	281	0	281	0	0	281	0
Coastal Management	216	0	180	36	216	15	0	201	0
Holiday Parks	215	0	0	215	215	0	0	215	0
Aerodromes	194	0	0	194	194	0	12	182	0
Other infrastructure	759	109	0	651	759	226	0	534	0
<b>Total Infrastructure</b>	<b>14,106</b>	<b>1,388</b>	<b>5,697</b>	<b>7,022</b>	<b>14,106</b>	<b>1,756</b>	<b>134</b>	<b>12,216</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>22,219</b>	<b>1,751</b>	<b>9,723</b>	<b>10,745</b>	<b>22,219</b>	<b>4,011</b>	<b>184</b>	<b>18,024</b>	<b>0</b>



2025-26	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Buildings	8,898	30	1,358	7,510	8,898	5,505	36	3,357	0
<b>Total Property</b>	<b>8,898</b>	<b>30</b>	<b>1,358</b>	<b>7,510</b>	<b>8,898</b>	<b>5,505</b>	<b>36</b>	<b>3,357</b>	<b>0</b>
<b>Plant and Equipment</b>									
Plant, machinery and equipment	1,152	0	1,152	0	1,152	0	0	1,152	0
Computers and telecommunications	292	0	292	0	292	0	0	292	0
Cultural collections (Library books & Art)	325	32	294	0	325	64	5	257	0
<b>Total Plant and Equipment</b>	<b>1,769</b>	<b>32</b>	<b>1,737</b>	<b>0</b>	<b>1,769</b>	<b>64</b>	<b>5</b>	<b>1,700</b>	<b>0</b>
<b>Infrastructure</b>									
Roads	3,699	0	3,460	239	3,699	581	170	2,947	0
Recreational, leisure and community facilities	4,285	1,400	0	2,885	4,285	1,260	-110	3,135	0
Footpaths and cycleways	3,882	2,382	901	600	3,882	1,300	75	2,507	0
Aquatic Facilities	1,054	1,000	0	54	1,054	500	0	554	0
Drainage	627	0	627	0	627	0	0	627	0
Parks, open space and streetscapes	601	0	352	249	601	80	49	472	0
Bridges	287	0	287	0	287	0	0	287	0
Coastal Management	216	0	180	36	216	15	0	201	0
Holiday Parks	228	0	0	228	228	0	0	228	0
Aerodromes	294	0	0	294	294	0	12	282	0
Other infrastructure	187	187	0	0	187	27	0	160	0
<b>Total Infrastructure</b>	<b>15,362</b>	<b>4,968</b>	<b>5,807</b>	<b>4,586</b>	<b>15,362</b>	<b>3,763</b>	<b>196</b>	<b>11,403</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>26,029</b>	<b>5,030</b>	<b>8,903</b>	<b>12,096</b>	<b>26,029</b>	<b>9,332</b>	<b>237</b>	<b>16,460</b>	<b>0</b>

2026-27	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Buildings	1,970	31	1,392	547	1,970	158	37	1,776	0
<b>Total Property</b>	<b>1,970</b>	<b>31</b>	<b>1,392</b>	<b>547</b>	<b>1,970</b>	<b>158</b>	<b>37</b>	<b>1,776</b>	<b>0</b>
<b>Plant and Equipment</b>									
Plant, machinery and equipment	1,181	0	1,181	0	1,181	0	0	1,181	0
Computers and telecommunications	299	0	299	0	299	0	0	299	0
Cultural collections (Library books & Art)	413	32	301	80	413	65	5	343	0
<b>Total Plant and Equipment</b>	<b>1,893</b>	<b>32</b>	<b>1,781</b>	<b>80</b>	<b>1,893</b>	<b>65</b>	<b>5</b>	<b>1,823</b>	<b>0</b>
<b>Infrastructure</b>									
Roads	3,790	0	3,546	243	3,790	582	175	3,033	0
Recreational, leisure and community facilities	4,986	0	0	4,986	4,986	1,760	122	3,104	0
Footpaths and cycleways	1,908	385	923	600	1,908	95	75	1,738	0
Aquatic Facilities	3,555	3,500	0	55	3,555	1,500	0	2,055	0
Drainage	628	0	628	0	628	0	0	628	0
Parks, open space and streetscapes	651	0	361	289	651	100	72	479	0
Bridges	295	0	295	0	295	0	0	295	0
Coastal Management	222	0	180	42	222	20	0	202	0
Holiday Parks	232	0	0	232	232	0	0	232	0
Aerodromes	295	0	0	295	295	0	12	283	0
Other infrastructure	189	189	0	0	189	27	0	162	0
<b>Total Infrastructure</b>	<b>16,750</b>	<b>4,074</b>	<b>5,933</b>	<b>6,743</b>	<b>16,750</b>	<b>4,084</b>	<b>456</b>	<b>12,211</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>20,613</b>	<b>4,137</b>	<b>9,106</b>	<b>7,370</b>	<b>20,613</b>	<b>4,307</b>	<b>498</b>	<b>15,809</b>	<b>0</b>

**5a. Financial Performance Indicators**

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

**Targeted performance indicators - Service**

Indicator	Measure	Actual	Forecast Actual	Target	Target Projections			Trend
		2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	+/-o/-
Governance								
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	56	56	56	56	56	56	o
Roads								
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	95.43%	95.43%	95.43%	95.43%	95.43%	95.43%	o
Statutory planning								
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	71.79%	71.79%	71.79%	71.79%	71.79%	71.79%	o
Waste management								
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	66.24%	67.46%	67.85%	67.85%	67.85%	67.85%	o

\*Note: The introduction of the Victorian State Government's Container Deposit Scheme may impact future recycling collection volumes. The impact of the scheme on kerbside recycling volumes is yet to be ascertained.

**Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

### Targeted performance indicators - Service

Targeted performance indicators		Actual	Forecast	Target	Target Projections			Trend
Indicator	Measure	2021/22	Actual	2023/24	2024/25	2025/26	2026/27	+ o -
		2022/23						
Liquidity								
Working Capital	Current assets / current liabilities	196%	225%	247%	236%	257%	277%	+
Obligations								
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	131%	238%	180%	155%	156%	119%	+
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	53%	53%	53%	55%	55%	55%	+
Efficiency								
Expenditure level	Total expenses/ no. of property assessments	\$4,177	\$4,746	\$4,889	\$4,721	\$4,802	\$4,886	+

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

### 5b. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator		Measure	Notes	Actual	Forecast	Budget	Projections			Trend	
				2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	+/-	
Operating position											
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue		1	7.6%	2.6%		3.1%	2.1%	2.4%	2.7%	o
Liquidity											
Unrestricted cash	Unrestricted cash / current liabilities		3	109.2%	172.8%		188%	180%	201%	223%	+
Obligations											
Loans and borrowings	Interest bearing loans and borrowings / rate revenue		4	24.5%	22.9%		18.1%	14.0%	10.6%	8.1%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue			4.4%	4.4%		4.3%	3.8%	3.2%	2.4%	+
Indebtedness	Non-current liabilities / own source revenue			17.0%	14.3%		11.7%	9.3%	7.3%	7.5%	+
Stability											
Rates effort	Rate revenue / CIV of rateable properties in the municipality			0.6%	0.4%		0.4%	0.4%	0.5%	0.5%	o
Efficiency											
Revenue level	General rates and municipal charges / no. of property assessments			\$2,026	\$2,051	\$2,121	\$2,182	\$2,236	\$2,292	o	

#### Notes to indicators

##### **1. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The underlying result is expected to be around the breakeven to a small surplus for the budget projection period.

##### **2. Working Capital**

The proportion of current liabilities represented by current assets. Working capital is shown to increase steadily over the 4 year budget and be in line with expectations.

##### **3. Unrestricted Cash**

The cash not associated to a particular use within Council or a legislative requirement. Council maintains a healthy ratio over the 4 year budget.

##### **4. Debt compared to rates**

Council will continue to use debt as a funding strategy to enable generational capital projects such as the Reid Oval upgrade, Learning & Library Hub, Civic Centre upgrade and the Brierly Community Hub. Debt is also being used to fund income generating projects at the Livestock Exchange and cost saving projects through the Smart Buildings program. Council has a borrowing strategy that it adheres to when planning its long-term funding strategy.

##### **5. Asset renewal**

This percentage indicates the extent of Council's renewal and upgrade against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. Council continues to invest in asset renewal and where possible it leverages grant funding for significant renewal and upgrade projects. This ensures that Council continues to meet the current demand of its assets.

##### **6. Rates concentration**

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council's reliance on rate revenue is to remain stable over time.



## **6. Schedule of Fees and Charges**

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2023-24.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation. The fees listed are a maximum and Council have the discretion to charge a lesser amount if appropriate.

### **Interest on Unpaid Monies other than rates and charges**

In accordance with Section 227(a) of the Local Government Act 1989 Council sets the rate of interest to apply to unpaid monies, other than rates and charges, presently at 10.00% but subject to change when the rate is set at 30th June 2023.

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Property Management</b>							
<b>User Fees &amp; Charges</b>							
Applications to use Crown & Council Land	Per Application	Non-Taxable	\$ 28.00	\$ 29.00	\$ 1.00	3.57%	Council
Licences preparation fee	Per Application	Taxable	\$ 123.50	\$ 127.80	\$ 4.30	3.48%	Council
Lease preparation fee	Per Application	Taxable	\$ 179.50	\$ 185.80	\$ 6.30	3.51%	Council
Survey plan fee	Per Application	Non-Taxable	\$ 1,797.00	\$ 1,859.90	\$ 62.90	3.50%	Council
Title search fee	Per Application	Non-Taxable	\$ 47.00	\$ 48.60	\$ 1.60	3.40%	Council
<b>Outdoor Café /Laneway Bar Fees</b>							
Licence Fee (per week)	Per Week	Non-Taxable	\$ 219.00	\$ 226.70	\$ 7.70	3.52%	Council
Table Fee (per table)	Per Table	Non-Taxable	\$ 45.00	\$ 46.60	\$ 1.60	3.56%	Council
<b>Rate Search Fees</b>							
Rate history search fee	First 3 Hours	Non-Taxable	\$ 426.00	\$ 440.90	\$ 14.90	3.50%	Council
Rate history search fee	After 3 Hours	Non-Taxable	\$ 135.00	\$ 139.70	\$ 4.70	3.48%	Council
Rate history search fee (0-10 Years)	Each	Non-Taxable	\$ 25.50	\$ 26.40	\$ 0.90	3.53%	Council
Copy of previous years Rate Instalments Notices	Each	Non-Taxable	\$ 18.00	\$ 18.60	\$ 0.60	3.33%	Council
<b>Search, retrieval and photocopying fees</b>							
Search, inspection, retrieval or access fee	Per Search	Non-Taxable	\$ 27.00	\$ 27.90	\$ 0.90	3.33%	Council
Search, inspection, retrieval or access fee (Offsite)	Per Search	Non-Taxable	\$ 42.50	\$ 44.00	\$ 1.50	3.53%	Council
Photocopying/printing any document	Per A4/A3 page	Non-Taxable	\$ 0.80	\$ 0.80	\$ -	0.00%	Council
Photocopying/printing any document	Per A1,2,0 page	Non-Taxable	\$ 5.60	\$ 5.80	\$ 0.20	3.57%	Council
<b>Revenue Management</b>							
<b>Monetary Complaints: Notices on a Debt</b>							
<b>Filing Fee</b>							
Less than \$500	Per Application	Non-Taxable	\$ 153.30	\$ 158.70	\$ 5.40	3.52%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 153.30	\$ 158.70	\$ 5.40	3.52%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 320.10	\$ 331.30	\$ 11.20	3.50%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 320.10	\$ 331.30	\$ 11.20	3.50%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 320.10	\$ 331.30	\$ 11.20	3.50%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 487.00	\$ 504.00	\$ 17.00	3.49%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 487.00	\$ 504.00	\$ 17.00	3.49%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 730.50	\$ 756.10	\$ 25.60	3.50%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 730.50	\$ 756.10	\$ 25.60	3.50%	Council
<b>Necessary Certificate x2</b>							
Less than \$500	Per Application	Non-Taxable	\$ 104.00	\$ 107.60	\$ 3.60	3.46%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 184.00	\$ 190.40	\$ 6.40	3.48%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 184.00	\$ 190.40	\$ 6.40	3.48%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 216.00	\$ 223.60	\$ 7.60	3.52%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 260.00	\$ 269.10	\$ 9.10	3.50%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 260.00	\$ 269.10	\$ 9.10	3.50%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 324.00	\$ 335.30	\$ 11.30	3.49%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 378.00	\$ 391.20	\$ 13.20	3.49%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 458.00	\$ 474.00	\$ 16.00	3.49%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Revenue Management</b>							
<b>Professional (Item 1 Complaints)</b>							
Less than \$500	Per Application	Non-Taxable	\$ 232.00	\$ 240.10	\$ 8.10	3.49%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 486.00	\$ 503.00	\$ 17.00	3.50%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 486.00	\$ 503.00	\$ 17.00	3.50%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 596.00	\$ 616.90	\$ 20.90	3.51%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 718.00	\$ 743.10	\$ 25.10	3.50%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 718.00	\$ 743.10	\$ 25.10	3.50%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 891.00	\$ 922.20	\$ 31.20	3.50%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 1,073.00	\$ 1,110.60	\$ 37.60	3.50%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 1,282.00	\$ 1,326.90	\$ 44.90	3.50%	Council
<b>Service Fee</b>							
Service Fee	Per Application	Non-Taxable	\$ 76.00	\$ 78.70	\$ 2.70	3.55%	Council
<b>Other Professional Costs</b>							
<b>Warrant</b>							
Less than \$500	Per Application	Non-Taxable	\$ 60.00	\$ 62.10	\$ 2.10	3.50%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 123.00	\$ 127.30	\$ 4.30	3.50%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 123.00	\$ 127.30	\$ 4.30	3.50%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 146.00	\$ 151.10	\$ 5.10	3.49%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 183.00	\$ 189.40	\$ 6.40	3.50%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 183.00	\$ 189.40	\$ 6.40	3.50%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 229.00	\$ 237.00	\$ 8.00	3.49%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 275.00	\$ 284.60	\$ 9.60	3.49%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 323.00	\$ 334.30	\$ 11.30	3.50%	Council
<b>Summons for Oral Examination</b>							
Less than \$500	Per Application	Non-Taxable	\$ 62.00	\$ 64.20	\$ 2.20	3.55%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 148.00	\$ 153.20	\$ 5.20	3.51%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 148.00	\$ 153.20	\$ 5.20	3.51%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 178.00	\$ 184.20	\$ 6.20	3.48%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 196.00	\$ 202.90	\$ 6.90	3.52%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 196.00	\$ 202.90	\$ 6.90	3.52%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 248.00	\$ 256.70	\$ 8.70	3.51%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 301.00	\$ 311.50	\$ 10.50	3.49%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 351.00	\$ 363.30	\$ 12.30	3.50%	Council
<b>Necessary Affidavit</b>							
Less than \$500	Per Application	Non-Taxable	\$ 104.00	\$ 107.60	\$ 3.60	3.46%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 217.00	\$ 224.60	\$ 7.60	3.50%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 217.00	\$ 224.60	\$ 7.60	3.50%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 263.00	\$ 272.20	\$ 9.20	3.50%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 313.00	\$ 324.00	\$ 11.00	3.51%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 313.00	\$ 324.00	\$ 11.00	3.51%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 394.00	\$ 407.80	\$ 13.80	3.50%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 464.00	\$ 480.20	\$ 16.20	3.49%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 541.00	\$ 559.90	\$ 18.90	3.49%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Revenue Management</b>							
<b>Application for Order</b>							
Less than \$500	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 49.00	\$ 50.70	\$ 1.70	3.47%	Council
<b>Instructions to Defend</b>							
Less than \$500	Per Application	Non-Taxable	\$ 107.00	\$ 110.70	\$ 3.70	3.46%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 230.00	\$ 238.10	\$ 8.10	3.52%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 230.00	\$ 238.10	\$ 8.10	3.52%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 286.00	\$ 296.00	\$ 10.00	3.50%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 341.00	\$ 352.90	\$ 11.90	3.49%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 341.00	\$ 352.90	\$ 11.90	3.49%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 425.00	\$ 439.90	\$ 14.90	3.51%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 511.00	\$ 528.90	\$ 17.90	3.50%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 613.00	\$ 634.50	\$ 21.50	3.51%	Council
<b>Order for Substituted Service</b>							
Less than \$500	Per Application	Non-Taxable	\$ 157.00	\$ 162.50	\$ 5.50	3.50%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 284.00	\$ 293.90	\$ 9.90	3.49%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 284.00	\$ 293.90	\$ 9.90	3.49%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 337.00	\$ 348.80	\$ 11.80	3.50%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 396.00	\$ 409.90	\$ 13.90	3.51%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 396.00	\$ 409.90	\$ 13.90	3.51%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 500.00	\$ 517.50	\$ 17.50	3.50%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 589.00	\$ 609.60	\$ 20.60	3.50%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 685.00	\$ 709.00	\$ 24.00	3.50%	Council
<b>Necessary Notice/Certificate</b>							
Less than \$500	Per Application	Non-Taxable	\$ 52.00	\$ 53.80	\$ 1.80	3.46%	Council
\$500 - \$999	Per Application	Non-Taxable	\$ 92.00	\$ 95.20	\$ 3.20	3.48%	Council
\$1,000 - \$4,999	Per Application	Non-Taxable	\$ 92.00	\$ 95.20	\$ 3.20	3.48%	Council
\$5,000 - \$7,499	Per Application	Non-Taxable	\$ 108.00	\$ 111.80	\$ 3.80	3.52%	Council
\$7,500 - \$9,999	Per Application	Non-Taxable	\$ 130.00	\$ 134.60	\$ 4.60	3.54%	Council
\$10,000 - \$20,000	Per Application	Non-Taxable	\$ 130.00	\$ 134.60	\$ 4.60	3.54%	Council
\$20,000.01 - \$40,000.00	Per Application	Non-Taxable	\$ 162.00	\$ 167.70	\$ 5.70	3.52%	Council
\$40,000.01 - \$70,000.00	Per Application	Non-Taxable	\$ 189.00	\$ 195.60	\$ 6.60	3.49%	Council
\$70,000.01 & over	Per Application	Non-Taxable	\$ 229.00	\$ 237.00	\$ 8.00	3.49%	Council
<b>Issue Fees</b>							
<b>Claim or Counterclaim</b>							
Fee	Per Application	Non-Taxable	\$ 153.30	\$ 158.70	\$ 5.40	3.52%	Council
<b>Application for Order</b>							
Fee	Per Application	Non-Taxable	\$ 45.10	\$ 46.70	\$ 1.60	3.55%	Council
With Preparation	Per Application	Non-Taxable	\$ 73.60	\$ 76.20	\$ 2.60	3.53%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>46A Summons/46B Rehearing Application</b>							
Fee	Per Application	Non-Taxable	\$ 159.30	\$ 164.90	\$ 5.60	3.52%	Council
With Preparation	Per Application	Non-Taxable	\$ 187.90	\$ 194.50	\$ 6.60	3.51%	Council
<b>Summons for Oral Examination including hearing</b>							
Fee	Per Application	Non-Taxable	\$ 105.20	\$ 108.90	\$ 3.70	3.52%	Council
<b>Certificate for Supreme Court</b>							
Fee	Per Application	Non-Taxable	\$ 21.00	\$ 21.70	\$ 0.70	3.33%	Council
With Preparation	Per Application	Non-Taxable	\$ 49.60	\$ 51.30	\$ 1.70	3.43%	Council
<b>Application for Attachment of Earnings</b>							
Fee	Per Application	Non-Taxable	\$ 150.30	\$ 155.60	\$ 5.30	3.53%	Council
<b>Attachment of Earnings/Debt Order</b>							
Fee	Per Application	Non-Taxable	\$ 21.00	\$ 21.70	\$ 0.70	3.33%	Council
With Preparation	Per Application	Non-Taxable	\$ 49.60	\$ 51.30	\$ 1.70	3.43%	Council
<b>Warrant Fees</b>							
Fee	Per Application	Non-Taxable	\$ 18.00	\$ 18.60	\$ 0.60	3.33%	Council
Sheriff's Warrant Fee	Per Application	Non-Taxable	\$ 206.10	\$ 213.30	\$ 7.20	3.49%	Council
<b>Application under the Judgement Debt Recovery Act</b>							
Summons for Examination	Per Application	Non-Taxable	\$ 159.30	\$ 164.90	\$ 5.60	3.52%	Council
Instalment Application/Agreement (Creditor)	Per Application	Non-Taxable	\$ 84.20	\$ 87.10	\$ 2.90	3.44%	Council
Application to Vary/Cancel (Creditor)	Per Application	Non-Taxable	\$ 84.20	\$ 87.10	\$ 2.90	3.44%	Council
<b>Service Cost</b>							
Attempted Service (Item 78)	Per Application	Non-Taxable	\$ 43.00	\$ 44.50	\$ 1.50	3.49%	Council
Service by Post (Item 77)	Per Application	Non-Taxable	\$ 13.00	\$ 13.50	\$ 0.50	3.85%	Council
Allowance per km (Item 79)	Per Application	Non-Taxable	\$ 0.72	\$ 0.80	\$ 0.08	11.11%	Council
<b>Coast and Rivers</b>							
<b>Mooring Fees</b>							
Boat less than 10m pa	Per boat	Taxable	\$ 280.00	\$ 290.00	\$ 10.00	3.57%	Council
Boat 10.1m to 15m pa	Per boat	Taxable	\$ 352.00	\$ 365.00	\$ 13.00	3.69%	Council
Boat 15.1 – 20m pa	Per boat	Taxable	\$ 403.00	\$ 420.00	\$ 17.00	4.22%	Council
Boat 20.1 – 25m pa	Per boat	Taxable	\$ 500.00	\$ 520.00	\$ 20.00	4.00%	Council
Jetty Fees – pa: Permit for breakwater and Hopkins River	Per boat	Taxable	\$ 234.00	\$ 240.00	\$ 6.00	2.56%	Council
Mooring inspection fee	Per boat	Taxable	\$ 204.00	\$ 210.00	\$ 6.00	2.94%	Council
Mooring infrastructure hire	Per boat	Taxable	\$ 97.00	\$ 100.00	\$ 3.00	3.09%	Council
Berth permit or mooring licence - new application fee	Per boat	Taxable	\$ 84.00	\$ 90.00	\$ 6.00	7.14%	Council
<b>Annual Parking Permit Fees</b>							
Breakwater (per vehicle)	Per vehicle	Taxable	\$ 71.50	\$ 75.00	\$ 3.50	4.90%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Airport</b>							
Landing fee - Commercial* (per landing)	\$ per 1,000 kg	Taxable	12.00	\$ 12.40	\$ 0.40	3.33%	Council
Landing fee - Recreational Aircraft > 1,800kg (per landing)	\$ per 1,000 kg	Taxable	\$ 12.00	\$ 12.40	\$ 0.40	3.33%	Council
Flight training - local operator (per aircraft)	Annual	Taxable	\$ 1,120.00	\$ 1,159.20	\$ 39.20	3.50%	Council
Flight training - non local operator (per landing)	\$ per 1,000 kg	Taxable	\$ 6.00	\$ 6.20	\$ 0.20	3.33%	Council
Local user fee - Commercial (per aircraft)	Annual	Taxable	\$ 1,120.00	\$ 1,159.20	\$ 39.20	3.50%	Council
Local user fee - Recreational (per aircraft)	Annual	Taxable	\$ 280.00	\$ 289.80	\$ 9.80	3.50%	Council
Ambulance Vic/PelAir (per landing)	Per Landing	Taxable	\$ 16.50	\$ 17.10	\$ 0.60	3.64%	Council
Ambulance Vic HEMS4	No Charge	Taxable	\$ -	\$ -	\$ -	0.00%	Council
RFDS Aircraft	No Charge	Taxable	\$ -	\$ -	\$ -	0.00%	Council
Police/Fire	No Charge	Taxable	\$ -	\$ -	\$ -	0.00%	Council
RPT (per landing)	\$ per 1,000 kg	Taxable	\$ 12.00	\$ 12.40	\$ 0.40	3.33%	Council
Pavement Concession - aircraft > 5,700kg & tyre pressure >109psi	Per Landing	Taxable	\$ 165.00	\$ 170.80	\$ 5.80	3.52%	Council
Use terminal/toilets	Per Hour	Taxable	\$ 19.80	\$ 20.50	\$ 0.70	3.54%	Council
Driver Training	Per Day	Taxable	\$ 423.50	\$ 438.30	\$ 14.80	3.49%	Council
*Off Shore Ops Babcock Helicopter Hangar 3 - Landing Fee 50% discount							
<b>Infrastructure Services</b>							
<b>Road Reserve Works Permit</b>							
Minor Works less than \$10,000	Per Application	Non-Taxable	\$ 155.00	\$ 160.00	\$ 5.00	3.23%	Council
Minor Works great than \$10,000	Per Application	Non-Taxable	\$ 685.00	\$ 710.00	\$ 25.00	3.65%	Council
Minor Works Public Notice Fee	Per Application	Non-Taxable	\$ 57.00	\$ 60.00	\$ 3.00	5.26%	Council
Large Projects	Per Application	Non-Taxable	By Negotiation				Council
<b>Asset Protection Permit</b>							
Asset Inspection Checklist	Per Application	Non-Taxable	\$ 155.00	\$ 160.00	\$ 5.00	3.23%	Council
<b>Livestock Crossing Permit:</b>							
Stock Crossing Permit	Per Application	Non-Taxable	\$ 155.00	\$ 160.00	\$ 5.00	3.23%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
Infrastructure Services							
Stormwater Legal Point of Discharge Application:							
Single dwelling development - Note 1 Building Regulations 2018 - Fee and Penalty Schedule - Regulation 36(4) - 9.77 Fee Units	Per Application	Non-Taxable	\$ 144.70	\$ 144.70	\$ -	0.00%	Statutory
Information only - Note 1	Per Application	Non-Taxable	\$ 67.00	\$ 70.00	\$ 3.00	4.48%	Council
Short notice fee - Note 1	Per Application	Non-Taxable	\$ 122.00	\$ 125.00	\$ 3.00	2.46%	Council
Street tree – supply and install including maintenance period of 24 months - Note 1	Per Tree	Non-Taxable	\$ 375.00	\$ 385.00	\$ 10.00	2.67%	Council
Build Over Stormwater Easement Application - Note 1	Per Application	Non-Taxable	\$ 124.00	\$ 130.00	\$ 6.00	4.84%	Council
Rain Garden (small up to 4.5m2) – supply and install vegetated landscaping including maintenance period of 24 months	Per Rain Garden	Non-Taxable	\$ 3,360.00	\$ 3,450.00	\$ 90.00	2.68%	Council
Rain Garden (medium up to 9.0m2) – supply and install vegetated landscaping including maintenance period of 24 months	Per Rain Garden	Non-Taxable	\$ 3,800.00	\$ 3,930.00	\$ 130.00	3.42%	Council
Stormwater drainage line inspection (high resolution camera) – 4 hours	Per Inspection	Non-Taxable	\$ 704.00	\$ 725.00	\$ 21.00	2.98%	Council
Stormwater drainage line inspection (high resolution camera) – 8.5 hours	Per Inspection	Non-Taxable	\$ 1,460.00	\$ 1,510.00	\$ 50.00	3.42%	Council
Mapping Products (Commercial Use)							
Option of a) aerial photography or b) customised colour map using standard map layers (no photography). Scale to be determined by customer. Can be provided as hardcopy or PDF. When provided as a PDF, the size represents the size the map will be in the PDF and still be printed at a reasonable resolution.							
Size							
A0	Per print	Taxable	\$ 154.00	\$ 159.40	\$ 5.40	3.51%	Council
A1	Per print	Taxable	\$ 122.20	\$ 126.50	\$ 4.30	3.52%	Council
A2	Per print	Taxable	\$ 91.30	\$ 94.50	\$ 3.20	3.50%	Council
A3	Per print	Taxable	\$ 62.80	\$ 65.00	\$ 2.20	3.50%	Council
A4	Per print	Taxable	\$ 60.40	\$ 62.50	\$ 2.10	3.48%	Council
Aerial photography with additional data overlay (contours, land parcels, house numbers etc.). Scale to be determined by customer and can be provided as hardcopy or PDF. Prices are for basic maps using existing data. If additional analysis or new datasets are required, these will incur additional fees.							
Size							
A0	Per print	Taxable	\$ 240.20	\$ 248.60	\$ 8.40	3.50%	Council
A1	Per print	Taxable	\$ 186.10	\$ 192.60	\$ 6.50	3.49%	Council
A2	Per print	Taxable	\$ 140.40	\$ 145.30	\$ 4.90	3.49%	Council
A3	Per print	Taxable	\$ 91.30	\$ 94.50	\$ 3.20	3.50%	Council
A4	Per print	Taxable	\$ 45.60	\$ 47.20	\$ 1.60	3.51%	Council
Open Space Hire							
Botanic Gardens - Weddings and Events							
Small Event - (No Marquee, Vehicle Access or Use of Rotunda)	Per event	Taxable	\$ 115.00	\$ 120.00	\$ 5.00	4.35%	Council
Use of Band Rotunda and or Vehicle Access	Per hire	Taxable	\$ 185.00	\$ 195.00	\$ 10.00	5.41%	Council
Small Marquee ( 6m x 6m, or up to 36 square metres ) weddings and events *	Per marquee	Taxable	\$ 600.00	\$ 625.00	\$ 25.00	4.17%	Council
Medium Marquee ( 8m x 8m, or up to 64 square metres) weddings and events *	Per marquee	Taxable	\$ 1,200.00	\$ 1,250.00	\$ 50.00	4.17%	Council
Large Marquee *	Per marquee	Taxable	Price on event application				Council
Note: * = Marquee fees include vehicle access and use of Band Rotunda if required							



## Warrnambool City Council

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## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Open Space Hire</b>							
<b>Lake Pertobe - Events</b>							
Community Events (not for profit)	Per event	Taxable	No charge				Council
Small Events (under 200 attendees)	Per event	Taxable	\$ 300.00	\$ 310.00	\$ 10.00	3.33%	Council
Medium Events (between 200 to 500 attendees)	Per event	Taxable	\$ 600.00	\$ 620.00	\$ 20.00	3.33%	Council
Large Events (over 500 attendees)	Per event	Taxable	\$ 1,200.00	\$ 1,250.00	\$ 50.00	4.17%	Council
<b>Lighthouse Theatre</b>							
<b>Staff - all venues and user types</b>							
Supervising Technician	Per hour	Taxable	\$ 63.00	\$ 65.00	\$ 2.00	3.17%	Council
Technician	Per hour	Taxable	\$ 57.00	\$ 59.00	\$ 2.00	3.51%	Council
Front of House Supervisor or Duty Officer	Per hour	Taxable	\$ 63.00	\$ 65.00	\$ 2.00	3.17%	Council
Front of House Officer (Box Office, Bar, Merchandise Seller)	Per hour	Taxable	\$ 57.00	\$ 59.00	\$ 2.00	3.51%	Council
Usher Provision Fee	Per performance	Taxable	\$ 250.00	\$ 260.00	\$ 10.00	4.00%	Council
<b>Ticket Fees (patrons &amp; ticket purchasers)</b>							
Online/Web Booking Fee	Per booking	Taxable	\$ 6.95	\$ 6.95	\$ -	0.00%	Council
Phone Booking Fee	Per booking	Taxable	\$ 3.00	\$ 3.00	\$ -	0.00%	Council
<b>Community &amp; Local Non for Profit</b>							
THEATRE ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 585.00	\$ 605.00	\$ 20.00	3.42%	Council
THEATRE ticketed performance - Second Performance same day	Per performance	Taxable	\$ 370.00	\$ 383.00	\$ 13.00	3.51%	Council
THEATRE - Rehearsal (No Technical Equipment)	Per hour	Taxable	\$ 55.00	\$ 57.00	\$ 2.00	3.64%	Council
THEATRE - Rehearsal (Inc. Technical Equipment)	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
<b>Community &amp; Local Non for Profit</b>							
STUDIO ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 380.00	\$ 393.00	\$ 13.00	3.42%	Council
STUDIO ticketed performance - Second Performance same day	Per performance	Taxable	\$ 250.00	\$ 255.00	\$ 5.00	2.00%	Council
STUDIO - Rehearsal (No Technical Equipment)	Per hour	Taxable	\$ 55.00	\$ 57.00	\$ 2.00	3.64%	Council
STUDIO - Rehearsal (Inc. Technical Equipment)	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
<b>Local Artists and Non-local Non for Profit</b>							
THEATRE ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 840.00	\$ 860.00	\$ 20.00	2.38%	Council
THEATRE ticketed performance - Second Performance same day	Per performance	Taxable	\$ 380.00	\$ 390.00	\$ 10.00	2.63%	Council
THEATRE - Rehearsal (No Technical Equipment)	Per hour	Taxable	\$ 55.00	\$ 57.00	\$ 2.00	3.64%	Council
THEATRE - Rehearsal (Inc. Technical Equipment)	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
STUDIO ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 530.00	\$ 535.00	\$ 5.00	0.94%	Council
STUDIO ticketed performance - Second Performance same day	Per performance	Taxable	\$ 250.00	\$ 255.00	\$ 5.00	2.00%	Council
STUDIO - Rehearsal (No Technical Equipment)	Per hour	Taxable	\$ 55.00	\$ 57.00	\$ 2.00	3.64%	Council
STUDIO - Rehearsal (Inc. Technical Equipment)	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Lighthouse Theatre</b>							
<b>Other Fees - Community, Non for Profits and Local Artists</b>							
<b>Equipment &amp; Consumable Items</b>							
Steinway Grand piano (plus tuning if required)	Per item	Taxable	\$ 105.00	\$ 105.00	\$ -	0.00%	Council
Minimum Consumable Charge (gel, tape, batteries)	Per item	Taxable	\$ 33.00	\$ 34.00	\$ 1.00	3.03%	Council
Radio Mics	Per item	Taxable	\$ 47.50	\$ 49.00	\$ 1.50	3.16%	Council
Minimum Marketing Charge	Per item	Taxable	-	\$ 62.50	\$ 62.50	NEW	Council
<b>Ticketing Fees (hirer) - based on gross prices</b>							
Tickets \$10.99 and under	Per ticket	Taxable	\$ 1.55	\$ 1.60	\$ 0.05	3.23%	Council
Tickets \$11.00 - \$39.99	Per ticket	Taxable	\$ 3.00	\$ 3.10	\$ 0.10	3.33%	Council
Tickets \$40.00 and over	Per ticket	Taxable	\$ 4.00	\$ 4.10	\$ 0.10	2.50%	Council
Credit Card/Electronic Payment Fee	Per ticket	Taxable	Up to 3%				Council
Complimentary Tickets	Per ticket	Taxable	\$ 0.60	\$ 0.60	\$ -	0.00%	Council
Event Creation and Set of Tickets	Per season	Taxable	\$ 55.00	\$ 57.00	\$ 2.00	3.64%	Council
<b>Ticketed Event: Subsidised Professional Companies</b>							
THEATRE ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 1,350.00	\$ 1,400.00	\$ 50.00	3.70%	Council
THEATRE ticketed performance - Second Performance same day	Per performance	Taxable	\$ 620.00	\$ 640.00	\$ 20.00	3.23%	Council
THEATRE - Rehearsal	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
STUDIO ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 650.00	\$ 650.00	\$ -	0.00%	Council
STUDIO ticketed performance - Second Performance same day	Per performance	Taxable	\$ 380.00	\$ 380.00	\$ -	0.00%	Council
STUDIO - Rehearsal	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
<b>Ticketed Event: Standard Hirer Rates</b>							
THEATRE ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 1,800.00	\$ 1,900.00	\$ 100.00	5.56%	Council
THEATRE ticketed performance - Second Performance same day	Per performance	Taxable	\$ 635.00	\$ 650.00	\$ 15.00	2.36%	Council
THEATRE - Rehearsal	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
STUDIO ticketed performance - Hire rate plus 5% of net ticket sales	Per performance	Taxable	\$ 660.00	\$ 670.00	\$ 10.00	1.52%	Council
STUDIO ticketed performance - Second Performance same day	Per performance	Taxable	\$ 385.00	\$ 400.00	\$ 15.00	3.90%	Council
STUDIO - Rehearsal	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
<b>Other Fees - Subsidised theatre and Standard hires</b>							
<b>Equipment &amp; Consumable Items</b>							
Steinway Grand piano (plus tuning if required)	Per item	Taxable	\$ 240.00	\$ 240.00	\$ -	0.00%	Council
Minimum Consumable Charge (gel, tape, batteries)	Per item	Taxable	\$ 66.00	\$ 68.00	\$ 2.00	3.03%	Council
Radio Mics	Per booking	Taxable	\$ 95.00	\$ 98.00	\$ 3.00	3.16%	Council
Minimum Marketing Charge	Per booking	Taxable	-	\$ 125.00	\$ 125.00	NEW	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Lighthouse Theatre</b>							
<b>Ticketing Fees (hirer) - based on gross prices</b>							
Tickets \$10.99 and under	Per ticket	Taxable	\$ 3.30	\$ 3.40	\$ 0.10	3.03%	Council
Tickets \$11.00 - \$39.99	Per ticket	Taxable	\$ 4.30	\$ 4.40	\$ 0.10	2.33%	Council
Tickets \$40.00 - \$59.99	Per ticket	Taxable	\$ 5.40	\$ 5.50	\$ 0.10	1.85%	Council
Tickets \$60.00 and over	Per ticket	Taxable	\$ 6.50	\$ 6.60	\$ 0.10	1.54%	Council
Credit Card/Electronic Payment Fee	Per ticket	Taxable	Up to 3%				Council
Complimentary Tickets	Per ticket	Taxable	\$ 0.60	\$ 0.60	\$ -	0.00%	Council
Event Creation and Set of Tickets (Per Season)	Per season	Taxable	\$ 115.00	\$ 120.00	\$ 5.00	4.35%	Council
Urgent (<72hr) Event Creation and Set of Tickets (Per Season)	Per season	Taxable	\$ 230.00	\$ 240.00	\$ 10.00	4.35%	Council
<b>Merchandise</b>							
Including foyers, Theatre, Studio, Atrium and Meeting Room	Per sale	Taxable	12% on gross sales				Council
<b>Non-Ticketed Event: Non for Profit Organisations</b>							
THEATRE - Event Hire (up to 9 hrs)	Per session	Taxable	\$ 1,325.00	\$ 1,325.00	\$ -	0.00%	Council
THEATRE - Additional Hours	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
STUDIO - Event Hire (up to 9 hrs)	Per session	Taxable	\$ 710.00	\$ 720.00	\$ 10.00	1.41%	Council
STUDIO - Additional Hours	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
STUDIO - Meeting only - basic A/V requirements and fixed layout. (9am to 5pm Monday to Friday only)	Per session	Taxable	\$ 350.00	\$ 360.00	\$ 10.00	2.86%	Council
MEETING ROOM - Monday to Friday between 9am & 5pm	Per booking	Taxable	\$ 265.00	\$ 270.00	\$ 5.00	1.89%	Council
MEETING ROOM Half Day (under 4 hours) - Monday to Friday between 9am & 5pm	Per booking	Taxable	\$ 200.00	\$ 200.00	\$ -	0.00%	Council
MEETING ROOM - Weekdays outside of business hours and Weekends	Per booking	Taxable	by negotiation				Council
STUDIO: Used in conjunction with Theatre event hire	Per event per day	Taxable	\$ 420.00	\$ 420.00	\$ -	0.00%	Council
MEETING ROOM: Used in conjunction with Theatre or Studio event hire	Per event per day	Taxable	\$ 160.00	\$ 165.00	\$ 5.00	3.13%	Council
MAIN FOYER - Monday to Friday between 9am & 5pm	Per booking	Taxable	\$ 340.00	\$ 340.00	\$ -	0.00%	Council
MAIN FOYER - Weekdays outside of business hours and Weekends	Per booking	Taxable	by negotiation				Council
<b>Non-Ticketed Event: Standard Rates</b>							
THEATRE - Event Hire (up to 9 hrs)	Per session	Taxable	\$ 2,200.00	\$ 2,200.00	\$ -	0.00%	Council
THEATRE - Additional Hours	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
STUDIO - Event Hire (up to 9 hrs)	Per session	Taxable	\$ 860.00	\$ 880.00	\$ 20.00	2.33%	Council
STUDIO - Additional Hours	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
STUDIO - Meeting only - basic A/V requirements and fixed layout. (9am to 5pm Monday to Friday only)	Per session	Taxable	\$ 400.00	\$ 400.00	\$ -	0.00%	Council
MEETING ROOM - Monday to Friday between 9am & 5pm	Per booking	Taxable	\$ -	\$ -	\$ -	0.00%	Council
MEETING ROOM Full Day (over 4 hours) - Monday to Friday between 9am & 5pm	Per booking	Taxable	\$ 265.00	\$ 270.00	\$ 5.00	1.89%	Council
MEETING ROOM Half Day (under 4 hours) - Monday to Friday between 9am & 5pm	Per booking	Taxable	\$ 200.00	\$ 200.00	\$ -	0.00%	Council
MEETING ROOM - Weekdays outside of business hours and Weekends	Per booking	Taxable	by negotiation				Council
STUDIO: Used in conjunction with Theatre event hire	Per event per day	Taxable	\$ 500.00	\$ 517.50	\$ 17.50	3.50%	Council
MAIN FOYER - Monday to Friday between 9am & 5pm	Per booking	Taxable	\$ 340.00	\$ 351.90	\$ 11.90	3.50%	Council

## Warrnambool City Council

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## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Lighthouse Theatre</b>							
MAIN FOYER - Weekdays outside of business hours and Weekends	Per booking	Taxable	by negotiation				Council
MAIN FOYER - Used in conjunction with Theatre: Event	Per booking	Taxable	No charge			0.0%	Council
MAIN FOYER - Used in conjunction with Studio	Per hour	Taxable	\$ 125.00	\$ 125.00	\$ -	0.00%	Council
Room Change Surcharge (Change of Format from Standard)	Per booking	Taxable	\$ 65.00	\$ 65.00	\$ -	0.00%	Council
<b>Functions</b>							
<b>Catered Functions (Dinners, Luncheons, Weddings)</b>							
STUDIO - Function Hire - up to 9 hrs access, includes Meeting Room	Per booking	Taxable	\$ 1,300.00	\$ 1,300.00	\$ -	0.00%	Council
STUDIO - Additional Hire hours or Setup hours	Per hour	Taxable	\$ 65.00	\$ 67.00	\$ 2.00	3.08%	Council
MAIN FOYER - Used in conjunction with Catered Function	Per session	Taxable	\$ 130.00	\$ 130.00	\$ -	0.00%	Council
<b>Other Fees</b>							
<b>Equipment &amp; Consumables Items</b>							
Steinway Grand Piano (plus tuning if required)	Per item	Taxable	\$ 240.00	\$ 240.00	\$ -	0.00%	Council
Radio Mics	Per booking	Taxable	\$ 95.00	\$ 98.00	\$ 3.00	3.16%	Council
Rubbish Removal	Per skip bin	Taxable	\$ 150.00	\$ 150.00	\$ -	0.00%	Council
<b>Aquazone</b>							
<b>Day Admissions: Aquatics</b>							
Adult swim	Per day	Taxable	7.30	\$ 7.60	\$ 0.30	4.11%	Council
Child swim (3-15 years)	Per day	Taxable	\$ 5.40	\$ 5.30	\$ (0.10)	-1.85%	Council
Concession swim	Per day	Taxable	\$ 5.10	\$ 5.30	\$ 0.20	3.92%	Council
Family swim (unlimited family members/same residence)	Per day	Taxable	\$ 21.90	\$ 22.70	\$ 0.80	3.65%	Council
<b>Day Admissions: Health &amp; Fitness</b>							
Gymnasium	Per day	Taxable	\$ 15.80	\$ 16.50	\$ 0.70	4.43%	Council
Gymnasium- Concession	per day	Taxable	\$ 11.00	\$ 11.50	\$ 0.50	4.55%	Council
Fitness class	Per class	Taxable	\$ 15.80	\$ 16.50	\$ 0.70	4.43%	Council
Older adult exercise class	Per class	Taxable	\$ 11.00	\$ 11.50	\$ 0.50	4.55%	Council
Preventative Health Classes	Per class	Taxable	\$ 6.30	\$ 6.50	\$ 0.20	3.17%	Council
School aerobics	Per class	Taxable	\$ 8.20	\$ 8.50	\$ 0.30	3.66%	Council
Personal Training 1 hour	Per session	Taxable	\$ 92.00	\$ 95.20	\$ 3.20	3.48%	Council
Personal Training 45 minutes	Per session	Taxable	\$ 69.00	\$ 71.40	\$ 2.40	3.48%	Council
Personal Training ½ hour	Per session	Taxable	\$ 46.00	\$ 47.60	\$ 1.60	3.48%	Council
<b>Learn to Swim (Pool Entry &amp; Assessment)</b>							
Per class (2nd child and 3rd child discounts apply)	Per class	Non-Taxable	\$ 15.30	\$ 15.80	\$ 0.50	3.27%	Council
Private lessons ½ hour lesson	Per lesson	Non-Taxable	\$ 57.00	\$ 59.00	\$ 2.00	3.51%	Council
1 hour lesson	Per lesson	Non-Taxable	\$ 107.00	\$ 110.70	\$ 3.70	3.46%	Council
School swim - no instruction	Per child	Non-Taxable	\$ 5.20	\$ 5.40	\$ 0.20	3.85%	Council
School swim - with instruction	Per child	Non-Taxable	\$ 7.30	\$ 7.60	\$ 0.30	4.11%	Council
School at pool	Per child	Non-Taxable	\$ 11.20	\$ 11.60	\$ 0.40	3.57%	Council
Learn to Swim Monthly Direct Debit	Per direct debit per month	Non-Taxable	\$ 63.95	\$ 66.20	\$ 2.25	3.52%	Council
Learn to Swim Monthly Direct Debit (Concession)	Per direct debit per month	Non-Taxable	\$ 44.77	\$ 46.30	\$ 1.53	3.42%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Aquazone</b>							
<b>Group Entry</b>							
Adult Swim	Per session	Taxable	\$ 6.80	\$ 7.00	\$ 0.20	2.94%	Council
Adult Gym	Per session	Taxable	\$ 15.00	\$ 15.50	\$ 0.50	3.33%	Council
Adult Fitness Class	Per session	Taxable	\$ 15.00	\$ 15.50	\$ 0.50	3.33%	Council
<b>Multi Pass – Health &amp; Fitness</b>							
Fitness class - 20 pass	Per pass	Taxable	\$ 284.40	\$ 294.40	\$ 10.00	3.52%	Council
<b>Multi Pass – Aquatics</b>							
Adult - 20 Pass	Per pass	Taxable	\$ 131.40	\$ 136.00	\$ 4.60	3.50%	Council
Adult - 50 Pass	Per pass	Taxable	\$ 328.50	\$ 340.00	\$ 11.50	3.50%	Council
Child - 20 Pass	Per pass	Taxable	\$ 97.20	\$ 100.60	\$ 3.40	3.50%	Council
Child - 50 Pass	Per pass	Taxable	\$ 243.00	\$ 251.50	\$ 8.50	3.50%	Council
Concession - 20 Pass	Per pass	Taxable	\$ 91.80	\$ 95.20	\$ 3.40	3.70%	Council
Concession - 50 Pass	Per pass	Taxable	\$ 229.50	\$ 238.00	\$ 8.50	3.70%	Council
<b>Facility Hire</b>							
Up to four hours	Per booking	Taxable	\$ 555.00	\$ 575.00	\$ 20.00	3.60%	Council
Up to ten hours	Per booking	Taxable	\$ 860.00	\$ 890.00	\$ 30.00	3.49%	Council
Lane hourly - commercial	Per hour per lane	Taxable	\$ 46.00	\$ 47.50	\$ 1.50	3.26%	Council
Lane hourly - community	Per hour per lane	Taxable	\$ 5.10	\$ 5.30	\$ 0.20	3.92%	Council
School booking cancellation fee (per lane) (<12 hrs notice)	Per lane	Taxable	\$ 50.00	\$ 51.80	\$ 1.80	3.60%	Council
Functional Studio	Per hour	Taxable	\$ 65.00	\$ 67.30	\$ 2.30	3.54%	Council
Multi-purpose room	Per hour	Taxable	\$ 70.00	\$ 72.50	\$ 2.50	3.57%	Council
<b>Memberships - Gold</b>							
12 months	Per membership	Taxable	\$ 1,092.00	\$ 1,130.20	\$ 38.20	3.50%	Council
3 months	Per membership	Taxable	\$ 273.00	\$ 282.60	\$ 9.60	3.52%	Council
Direct debit monthly rate	Per membership per month	Taxable	\$ 91.00	\$ 94.20	\$ 3.20	3.52%	Council
Direct Debit monthly Concession Rate	Per membership per month	Taxable	\$ 63.70	\$ 65.90	\$ 2.20	3.45%	Council
<b>Memberships - Gym and Swim</b>							
12 months	Per membership	Taxable	\$ 966.00	\$ 999.60	\$ 33.60	3.48%	Council
3 months	Per membership	Taxable	\$ 241.50	\$ 249.90	\$ 8.40	3.48%	Council
Direct debit monthly rate	Per membership per month	Taxable	\$ 80.50	\$ 83.30	\$ 2.80	3.48%	Council
Direct Debit monthly Concession Rate	Per membership per month	Taxable	\$ 56.35	\$ 58.30	\$ 1.95	3.46%	Council
<b>Memberships - Fitness and Swim</b>							
12 months	Per membership	Taxable	\$ 966.00	\$ 999.60	\$ 33.60	3.48%	Council
3 months	Per membership	Taxable	\$ 241.50	\$ 249.90	\$ 8.40	3.48%	Council
Direct debit monthly rate	Per membership per month	Taxable	\$ 80.50	\$ 83.30	\$ 2.80	3.48%	Council
Direct Debit monthly Concession Rate	Per membership per month	Taxable	\$ 56.35	\$ 58.30	\$ 1.95	3.46%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Aquazone</b>							
<b>Memberships - Swim Only</b>							
12 months	Per membership	Taxable	\$ 870.00	\$ 900.00	\$ 30.00	3.45%	Council
3 months	Per membership	Taxable	\$ 217.50	\$ 225.00	\$ 7.50	3.45%	Council
Direct debit monthly rate	Per membership per month	Taxable	\$ 72.50	\$ 75.00	\$ 2.50	3.45%	Council
Direct Debit monthly Concession Rate	Per membership per month	Taxable	\$ 50.75	\$ 52.50	\$ 1.75	3.45%	Council
<b>Memberships - Family Swim</b>							
12 months	Per membership	Taxable	\$ 1,920.00	\$ 1,987.20	\$ 67.20	3.50%	Council
3 months	Per membership	Taxable	\$ 480.00	\$ 496.80	\$ 16.80	3.50%	Council
Direct debit monthly rate	Per membership per month	Taxable	\$ 160.00	\$ 165.60	\$ 5.60	3.50%	Council
<b>Art Gallery</b>							
<b>User Fees and Charges</b>							
Admission to special exhibition/event	Per admission	Taxable	Dependent on exhibition/ event				Council
Research Inquiry – per hour	Per hour	Taxable	\$ 45.00	\$ 46.60	\$ 1.60	3.56%	Council
Curatorial Advice – per hour	Per hour	Taxable	\$ 125.00	\$ 129.40	\$ 4.40	3.52%	Council
Education workshop/activity	Per activity	Taxable	Dependent on activity				Council
Public program event/activity	Per activity	Taxable	Dependent on activity				Council
<b>Front-of-house and out-of-hours staff</b>	Per hour	Taxable	\$ 45.00	\$ 46.60	\$ 1.60	3.56%	Council
<b>Annual Subscription</b>							
Family	Per subscription	Taxable	\$ 70.00	\$ 70.00	\$ -	0.00%	Council
Family 3 Years	Per subscription	Taxable	\$ 200.00	\$ 200.00	\$ -	0.00%	Council
Individual	Per subscription	Taxable	\$ 40.00	\$ 40.00	\$ -	0.00%	Council
Individual 3 years	Per subscription	Taxable	\$ 110.00	\$ 110.00	\$ -	0.00%	Council
Individual concession	Per subscription	Taxable	\$ 25.00	\$ 25.00	\$ -	0.00%	Council
Individual concession 3 years	Per subscription	Taxable	\$ 65.00	\$ 65.00	\$ -	0.00%	Council
Life	Per subscription	Taxable	\$ 1,000.00	\$ 1,000.00	\$ -	0.00%	Council
<b>Rental</b>							
Exhibition in George Lance Gallery/Temporary Exhibition Gallery	Per Exhibition	Taxable	Negotiation				Council
Commission on art sales	Per sale	Taxable	\$ 0.40	\$ 0.40	\$ -	0.00%	Council
Commission on shop sales	Per sale	Taxable	\$ 1.00	\$ 1.00	\$ -	0.00%	Council
Meetings/functions	Per hour	Taxable	\$ 125.00	\$ 129.40	\$ 4.40	3.52%	Council
Transparency/digital image (for reproduction)	Per item	Taxable	Negotiation				Council
Display easels (x2) – per hour each	Per hour / each	Taxable	\$ 10.00	\$ 10.40	\$ 0.40	4.00%	Council
Back loading frames – per hour each	Per hour / each	Taxable	\$ 10.00	\$ 10.40	\$ 0.40	4.00%	Council
Lectern hire	Per hour	Taxable	\$ 10.00	\$ 10.40	\$ 0.40	4.00%	Council
Microphone and overhead PA	Per hour	Taxable	\$ 20.00	\$ 20.70	\$ 0.70	3.50%	Council
Directional lighting (gallery spaces) – per event	Per event	Taxable	\$ 90.00	\$ 93.20	\$ 3.20	3.56%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Sportsgrounds</b>							
<b>Sports ground casual hire (includes use of pavilion)</b>							
Half day	Per booking	Taxable	\$ 137.50	\$ 137.50	\$ -	0.00%	Council
Full day	Per booking	Taxable	\$ 275.00	\$ 275.00	\$ -	0.00%	Council
Sports ground oval line marking (pre-season practice matches)	Per booking	Taxable	\$ -	\$ 137.50	\$ 137.50	NEW	Council
Football/Netball League Finals (senior competition)	Per day	Taxable	\$ 1,100.00	\$ 1,100.00	\$ -	0.00%	Council
Football/Netball League Finals (junior and/or female competition only)	Per day	Taxable	\$ 550.00	\$ 550.00	\$ -	0.00%	Council
Cricket League Finals (senior competitions)	Per day	Taxable	\$ -	\$ 275.00	\$ 275.00	NEW	Council
Cricket League Finals (junior and/or female competition only)	Per day	Taxable	\$ -	\$ 137.50	\$ 137.50	NEW	Council
School Use (local, interschool, regional, state competition days)	Per day	Taxable	\$ 550.00	\$ 550.00	\$ -	0.00%	Council
Commercial hire	Per day	Taxable	\$ 2,200.00	\$ 2,200.00	\$ -	0.00%	Council
Unauthorised Use (base charge plus at cost cleaning and/or damages)	Per event	Taxable	\$ 1,100.00	\$ 1,100.00	\$ -	0.00%	Council
Unauthorised Works on Council Owned or Managed Land (base charge plus at cost cleaning and/or damages, rectification and/or remedial works)	Per event	Taxable	\$ 2,200.00	\$ 2,200.00	\$ -	0.00%	Council
Commercial cleaning of facilities (when left in unsuitable condition)	Per event	Taxable	At cost plus 25%				Council
Reid Oval social room - clubs/community groups (no kitchen use) per day rate	Per booking	Taxable	\$ 165.00	\$ 165.00	\$ -	0.00%	Council
Reid Oval social room - clubs/community groups (includes kitchen use) per day rate	Per booking	Taxable	\$ 275.00	\$ 275.00	\$ -	0.00%	Council
Reid Oval social room - clubs/community groups (no kitchen use)	Per hour	Taxable	\$ 22.00	\$ 27.50	\$ 5.50	25.00%	Council
Reid Oval social room - clubs/community groups (includes kitchen use)	Per hour	Taxable	\$ 38.50	\$ 44.00	\$ 5.50	14.29%	Council
Reid Oval social room - commercial/for profit groups (no kitchen use) per day rate	Per booking	Taxable	\$ -	\$ 330.00	\$ 330.00	NEW	Council
Reid Oval social room - commercial/for profit groups (includes kitchen use) per day rate	Per booking	Taxable	\$ -	\$ 550.00	\$ 550.00	NEW	Council
Reid Oval social room - commercial/for profit groups (no kitchen use)	Per hour	Taxable	\$ -	\$ 55.00	\$ 55.00	NEW	Council
Reid Oval social room - commercial/for profit groups (includes kitchen use)	Per hour	Taxable	\$ -	\$ 77.00	\$ 77.00	NEW	Council
Reid Oval oval floodlights (competition/event use)	Per hour	Taxable	\$ 44.00	\$ 44.00	\$ -	0.00%	Council
Commercial cleaning of facilities (post League finals, casual events & school competition use)	Per booking	Taxable	\$ 110.00	\$ 137.50	\$ 27.50	25.00%	Council
<b>Sports ground seasonal use fee</b>							
Category 1 (Oval, netball courts x 2 & change rooms)	Per season	Taxable	\$ 8,487.60	\$ 8,487.60	\$ -	0.00%	Council
Category 2 (Oval, netball court x 1 & change rooms)	Per season	Taxable	\$ 6,790.30	\$ 6,790.30	\$ -	0.00%	Council
Category 3 (Oval, practice nets & change rooms)	Per season	Taxable	\$ 5,093.00	\$ 5,093.00	\$ -	0.00%	Council
Category 4 (Oval & change rooms)	Per season	Taxable	\$ 4,243.80	\$ 4,243.80	\$ -	0.00%	Council
Category 5 (Oval)	Per season	Taxable	\$ 849.20	\$ 849.20	\$ -	0.00%	Council
Category 6 (Regional Facility)	Per season	Taxable	At cost plus 25%				Council
Pre-season fee (Jan to Mar training, plus 25% of seasonal fee)	Per season	Taxable	At cost plus 25%				Council
Pre-season fee (Oct to Mar training, plus 50% of seasonal fee)	Per season	Taxable	At cost plus 50%				Council
Use of second ground for competition (plus 50% of seasonal fee)	Per season	Taxable	At cost plus 50%				Council



## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
Sportsgrounds							
All year round competition use (incur two seasonal charges)	Per season	Taxable	At cost x 2				Council
Recreation Facilities rent		Taxable	By Negotiation				Council
Warrnambool Stadium							
Player Fees							
School	Per player	Taxable	\$ 5.70	\$ 5.90	\$ 0.20	3.51%	Council
Casual Shot	Per player	Taxable	\$ 5.00	\$ 5.00	\$ -	0.00%	Council
Stadium Hire							
Court hire for licenced resident sports associations domestic competitions & training	Per hour	Taxable	\$ 40.00	\$ 41.00	\$ 1.00	2.50%	Council
Hourly rate with lights: commercial	Per hour	Taxable	\$ 350.00	\$ 360.00	\$ 10.00	2.86%	Council
Hourly rate with lights: community/school	Per hour	Taxable	\$ 250.00	\$ 255.00	\$ 5.00	2.00%	Council
School use between 9am - 3pm	Per booking	Taxable	\$ 950.00	\$ 980.00	\$ 30.00	3.16%	Council
Highball Court - up to 12 hours	Per booking	Taxable	\$ 500.00	\$ 515.00	\$ 15.00	3.00%	Council
Highball Court - with lights: commercial	Per hour	Taxable	\$ 80.00	\$ 81.00	\$ 1.00	1.25%	Council
Highball Court - with lights: community/school	Per hour	Taxable	\$ 60.00	\$ 61.00	\$ 1.00	1.67%	Council
Highball Court - School use between 9am - 3pm	Per booking	Taxable	\$ 350.00	\$ 360.00	\$ 10.00	2.86%	Council
Show Court - up to 12 hours	Per booking	Taxable	\$ 650.00	\$ 670.00	\$ 20.00	3.08%	Council
Show Court - with lights: commercial	Per hour	Taxable	\$ 80.00	\$ 81.00	\$ 1.00	1.25%	Council
Show Court - with lights: community/school	Per hour	Taxable	\$ 60.00	\$ 61.00	\$ 1.00	1.67%	Council
Show Court - School use between 9am - 3pm	Per booking	Taxable	\$ 350.00	\$ 360.00	\$ 10.00	2.86%	Council
Seahawks/Mermaids Home Games & Finals							
Both Teams	Per game	Taxable	\$ 680.00	\$ 680.00	\$ -	0.00%	Council
Single Team	Per game	Taxable	\$ 420.00	\$ 420.00	\$ -	0.00%	Council
Multi-Purpose Room							
Up to 12 hours (with other hires)	Per booking	Taxable	\$ 200.00	\$ 200.00	\$ -	0.00%	Council
Up to 12 hours (room only)	Per booking	Taxable	\$ 400.00	\$ 400.00	\$ -	0.00%	Council
Multi-purpose room - Per hour	Per hour	Taxable	\$ 60.00	\$ 60.00	\$ -	0.00%	Council
User groups up to 12 hours	Per booking	Taxable	\$ 150.00	\$ 150.00	\$ -	0.00%	Council
Meeting room up to 12 hours	Per booking	Taxable	\$ 65.00	\$ 68.00	\$ 3.00	4.62%	Council
Meeting room - Per hour	Per hour	Taxable	\$ 20.00	\$ 30.00	\$ 10.00	50.00%	Council
Facility Hire							
Kitchen facilities	Per booking	Taxable	\$ 180.00	\$ 190.00	\$ 10.00	5.56%	Council
User group sports hire up to 12 hours	Per booking	Taxable	\$ 1,250.00	\$ 1,290.00	\$ 40.00	3.20%	Council
3crt stadium Commercial users up to 12 hours	Per booking	Taxable	\$ 1,800.00	\$ 1,860.00	\$ 60.00	3.33%	Council
2crt NB stadium up to 12 hours	Per booking	Taxable	\$ 950.00	\$ 985.00	\$ 35.00	3.68%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Warrnambool Stadium</b>							
<b>Gymnastics</b>							
1 hour recreational class fee (per hour)	Per hour	Taxable	\$ 12.50	\$ 12.90	\$ 0.40	3.20%	Council
2 hour classes class fee (per hour)	Per hour	Taxable	\$ 12.50	\$ 12.90	\$ 0.40	3.20%	Council
3 hour class fee (per hour)	Per hour	Taxable	\$ 12.50	\$ 12.90	\$ 0.40	3.20%	Council
Above 3 hour class fee (per hour)	Per hour	Taxable	\$ 12.50	\$ 12.90	\$ 0.40	3.20%	Council
School gymnastics with instruction (per student)	Per student	Taxable	\$ 8.20	\$ 8.50	\$ 0.30	3.66%	Council
Small school group class fee (1hr)	Per booking	Taxable	\$ 100.00	\$ 103.50	\$ 3.50	3.50%	Council
Adult Group (per person)	Per person	Taxable	\$ 13.00	\$ 13.50	\$ 0.50	3.85%	Council
Gymnastics facility hire (per hr) for external gymnastics groups	Per hour	Taxable	\$ 100.00	\$ 110.00	\$ 10.00	10.00%	Council
Ed gym 1 hr class	Per booking	Taxable	\$ 11.00	\$ 11.50	\$ 0.50	4.55%	Council
School Holiday Program 2 hr class	Per class	Taxable	\$ 25.00	\$ 25.90	\$ 0.90	3.60%	Council
Birthday Party Program per child	Per child	Taxable	\$ 13.50	\$ 14.00	\$ 0.50	3.70%	Council
<b>Outside School Hours Care</b>							
Vacation care daily rate	Per day	Non-Taxable	\$ 85.00	\$ 88.00	\$ 3.00	3.53%	Council
After school care casual rate per session	Per session	Non-Taxable	\$ 30.00	\$ 31.10	\$ 1.10	3.67%	Council
After school care permanent rate per session	Per session	Non-Taxable	\$ 27.50	\$ 28.00	\$ 0.50	1.82%	Council
<b>Childrens Services</b>							
<b>Kindergartens</b>							
<b>Fees Per Term - 4 year old (15 hour per week)</b>							
Term 3 & 4	Per term	Non-Taxable	\$ 355.00	No fee charged for kinders due to Free Kinder announcement			Council
Term 1 & 2	Per term	Non-Taxable	\$ 365.00				Council
<b>Fees Per Term- 3 year old (5 hours per week)</b>							
Term 3 & 4	Per term	Non-Taxable	\$ 123.00	No fee charged for kinders due to Free Kinder announcement			Council
Term 1 & 2	Per term	Non-Taxable	\$ 365.00				Council
<b>Centre Based Care</b>							
<b>User Fees &amp; Charges</b>							
Daily fee - Jul to Dec	Per day	Non-Taxable	\$ 120.00	\$ 125.00	\$ 5.00	4.17%	Council
Daily fee - Jan to June	Per day	Non-Taxable	\$ 120.00	\$ 125.00	\$ 5.00	4.17%	Council
<b>Family Day Care</b>							
<b>User Fees &amp; Charges</b>							
8am to 6pm – per hour	Fees & charges set by Educators under National guidelines	Non-Taxable	Fees & charges set by Educators under National guidelines				Council
After hours – per hour							Council
Public holidays – per hour							Council
Breakfast							Council
Lunch							Council
Dinner							Council
Snacks							Council
Trips							Council
Parent Admin Levy - per child per week, capped at 2 children	Per child per week	Non-Taxable	\$ 10.10	\$ 10.20	\$ 0.10	0.99%	Council
Educator Levy - per hour	Per hour	Non-Taxable	\$ 1.10	\$ 1.20	\$ 0.10	9.09%	Council

## Fees and Charges

[illegible]

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Community Care (previously HACC)</b>							
<b>Social Support Group</b>							
CHSP Daily session fee – low	Per session	Non-Taxable	\$ 8.10	\$ 8.40	\$ 0.30	3.70%	Council
CHSP Daily session fee – medium	Per session	Non-Taxable	\$ 10.00	\$ 10.40	\$ 0.40	4.00%	Council
CHSP Daily session fee – high	Per session	Non-Taxable	\$ 40.70	\$ 42.10	\$ 1.40	3.44%	Council
CHSP In Venue Meal	Per meal	Non-Taxable	\$ 9.25	\$ 9.60	\$ 0.35	3.78%	Council
CHSP Café program	Per session	Non-Taxable	\$ 8.10	\$ 8.40	\$ 0.30	3.70%	Council
CHSP Financial Hardship Fee	Per Application	Taxable	\$ 3.00	\$ 3.10	\$ 0.10	3.33%	Council
HACC Daily session fee – low & medium	Per session	Non-Taxable	\$ 8.10	\$ 8.40	\$ 0.30	3.70%	Council
HACC Daily session fee – high & full cost participants (GST free)	Per session	Non-Taxable	\$ 40.70	\$ 42.10	\$ 1.40	3.44%	Council
HACC In Venue Meal	Per meal	Non-Taxable	\$ 9.25	\$ 9.60	\$ 0.35	3.78%	Council
HACC Café program	Per session	Non-Taxable	\$ 8.10	\$ 8.40	\$ 0.30	3.70%	Council
HACC Financial Hardship Fee	Per Application	Taxable	\$ 3.00	\$ 3.10	\$ 0.10	3.33%	Council
<b>Meals On Wheels</b>							
CHSP Meal 3 course	Per meal	Non-Taxable	\$ 12.30	\$ 12.70	\$ 0.40	3.25%	Council
HACC Meal 3 course	Per meal	Non-Taxable	\$ 12.30	\$ 12.70	\$ 0.40	3.25%	Council
CHSP Meal 2 course	Per meal	Non-Taxable	\$ 9.40	\$ 9.70	\$ 0.30	3.19%	Council
HACC Meal 2 course	Per meal	Non-Taxable	\$ 9.40	\$ 9.70	\$ 0.30	3.19%	Council
<b>Archie Graham</b>							
<b>User Fees &amp; Charges</b>							
Hydro pools casual admission	Per admission	Non-Taxable	\$ 10.10	\$ 10.50	\$ 0.40	3.96%	Council
Commercial pool use	Per use	Non-Taxable	\$ 101.75	\$ 105.30	\$ 3.55	3.49%	Council
Community pool use	Per use	Non-Taxable	\$ 71.20	\$ 73.70	\$ 2.50	3.51%	Council
Commercial rate per hour per room	Per hour per room	Non-Taxable	\$ 71.20	\$ 73.70	\$ 2.50	3.51%	Council
Regular Commercial Room Hire (with more than 10 bookings per year) per hour per room	Per hour per room	Non-Taxable	\$ 61.05	\$ 63.20	\$ 2.15	3.52%	Council
Casual community rate per hour per room	Per hour per room	Non-Taxable	\$ 38.65	\$ 40.00	\$ 1.35	3.49%	Council
Monthly and weekly regular community booking (with more than 10 bookings per year) under 20 people per hour per room	Per person	Non-Taxable	\$ 22.40	\$ 23.20	\$ 0.80	3.57%	Council
Community Computer Centre per 1 hour session	Per session	Non-Taxable	\$ 7.10	\$ 7.30	\$ 0.20	2.82%	Council
Group Fitness	Per session	Non-Taxable	\$ 7.10	\$ 7.30	\$ 0.20	2.82%	Council
Bike Hire Group Program	Per class	Non-Taxable	\$ 5.10	\$ 5.30	\$ 0.20	3.92%	Council
<b>Health</b>							
<b>Food</b>							
Class 1	Per application	Non-Taxable	498.50	\$ 515.90	\$ 17.40	3.49%	Council
Class 2 General - where not more than 5 full-time persons are employed	Per application	Non-Taxable	\$ 450.50	\$ 466.30	\$ 15.80	3.51%	Council
Class 2 - where more than five such full-time persons are employed, additional fee for each person in excess of five (total fee not to exceed \$1,500) (eg: supermarkets)	Per application	Non-Taxable	\$ 33.50	\$ 34.70	\$ 1.20	3.58%	Council
Class 2 - Canteens/sporting club kitchens	Per application	Non-Taxable	\$ 154.50	\$ 159.90	\$ 5.40	3.50%	Council
Class 3 General	Per application	Non-Taxable	\$ 172.50	\$ 178.50	\$ 6.00	3.48%	Council
Hairdressers, beauty salons (one off fee)	Per application	Non-Taxable	\$ 223.50	\$ 231.30	\$ -	0.00%	Council
Beauty premises & skin penetration establishments	Per application	Non-Taxable	\$ 158.50	\$ 164.00	\$ -	0.00%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
Health							
Onsite Wastewater Management Systems (OWMS)							
Note: The EPA's Environment Protection Regulations now sets the fees for OWMS							
Application to construct, install or alter OWMS [1]	Per application	Non-Taxable	\$ 734.67	\$ 760.40	\$ 25.73	3.50%	Statutory
Application for minor alteration to OWMS [2]	Per application	Non-Taxable	\$ 559.87	\$ 579.50	\$ 19.63	3.51%	Statutory
Transfer a permit [3]	Per application	Non-Taxable	\$ 149.25	\$ 154.50	\$ 5.25	3.52%	Statutory
Amend a permit [4]	Per application	Non-Taxable	\$ 156.01	\$ 161.50	\$ 5.49	3.52%	Statutory
Renew a permit [5]	Per application	Non-Taxable	\$ 124.90	\$ 129.30	\$ 4.40	3.52%	Statutory
Notes:							
[1] In addition to the initial fee, \$91 payable per hour of assessment (after exceeding initial 8.2 hours) up to a maximum of \$2,006							
[2] Consists only of the installation, replacement or relocation of the internal plumbing, fixtures or fittings of an OWMS							
[3] An OWMS application has been submitted but not yet installed, and the land is transferred							
[4] E.g. changing wastewater system type or plumber in the Application to Install							
[5] When the Permit to Install has expired - 2 years after it was issued							
Aquatic Facilities							
Annual registration fee - first pool	Per registration	Non-Taxable	\$ 300.00	\$ 310.50	\$ 10.50	3.50%	Council
Annual registration fee - subsequent pools	Per registration	Non-Taxable	\$ 50.00	\$ 51.80	\$ 1.80	3.60%	Council
Transfer fee	Per registration	Non-Taxable	50% of annual fee				Council
Pool sampling fee - first pool	Per sample	Non-Taxable	\$ 180.00	\$ 186.30	\$ 6.30	3.50%	Council
Pool sampling fee - subsequent pools	Per sample	Non-Taxable	\$ 100.00	\$ 103.50	\$ 3.50	3.50%	Council
New Registration Fees							
New premises pre-application fee and/or pre-registration inspection fee	Per registration	Non-Taxable	\$ 213.50	\$ 221.00	\$ 7.50	3.51%	Council
Notes:							
- Pro-rata fees apply for new registrations (quarterly)							
Transfer fees							
Inspection request fee prior to transfer – 5 business days	Per application	Non-Taxable	\$ 223.50	\$ 231.30	\$ 7.80	3.49%	Council
Inspection request fee prior to transfer – 10 business days	Per application	Non-Taxable	\$ 160.50	\$ 166.10	\$ 5.60	3.49%	Council
Transfer fee	Per application	Non-Taxable	50% of annual fee				Council
Accommodation							
Accommodation premises	Per application		\$ 249.00	\$ 257.70	\$ 8.70	3.49%	Council
Other fees							
Re-inspection fee and request for inspection fee	Per application		\$ 87.50	\$ 90.60	\$ 3.10	3.54%	Council
Late payment fee	Per application		50% of annual fee				Council
Septic tanks							
Septic tank applications	Per application		Set by EPA				Statutory
Septic tank alterations (changes to disposal field only)	Per application		Set by EPA				Statutory
Caravan Parks							
Caravan Parks (per site)	Per application		Set by State Government				Statutory
Pool sampling							
Optional fee for microbiological testing of potable water, swimming pools and spas	Per application		\$ 180.00	\$ 186.30	\$ 6.30	3.50%	Council
Subsequent pools	Per application		\$ 100.00	\$ 103.50	\$ 3.50	3.50%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Health</b>							
<b>Immunisation</b>							
<b>User Fees &amp; Charges</b>							
Application for immunisation records (search fee)	Per application	Non-Taxable	\$ 25.00	\$ 25.90	\$ 0.90	3.60%	Council
Influenza vaccine & administration (flu injection)	Per injection	Taxable	\$ 27.00	\$ 27.90	\$ 0.90	3.33%	Council
Assessment of overseas immunisation records (inclusion on to AIR)	Per child	Non-Taxable	\$ -	\$ 80.00	\$ 80.00	New	Council
<b>Local Laws</b>							
<b>User Fees &amp; Charges</b>							
Derelict vehicle release	Per vehicle	Non-Taxable	\$ 415.00	\$ 430.00	\$ 15.00	3.61%	Council
Tables and chairs	Per table	Non-Taxable	\$ 185.00	\$ 185.00	\$ -	0.00%	Council
Goods on footpath	Per item	Non-Taxable	\$ 220.00	\$ 227.70	\$ 7.70	3.50%	Council
A/Frames permit	Per frame	Non-Taxable	\$ 153.00	\$ 158.40	\$ 5.40	3.53%	Council
Itinerant trading annual permit	Per application	Non-Taxable	\$ 600.00	\$ 621.00	\$ 21.00	3.50%	Council
Itinerant trading 6 monthly permit	Per application	Non-Taxable	\$ 350.00	\$ 362.30	\$ 12.30	3.51%	Council
Itinerant trading weekend permit	Per application	Non-Taxable	\$ 125.00	\$ 129.40	\$ 4.40	3.52%	Council
Itinerant trading organiser permit (markets and festivals)	Per application	Non-Taxable	\$ 1,500.00	\$ 1,552.50	\$ 52.50	3.50%	Council
Impounded trolley release fee	Per trolley	Non-Taxable	\$ 120.00	\$ 124.20	\$ 4.20	3.50%	Council
Permit to burn	Per permit	Non-Taxable	\$ 120.00	\$ 124.20	\$ 4.20	3.50%	Council
Horses on beach trainer permit	Per permit	Non-Taxable	\$ 255.00	\$ 265.00	\$ 10.00	3.92%	Council
Horses on beach daily access fee	Per horse	Non-Taxable	\$ 3.50	\$ 3.50	\$ -	0.00%	Council
Horses on beach swim access fee	Per horse	Non-Taxable	\$ 2.00	\$ 2.00	\$ -	0.00%	Council
Hire of cat cage	Per cage	Non-Taxable	\$ 30.00	\$ 30.00	\$ -	0.00%	Council
Hire Citronella Collar per week	Per item	Non-Taxable	\$ 25.00	\$ 25.00	\$ -	0.00%	Council
Hire Bark inhibitor per week	Per item	Non-Taxable	\$ 25.00	\$ 25.00	\$ -	0.00%	Council
Hire Bark counter per week	Per item	Non-Taxable	\$ 25.00	\$ 25.00	\$ -	0.00%	Council
Block slashing prior to declared fire season	Per job	Non-Taxable	\$ 160.00	\$ 165.60	\$ 5.60	3.50%	Council
Skip bin permit	Per permit	Non-Taxable	\$ 20.00	\$ 20.00	\$ -	0.00%	Council
<b>Parking Fees and Fines</b>							
On-Street and Off Street							
1st hour off street parking (excluding Coles & Target carparks) in zones 1P & 2P	Per hour	Taxable	No charge				Council
All parking zones 1P 2P 4P	Per hour	Taxable	\$ 2.00	\$ 2.00	\$ -	0.00%	Non-statutory
All Day	Per day	Taxable	\$ 4.00	\$ 4.00	\$ -	0.00%	Non-statutory
Disabled Parking	Per day	Taxable	No charge				Council
Reserved bay permit in CBD per day	Per day	Taxable	\$ 15.00	\$ 15.00	\$ -	0.00%	Council
<b>Credit Surcharge on Smart Meters</b>							
Credit Surcharge on Smart Meters	Per transaction	Taxable	\$ 0.24	\$ 0.20	\$ (0.04)	-16.67%	Council
<b>Parking Permits - Disabled and Returned Service</b>							
Replacement	Per permit	Non-Taxable	No charge				Council
New	Per permit	Non-Taxable	No charge				Council
Resident Parking permit	Per permit per annum	Non-Taxable	\$ 15.00	\$ 15.00	\$ -	0.00%	Council
<b>Car parking Fines</b>							
Car parking fines set by Council	Per fine	Non-Taxable	\$ 80.00	\$ 80.00	\$ -	0.00%	Non-statutory

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Local Laws</b>							
<b>Animal Registrations</b>							
Unsterilised dog	Per dog	Non-Taxable	\$ 220.00	\$ 220.00	\$ -	0.00%	Council
Sterilised dog	Per dog	Non-Taxable	\$ 72.00	\$ 72.00	\$ -	0.00%	Council
Unsterilised dog (pensioner)	Per dog	Non-Taxable	\$ 110.00	\$ 110.00	\$ -	0.00%	Council
Sterilised dog (pensioner)	Per dog	Non-Taxable	\$ 36.00	\$ 36.00	\$ -	0.00%	Council
Dog over 10 years old	Per dog	Non-Taxable	\$ 72.00	\$ 72.00	\$ -	0.00%	Council
Dog over 10 years old (pensioner)	Per dog	Non-Taxable	\$ 36.00	\$ 36.00	\$ -	0.00%	Council
Dog kept for working with Livestock (rural)	Per dog	Non-Taxable	\$ 72.00	\$ 72.00	\$ -	0.00%	Council
Dog kept for working with Livestock (rural) (pensioner)	Per dog	Non-Taxable	\$ 36.00	\$ 36.00	\$ -	0.00%	Council
Dog registration at pound release	Per dog	Non-Taxable	\$ 36.00	\$ 36.00	\$ -	0.00%	Council
Declared Dangerous or Restricted Breed	Per dog	Non-Taxable	\$ 330.00	\$ 330.00	\$ -	0.00%	Council
Unsterilised cat	Per cat	Non-Taxable	\$ 220.00	\$ 220.00	\$ -	0.00%	Council
Sterilised cat	Per cat	Non-Taxable	\$ 72.00	\$ 72.00	\$ -	0.00%	Council
Cat registration at pound release	Per cat	Non-Taxable	\$ 36.00	\$ 36.00	\$ -	0.00%	Council
Unsterilised cat (pensioner)	Per cat	Non-Taxable	\$ 110.00	\$ 110.00	\$ -	0.00%	Council
Sterilised cat (pensioner)	Per cat	Non-Taxable	\$ 36.00	\$ 36.00	\$ -	0.00%	Council
Permit to house a third dog / cat	Per cat	Non-Taxable	\$ 100.00	\$ 100.00	\$ -	0.00%	Council
Replacement registration tag	Per tag	Non-Taxable	\$ 20.00	\$ 20.00	\$ -	0.00%	Council
Registered Foster Carer	Per registration	Non-Taxable	\$ 20.00	\$ 20.00	\$ -	0.00%	Council
Foster Care Dog / Cat Fee	Per animal	Non-Taxable	\$ 8.00	\$ 8.00	\$ -	0.00%	Council
Grazing permit	Per permit	Non-Taxable	\$ 200.00	\$ 200.00	\$ -	0.00%	Council
Registered animal businesses	Per businesses	Non-Taxable	\$ 205.00	\$ 205.00	\$ -	0.00%	Council
Impounded animal release fee: Cat	Per Cat	Non-Taxable	\$ 160.00	\$ 165.60	\$ 5.60	3.50%	Council
Impounded animal release fee: Dog	Per Dog	Non-Taxable	\$ 160.00	\$ 165.60	\$ 5.60	3.50%	Council
Notes:							
- Animal registration fees apply from 1 April 2023							
- Pro-rata fees – 50% of pet registration fees apply after 1 November							
- Deceased animals – 50% refund of fees available/claimed up to 1 November of current registration period							
<b>Short stay accommodation</b>							
Short Stay Accommodation	Per Dwelling	Non-Taxable	\$ -	\$ 400.00	\$ 400.00	NEW	Council
<b>Flagstaff Hill</b>							
<b>Admission Fees</b>							
Adults	Per admission	Taxable	\$ 19.00	\$ 19.70	\$ 0.70	3.68%	Council
Concession	Per admission	Taxable	\$ 15.00	\$ 15.50	\$ 0.50	3.33%	Council
Child	Per admission	Taxable	\$ 9.00	\$ 9.30	\$ 0.30	3.33%	Council
Family	Per admission	Taxable	\$ 49.50	\$ 51.20	\$ 1.70	3.43%	Council
Member School Education visits	Per admission	Taxable	\$ 4.50	\$ 4.70	\$ 0.20	4.44%	Council
Additional Education Sessions	Per admission	Taxable	\$ 4.00	\$ 4.10	\$ 0.10	2.50%	Council
<b>Sound &amp; Light Show Admissions</b>							
Adults	Per admission	Taxable	\$ 31.00	\$ 32.10	\$ 1.10	3.55%	Council
Concession	Per admission	Taxable	\$ 28.00	\$ 29.00	\$ 1.00	3.57%	Council
Child	Per admission	Taxable	\$ 17.00	\$ 17.60	\$ 0.60	3.53%	Council
Family (2A + 2C)	Per admission	Taxable	\$ 79.00	\$ 81.80	\$ 2.80	3.54%	Council
Additional Child	Per admission	Taxable	\$ 12.00	\$ 12.40	\$ 0.40	3.33%	Council
<b>Flagstaff Hill Memberships</b>							
Individual	Per membership	Taxable	\$ 42.00	\$ 43.50	\$ 1.50	3.57%	Council
Grandparents (2A + Children)	Per membership	Taxable	\$ 75.00	\$ 77.60	\$ 2.60	3.47%	Council
Family (2A + Children)	Per membership	Taxable	\$ 95.00	\$ 98.30	\$ 3.30	3.47%	Council
Full Family (2G + 2A + Children)	Per membership	Taxable	\$ 120.00	\$ 124.20	\$ 4.20	3.50%	Council



## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Flagstaff Hill</b>							
<b>School Memberships</b>							
Enrolment of 0-50 students	Per membership	Taxable	\$ 60.00	\$ 62.10	\$ 2.10	3.50%	Council
Enrolment of 51-100 students	Per membership	Taxable	\$ 75.00	\$ 77.60	\$ 2.60	3.47%	Council
Enrolment of 101-250 students	Per membership	Taxable	\$ 95.00	\$ 98.30	\$ 3.30	3.47%	Council
Enrolment of 251-500 students	Per membership	Taxable	\$ 130.00	\$ 134.60	\$ 4.60	3.54%	Council
Enrolment of 500 students or more	Per membership	Taxable	\$ 155.00	\$ 160.40	\$ 5.40	3.48%	Council
<b>Weddings and Functions</b>							
Flagstaff – Ceremony Only	Per ceremony	Taxable	\$ 900.00	\$ 931.50	\$ 31.50	3.50%	Council
Flagstaff – Marquee	Per marquee	Taxable	\$ 2,500.00	\$ 2,587.50	\$ 87.50	3.50%	Council
Mission to Seaman's Church	Per event	Taxable	\$ 650.00	\$ 672.80	\$ 22.80	3.51%	Council
The Wharf in front of the Steam Packet Inn	Per event	Taxable	\$ 650.00	\$ 672.80	\$ 22.80	3.51%	Council
The Village Green	Per event	Taxable	\$ 650.00	\$ 672.80	\$ 22.80	3.51%	Council
The Sailmaker's Loft	Per event	Taxable	\$ 950.00	\$ 983.30	\$ 33.30	3.51%	Council
Wharf Theatre	Per event	Taxable	\$ 1,100.00	\$ 1,138.50	\$ 38.50	3.50%	Council
Hire of the Steam Packet Inn Venue Only	Per event	Taxable	\$ 500.00	\$ 517.50	\$ 17.50	3.50%	Council
Hire of the Steam Packet Inn (Hourly Rate)	Per hour	Taxable	\$ 150.00	\$ 155.30	\$ 5.30	3.53%	Council
Wedding Photo's in the Village (Hourly Rate)	Per hour	Taxable	\$ 150.00	\$ 155.30	\$ 5.30	3.53%	Council
<b>Visitor Services</b>							
Display of brochures and access to visitor	Fee for service	Taxable	Fee for service relates to Great Ocean Road Tourism Marketing Prospectus				
City Highlights 1 Hour Tour	Per tour	Taxable	\$ 95.00	\$ 98.30	\$ 3.30	3.47%	Council
<i>Note: Flagstaff Hill Maritime Village and Visitor Services fees will apply from 1 April 2023 in accordance with Tourism Industry Standards</i>							
<b>Lighthouse Lodge</b>							
Exclusive Use Rate (1-4 guests) – Normal	Per night	Taxable	\$ 285.00	\$ 295.00	\$ 10.00	3.51%	Council
Exclusive Use Rate (1-4 guests) - Peak	Per night	Taxable	\$ 350.00	\$ 362.30	\$ 12.30	3.51%	Council
Exclusive Use Rate (5-6 guests) – Normal	Per night	Taxable	\$ 375.00	\$ 388.10	\$ 13.10	3.49%	Council
Exclusive Use Rate (5-6 guests) - Peak	Per night	Taxable	\$ 425.00	\$ 439.90	\$ 14.90	3.51%	Council
<b>'Meet a Maremma' tours</b>							
<b>TOUR FEES (INDIVIDUALS)</b>							
Adults	Per admission	Taxable	20.00	\$ 20.70	\$ 0.70	3.50%	Council
Concession	Per admission	Taxable	\$ 15.00	\$ 15.50	\$ 0.50	3.33%	Council
Child (5-12 years)	Per admission	Taxable	\$ 8.00	\$ 8.30	\$ 0.30	3.75%	Council
Family (2 Adult, 2 Child)	Per admission	Taxable	\$ 45.00	\$ 46.60	\$ 1.60	3.56%	Council
Student	Per admission	Taxable	\$ 15.00	\$ 15.50	\$ 0.50	3.33%	Council
Under 5 (free of charge)	Per admission	Taxable	No charge				Council
<b>SCHOOL GROUPS (Prep to Year 12):</b>							
Minimum cost - Up to 18 students	per group	taxable	\$ 165.00	\$ 170.80	\$ 5.80	3.52%	Council
19-30 students (\$9.49/head for first 18 participants, then \$9.10/head for the each additional participant up to 30)	per student	taxable	\$ 8.80	\$ 9.10	\$ 0.30	3.41%	Council
31-60 students (group fee - \$9.34/head for the first 30 participants)	Per group	taxable	\$ 270.60	\$ 280.10	\$ 9.50	3.51%	Council
31-60 students (\$9.34/head for the first 30 participants, then \$5.70/head for each additional participant up to 60)	per student	taxable	\$ 5.50	\$ 5.70	\$ 0.20	3.64%	Council
<i>Includes staff F.O.C if applicable (teachers, supervisors etc)</i>							

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>'Meet a Maremma' tours</b>							
<b>ADULT GROUPS:</b>							
Minimum cost - Up to 8 participants	per group	taxable	\$ 165.00	\$ 170.80	\$ 5.80	3.52%	Council
9-15 participants (\$21.35/head for first 8 participants, then \$20.50/head for the each additional participant up to 15)	per participant	taxable	\$ 19.80	\$ 20.50	\$ 0.70	3.54%	Council
16-30 participants (group fee - \$20.95/head for the first 15 participants)	Per group	taxable	\$ 303.60	\$ 314.20	\$ 10.60	3.49%	Council
16-30 participants (\$20.95/head for the first 15 participants, then \$17.10/head for each additional participant up to 30)	per participant	taxable	\$ 16.50	\$ 17.10	\$ 0.60	3.64%	Council
31-60 participants (group fee - \$19.015/head for the first 30 participants)	Per group	taxable	\$ 551.10	\$ 570.40	\$ 19.30	3.50%	Council
31-60 participants (\$19.015/head for the first 30 participants, then \$10.20/head for each additional participant up to 60)	per participant	taxable	\$ 9.90	\$ 10.20	\$ 0.30	3.03%	Council
<i>Includes 2 staff F.O.C if applicable (tour leader, bus driver etc)</i>							
<b>CONCESSION GROUPS:</b>							
Minimum cost - Up to 10 participants	per group	taxable	\$ 165.00	\$ 170.80	\$ 5.80	3.52%	Council
11-20 participants (\$17.08/head for first 10 participants, then \$13.70/head for the each additional participant up to 20)	per participant	taxable	\$ 13.20	\$ 13.70	\$ 0.50	3.79%	Council
21-30 participants (group fee - \$15.37/head for first 20 participants)	Per group	taxable	\$ 297.00	\$ 307.40	\$ 10.40	3.50%	Council
21-30 participants (\$15.37/head for first 20 participants, then \$11.40/head for the each additional participant up to 30)	per participant	taxable	\$ 11.00	\$ 11.40	\$ 0.40	3.64%	Council
31-60 participants (group fee - \$14.04/head for first 30 participants)	Per group	taxable	\$ 407.00	\$ 421.20	\$ 14.20	3.49%	Council
31-60 participants (\$14.04/head for first 30 participants, then \$8.00/head for the each additional participant up to 60)	per participant	taxable	\$ 7.70	\$ 8.00	\$ 0.30	3.90%	Council
<i>Includes 2 staff F.O.C if applicable (tour leader, bus driver etc)</i>							
<b>PAYMENT PROCESS:</b>							
All group bookings will require the completion of Name and Address Register Form for Warrnambool City Council for invoicing. This form will be provided in your booking confirmation email.							
<b>IMPORTANT INFORMATION:</b>							
The maximum number of participants is 30 for the Penguin Protectors Warrnambool Experience at Stingray Bay. Groups of up to 60 will be accommodated for by running two back-to-back sessions.							
For in-house presentations, the limit of 30 participants per session does not apply. If your group is larger than 60, please let us know in your enquiry email; we will do our best to accommodate your needs. Travel is included for locations within the Warrnambool 3280 postcode. Fees apply for locations outside of this area, up to 20km from the Warrnambool Town Centre. Please contact us for more information. Please note in-house presentations do not include transport of a Maremma to your location for group photos with the dog.							

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Holiday parks</b>							
<b>Surfside &amp; Shipwreck Holiday Parks</b>							
Sites Powered : Peak Season - Daily powered	Per site	Taxable	\$ 66.00	\$ 78.00	\$ 2.30	3.48%	Council
Sites Powered : Peak Season - Night two person	Per site	Taxable	\$ 66.00	\$ 78.00	\$ 12.00	18.18%	Council
Sites Powered : Peak Season - Night single	Per site	Taxable	\$ 56.00	\$ 66.00	\$ 10.00	17.86%	Council
Sites Powered: High Season - Daily powered	Per site	Taxable	\$ 56.00	\$ 66.00	\$ 10.00	17.86%	Council
Sites Powered: High Season - Night two person	Per site	Taxable	\$ 45.00	\$ 53.00	\$ 8.00	17.78%	Council
Sites Powered: High Season - Night single	Per site	Taxable	\$ 36.00	\$ 42.00	\$ 6.00	16.67%	Council
Sites Powered: Low Season - Daily powered	Per site	Taxable	\$ 50.00	\$ 59.00	\$ 9.00	18.00%	Council
Sites Powered: Low Season - Night two person	Per site	Taxable	\$ 40.00	\$ 47.00	\$ 7.00	17.50%	Council
Sites Powered: Low Season - Night single	Per site	Taxable	\$ 34.00	\$ 40.00	\$ 6.00	17.65%	Council
<b>Surfside &amp; Shipwreck Holiday Parks</b>							
Sites Unpowered : Peak Season - Daily family unpowered	Per site	Taxable	\$ 56.00	\$ 66.00	\$ 10.00	17.86%	Council
Sites Unpowered : Peak Season - Night two person	Per site	Taxable	\$ 56.00	\$ 66.00	\$ 10.00	17.86%	Council
Sites Unpowered : Peak Season - Night single	Per site	Taxable	\$ 46.00	\$ 54.00	\$ 8.00	17.39%	Council
Sites Unpowered: High Season - Daily family	Per site	Taxable	\$ 45.00	\$ 53.00	\$ 8.00	17.78%	Council
Sites Unpowered: High Season - Night two person	Per site	Taxable	\$ 39.00	\$ 46.00	\$ 7.00	17.95%	Council
Sites Unpowered: High Season - Night single	Per site	Taxable	\$ 30.00	\$ 38.00	\$ 8.00	26.67%	Council
Sites Unpowered: Low Season - Night family	Per site	Taxable	\$ 40.00	\$ 47.00	\$ 7.00	17.50%	Council
Sites Unpowered: Low Season - Night two person	Per site	Taxable	\$ 35.00	\$ 41.00	\$ 6.00	17.14%	Council
Sites Unpowered: Low Season - Night single	Per site	Taxable	\$ 29.00	\$ 35.00	\$ 6.00	20.69%	Council
<b>Surfside Cabins</b>							
Beach Chalet: Peak Season - Daily	Per chalet	Taxable	\$ 275.00	\$ 300.00	\$ 25.00	9.09%	Council
Beach Chalet: Peak Season - Weekly	Per chalet	Taxable	\$ 1,925.00	\$ 2,065.00	\$ 140.00	7.27%	Council
Beach Chalet: High Season - Daily	Per chalet	Taxable	\$ 225.00	\$ 240.00	\$ 15.00	6.67%	Council
Beach Chalet: High Season - Weekly	Per chalet	Taxable	\$ 1,575.00	\$ 1,680.00	\$ 105.00	6.67%	Council
Beach Chalet: Low Season - Daily	Per chalet	Taxable	\$ 200.00	\$ 215.00	\$ 15.00	7.50%	Council
Beach Chalet: Low Season - Weekly	Per chalet	Taxable	\$ 1,400.00	\$ 1,505.00	\$ 105.00	7.50%	Council
Cedar Cabins: Peak Season - Daily	Per cabin	Taxable	\$ 205.00	\$ 225.00	\$ 20.00	9.76%	Council
Cedar Cabins: Peak Season - Weekly	Per cabin	Taxable	\$ 1,435.00	\$ 1,575.00	\$ 140.00	9.76%	Council
Cedar Cabins: High Season - Daily	Per cabin	Taxable	\$ 170.00	\$ 185.00	\$ 15.00	8.82%	Council
Cedar Cabins: High Season - Weekly	Per cabin	Taxable	\$ 1,190.00	\$ 1,295.00	\$ 105.00	8.82%	Council
Cedar Cabins: Low Season - Daily	Per cabin	Taxable	\$ 150.00	\$ 165.00	\$ 15.00	10.00%	Council
Cedar Cabins: Low Season - Weekly	Per cabin	Taxable	\$ 1,050.00	\$ 1,155.00	\$ 105.00	10.00%	Council
Mariner cottages: Peak Season - Daily	Per cottage	Taxable	\$ 190.00	\$ 210.00	\$ 20.00	10.53%	Council
Mariner cottages: Peak Season - Weekly	Per cottage	Taxable	\$ 1,330.00	\$ 1,470.00	\$ 140.00	10.53%	Council
Mariner cottages: High Season - Daily	Per cottage	Taxable	\$ 155.00	\$ 170.00	\$ 15.00	9.68%	Council
Mariner cottages: High Season - Weekly	Per cottage	Taxable	\$ 1,085.00	\$ 1,190.00	\$ 105.00	9.68%	Council
Mariner cottages: Low Season - Daily	Per cottage	Taxable	\$ 135.00	\$ 150.00	\$ 15.00	11.11%	Council
Mariner cottages: Low Season - Weekly	Per cottage	Taxable	\$ 945.00	\$ 1,050.00	\$ 105.00	11.11%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Holiday parks</b>							
<b>Lighthouse Lodge</b>							
Exclusive Use Rate (1-4 guests) – Normal	Per night	Taxable	\$ 285.00	\$ 295.00	\$ 10.00	3.51%	Council
Exclusive Use Rate (1-4 guests) - Peak	Per night	Taxable	\$ 350.00	\$ 362.30	\$ 12.30	3.51%	Council
Exclusive Use Rate (5-6 guests) – Normal	Per night	Taxable	\$ 375.00	\$ 388.10	\$ 13.10	3.49%	Council
Exclusive Use Rate (5-6 guests) - Peak	Per night	Taxable	\$ 425.00	\$ 439.90	\$ 14.90	3.51%	Council
<b>Waste Management</b>							
<b>User Fees &amp; Charges</b>							
FOGO Compostable Liners (roll of 150)	Per roll	Taxable	\$ 12.00	\$ 12.40	\$ 0.40	3.33%	Council
Bin springs	Per springs	Taxable	\$ 10.00	\$ 10.40	\$ 0.40	4.00%	Council
Bin latches	Per latch	Taxable	\$ 5.00	\$ 5.20	\$ 0.20	4.00%	Council
240L landfill bin	Per bin	Taxable	\$ 99.00	\$ 102.50	\$ 3.50	3.54%	Council
<b>Planning</b>							
<b>Statutory Planning Fees</b>							
All fees are set by the State Government of Victoria in accordance with the Planning and Environment (Fees) Regulation 2016 and the Subdivision (Fees) Regulation 2016, and are subject to change. Statutory planning fees are GST Free unless specified.							
<b>Non-statutory Planning Fees</b>							
Request to amend permit or endorsed plans under the provisions of Secondary Consent within condition of permit	Per permit	Taxable	\$ 216.20	\$ 223.80	\$ 7.60	3.52%	Council
Extension of time for Planning Permits:							Council
- First extension	Per application	Taxable	\$ 111.70	\$ 115.60	\$ 3.90	3.49%	Council
- Second extension	Per application	Taxable	\$ 310.00	\$ 320.90	\$ 10.90	3.52%	Council
- Additional extensions	Per application	Taxable	\$ 420.40	\$ 435.10	\$ 14.70	3.50%	Council
Approval of Development Plans to the satisfaction of the Responsible Authority	Per application	Taxable	\$ 730.30	\$ 755.90	\$ 25.60	3.51%	Council
Approval of amendments to Development Plans to the satisfaction of the Responsible Authority	Per application	Taxable	\$ 730.30	\$ 755.90	\$ 25.60	3.51%	Council
Approval of 173 Agreements - plus cost of legal advice if required	Per application	Taxable	\$ 180.10	\$ 186.40	\$ 6.30	3.50%	Council
Review of compliance of Section 173 Agreements - (plus cost of legal advice if required)	Per application	Taxable	\$ 180.10	\$ 186.40	\$ 6.30	3.50%	Council
Liquor License requests	Per License	Taxable	\$ 168.10	\$ 174.00	\$ 5.90	3.51%	Council
Notification of Planning Applications or Planning Scheme Amendments:							
- Up to 10 letters/notices	Per letter/notice up to 10	Taxable	\$ 120.10	\$ 124.30	\$ 4.20	3.50%	Council
- Additional letters/notices	Per letter/notice	Taxable	\$ 5.80	\$ 6.00	\$ 0.20	3.45%	Council
Property Inquiry relating to planning history	Per inquiry	Taxable	\$ 84.10	\$ 87.00	\$ 2.90	3.45%	Council
Planning written advice	Per inquiry	Taxable	\$ -	\$ 69.80	\$ 69.80	NEW	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Building</b>							
<b>Statutory Building Fees</b>							
All fees are set by the State Government of Victoria in accordance with the Building Regulations 2018 and are subject to change. Statutory building fees are GST Free unless specified.							
<b>Non Statutory Building Fees</b>							
Note: Additional statutory State Government charges and conditions are relevant to all Building Applications.							
Class: 1B & 2-9 Residential and commercial works other than Class 1A	Value >\$23,500	Taxable	4 (Value ÷ 1300 + √Value)				
	Minimum Fee:	Taxable	\$ 955.10	\$ 988.50	\$ 33.40	3.50%	Council
New dwellings including single detached houses or attached multi unit developments	Up to \$300,000	Taxable	\$ 2,530.00	\$ 2,618.60	\$ 88.60	3.50%	Council
	\$300,001-\$500,000	Taxable	\$ 4,235.00	\$ 4,383.20	\$ 148.20	3.50%	Council
	\$500,001+	Taxable	Price on Application (POA)				Council
Extensions and/or alterations (including demolitions) to dwellings	Up to \$10,000	Taxable	\$ 715.30	\$ 740.30	\$ 25.00	3.50%	Council
	\$10,001-\$50,000	Taxable	\$ 1,214.90	\$ 1,257.40	\$ 42.50	3.50%	Council
	\$50,001-\$150,000	Taxable	\$ 2,268.00	\$ 2,347.40	\$ 79.40	3.50%	Council
	\$150,001+	Taxable	Price on Application (POA)				Council
Minor works - Garages/sheds, carports, swimming pools, fences, retaining walls etc.	Up to \$10,000	Taxable	\$ 533.20	\$ 551.90	\$ 18.70	3.51%	Council
	\$10,001-\$20,000	Taxable	\$ 715.30	\$ 740.30	\$ 25.00	3.50%	Council
	\$20,001-\$50,000	Taxable	\$ 947.30	\$ 980.50	\$ 33.20	3.50%	Council
	\$50,001-\$100,000	Taxable	\$ 1,332.90	\$ 1,379.60	\$ 46.70	3.50%	Council
	>\$100,001+	Taxable	Price on Application (POA)				Council
Any additional inspection	Domestic	Taxable	\$ 204.60	\$ 211.80	\$ 7.20	3.52%	Council
	Commercial	Taxable	\$ 276.80	\$ 286.50	\$ 9.70	3.50%	Council
Amendment and/or extension of building permits;	Domestic	Taxable	\$ 204.60	\$ 211.80	\$ 7.20	3.52%	Council
	Commercial	Taxable	\$ 276.80	\$ 286.50	\$ 9.70	3.50%	Council
Amendment of approved plans	Domestic	Taxable	\$ 204.60	\$ 211.80	\$ 7.20	3.52%	Council
	Commercial	Taxable	\$ 276.80	\$ 286.50	\$ 9.70	3.50%	Council
<b>Additional Building Fees</b>							
Administration of Building Notice	Per notice	Taxable	\$ 720.80	\$ 746.00	\$ 25.20	3.50%	Council
Administration of Building Order	Per order	Taxable	\$ 480.50	\$ 497.30	\$ 16.80	3.50%	Council
Temporary Structure Siting Approval	Per siting	Taxable	\$ 480.50	\$ 497.30	\$ 16.80	3.50%	Council
Occupancy Permit for Places of Public Entertainment (POPE)	Per permit	Taxable	\$ 600.60	\$ 621.60	\$ 21.00	3.50%	Council
Provide copy of Building Permit or Occupancy Permit (with owners consent)	Per permit	Taxable	\$ 84.70	\$ 87.70	\$ 3.00	3.54%	Council
Provide copy of Building Permit including plans – Domestic (with owners consent)	Per permit	Taxable	\$ 147.60	\$ 152.80	\$ 5.20	3.52%	Council
Provide copy of Building Permit including plans – Commercial (with owners consent)	Per permit	Taxable	\$ 337.70	\$ 349.50	\$ 11.80	3.49%	Council
Essential Safety Measure Assessment - minimum fee	Per assessment	Taxable	\$ 660.70	\$ 683.80	\$ 23.10	3.50%	Council

## Warrnambool City Council

## Budget 2023/24

## Fees and Charges

Fee/Charge Description	Unit	GST Status	2022-23 Fee Inc GST	2023-24 Fee Inc GST	Fee Increase / Decrease \$	Annual % Change	Basis of Fee
<b>Library</b>							
<b>Photocopying and printing</b>							
B&W A4	per page	Taxable	\$ 0.20	\$ 0.20	\$ -	0.00%	Council
B&W A3	per page	Taxable	\$ 0.40	\$ 0.40	\$ -	0.00%	Council
Colour A4	per page	Taxable	\$ 0.60	\$ 0.60	\$ -	0.00%	Council
Colour A3	per page	Taxable	\$ 1.20	\$ 1.20	\$ -	0.00%	Council
Inter library loan - plus cost to Council from pr	per item	Taxable	\$ 3.00	P.O.A			Council
Debt recovery - plus cost of item	per account	Taxable	\$ 15.00	\$ 15.50	\$ 0.50	3.33%	Council
Merchandise	per item	Taxable	P.O.A	P.O.A			Council
Withdrawn item	per item	Taxable	P.O.A	P.O.A			Council
Replacement library card	per card	Taxable	\$ 2.00	\$ 2.00	\$ -	0.00%	Council
Sales of Australian Standard (student only)			\$ -	P.O.A		NEW	Council
Meeting room hire (commercial) Half day (4 hours)			\$ -	\$ 200.00	\$ 200.00	NEW	Council
Meeting room hire (commercial) Full day			\$ -	\$ 350.00	\$ 350.00	NEW	Council
Library hire (Commercial or private) After hours			\$ -	\$ 500.00	\$ 500.00	NEW	Council
Library hire (Commercial or private) after hours staffing per person/per hour			\$ -	\$ 50.00	\$ 50.00	NEW	Council
Tech Lab consumables	per item	Taxable	P.O.A	P.O.A		NEW	Council
<b>Hall Hire</b>							
Community not-for-profit	per hour (min 2 hrs)	Taxable	\$ 10.00	\$ 10.00	\$ -	0.00%	Council
Community not-for-profit - full day	8 hours	Taxable	\$ 60.00	\$ 60.00	\$ -	0.00%	Council
Community not for profit if facility is used for fund raising or where admission is charged	8 hours	Taxable	\$ 100.00	\$ 100.00	\$ -	0.00%	Council
Commercial	per hour (min 2 hrs)	Taxable	\$ 40.00	\$ 40.00	\$ -	0.00%	Council
Commercial - full day	8 hours	Taxable	\$ 200.00	\$ 200.00	\$ -	0.00%	Council
Bond - high risk	Per Booking	Non-Taxable	\$ 1,000.00	\$ 1,000.00	\$ -	0.00%	Council
Bond - medium risk	Per Booking	Non-Taxable	\$ 500.00	\$ 500.00	\$ -	0.00%	Council
Bond - low risk	Per Booking	Non-Taxable	\$ 250.00	\$ 250.00	\$ -	0.00%	Council
Bond - key	Per Booking	Non-Taxable	\$ 20.00	\$ 20.00	\$ -	0.00%	Council

Submission	Council response
<p><b>Footpaths</b></p> <p>Please use some of the budgeted money to create either a foot path or terrain like the rail trail along McMeekin Rd from the traffic lights down to meet up with Merrivale Dr around the dangerous corner.</p> <p>The Merrivale community would really appreciate it a lot, especially me, since I like to walk my son in his pram around that way home and only way to at the moment is in the bike lane.</p>	<p>Council's Principal Pedestrian Network (PPN), identified the stretch between McMeekin Road traffic lights and Merrivale Drive as a priority area that is currently missing a footpath.</p> <p>The PPN is a strategic document used to guide possible future footpath and infrastructure improvements that support increased levels of walking.</p> <p>The PPN identifies 16 high priority required footpaths, including along McMeekin Road, which Council will look to deliver over the life of the strategy within available resources.</p>
<p><b>More roads and paths, cut spending on cultural and economic services</b></p> <p>It's alarming to see so many aspects of the council budget in Deficit.</p> <p>In the current financial climate I would like to see the budget increased to areas such as footpaths, roads, waste collection (the essential council services) and the budget decreased on our biggest services which continue to lose money year after year such as Saleyards, Art Gallery, Flagstaff Hill etc.</p> <p>I believe these services can be supported by the private sector and council funds better used.</p>	<p>Local Government exists to provide a range of services to the community. Along with built infrastructure such as footpaths, roads and waste management, Council provides economic, cultural and recreational services – typically in the absence of a private provider.</p> <p>Government services in general do not have profit-making as a primary focus or an outcome. They are funded through a subsidy provided by taxes, including rates.</p> <p>In November 2021 Council made a decision to close the South-West Victorian Livestock Exchange in Caramut Road.</p>
<p><b>Accessible infrastructure</b></p> <p>I would like to know the budget figure for Accessible Parking Renewal. For 2022-2023 the budget figure was \$30,000, but there appears to be no allocation in the current draft budget.</p> <p>I also wish to know what amount and the locations where renewal was done in 2022-2023. In the two years prior to 2022-2023, \$30,000 was budgeted for each year, but nothing at all was spent.</p> <p>In the feedback I lodged last year, I asked that in light of the lack of upgrades, that \$60,000 be budgeted for 2022-2023. Also, at the request of a couple of your engineering staff, I asked that an audit of Council's accessible parks be carried out, but I received no answer to my submission.</p> <p>The budget figure was not increased and no-one can tell me if the audit was done.</p>	<p>In the past, Council had a Rural Access program, this was externally funded and this funded ceased in 2020.</p> <p>Since then, Council has made a provision of \$50,000 as part of the Infrastructure Accessibility Fund.</p> <p>This fund is used for different projects across the municipality to increase access.</p> <p>In 2022-2023 the fund was utilised to improve disability parking in Liebig Street, Gilles Street, Raglan Parade and Timor Street.</p> <p>Additional funding has been invested in beach access for people with disabilities through the McGennan Car Park and the all-abilities amenities building now under construction.</p> <p>Council recognises that many disabled car park and access facilities are old infrastructure.</p>



<p>The council has many off-street and on-street accessible parks which do not conform to the current Australian Standards. They are badly in need of upgrading, when is this going to be done?</p> <p>What infrastructure is to be built under the \$62,000 (including a \$10,000 grant) under the heading "Accessible Infrastructure Program" on page 47 of the Draft Budget?</p> <p>What is the \$10,000 grant for and where is it from?</p>	<p>Within resource limitations, Council is trying to maximise its potential to renew old infrastructure and build new infrastructure for all-abilities access.</p> <p>Council continues to look forward to engaging with people with disabilities and different abilities to make its infrastructure, programs and services more inclusive.</p>
<p><b>West Warrnambool Neighbourhood House</b></p> <p><b>Note:</b> this is an excerpt; the full submission is contained as an attachment.</p> <p>We wish to advocate for the West Warrnambool Neighbourhood House (WWNH) and support the allocation of \$0.5 million in the 2023 Draft Budget for the construction of a new WWNH building.</p> <p>Neighbourhood houses play a crucial role in diminishing inequalities, improving health and well-being, promoting community connections, and supporting vulnerable populations.</p> <p>The WWNH has served diverse communities, including Aboriginal families, seniors, single parents, and those with special needs.</p> <p>Through its programs, the WWNH offers a secure and inclusive environment where people can engage socially, acquire knowledge, and cultivate a sense of belonging within the community</p>	<p>Council notes the support from residents for the construction of the West Warrnambool Neighbourhood House.</p> <p>In its endorsement for commencement of the deliberative engagement with the West Warrnambool community for the construction of the West Warrnambool Neighbourhood House at Pecten Avenue Park, Council has noted the allocation of a dedicated venue to the neighbourhood house will have significant positive impacts on the community.</p> <p>Council has also noted that there is limited infrastructure - Council-owned or commercial - to allocate a dedicated venue to the neighbourhood house. The Pecten Avenue Park provides an appropriate site.</p> <p>Council aims to ensure that the temporary Neighbourhood House project is guided by a deliberative community engagement process, which will start soon.</p> <p>Council's ultimate decision will be guided by the feedback from the community, the needs of the community and the necessity for Council to meet legislative obligations.</p>
<p><b>No rate increase</b></p> <p>Warrnambool City Council have projected a Budget surplus of \$1.629 million on the 30th. June 2023, with inflation now on the way down how can a 3.5% increase be justified?</p> <p>If Council can make their way through a year of 7% plus inflation with a rate increase of 1.75% and produce a budget surplus, why do we need an increase of 3.5% for the coming year?</p> <p>Council is not affected by all areas of inflation with the main increases over</p>	<p>Council has elected to adjust the budgeted rate increase to 2.95%, which is lower than the State Government's rate cap of 3.5%</p> <p>It should be noted that the current inflation rate remains at 6.8 per cent as of June 2023. Council is not immune to increasing costs which are also challenging communities and organisations.</p> <p>Council was able to maintain its cost base despite high cost growth through the 2022-23 financial year due to lower staffing costs, which resulted in reduced service outcomes that Council does not feel is</p>

<p>the last 12 months being, Medical and Hospital up 4.2%, Tertiary education up 9.7%, Gas and other household fuels up 14.3% and Domestic holiday travel and accommodation up 4.7%.</p> <p>A great portion of these increases are making life very difficult for many members of our community, our homeless numbers are increasing, and care agencies are seeing an unprecedented need for their service and are struggling to cope financially as they don't have a bottomless pit.</p> <p>Some Warrnambool residents are having to make the decision between eating and heating, others have cut their meals back to two a day. Now is the time for the Warrnambool City Councillors to show some compassion and reject the rate increase.</p>	<p>sustainable. Capital projects were deferred due to insufficient staff and material shortages.</p> <p>The 2023-2024 income will be lower than cost pressures from inflation and we will need to manage that through efficiencies to ensure a balanced outcome at the end of 2023-2024.</p> <p>All cost increases noted in the submission Council is liable to help cover with a much lower rate increase than inflation.</p> <p>Council is heavily exposed to rising costs in the construction sector, with the cost of construction rising by 9.4 per cent in the 12 months to March 2023.</p> <p>We also anticipate less funding will be made available from other levels of government as Australian and Victorian budget grant programs are withdrawn or reduced.</p>
<p><b>No rate increase</b></p> <p>I am just an ordinary citizen and doesn't understand much with lot of issues in the budget. I felt council just likes to get too complicated for people like me to understand anyway.</p> <p>One thing that I am very much against is INCREASING THE RATES. The ratepayers association had been fighting against this issue from the last batch of councillors but unfortunately, even if people had successfully changed the entire mob of councillors still the same. Increasing the rate is still on the table and still making people's life harder.</p> <p>Please note - don't want to waste time to speak for no one listens anyway.</p>	<p>Council proposes a rate increase of 2.95%, which is lower than the rate cap, and to absorb the differential between inflationary pressure and the maintenance of services.</p> <p>Council continues to focus on the renewal of existing assets and is carefully planning for the future needs of the community.</p>
<p><b>No rate increase, a new art gallery, Flagstaff Hill, Neighbourhood House concerns</b></p> <p><b>a.</b> The projected budget surplus in the WCC draft budget is \$1.629 million. As inflation has risen, and the costs of both renting and purchasing a home have had large increases the burden on households in the WCC area to service their rates and taxes in addition to cost of living is taking a toll on all households. In this environment, the WCC still proposes to raise the rates 3.5%. For</p>	<p><b>a.</b> Council has elected to adjust the budgeted rate increase to 2.95%, which is lower than the State Government's rate cap of 3.5%.</p> <p>It should be noted that the current inflation rate remains at 6.8 per cent as of June 2023. Council is not immune to increasing costs which are also challenging communities and organisations.</p> <p>Council was able to maintain its cost base despite high cost growth through the 2022-23 financial year due to lower staffing costs, which</p>

<p>this next budget period, it is within the council's capacity to review this rate rise; consider the financial stress at this time on the ratepayers and residents within the WCC and remove the increase, or rework the budget to reduce this increase. This budget does not explain to the ratepayers the WCC's NEED for an increase of this magnitude. Your consideration of this increase is requested.</p> <p><b>b.</b> The proposed development of the Cannon Hill site to install an art gallery on that site was not a mandate that the current councillors took to the last election. There has been a number of opportunities for the WCC to hear the dissent of the ratepayers and residents to that proposal. In the event the business case for this proposal is not accepted, and a majority of the ratepayers accept an art gallery development is needed, where will the money for the next business case be funded from, as this current business case has been funded in part from council funds? Another business case for an art gallery development/redevelopment surely cannot be proposed by WCC to come from council (ratepayer) funds?</p> <p><b>c.</b> Flagstaff Hill. Continuing to run at a loss. Almost a million dollars projected in this budget. This on top of a projected operating cost of 2.8 million. To continue to operate this location at a loss, and expect the ratepayers to pay a proposed 3.5% increase in their rates is very poor, if not negligent management of ratepayer funds. What is Councils financial plan to turn the Flagstaff Hill debacle around to at least be cost neutral? Better still to become an income generating asset to the ratepayers?</p> <p><b>d.</b> Proposed West Warrnambool Community House. Undoubtedly long overdue. To the residents in the Pecten Avenue/Caroline Cres location that may be proposed to host that house, there has been no consultation, including the benefits and drawbacks that that location may incur. The refurbished playground is now used frequently and by many. Including the grassed areas used by children running and rolling down the grassed hilly area. It is a valued asset in this neighbourhood. In relation to the proposed Community House: Is this a demountable or a permanent building? Where in this site will it be located? What planning is in place to maintain a maximum open ground area around the playground? What security is proposed for both the users of this</p>	<p>resulted in reduced service outcomes that Council does not feel is sustainable. Capital projects were deferred due to insufficient staff and material shortages.</p> <p>The 2023-2024 income will be lower than cost pressures from inflation and we will need to manage that through efficiencies to ensure a balanced outcome at the end of 2023-2024.</p> <p>All cost increases noted in the submission Council is liable to help cover with a much lower rate increase than inflation.</p> <p>Council is heavily exposed to rising costs in the construction sector, with the cost of construction rising by 9.4 per cent in the 12 months to March 2023.</p> <p>We also anticipate less funding will be made available from other levels of government as Australian and Victorian budget grant programs are withdrawn or reduced.</p> <p><b>b.</b> Council has made a decision not to pursue the option of constructing a new art gallery on Cannon Hill.</p> <p>The need for an art gallery building that meets contemporary compliance and visitor experience expectations remains, therefore Council has proposed an allocation in the 2023-2024 Council Budget to fund a second business case that will examine the viability of a new building at the existing gallery site in Liebig Street.</p> <p><b>c.</b> Council is currently developing a master plan that will explore future uses of the Flagstaff Hill site.</p> <p>Along with serving as a visitor attraction (museum, sound and light show, tea rooms, gift shop), Flagstaff Hill also functions as the Visitor Information Centre.</p> <p>Along with many Council services Flagstaff Hill receives a subsidy in order to operate. The maritime village is one of few built visitor attractions in Warrnambool with the nightly sound and light show designed to entertain and to encourage overnight stays. In the March quarter Flagstaff Hill recorded 16,749 visitors while the Visitor Information Centre registered 43,666 attendances. The site generated income of \$179,000.</p> <p>In a recent survey of 506 people, 89 per cent of which were Warrnambool residents, 67 per cent of respondents felt that Flagstaff Hill was</p>
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<p>Community House, and the children/families using the playground? Does the proposed \$500,000 budgeted provide for the construction and maintenance of the house? Who will staff the house, and pay for that staffing? Will it have a user pays structure as do all council assets wishing to be accessed by non commercial community groups and individuals?</p>	<p>important to the community and to Warrnambool's liveability; 68 per cent felt it was an important part of the visitor economy. However, 83 per cent felt it needed a new vision.</p> <p><b>d</b> In its endorsement for commencement of the deliberative engagement with the West Warrnambool community for the construction of the West Warrnambool Neighbourhood House at Pecten Avenue Park, Council has noted the allocation of a dedicated venue to the neighbourhood house will have significant positive impacts on the community.</p> <p>Council has also noted that there is limited infrastructure - Council-owned or commercial - to allocate a dedicated venue to the neighbourhood house. The Pecten Avenue Park provides an appropriate site.</p> <p>Council aims to ensure that the temporary Neighbourhood House project is guided by a deliberative community engagement process, which will start soon.</p> <p>Council's ultimate decision will be guided by the feedback from the community, the needs of the community and the necessity for Council to meet legislative obligations.</p>
<p><b>No rate increase, a new art gallery, Flagstaff Hill, festivals and events, Neighbourhood House concerns, AquaZone, former saleyards site</b></p> <p>1. I object to the budget rates increase of 3.5% - the maximum hike permitted by the cap, rather than aiming to manage within a minimum rate increase. This is not, per the included messaging, "responsible and conservative with a focus on looking after our current assets" "Maintaining the assets we have" "Careful and responsible budgeting" nor "Mindful of the cost of living pressures." It is simply and cynically the maximum permitted "rate increase of 3.5 per cent," per "the rate cap announced by the Victorian Government." This is clearly not to compensate for inflation - it is merely license to take and spend the maximum allowed of other peoples' money. This approach cannot in any way be considered responsible fiscal management.</p>	<p><b>Points 1 and 2</b></p> <p>Council has elected to adjust the budgeted rate increase to 2.95%, which is lower than the State Government's rate cap of 3.5%.</p> <p>Council maintains cash reserves for liquidity to pay its bills and meet its contract and legislated commitments.</p> <p>It also creates reserves to fund future infrastructure projects such an aquatic centre replacement. Major infrastructure items cannot be fully funded in a single financial year and prudent financial management favours reserve funding over debt funding, where possible.</p> <p><b>Point 3</b></p> <p>Council is currently developing a master plan that will explore future uses of the Flagstaff Hill site.</p> <p>Along with serving as a visitor attraction (museum, sound and light show, tea rooms, gift shop), Flagstaff Hill also functions as the Visitor Information Centre.</p>

<p>2. The statement commencing "The Comprehensive Income Statement surplus does not indicate Council has spare money to spend .." is not explicit and helpful - how much is actually spare, and need not be spent in the 23/24 year?</p> <p>3. What is Council's plan to reduce the relentlessly accelerating losses from the Flagstaff Hill facility?</p> <p>4. Why is an increase sought for Festivals and Events? Why not, in a time of Cost-of-Living crisis, restrain such spending to previous budget numbers.</p> <p>5. A West Warrnambool Neighbourhood House (\$500,000) is mentioned - what is the scope of this facility? Why is it needed? Where is it to be located? I cannot accept a substantial provision when so little detail is attached. NB - are the currently-underway Pecten Ave road-crossing works connected to this 'initiative'? If so, then it's very clear that the plans are fully advance, and ought to have been released for public comment.</p> <p>6. Mention is made of long-term future development for the Art Gallery. Given the widespread public and ratepayers objection to the Cannon Hill Art Gallery business case for a grandiose expansion, what will be proposed in its stead, for a responsibly conceived and sustainable Art Gallery at a widely acceptable location?</p> <p>7. Learning from the Art Gallery experience, what is proposed for the AquaZone and Saleyards redevelopments - are public and ratepayers' submissions being called for before an expensive and 'too specific' study is initiated ..</p>	<p>Along with many Council services Flagstaff Hill receives a subsidy in order to operate. The maritime village is one of few built visitor attractions in Warrnambool with the nightly sound and light show designed to entertain and to encourage overnight stays. In the March quarter Flagstaff Hill recorded 16,749 visitors while the Visitor Information Centre registered 43,666 attendances. The site generated income of \$179,000.</p> <p>In a recent survey of 506 people, 89 per cent of which were Warrnambool residents, 67 per cent of respondents felt that Flagstaff Hill was important to the community and to Warrnambool's liveability; 68 per cent felt it was an important part of the visitor economy. However, 83 per cent felt it needed a new vision.</p> <p><b>Point 4</b> The investment in Festivals and Events is an investment in the visitor economy and seeks to ensure that Warrnambool remains a vibrant attractive visitor destination.</p> <p>Many Warrnambool businesses are reliant on a healthy visitor economy and Council views this investment as one that helps maintain the viability of many businesses which is particularly important at a time of rising costs of living, including interest rates.</p> <p><b>Point 5</b> In its endorsement for commencement of the deliberative engagement with the West Warrnambool community for the construction of the West Warrnambool Neighbourhood House at Pecten Avenue Park, Council has noted the allocation of a dedicated venue to the neighbourhood house will have significant positive impacts on the community.</p> <p>Council has also noted that there is limited infrastructure - Council-owned or commercial - to allocate a dedicated venue to the neighbourhood house. The Pecten Avenue Park provides an appropriate site.</p> <p>Council aims to ensure that the temporary Neighbourhood House project is guided by a deliberative community engagement process, which will start soon.</p> <p>Council's ultimate decision will be guided by the feedback from the community, the needs of the community and the necessity for Council to meet legislative obligations.</p>
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	<p><b>Point 6</b></p> <p>Council has made a decision not to pursue the option of constructing a new art gallery on Cannon Hill.</p> <p>The need for an art gallery building that meets contemporary compliance and visitor experience expectations remains, therefore Council has proposed an allocation in the 2023-2024 Council Budget to fund a second business case that will examine the viability of a new building at the existing gallery site in Liebig Street.</p> <p><b>Point 7</b></p> <p>Land use options for the former saleyards site are currently being investigated to ensure that the land is used strategically with the long-term needs of the community and growing city informing the final decisions.</p> <p>At this stage there are no established plans for the future of AquaZone. Council is in the process of appointing a consultant who will investigate the future requirements of an aquatic and fitness centre in a growing Warrnambool.</p>
<p><b>AquaZone pricing</b></p> <p>I would like to know the specific factors that are leading to AquaZones aquatic entrance and membership fees being higher, in some cases over 20% more, than other similar regional facilities.</p> <p>Adult Swim. AquaZone \$7.30, Hamilton \$7.20, Portland \$6.20 and Ballarat \$6.80 Child Swim. AquaZone \$5.40, Hamilton \$4.50, Portland \$4.10 and Ballarat \$4.20</p> <p>Family Swim. AquaZone \$21.90, Hamilton \$19.50, Portland \$16.40 and Ballarat \$17.80</p> <p>Adult Swim Direct Debit. AquaZone \$72.50, Hamilton \$69.00, Portland \$45.93 and Ballarat \$61.75</p> <p>Child Swim Direct Debit. AquaZone \$50.25, Hamilton \$41.00, Portland \$31.85 and Ballarat \$36.18</p> <p>I would like to know the specific drivers that have led to these fees and not a broad-brush statement that fees are under review or a new strategy is being developed.</p>	<p>In relation to the variation of Child Swim pricing memberships, Council currently does not offer a child membership option. Casual child entry fee is 30 per less than the casual adult fee.</p> <p>Minimal increases are applied to entry and membership fees each year at the time that Council's annual budget is developed in line with CPI, this is to support the ongoing sustainability of the Centre which is currently subsidised through Council rates by about \$900,000 each year.</p> <p>Other factors that may create account for comparative variations are that Glenelg Shire (Portland) has not applied any increases to its prices since 2019-2020, while the City of Greater Bendigo has a considerably higher population to draw on for its membership base, which will assist in keeping prices lower.</p>

<p>It is worth noting that whilst AquaZone's fees are the most expensive in South West Victoria, in many facilities the entry fees quoted above are inclusive of facilities such as spas, saunas and steam rooms that AquaZone does not provide, making the current fee structure even more perplexing.</p>	
<p>The Warrnambool Swim Club would like to know why an outdoor pool season that caters for its swimmers to compete in a 50m pool leading up to the national championships has not been included in the 2023/24 budget.</p> <p>The club understands that options were given to WCC to extend the season that were rejected. Warrnambool swimmers are at a significant disadvantage to other competitors with this decision.</p> <p>The club requests that Council include a season from Monday 30th Oct – Sunday 7th April. This would allow swimmers to compete in a 50m facility leading up to National championships beginning in early/mid April.</p>	<p>Council has elected to budget for an additional four weeks of the outdoor pool season.</p>
<p><b>West Warrnambool Neighbourhood House</b></p> <p><b>Note:</b> this is an excerpt with the full submission contained in an attachment.</p> <p>Having reviewed the Draft 23/24 budget, the community members of the West Warrnambool Neighbourhood House (WWNH) Reference Group, would like to congratulate council for the inclusion of the proposed WWNH design and construction.</p> <p>The current programmes delivered by the incredibly passionate and dedicated Coordinator Jill Bourke are hugely successful even without a current home.</p> <p>While the community has 'made-do' for a while now, the current arrangement is not sustainable and doesn't provide for the full range of programmes that the community needs. While this submission does not speak for any other organisations, we are confident to also have the support of our many partner organisations including Warrnambool &amp; District Food share, Department of Families Fairness and Housing Victoria, Local Schools and charitable organisations.</p>	<p>Council notes the support from residents for the construction of the West Warrnambool Neighbourhood House.</p> <p>In its endorsement for commencement of the deliberative engagement with the West Warrnambool community for the construction of the West Warrnambool Neighbourhood House at Pecten Avenue Park, Council has noted the allocation of a dedicated venue to the neighbourhood house will have significant positive impacts on the community.</p> <p>Council has also noted that there is limited infrastructure - Council-owned or commercial - to allocate a dedicated venue to the neighbourhood house. The Pecten Avenue Park provides an appropriate site.</p> <p>Council aims to ensure that the temporary Neighbourhood House project is guided by a deliberative community engagement process, which will start soon.</p> <p>Council's ultimate decision will be guided by the feedback from the community, the needs of the community and the necessity for Council to meet legislative obligations.</p>



The Reference Group is ready and dedicated to support Warrnambool City Council and other partners to ensure the success of this transformative project and the ongoing success of the WWNH.	

<b>Budget Change</b>	<b>Reason</b>
Increase in Victorian Grants Commission allocation	Advice received from the Victorian Grants Commission in late May indicates an increase of funding due to an increased funding allocation from the Commonwealth Government of \$197,000
Increase in Worker's Compensation Premium cost	Council's Worker's Compensation Premium is expected to increase by \$200,000 on the back of advice from Council's insurer following the Victorian State Government Budget. This is reflective of WorkCover increasing premium rates across the Local Government and other industries.
New funding for volunteer programs	Council has received confirmation of funding for volunteer projects. This new project will be funded with no net cash impact on Council.
New Planning Fee	A new planning fee of \$69.80 has been introduced as a cost recovery mechanism for the provision of written advice in planning matters.
Home maintenance	Budget error identified whereby internal charges were not balanced. The impact of this change is -\$80,000
Employee Allowances	Budget error identified whereby some employee entitlements were not included in the budget. The net impact of this change is -\$20,000
Council Pound Upgrade	The 2 <sup>nd</sup> allocation to the Council Pound was not included in Capital tables or statements. There is no cash impact as the allocation was included in previous calculations.
Rates update	Council rates revenue and valuations, and differential rate-in-dollar figures were updated based on finalised valuations provided by the Victorian Valuer-General in June. The net impact of this change was \$102,000

## **5. CLOSE OF MEETING**

The meeting closed at 6.15pm.

### **CHAIRMAN**

**I certify that these minutes were confirmed at a subsequent meeting of Council.**

**CR. DEBBIE ARNOTT  
MAYOR**